



CITY OF WHITE SETTLEMENT TEXAS

ADOPTED BUDGET

FY 2020-2021



**City of White Settlement, Texas
Fiscal Year 2020-2021 Budget
Adopted September 01, 2020**

Section 102.005, of the Local Government Code, requires that the following notice be posted with the City's Proposed Budget:

"This budget will raise more revenue from property taxes than last year's budget by an amount of \$52,184, which is an .69 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$71,310."

The members of the governing body voted on the budget as follows:

FOR: Paul Moore Amber Munoz Gregg Geesa
Evelyn Spurlock Christina Grudzinski

AGAINST: None

PRESENT AND NOT VOTING: Ronald White

ABSENT:

Property Tax Rate Comparison	2020-2021	2019-2020
Property Tax Rate:	\$0.746200/100	\$0.732245/100
No New Revenue Tax Rate:	\$0.743072/100	\$0.647133/100
No New Revenue Maintenance & Operations Tax Rate:	\$0.590480/100	\$0.534704/100
Voter Approval Tax Rate:	\$0.746201/100	\$0.732245/100
Debt Rate:	\$0.135055/100	\$0.154765/100

Total debt obligation for the City of White Settlement secured by property taxes: \$1,379,086



Principal Officers

City Council

Ronald White - Mayor

Paul Moore - Place 1

Evelyn Spurlock - Mayor Pro-tem- Place 2

Amber Munoz - Place 3

Christina Grudzinski - Place 4

Gregg Geesa - Place 5



City Staff

Jeffrey J. James - City Manager

Richard Tharp - Assistant City Manager

Krystal Crump - Finance Director

John Bevering - Police Chief

Mark Ball - Fire Chief

Kyle Reeves - Public Works Director

Amy Arnold - City Secretary

Drew Larkin - City Attorney

Craig Magnuson - Municipal Judge



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of White Settlement

Texas

For the Fiscal Year Beginning

October 1, 2019

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of White Settlement, Texas, for its annual budget for the fiscal year beginning October 1, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and a communications device.

The award is valid for a one year period only. We believe our budget continues to conform to the program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

READER'S GUIDE TO THE BUDGET

This budget document has been prepared and presented in an effort to comply with the guidelines and recommendations of the Government Finance Officers Association of the United States and Canada (GFOA) Distinguished Budget Presentation Awards Program. Many people believe a City Budget is only a financial plan. In order to be considered for the budget award, the following four areas must be included in the budget presentation: (1) the budget as a policy document, (2) the budget as a financial plan, (3) the budget as an operations guide, and (4) the budget as a communications device. A brief explanation of these criteria is presented below.

The budget as a policy document. This involves including a statement (or statements) of budgetary policies, goals, objectives, and strategies for the year and also an explanation of the budgeting process to the reader. Goals, objectives, and strategies are an integral part of this document, which we believe satisfy this requirement.

The budget as financial plan. This criterion involves including an explanation of the financial structure and operations of the City. The City's major revenue sources and fund structures are defined and amplified. The budget contains an all-inclusive financial plan for all funds and resources of the City, and also includes a multi-year financial forecast. Included are projections of financial condition at the end of the fiscal year, projections of financial activity, and historical comparisons. The budget also presents a consolidated picture of all operations and financing activities in a condensed format. An explanation of the budgetary accounting basis used in the development of the budget. The budget summary section, as well as the various fund and department summaries, satisfies this requirement.

The budget as an operations guide. This criterion involves explaining the relationship between organizational units (departments) and programs. An organizational chart, description of the departmental organizational structure, services, and staffing levels, with historical comparisons, are also included. Explanations of how-capital spending decisions will affect operations are offered. These issues are addressed throughout the document.

The budget as a communications device. The budget document is available to the public at the City Secretary's office in City Hall as well as on the City's website. As much as possible, we have avoided the use of complex technical language and terminology, and included charts, graphs, and glossary for understandability and usability. Efforts are made to explain the basic units of the budget, including funds, departments or activities, and disclosing sources of revenues and explanations of revenue estimates and assumptions. This information throughout the document.

In summary, each of the above four criteria is recognized by the GFOA as an integral part of any budget document in order to convey to the reader the goals and objectives the City will address during the year and how these goals and objectives will be met and measured. We have attempted to present these goals and objectives to the reader in such a manner that any reader, regardless of the reader's financial background or knowledge, will be able to gain a basic understanding of them.

ORGANIZATION OF THE DOCUMENT

The budget is divided into six (6) major sections: Preface, Introduction, Strategic Planning, Budget Overview, Fund Summaries including General Fund, Enterprise Funds, Debt Service Funds, Special Revenue Funds, Capital Improvements Program, Internal Service Fund, and Appendix. Highlights of the sections are as follows:

INTRODUCTION

The City Manager's Transmittal Message provides policy decisions made during the budget preparation process that influenced the 2020-2021 budget. The message summarizes the contents of the budget with goals and objectives of the City clearly outlined. Information about the City in the "White Settlement Profile" including physical location of the City and the history of White Settlement. Demographics about the City are included to help provide background information on the City. The organizational chart and board members are also located here to help understand the structure of the City.

STRATEGIC PLANNING

The strategic planning process draws from the Mission Statement, Goals & Strategies, Long-Term Planning Process, the Five Year Capital Improvement Planning Process and the Short Term Budget Priorities. These plans are used to shape the current budget with consideration given for known challenges and unforeseen demands of the future. The calendar timeline and the overview of the steps and processes taken to plan and adopt the budget. In addition, the fund structure is discussed to better understand the breakdown of funds.

BUDGET OVERVIEW

The budget overview section summarizes the the individual funds revenues, expenditures, and fund balance for the year by category and function.

FUND SUMMARIES

The fund summaries look at each budgeted funds (General Fund, Enterprise Funds, Debt Service Fund, Special Revenue Funds, Capital Improvement Funds, and Internal Service Fund) and provides specific fund and department information. Each department is presented with a description, departmental expenditures/expenses, position information, accomplishments, goals, objectives, and performance measures. Other information is included to provide more information revenues and expenditures as needed.

APPENDIX

The Appendix contains budget and tax ordinances, pay scale, acronyms, and glossary.

DISTINGUISHED BUDGET PRESENTATION AWARD

The City has received this distinguished budget award for thirty-three consecutive years since the City initially submitted their budget in 1986. To receive this award, budgets must be judged "Proficient" in all four major award categories by two of the three out-of-state reviewers.

CERTIFICATE OF ACHIEVEMENT

The Government Finance Officers Association of the United States and Canada awarded a Certificate of Achievement for Excellence in Financial Reporting to the City for its comprehensive annual financial report for fiscal year ended September 30, 2019. The City of White Settlement has received a Certificate of Achievement for the last thirty-four consecutive fiscal years since the City initially submitted their Audit in 1985.

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October 1, 2020

Honorable Mayor, City Council Members and Residents
City of White Settlement, Texas

To the City of White Settlement:

I am pleased to present to you the adopted Fiscal Year 2020-2021 Annual Budget. This budget represents months of hard work from your finance team and department directors, and continues the management team's dedication to adopting a balanced budget that aligns with the City's Comprehensive Plan.

White Settlement was affected by the 2020 pandemic like most of the world and this shaped the implementation of the 2019-2020 budget as well as the preparation for the 2020-2021 budget. The City had to make sacrifices to ensure the City remained financially stable going forward. However, before I discuss the sacrifices I would like to highlight what the City has accomplished below.

We have a lot to be proud of:

- Completed street overlays or reconstructions on 36 streets over 5 years
- Completed 8 water projects and 14 sewer projects over 5 years
- Completed 1 stormwater erosion project and finalizing a 3rd party stormwater study and rate plan
- Completed and Approved a 3rd party Capacity, Management, Operations & Maintenance (CMOM) Phase 1 Plan
- Completed and Approved a 3rd party Traffic Study on major traffic intersections
- Completed a 3rd party best practices and training assessment of the police department
- Completed and Approved a 3rd party 20-Year Comprehensive Plan

- Hired a 3rd party EDC consultant to assist with economic development needs in the City
- Water park revenue growth - Water park revenues had increased 15% over 3 seasons; Closed for 2020 season due to COVID
- Enhanced communication with residents through increased interaction by social media and the website
- Increased payment methods available for Utility Billing and increased web, ach, and phone payments from 22.3% to 36.6% in 3 years
- Entered into an agreement with Enterprise Fleet Management for the lease and maintenance of our fleet to reduce purchase costs, increase auction prices, and reduce maintenance costs
- Grant funding - Received CARES Act funding for COVID19 costs, Bulletproof Vests funding, and Community Development Block Grant funding
- Completed remodel of the Convention Center
- Replaced bay doors, added training facility and repainted Fire Department building
- Implemented police, marshal, and code ticket writers
- Completed Recreation Center public ADA inclusive playground for YMCA programs and residents
- Continuing move from a compensated volunteer fire department to a full-time fire department (expected completion 2021-2022)
- Increased fund balance in the general fund for 4 years from budget savings
- Witnessed increased average home values 52.12% over 5 years and added over \$100M in new development over 5 years
- Implemented Whip Around app for daily vehicle and equipment inspections
- Enterprise Fleet Management - Lease and Replace 26 Vehicles
- Entered into a Interlocal Agreement with City of Fort Worth to provide police and fire radio communications

Significant changes in 2019-2020 due to COVID:

- Top Level Management - 10% City Manager pay cut, 5% Director pay cut, 2% Asst. Director pay cut; implemented July 2020 and continued through 2021
- Furlough Days - 4 Furlough Days for non-public safety staff, 1 Furlough Day for public safety staff; implemented May 2020
- Furlough Staff - 6 Full-Time and 6 Part-Time community services and code staff were furloughed May 2020 through September 2020
- Training, Overtime, and Hiring were frozen in May 2020

What's next

This budget continues the progress that the city has made to put our residents first, while proactively addressing concerns with public safety and the City's infrastructure, which includes water, sewer, and street maintenance. We are also looking to roll out the development of a Tax Increment Reinvestment Zone (TIRZ) to help boost development and provide funding for infrastructure projects in the TIRZ area.

Highlights

Property Taxes

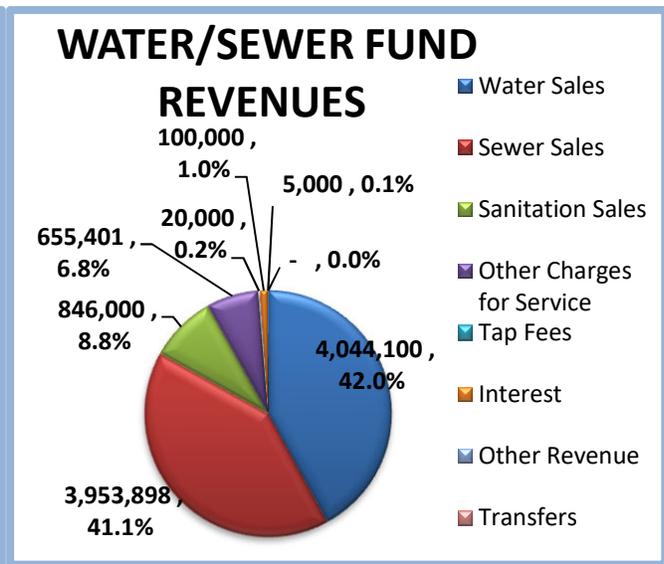
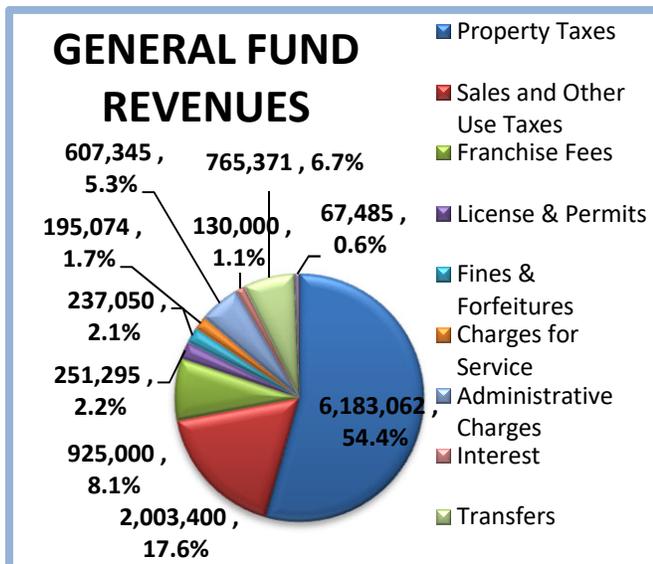
The City increased the M&O rate and lowered the I&S rate which resulted in an overall higher tax rate for residents. Average taxable home values continue to climb throughout the City which increases the taxable values but adds additional pressure to residents for higher tax payments. The City looked at the viability of adjusting exemptions for residents but found it was not sustainable for long term growth of the City. The City strives to look for options to lessen the tax burden on residents while still maintaining and growing services for them.

Sales Taxes

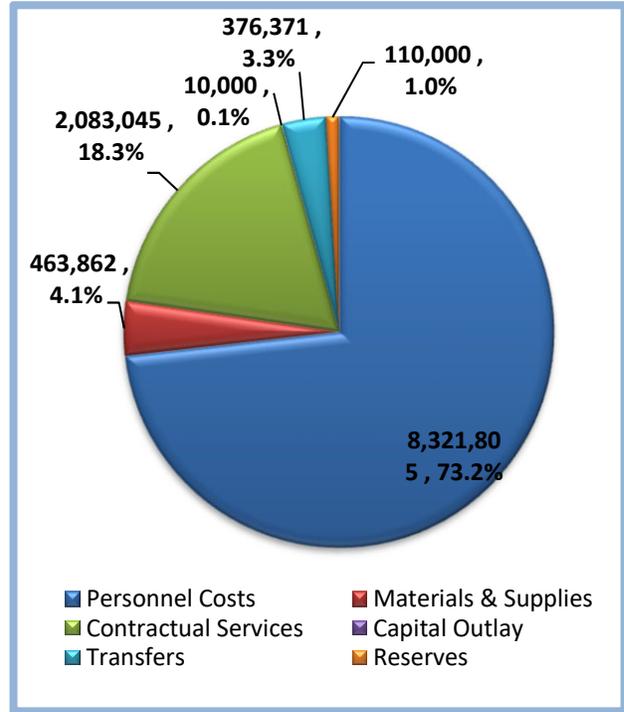
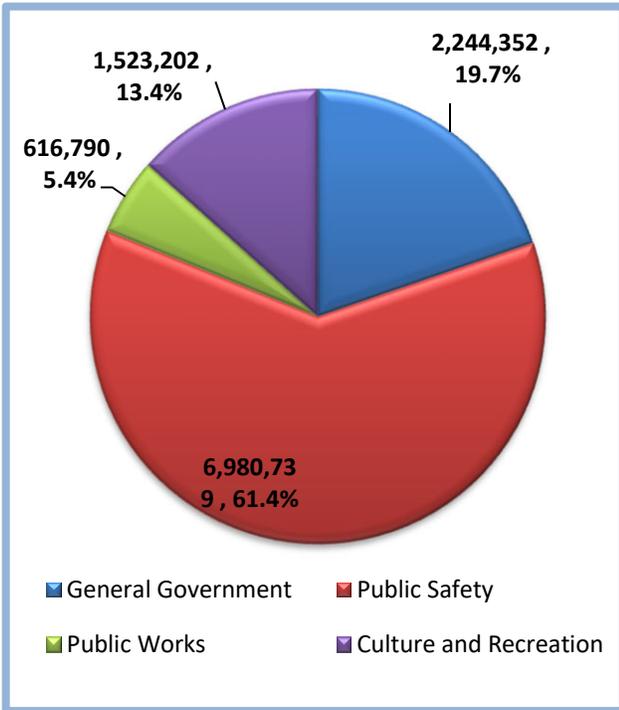
The City lost several businesses as a result of the pandemic and took a very conservative approach to the estimates for the new year. The City hopes to attract more sales tax generating businesses with the establishment of the TIRZ to grow the sales tax revenues. This will hopefully take pressure off the need for property tax revenue growth from residents and commercial properties. Sales Taxes have continued to be volatile throughout the last 10 years and remains a concern for the City on expansion of services throughout the City.

Utility Rates

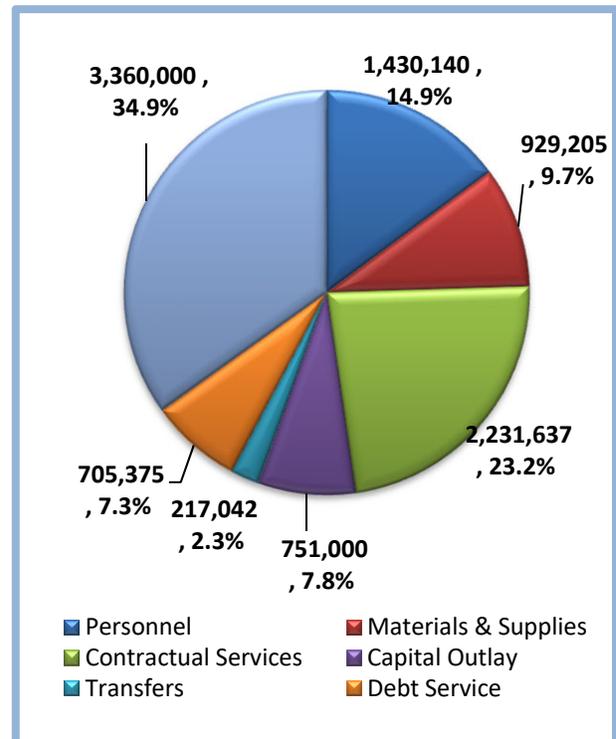
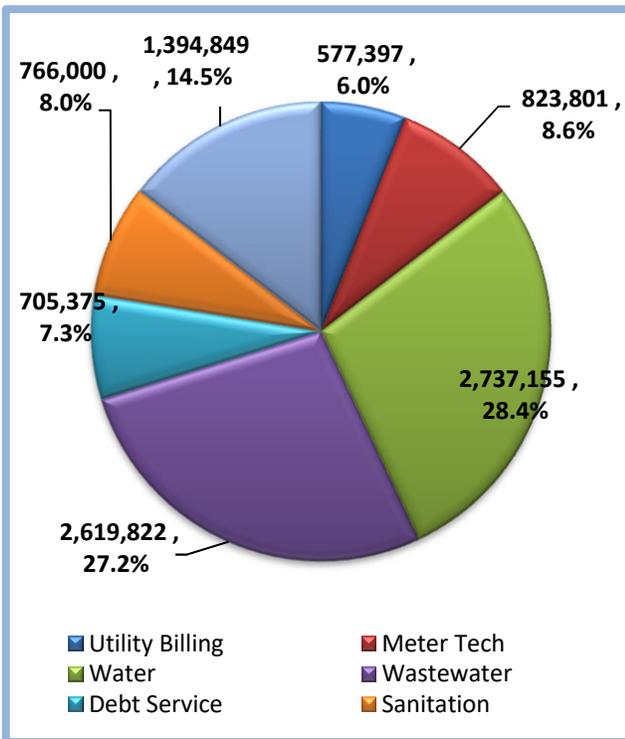
The City maintained current water & sewer rates to assist customer with maintaining current costs during the pandemic. The City will look to implementing the stormwater rate study performed by our 3rd party consultant to ensure future projects and growth of the fund.



General Fund Expenditure Breakdown



Water & Sewer Fund Expenditure Breakdown



The City of White Settlement will continue to make public safety its highest priority, with 60.2% of the General Fund budgeted expenditures going towards this important area. The City hopes to complete our transition from a compensated volunteer fire department to a full time fire department by 2021-2022. The City has dedicated resources to this the last 3 years and see this as great strides taken by the City to ensure resident safety.

While the current Water and Sewer Fund balance is healthy, the growing infrastructure needs of the water and sewer system continue to increase due to 80% of the system being 40 years or older. The City has developed a 5-year plan to help address immediate concerns. In response to new regulatory obligations, the City has worked with engineering consultants and other outside sources to develop processes and policies that strengthen the Public Works Department.

Major Projects

Economic Development Strategic Plan and Tax Increment Reinvestment Zone (TIRZ) Creation

Working with our economic development consultant Petty & Associates, we had a joint meeting between City Council, Planning & Zoning board, and the Economic Development Corporation board to discuss the preliminary Economic Development Strategic Plan. The City got input from council, boards, staff, and residents for a Community Survey at the meeting in February 2020.

The City held a public hearing October 6, 2020 and approved the ordinance creating a Tax Increment Reinvestment Zone (TIRZ) within the City of White Settlement. The City received feedback about the TIRZ throughout October and will hold an additional public hearing and approve the TIRZ project and the map.

After City Council approval, the City and our consultant will meet with Tarrant County and Tarrant County College District to get their participation in the TIRZ. The final step will be to create the board and move forward with the implementation of the TIRZ.

Public Works Infrastructure Projects

- Continuing Clifford Sewer and Street Project
- Completing Hackamore Water, Sewer, and Street Project
- Continuing Tumbweed Water, Sewer, and Street Project
- Continuing Pemberton Water, Sewer, and Street Project
- Completing McEntire Ct Sewer Project
- Completing Lakeview Ridge Stormwater Project
- Completing Bolliger & 341 #1 Stormwater Project
- Tarrant County 2020-2021 Overlay and Reconstruction Street Projects

CARES Act Projects

- Remodel of Utility Billing Drive Thru and Installation of Drive Thru Kiosks
- Relocation of permits to main lobby area for improved customer service and social distancing

- Implementation of app for improved communication with residents
- Implementation of Incode Content Manager document management software to improve remote work capabilities
- Implementation of Incode Building Projects software to improve online capabilities for customer service
- Implementation of Envisionware self-checkout software at library to enhance customer service and social distancing needs for patrons
- Upgrade phone system to voice over internet protocol (VOIP) to improve remote work capabilities
- Implementation of laptops throughout City to improve remote work capabilities

Other Projects

- Installation of automatic field lights at Veterans Park
- Enterprise Fleet Management - Lease and Replace 3 Vehicles

Personnel / Operation Cuts

- Cut 2 FT and 1 PT position in library; reduced operation hours
- Cut 1 PT position in senior services; reduced operation hours
- Cut 2 FT and 2 PT position in recreation; reduced operation hours
- Cut 1 FT position in code enforcement; moved responsibilities to Marshals

Current City Management has strived for a balanced budget approach which is a deviation from previous management. The City continues to work to reduce the General Fund's support of SplashDayz Waterpark operating expenses and capital expenditures for park improvements and attractions. The budgeted contribution to the SplashDayz Budget has been significantly reduced from \$1.3 million to \$380 thousand for the 2020-2021 budgets. This change has resulted from an increase in revenues of 15% through strategic marketing while concentrating on cost reduction in operating efficiencies. These financial management policies, long-term financial planning, and implementation of a new comprehensive plan have placed the City in a healthy financial position for future success.

The Future

The City of White Settlement's government is committed to the goal of creating a "community of choice" that people from all over the metroplex choose to call home. The City will be addressing a variety of needs in addition to core services such as public safety, planning and development, and enforcement programs in the coming years. With a population of over 17,000 people, the City of White Settlement's residents deserves a safe, stable community where neighborhoods can thrive, where our infrastructure meets the needs of today and tomorrow, and where City government is open, effective, and efficient.

Action is already underway to accomplish these future goals. City staff is working with residents, elected officials, developers, and engineers to identify, prioritize, and implement projects where repair or replacement is needed with a focus on the water and sewer infrastructure and street improvements. These projects will allow the City to attract more commercial development such as restaurants, as well as increased residential development and continue to improve the quality of life for its residents. Our code enforcement program will contribute towards these objectives of ensuring neighborhood livability and improved quality of life. We will continue our residential certificate of occupancy inspections and increase inspections of multi-family and commercial properties. This will reduce substandard living conditions while increasing neighborhood appeal and safety throughout the City.

The City has been unable to provide yearly cost of living raises to staff and this causes the City to fall behind in the market with other cities to attract and retain employees. In addition, the City was affected by the pandemic and had to reduce several positions and reduce service levels. This continues to be a concern for the City and we hope bringing in more development will help provide future revenues to fund personnel costs.

Summary

The 2020-2021 fiscal budget takes a balanced approach to planning for the future while maintaining continued fiscal conservancy and is a plan that will serve the community well for the coming years. While public safety continues to be a high priority, the City is also focusing on improving the aging infrastructure throughout the City.

I would like to thank the residents of White Settlement for their continued efforts to improve our City. I would like to thank the Mayor and City Council members for their continued commitment and efforts towards the advancement and success of our community. I would also like to express my gratitude to the many city employees who work towards the same vision of making the City of White Settlement a success.

Sincerely



Jeffrey J. James
City Manager



WHITE SETTLEMENT PROFILE

The City of White Settlement is located at the crossroads of Interstate 30 and Interstate Loop 820 on the western edge of the Dallas/Fort Worth Metroplex with all its culture and charm in addition to being on the "edge" of the West's wide-open spaces. White Settlement offers the best of all worlds - small town comfort, genuinely friendly people, quality public services, low crime, wonderful parks, terrific recreation, library and senior services programs, numerous restaurants, and several hotels. White Settlement affords an "edge" or advantage to businesses, relocating families and individuals, as well as visitors and conventioners.

White Settlement is fortunate by reason of its location and its access to the great Metroplex. Residents and visitors have easy access to numerous educational institutions, world-class museums, Texas Motor Speedway, professional sports franchises, Dallas/Fort Worth International Airport and no end of entertainment options in nearby Fort Worth and Dallas.

The City of White Settlement was officially incorporated on May 24, 1941. However, the existence of the White Settlement community reaches back to the earliest days of the Texas Republic. Shortly after his 1836 election to the presidency of the Texas Republic, Sam Houston created a General Land Office and a generous land grant policy to encourage migration of pioneers to Texas. One such pioneer was Logan Vandiver. He took advantage of the state's homestead law, and on February 16, 1838, received a headright certificate for a 1,476 acre tract of land just west of the Trinity River (property on which the City of White Settlement was ultimately established). Because of strife between Indians and settlers at the time, a small stockade (Bird's Fort) was built to afford a modicum of protection for new landholders and other incoming settlers. To forge peaceful relations between the Indians and settlers, a treaty was negotiated and signed in September 1843, by the Republic of Texas and area Indian tribes. This action

generated increased migration to the prairie lands of what are now Tarrant and Parker Counties by both white settlers and Native Americans. Even with the peace treaty in place, the influx of new people to the area stirred old hostilities and prompted construction of a small fort at the confluence of the Clear and West Forks of the Trinity River. On November 14, 1849, the War Department named this new facility Fort Worth. This historical chain of events evolved into two settlements, one occupied by white settlers and another encompassing a grouping of seven Indian villages. The "white settlement" area became a trading post and farming community, with a road (known then and now as White Settlement Road) leading to Fort Worth for the transport and exchange of farm products, livestock, and other items. From this early economic foundation, the area weathered the difficulties of pioneer life and agrarian development, World War I, and the depression of the 1930's.

Spurred by the World War II need for military aircraft, the White Settlement area grew rapidly from 500 people to a population of over 10,000. In 1941, the City of White Settlement was incorporated and was a neighbor to a new Consolidated Aircraft Corporation plant and a new Army airfield. A new housing area, known as "Liberator Village," was built in response to escalated housing demand and in honor of the B-24 or Liberator Bombers being assembled at the adjacent aircraft plant.

Over the years, the City of White Settlement has grown into a diverse urban community of about 17,000 residents under a Council/Manager form of government. Though surrounded by Fort Worth and other urban developments, White Settlement has not lost its small town sense of community and neighborliness. Residents care about one another and their community. Parks overflow during the summer with little league games and civic meetings are well attended. Residents are actively involved in their children's schools and extracurricular activities, and voluntarily participate in a wide variety of local programs and events within the City, schools and churches.

Constant improvements in all phases of the public domain continue to be the key to the development of the City of White Settlement. Many improvements have been made through the years in the mode of life in White Settlement. These include the construction of many churches, schools, various community facilities, family fun, fitness and entertainment opportunities, commercial/industrial buildings and firms.

We are growing and moving forward and should continue to do so. The untiring efforts of our predecessors in meeting and solving problems should inspire us in our efforts to face and resolve the challenges of each day. We must grow in a progressive manner or face the prospects of stagnation. We must grow to support a vibrant community of thriving businesses and quality neighborhoods. We must grow to ensure our citizens and visitors fulfilling family, fun and fitness opportunities. We must grow to encourage others in building and planning for the future. We must grow!

CITY OF WHITE SETTLEMENT COMMUNITY PROFILE



AREA OF SQUARE MILES: 5.05
MILES OF STREETS: 68.53
MILES OF WATER MAINS: 85.6
MILES OF WASTEWATER LINES: 71
OF WELLS: 7
OF FIRE HYDRANTS: 268
OF MANHOLES: 418
OF LIGHT POLES: 1,120
OF UTILITY POLES: 3465

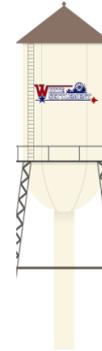


WHITE SETTLEMENT ISD
FACILITIES: 9
TEACHERS: 434
STUDENTS REGISTERED: 6,913
ADMINISTRATIVE PERSONNEL: 72
AVERAGE DAILY ATTENDANCE: 94%
AVERAGE SAT SCORES: 977
OF PRIVATE SCHOOLS: 2



OF STATIONS: 1
OF EMPLOYEES: 25

SERVICE CALLS
FIRE: 524
EMS: 1,604
TOTAL: 2,128



SYSTEM INFORMATION
CITY WELLS: 20-25%
FORT WORTH WATER: 75-80%
FORT WORTH WASTEWATER TREATMENT: 100%
WATER CUSTOMERS: 5,848
DAILY CONSUMPTION (MILLION GALLONS): 2.34
SYSTEM CAPACITY (MILLION GALLONS): 24
SEWER CONNECTIONS: 5,668
GALLONS TREATED (MILLIONS): 726
GARBAGE CUSTOMERS: 5,140



OF STATIONS: 1
OF EMPLOYEES: 48

SERVICE CALLS
CITATIONS: 2,334
OFFENSE REPORTS: 1,482
ACCIDENTS: 128
TOTAL: 28,001
PART 1 OFFENSES CLEARED: 27.1%
PART 2 OFFENSES CLEARED: 51.13%



OF ACRES OF PARK: 289.55
PICNIC AREAS: 22
PLAYGROUNDS: 6
RECREATION CENTER: 1
SENIOR CENTER: 1



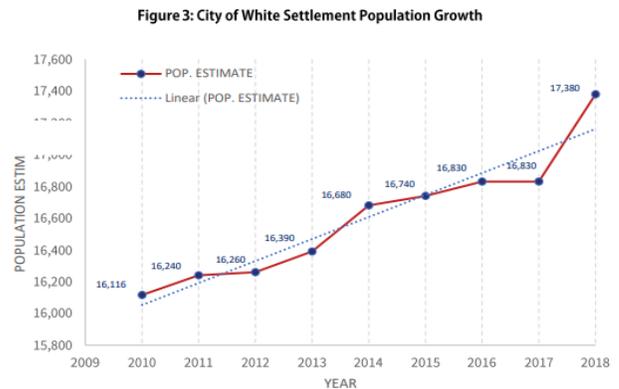
HOTELS: 8
ROOMS: 577
DOCTORS: 6
DENTISTS: 3
CHURCHES: 34



LIBRARIES: 1
VOLUMES: 55,740
AVERAGE DAILY CIRCULATION: 121
AVERAGE VISITS PER MONTH: 2,521

Population History				
White Settlement			Tarrant County	
Year	Population	% Change	Population	% Change
1970	13,449	-	716,317	-
1980	13,508	0.44%	860,880	20.18%
1990	15,472	14.54%	1,170,103	35.92%
2000	14,831	-4.14%	1,446,219	23.60%
2010	16,116	8.66%	1,809,034	25.09%
2011	16,240	0.77%	1,818,240	0.51%
2012	16,260	0.12%	1,831,200	0.71%
2013	16,390	0.80%	1,864,560	1.82%
2014	16,680	1.77%	1,884,620	1.08%
2015	16,740	0.36%	1,905,430	1.10%
2016	16,830	0.54%	1,945,320	2.09%
2017	16,830	0.00%	1,966,850	1.11%
2018	17,380	3.27%	1,989,810	1.17%
2019	17,600	1.27%	2,102,515	5.66%
2020	17,740	0.80%	-	-

Population Projections			
White Settlement			
Year	Population		
2025	17,998	18,634	19,289
2030	18,452	19,584	20,780
2035	18,918	20,583	22,386
2040	19,396	21,633	24,116



ECONOMICS



APPRAISED PROPERTY
 TOTAL TAXABLE VALUE: 1,021,128,174
 AVERAGE MARKET VALUE: 137,361
 AVERAGE NET TAXABLE VALUE: 98,337

TAX RATE (PER \$100 VALUATION)
 CITY OF WHITE SETTLEMENT: 0.746200
 TARRANT COUNTY HOSPITAL: 0.223490
 TARRANT COUNTY COLLEGE: 0.130170
 WHITE SETTLEMENT ISD: 1.415900



\$48,156

White Settlement Median Household Income



\$62,532

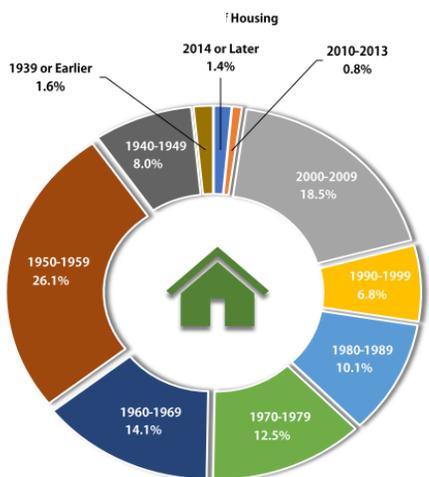
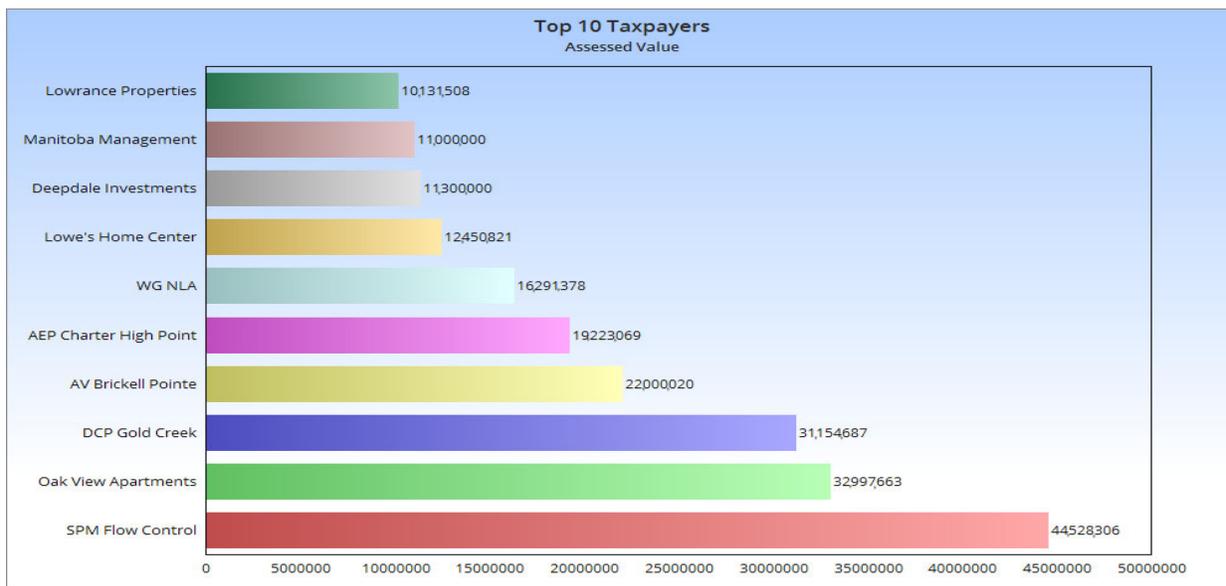
Tarrant County



\$57,051

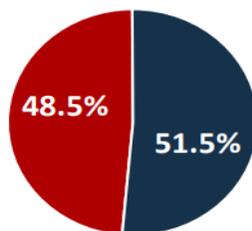
Texas

Source: 2014-2017 ACS Estimate



Source: 2014-2017 ACS Estimate

Home Occupancy



■ Owner Occupied ■ Renter Occupied

Source: 2014-2017 ACS Estimate

Homeownership per the US Census Bureau



Source: 2014-2017 ACS Estimate

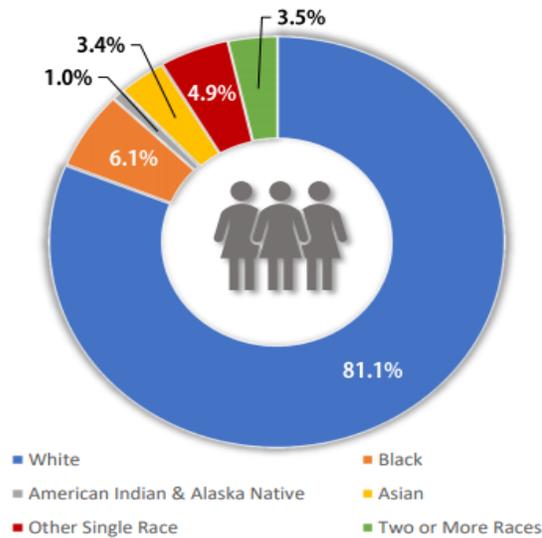
DEMOGRAPHICS INFORMATION

Industry



Source:2014-2017ACS Estimate

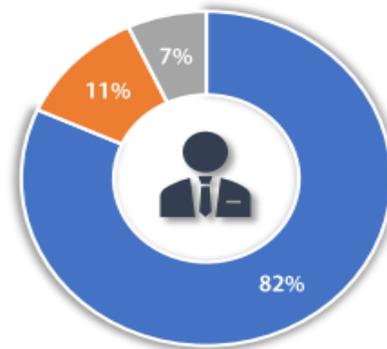
White Settlement Racial Distribution



- White
- Black
- American Indian & Alaska Native
- Asian
- Other Single Race
- Two or More Races

Source:2014-2017ACS Estimate

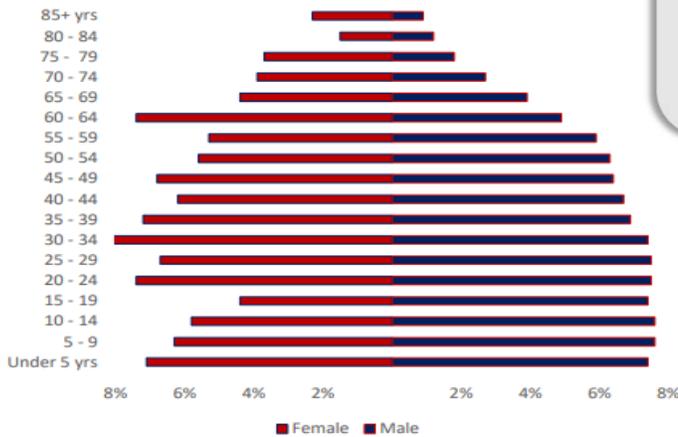
Class of Workers



- Private Wage & Salary
- Government Workers
- Self-Employed (not in a incorporated business)

Source:2014-2017ACS Estimate

City of White Settlement Age & Sex Distribution



21%

No High School Diploma

60%

High School Graduate

6%

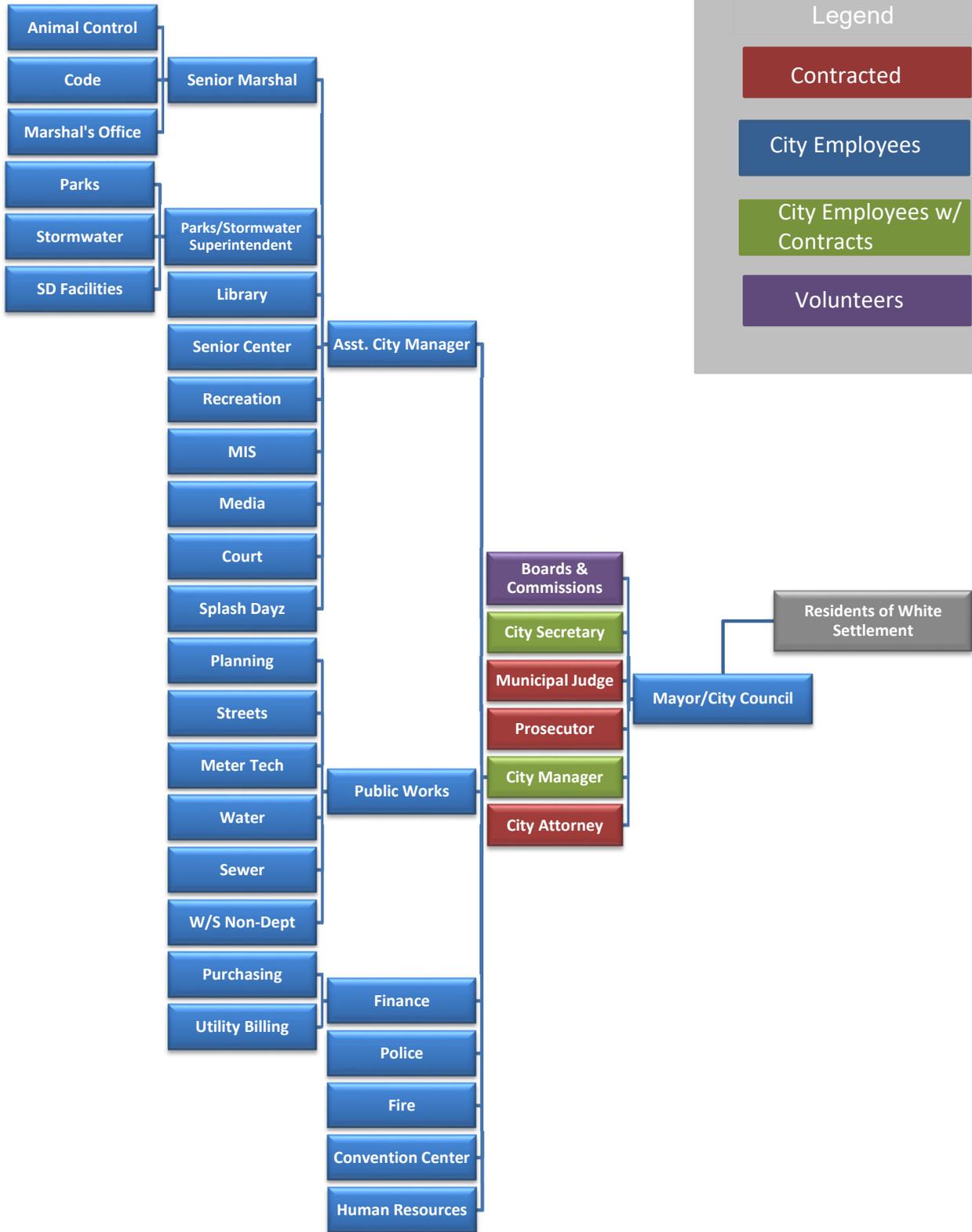
Associate Degree

13%

Bachelor's Degree or Higher

Source:2014-2017ACS Estimate

CITY OF WHITE SETTLEMENT ORGANIZATIONAL CHART



Boards & Commissions

Board of Adjustments and Appeals

- Rebecca Ornelas
- Brinda Rhodes
- Ann Smith
- Alan Price
- Richard Huff
- Mark Simeroth
- Honey Lee
- Tom Warren

Planning and Zoning Commission

- Roger Chambers
- Edward Delgado
- Tom Warren
- Steve Groomer
- Debra Cook
- Marolee Lunsford
- Victor Corralejo

Parks & Recreation Board

- Kevin Kirkland
- Aaron James
- Adam Valle
- Paige Babb
- April McKenzie
- Amy McClain
- Vacant

EDC Board

- Ron White
- Eddie Delgado
- Ann Smith
- Vickie Harpe
- Pat Wirsing
- Steve Groomer
- Richard Huff

Library Board

- Patricia England
- Pamela Kenney
- Mary Jackson
- Misty Smethers
- Lindsey Walker
- Johanna Tanori
- Vacant

CCPD Board

- Alan Price
- Pamela Clawson
- Brinda Rhodes
- Faron Young
- Judith Smith
- Vacant
- JoAnn Grammer

Pride Commission

- Martha Cook
- Amy Jordan
- JoAnn Grammer
- April McKenzie
- Leslie Nells
- Tonia Torres

Animal Control Board

- Alan Price
- Barbara Taylor
- Sabrina Tucker
- Angela Destro
- Nathan Muller
- Brian Senn
- Elizabeth Pierson

Civil Service Board

- James Herring
- Donald Wagon
- Diane Stevens

MISSION STATEMENT

The government of the City of White Settlement exists to promote and sustain a superior quality of life. In partnership with the community and others, we pledge to deliver cost-effective services and quality facilities in a personal, responsive, and innovative manner.

In accomplishing this mission, the Mayor, City Council, City Manager, and City employees will be guided by these principles:

Respect for others

Teamwork

Fairness and integrity

Open, accessible government, where citizen participation is vital and strongly encouraged

Fiscal responsibility

A focus on progressive thinking and positive solutions

Fact-based decisions

A long-term perspective

Continuous community and personal improvement

Win-win partnerships with other public private entities

Focus Area	Goal No.	Objective	Action Item	Priority Ranking				Implementation Mechanism	Lead Dept.
				1-Yr.	3-Yr.	5-Yr.	On-Going		
	Goal #1: Improve and enhance the visual identity of commercial corridors	Objective 1.3 Provide transitions between land uses to address potential adverse impacts of higher intensity development	Incorporate development standards that will buffer and mitigate any adverse impacts of noncomplimentary (or conflicting) land uses. A tiered system for screening and buffering based on land use intensity will improve compatibility of existing land uses.	✓				Zoning Ordinance	Community Services Departments
	Goal #2: Establish Special Areas to promote vibrant, walkable destinations.	Objective 2.1 Incorporate unique site and architectural standards for the City's Special Areas consisting of the Town Center Overlay, Mixed-Use Overlay and Commercial Corridor	Create unique development and architectural standards for the City's Special Areas to create the identity envisioned for each area. The design criteria for each Special Area should be reviewed and considered for approval by the City Council.		✓			Zoning Ordinance	Community Services Departments
	Goal #2: Establish Special Areas to promote vibrant, walkable destinations.	Objective 2.2 Encourage local business, promote a business-friendly environment	Locate land use categories on the Future Land Use Map that support small-scale, flexible businesses and tenant spaces. Review land development regulations to ensure adequate requirements for landscaping, screening and accessibility for all modes of transportation to position these locations for success.	✓				Zoning Ordinance	Community Services Departments
	Goal #2: Establish Special Areas to promote vibrant, walkable destinations.	Objective 2.3 Organize Placemaking Workshops with key stakeholders for each of the City's Special Areas (Commercial Corridors, Town Center Overlay and Mixed-Use Overlay) to better understand an area's assets and challenges, to identify a vision, and to develop a strategy to reshape the area's character and identity	Prioritize when development standards for each Special Area in the Future Land Use Plan should be prepared/implemented. Organize Placemaking Workshops when development standards are being written for each Special Area.		✓			Zoning Ordinance	Community Services Departments
	Goal #3: Address incompatible land uses by re-examining land use patterns	Objective 3.1 Update land development regulations to ensure the necessary tools are available to encourage high-quality development and redevelopment of property within the City	Review and improve development regulations related to transitions, screening and buffers between disparate uses. Ensure standards are in place to support infill development and that it is required to meet or exceed standards for existing development.	✓				Zoning Ordinance	Community Services Departments
	Goal #3: Address incompatible land uses by re-examining land use patterns	Objective 3.2 Utilize the Future Land Use Map within this Plan to guide land use decisions	Create a review checklist and a process for evaluating applications for land use actions. Process all requests using the same criteria, providing all notices and information necessary to proactively engage the applicant, impacted property owners and stakeholders.	✓				Zoning Ordinance	Community Services Departments
	Goal #3: Address incompatible land uses by re-examining land use patterns	Objective 3.3 Minimize compatibility issues associated with noise exposure from nearby aviation operations	Adopt the Naval Air Station Fort Worth Joint Reserve Base overlay district to preserve the livability and compatibility of land uses adjacent to the Naval Air Station Fort Worth Joint Reserve Base and to minimize conflicts with the safety and operations of the airfield.			✓		Zoning Ordinance	Community Services Departments

Focus Area	Goal No.	Objective	Action Item	Priority Ranking				Implementation Mechanism	Lead Dept.
				1-Yr.	3-Yr.	5-Yr.	On-Going		
	Goal #4: Ensure adequate access to undeveloped parcels and opportunity sites	Objective 4.1 Utilize the Master Thoroughfare Plan to prioritize future roadway improvements and guide mobility decisions	Construct, improve or require right-of-way for roadway sections reflected on the Master Thoroughfare Plan that are critical to City's street network				✓	City Policy	Community Services Departments
	Goal #4: Ensure adequate access to undeveloped parcels and opportunity sites	Objective 4.2 Adopt guidelines for access management to increase street connectivity	Incorporate guidelines for access management at the time street design standards are updated.	✓				City Policy	Community Services Departments
	Goal #5: Promote and preserve access to nearby interstate systems	Objective 5.1 Coordinate with TxDOT and North Central Texas Council of Governments to understand the access needs and planned improvements	Continue to participate in regional transportation planning through North Central Texas Council of Governments understand the impact of planned improvements for freeways within and surrounding the City of White Settlement. Advocate for projects that will improve access and visibility for the City to support growth and mobility.				✓	Partnership with North Central Texas Council of Governments	Community Services Departments
	Goal #6: Enhance roadways design to increase connectivity and encourage alternative modes of transportation	Objective 6.1 Adopt policies and regulations to support better utilization of public infrastructure	Update street design criteria shown in Table 12 (page 102) to plan for more efficient use of right-of-way.	✓				Zoning Ordinance	Community Services Department; Consultant Teams
	Goal #6: Enhance roadways design to increase connectivity and encourage alternative modes of transportation	Objective 6.2 Conduct traffic and feasibility studies and cost-benefit analysis of roadway improvements	Conduct Traffic and Feasibility Studies to determine cost, feasibility and construction timeline to conduct a cost-benefit analysis of roadways improvements.				✓	City Policy	Community Services Departments; Consultant Team
	Goal #6: Enhance roadways design to increase connectivity and encourage alternative modes of transportation	Objective 6.3 Develop context sensitive streets for the City's Special Areas (Town Center and Mixed-Use Overlay) and on-street bike facilities	Adopt a complete street policy for streets within the Town Center Overlay and those planned with on-street bike facilities as shown in the Pedestrian and Bicycle Plan shown in Figure 53 (page 112).				✓	Subdivision Ordinance; City Policy	Community Services Departments ; Consultant Team
	Goal #6: Enhance roadways design to increase connectivity and encourage alternative modes of transportation	Objective 6.4 Develop partnerships to improve awareness of public transportation options through outreach, marketing, and educational efforts; identify opportunities as they become available	Work with North Central Texas Council of Governments and local transit providers to identify opportunities for public outreach and education about public transportation opportunities.				✓	Partnership with North Central Texas Council of Governments	Community Services Departments
	Goal #7: Provide on-going maintenance for public infrastructure and facilities	Objective 7.1 Evaluate the City's Capital Improvement Program (CIP) for on-going maintenance needs, as well as new facilities required to serve the community	Program the new street section reflected in the Master Thoroughfare Plan (page 98) and the Pedestrian and Bike Facilities reflected in the Pedestrian and Bicycle Plan (page 112) in the City's Capital Improvement Program.				✓	Capital Improvement Program	Community Services Departments

Focus Area	GoalNo.	Objective	Action Item	Priority Ranking				Implementation Mechanism	Lead Dept.
				1-Yr.	3-Yr.	5-Yr.	On-Going		
	Goal #7: Provide ongoing maintenance for public infrastructure and facilities	Objective 7.2 Develop an annual budget review process and priorities on continued maintenance and upkeep	Prioritize all the recommendations of the mobility chapter, specifically those pertaining to the Master Thoroughfare Plan, Pedestrian and Bicycle Plan, Complete Streets. Policy, and Traffic Studies. Every year, this list should be revisited with the annual review of capital improvements and updated once tasks associated with each recommendation are completed.				✓	Capital Improvement Program	Community Services Departments
	Goal #8: Protect and strengthen neighborhoods to improve quality of life	Objective 8.1 Promote and support the creation of Neighborhood Partnership Program	Support the creation of a Neighborhood Partnership Program to organize community improvements projects with residents and local organizations. It is recommended that a staff member be the point of contact and project manager for neighborhood improvement projects.	✓				City Policy	Community Services Departments
	Goal #8: Protect and strengthen neighborhoods to improve quality of life	Objective 8.2 Incorporate site enhancements to improve the quality of residential and nonresidential development	Site enhancements should be explored for both residential and nonresidential land uses. A comprehensive list of which would serve the community best should be created and considered for approval by the City Council.	✓				Zoning Ordinance	Community Services Departments
	Goal #8: Protect and strengthen neighborhoods to improve quality of life	Objective 8.3 Modify landscaping standards to require trees located closer to the street to shade sidewalks and frame the roadways	Amend the City's landscaping regulations to require street trees within a specified distance from street right-of-way.	✓				Zoning Ordinance	Community Services Departments
	Goal #8: Protect and strengthen neighborhoods to improve quality of life	Objective 8.4 Incorporate gateway markers and wayfinding signage	Create a comprehensive sign design and plan to incorporate gateway markers and wayfinding signage.				✓	City Policy	Community Services Departments
	Goal #8: Protect and strengthen neighborhoods to improve quality of life	Objective 8.5 Promote quality infill development to expand the supply and the type of available housing	Review housing types permitted within the current zoning code. Update regulations to allow a greater variety of housing options. Update regulations to ensure infill development is properly integrated into existing, stable neighborhoods.	✓				Zoning Ordinance	Community Services Departments
	Goal #9: Protect the City's natural assets and unique qualities that contribute to the City's hometown feel	Objective 9.1 Create a connected network of parks, trails and open spaces throughout the City	Prioritize sections of the Pedestrian and Bicycle plan that will help close the gaps and be more beneficial to the community.				✓	Capital Improvement Projects (CIP)	Community Services Departments
	Goal #9: Protect the City's natural assets and unique qualities that contribute to the City's hometown feel	Objective 9.2 Connect to the region's planned bicycle and pedestrian network	Prioritize construction of trails connecting to the City of Fort Worth trail system which will allow for regional connectivity.				✓	Capital Improvement Projects (CIP)	Community Services Departments

A complete copy of Comprehensive Plan 2040 can be found on website.

BUDGETARY & FINANCIAL POLICY GUIDELINES

The City of White Settlement's financial policies compiled below set forth the basic framework for the overall fiscal management of the City. The City maintains and updates financial policies as needed to govern the overall financial management and health of the City.

Policy areas include:

- Fund Balance
- Cash Handling
- Donation and Gifts
- Identity Theft
- Investments
- Fiscal and Budgetary
 - Operating Budget
 - Cash Management and Investments
 - Capital Asset Management
 - Financial Conditions and Reserves
 - Debt Management
 - Internal Controls

Several of the Financials Policies have direct impact on the construction of the budget:

- **Balanced Budget** - the City maintains a balanced budget and does not use long-term debt to fund short-term or operational expenses.

Scenario One: revenues = expenditures
 Scenario Two: revenues > expenditures

Scenario Three: revenues + appropriated fund balance = expenditures

Scenario Four: revenues + appropriated fund balance > expenditures

- **Operating Reserves**- the City maintains an operating reserve at least equal to 40% (8% Debt Service) of budgeted annual operating expenditures, excluding debt service and transfers.

General Fund - 120.2%

Water & Sewer Fund - 143.4%

Debt Service Fund - 20.3%

- **Debt** - the City will balance the needs between debt financing and "pay-as-you-go" methods and maintain a minimum 1.25 debt coverage ratio.

No revenue bonds - not applicable

- **Liquidity** - the City maintains a liquidity reserve to ensure adequate cash is on hand to cover expenses in those months where expenses outpace revenues. The majority of the City's revenues are received in November through February through property taxes.

Cash & Investments Liquidity

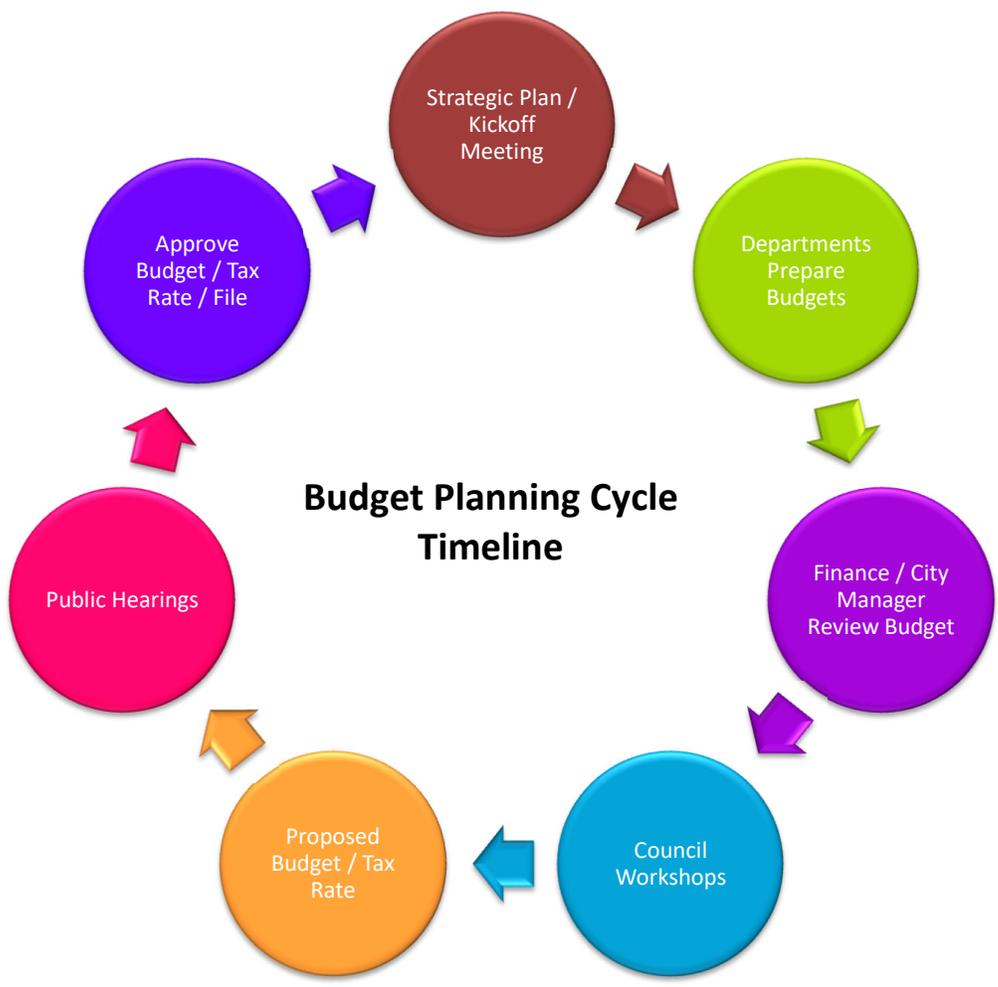
<1 day - 36.89% 1 day < 1 Year - 36.91% 1 Year < 2 Year - 26.20%

A complete copy of the Financial Policies can be found on website.

2020-2021 Planning Calendar

Apr 15	Staff Budget Kick-Off		Internal
May 6	Department Budget Meetings Due		Internal
May 7	CCPD Budget Workshop		Board/Council
May 7 - 22	Department Budget Meetings with Finance/CMO		Internal
5	Finance/CMO prepare draft budget		Internal
May 28	Send Notice of Public Hearing on EDC and CCPD Budgets (Sec. 363.204(b) Local Government Code Not later than 10th day before hearing)	Notice 1	City Sec. / FD
Jun 4	EDC Budget Workshop		Board/Council
Jun 4	CCPD Budget Workshop		Board/Council
Jun 4	Publish Notice of Public Hearing on EDC and CCPD Budgets (Sec. 363.204(b) Local Government Code Not later than 10th day before hearing)		Newspaper
Jun 16	Council Budget Workshop		Board/Council
Jun 18	CCPD hold Public Hearing (Sec. 363.204(a) Local Government Code (not later than 100th day before fiscal year begins))		Board/Council
July 2	CCPD adopts budget (Sec. 363.204(d) Local Government Code Not later than 80th day before the fiscal year begins)		Board/Council
July 7	EDC hold Public Hearing		Board/Council
July 7	EDC adopts budget		Board/Council
July 7	Council accepts CCPD & EDC budgets (Sec. 363.204(e) Local Government Code Not later than 10th day after adoption)		Board/Council
July 16	Send Notice of City Council Public Hearing on EDC and CCPD Budgets to run July 23rd to be held Aug 4th	Notice 2	City Sec. / FD
July 23	Publish Notice of City Council Public Hearings for CCPD and EDC Budgets to be held on August 4th (Sec. 363.205(b) Local Government Code No later than 10th day before hearing)		Newspaper
July 25	Certification of anticipated collection rate / Calculation of Effective and Rollback Tax Rates (Sec. 26.01 Property Tax Code)		TAD
July 31	Proposed budget delivered to City Secretary for public inspection (Sec. 102.005 Local Government Code No later than 30th day before adoption)		City Sec. / FD
Aug 3	Enter Tax Rate information on Tarrant Appraisal District Website		Finance
Aug 4	Council holds Public Hearing on CCPD and EDC budgets (Sec. 363.205(a) Local Government Code No later than 45th day before fiscal year begins)		Board/Council
Aug 4	Council adopts CCPD and EDC budgets (Sec. 363.205(d) Local Government Code Not later than 30th day before fiscal year begins)		Board/Council
Aug 4	Present Tax Rate Calculation to Council		Board/Council
Aug 6	Send Notice of Public Hearings on operating budgets	Notice 3	City Sec. / FD
Aug 6	Publish Notice of No New Revenue Rate (Sec.26.18 Property Tax Code) - Website Only		Finance
Aug 7	TAD required mailing notice must be sent out (Sec. 26.04(e-2) Property Tax Code)		TAD
Aug 11	Meeting of Governing Body to 1) discuss tax rate, 2) take Record Vote, and 3) call two Public Hearings if proposed tax rate will exceed the rollback rate or the effective rate (whichever is lower).		Board/Council
Aug 13	Publish Notice of Public Hearing on Operating Budgets to be held on August 25th (Sec. 102.0065c Local Government Code No later than 10th day before hearing)		Newspaper
Aug 13	Send Notice of Public Hearing (1/4 page) of record vote on Aug 11 to run August 20		City Sec. / FD
Aug 20	Publish Notice of Public Hearing (Sec.26.061 Property Tax Code After 5th day of Call Public Hearing)(26.18)	Notice 4	Newspaper
Aug 25	Council hold 1st Public Hearing on tax rate		Board/Council
Aug 25	Council hold Public Hearing on Operating Budgets (Sec. 102.006b Local Government Code - 15th day after proposed budget filed)		Board/Council
Sep 1	Council adopts Budgets and Tax Rate		Board/Council
Sep 1	Publish Notice of Adopted Tax Rate (Sec. 26.18)		Finance
Sep 4	Tax Rate is submitted to Tarrant County & Tarrant Appraisal District		Finance
Sep 7	Submit Tax Rate Calculations to Tarrant County		Finance
Sep 7	File budget with County Clerk		City Sec. / FD

City Budget Process



- March** Strategic Plan / Kickoff Meeting with Staff and/or Council
- April** Departments prepare budgets based on kickoff meeting and needs
- May** Finance and City Manager review budget and make changes if needed
- June** Council workshops to discuss preliminary budget
- August** Present Proposed Budget & Tax Rate
- August** Public Hearings with Council and Residents
- September** Approve Budget and Tax Rate, File Rates with TAD and County

PLANNING PROCESS

STRAGIC PLAN

The City has developed a comprehensive strategic plan that was created by citizens, elected and appointed officials, and staff during recent years. The plan documents and formalizes the goals and processes by which White Settlement will strive to enhance its quality of life. Its foundation is the City's mission statement and a set of policy statements.

MISSION AND POLICY STATEMENTS

The City's Mission Statement serves as a broad statement of purpose. There are six major defined policy statements intended to support the City's mission. Each describes in specific terms a desired ending state or result. The policy statements are the vision of White Settlement at its very best and represent the ultimate target at which all activities are aimed. Policy statements are addressed with goals and strategies and assigned to each city division. Each goal represents a specific Council or citizen direction given toward achieving the more general policy statement. Policy statements may or may not have specific goals and strategies planned for the upcoming fiscal year. More detailed planning and additional resources may be required to identify the goals and determine the necessary strategies to achieve them.

LINK TO THE BUDGET

City staff and elected and appointed City Officials rely on the policy statements to provide direction and guidance for recommending and authorizing the expenditure of public funds. The budget is the Annual Budget element of the strategic plans. It is prepared around the policy statements set by the City Council at its budget workshops. Community input is also a factor in determining use of resources. Not all policy statements are addressed in each Annual Budget element. The Annual Budget specifically defines the methods or processes by which the City Manager and City Staff will go about achieving the desired results for each policy statement.

GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goals represent specific outcomes that will promote or enhance policy statements. Strategies are the specific actions needed to accomplish goals. Both goals and strategies are identified through strategic planning sessions with senior management team and key division staff guided by Council priorities. The Annual Budget is a detailed look at each operational area, or division, within the City's departments. Each division within the City has developed its own unique set of divisional goals which enhance its purpose and connection to the policy statements. Annually, each division reviews and updates these goals.

THREE YEAR PLANS

The City uses a three-year planning horizon to prepare the capital projects program and financial forecasts. The three-year capital projects program and the anticipated funding sources are adopted by separate plans. The capital planning process is discussed in more detail in the Capital Improvements section. The following provides an overview of the City's strategic plan policy statements and the goals and strategies planned for the upcoming year.

BOND RATING INFORMATION

The City's goal is to fund capital improvement projects on a "pay-as-you-go" basis whenever possible. For large infrastructure projects or large pieces of equipment, debt financing is sometimes required. The City's debt management objective is to maintain levels of debt service that does not adversely impact tax or utility rates and does not hinder the City's ability to effectively operate the utility systems, street network, or other facilities. Debt financed projects must meet the City's long-term financing criteria as included in the Fiscal and Budgetary Policy.

When the City of White Settlement utilizes long-term debt financing, it will ensure that the debt is soundly financed by conservatively projecting the revenue sources that will be utilized to pay the debt and financing the improvement or equipment over a period of time not greater than the useful life of the asset.

BUDGET PROCESS

SUMMARY

The budget is a financial plan for a fiscal year of operations that matches all planned revenues and expenditures with the services provided to the residents of the City based on established budgetary policies. The City Charter establishes the City of White Settlement's fiscal year as October 1st through September 30th. Upon receipt of the proposed budget, the City Council is required to set a date and place for a public hearing. A public notice of the hearing date must be published at least ten (10) days prior to such hearing. At the hearing, the Council gives all interested persons an opportunity to be heard for, or against, any expenditure account or revenue estimate. The City Charter binds the City Council to adopt a budget prior to the beginning of the fiscal year. The City Council will normally approve the tax rate for the coming fiscal year and adopt the budget ordinance during the same meeting.

BUDGET PREPARATION

The City Manager's Office and Finance Department performs the functions of preparing and analyzing the 2020-2021 budget. The budget process is initiated in March with distribution of budget preparation packages to department heads and directors. In May, the City Manager prepares back-up information for the City Council and schedules work sessions to discuss the direction of the budget for the upcoming fiscal year. Work sessions begin in April with the Finance Department, City Manager, and each department supervisor to review line items for both the current budget and the proposed budget to determine if service levels were to be maintained, improved, or reduced. Revenues are projected as accurately as possible in order to set priorities for proposed expenditures. Issues are addressed in workshops beginning in May between the city staff and City Council. The City Manager and Department Heads must identify and prioritize programs, projects, and equipment necessary to accomplish their goals and objectives plus those established by City Council. The budget must be developed within the limitations of available resources. Each Department Head is responsible for divisions that are under their scope of authority. Each line item of maintenance and operations are justified on budget worksheets. All capital items are separately identified and justified. The City Council retains final authority on the budget.

BASIS OF BUDGETING

- Revenues are recognized in the budget period when they are earned and measurable.
- Expenditures/Expenses are recognized in the budget period when the liability is incurred.
- Depreciation of assets is not budgeted.
- Capital outlay is budgeted as an expense in the year purchased.
- Principal payments are budgeted as an expense rather than a reduction to the liability.
- Proceeds from bond sales are budgeted as revenue.
- Transfer of bond proceeds to the Capital Projects Fund is budgeted as an expense.

BASIS OF ACCOUNTING

- Governmental and fiduciary funds are accounted for using the modified accrual basis according to Generally Accepted Accounting Principles (GAAP).
- Revenues are recognized in the budget period when they are measurable and available.
- Revenues subject to accrual include taxes, charges for services, and interest revenue.
- Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- Capital outlays are recorded as additions to capital assets at fiscal year-end and the cost of those assets
- Proprietary funds are accounted for using the accrual basis according to Generally Accepted Accounting Principles (GAAP).
- Available balances are determined using cash equivalent approach: cash + investments + accounts receivable + prepaid expenses - accounts payable = cash equivalent available.
- Revenues are recognized in the period in which they are earned and become measurable.
- Expenses are recognized in the period in which they are incurred and measurable.
- Proprietary funds also record depreciation and amortization.
- Payment of principal is recorded as a reduction to the long-term liability.

PROPERTY TAX RATE

A property tax rate consists of two components: a rate for funding maintenance and operations expenditures and a rate for debt service. State Property Tax law dictates certain procedures that must be followed when proposing and adopting a tax rate. The City must annually calculate and publicize its “no new revenue tax rate” and “voter approval tax rate.” The City Council may not adopt a tax rate that exceeds the lower of the voter approval tax rate or 103.5% of the no new revenue tax rate until it has held a public hearing on the proposed increase following notice to the taxpayers. The voter approval tax rate is the rate that will produce last year's maintenance and operations tax levy as adjusted from this year's value multiplied by 1.035 plus a rate that will produce this year's debt service from this year's values divided by the anticipated tax collection rate.

Property tax rate notices and calculations can be found on website.

BUDGET ADOPTION

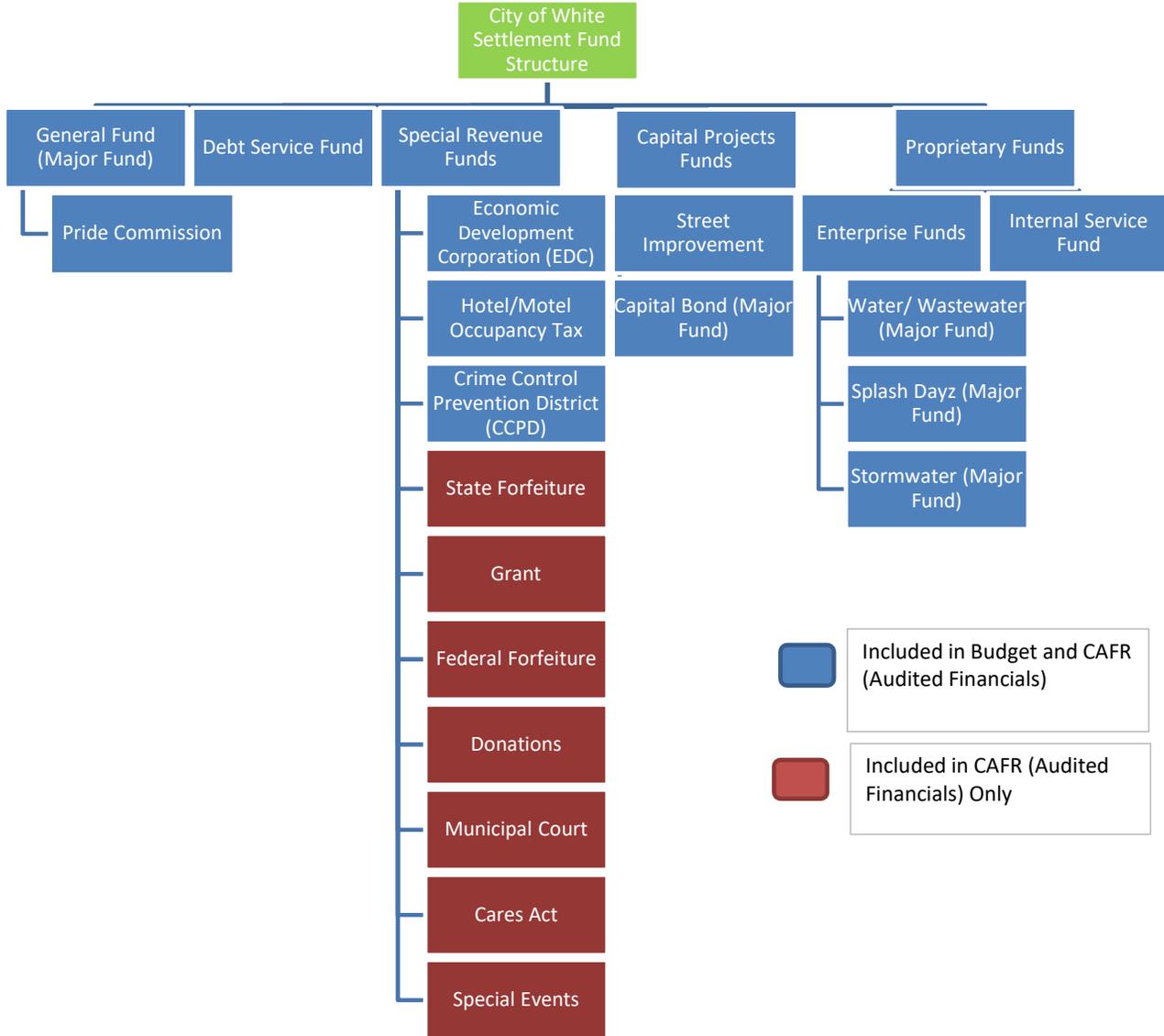
Public notices of the no new revenue tax rate are published in the local newspaper according to state law. Workshops to discuss the budget were held in June and August 2020. A public hearing on the budget was conducted according to state and local laws on August 25, 2020. The proposed Tax Rate exceeded the No New Revenue Tax Rate but was equal to the Voter Approval Tax Rate, so one public hearing was held as required by state law. A meeting of the governing body to discuss the tax rate was held August 11, 2020 at which time the Council proposed the adoption of the property tax rate that is above the No New Revenue Tax Rate but equal to the Voter Approval Tax Rate. The Fiscal Year Budget for 2020-2021 and the tax rate were adopted by the majority consent of the City Council on September 1, 2020.

BUDGET AMENDMENT

Once the annual budget has been adopted, there are several methods by which the budget may be amended. In the internal form, the City Manager is authorized by the City Council to make adjustments between departments within an operating fund or line items within an operating department. Typically, these requests are generated at the department head level and submitted to the City Manager for consideration after the Finance Department has reviewed the request and recommended approval. In no case, however, may the budget adjustments result in the budgeted expenditures exceeding the lawfully adopted expenditures appropriated for the fund.

The City Council may amend the budget by ordinance during the fiscal year if such expenditures are necessary to protect public property or the health, safety, or general welfare of the citizens of White Settlement. The actual process begins in the same manner as an internal amendment, from department head submission through finance review to the City Manager. The City Manager then submits the request to the Mayor and City Council as part of a budget amendment public hearing.

Fund Structure



Fund Descriptions

GENERAL FUND

The General Fund is a governmental fund. It is established to account for all resources obtained and used for those services commonly provided by cities which are not accounted for in any other fund. These services include General Government, Public Safety, Public Works, and Culture & Recreation.

CAPITAL PROJECTS FUNDS

The Capital Projects are governmental funds and established to account for capital projects. The projects included in the capital projects budget are intended to improve or expand the city infrastructure, provide for significant maintenance requirements, or provide for the acquisition of large pieces of equipment.

Capital Bonds Fund

This fund accounts for the proceeds from bonds issued by the City and related capital expenditures for projects paid for with bonds.

Street Improvement Fund

This fund accounts for the Water & Sewer Franchise Tax Revenues designated for street improvement projects.

DEBT SERVICE FUND

The Debt Service Fund is used to account for accumulations of resources that will be used to pay debt obligations of the general government.

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for specific sources that can be legally spent for designated purposes only. All special revenue funds use the modified basis of accounting and budgeting.

Economic Development Corporation Fund

This fund accounts for the collection of .5% sales tax for economic development corporations. Funds are used to promote economic development based on laws.

Hotel/Motel Occupancy Tax Fund

This fund accounts for the levy and collection of excise tax upon hotels and motels. The 7% excise tax is collected for the purposes of promoting tourism.

Crime Control Prevention District

This fund accounts for the collection of .5% sales tax for crime control. Funds are used to prevent crime and funds eight officers in the General Fund.

PROPRIETARY FUND

Water & Wastewater Fund

This fund accounts for the provision of utility billing, meter services, water, wastewater, and sanitation services to the residents of the City. The City utilizes groundwater from wells and surface water from Fort Worth. Fort Worth also treats the City's sewer.

Splash Dayz Fund

This fund accounts for the operations and maintenance of the City water park and convention center. The water park was constructed in 2013-2014 with the hopes of leasing the operations to a third party. The City took over operations of the park starting the summer of 2016.

Stormwater Fund

This fund accounts for the operations and maintenance of the City's stormwater system. In 2005-2006, the City created the fund and implemented a stormwater fee to fund the operations and capital project needs of the City to reduce flooding and erosion.

Internal Service Fund

This fund accounts for the vehicle and equipment replacement program. In 2019-2020, the City created the fund to better allocate resources to replace vehicles and equipment. The City's enterprise lease program is funded here.

MAJOR FUND TYPES

Major funds represent the significant activities of the City and basically include any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget.

MAJOR FUNDS	PERCENT
General Fund	31%
Capital Bond Fund	20%
Enterprise Funds	34%
TOTAL	85%

Department - Fund Relationship

GENERAL FUND / CAPITAL BOND FUND / INTERNAL SERVICE FUND

General Government

501 City Council
 502 City Manager
 503 City Secretary
 504 Human Resources
 505 MIS
 507 Finance
 509 Purchasing
 510 Media
 512 Municipal Facilities
 590 Non-Departmental

Public Safety

506 City Marshal
 508 Municipal Court
 511 Code Compliance
 514 Planning & Development
 515/516 Police
 517 Animal Control
 518 Fire

Public Works

513 Streets

Culture & Recreation

520 Library
 522 Senior Services
 523 Recreation
 524 Parks

PRIDE COMMISSION

Culture & Recreation

567 Pride Commission

HOTEL/MOTEL

Culture & Recreation

546 Hotel/Motel

DEBT SERVICE

Debt Service

549 Debt Service

WATER & WASTEWATER FUND / CAPITAL BOND FUND / INTERNAL SERVICE FUND

Public Works

530 Utility Billing
 531 Meter Services
 532 Water
 533 Wastewater
 534 Sanitation
 590 Non-Departmental

Debt Service

539 Debt Service

SPLASH DAYZ FUND

Culture & Recreation

570 Administration
 571 Convention Center
 572 Facilities
 573 Food & Beverage
 574 Lifeguards
 575 Front Gate
 576 Cash Control
 577 EMT

STORMWATER FUND

Public Works

578 Stormwater

STREET IMPROVEMENT

Public Works

555 Streets

CRIME CONTROL PREVENTION DISTRICT

Culture & Recreation

551 Police

ECONOMIC DEVELOPMENT CORPORATION

Economic Development

540 Economic Development

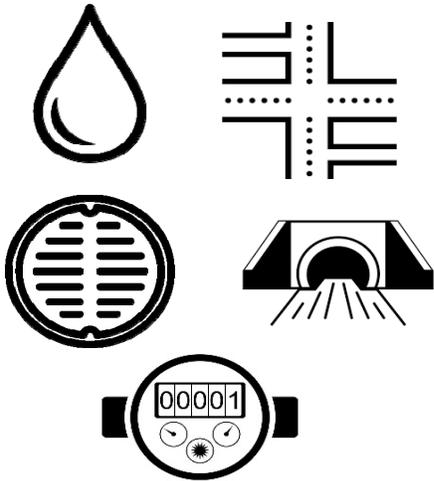
**CITY OF WHITE SETTLEMENT
BUDGETED EMPLOYEE POSITIONS**

	2018-2019		2019-2020		2020-2021	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
GENERAL FUND						
Administration	3	-	2	-	2	-
City Secretary	1	-	1	-	1	-
Human Resources	1	-	1	-	1	-
MIS	2	-	2	-	2	-
Finance	4	-	4	-	4	-
Purchasing	1	-	1	-	1	-
Media	-	-	1	-	1	-
Code Enforcement	4	-	1	-	-	-
Municipal Facilities	2	-	1	-	1	-
Planning & Development	-	-	3	-	3	-
Library	4	4	4.33	4	2	2
Senior Center	4	1	2.33	1	2	-
Recreation	4	2	2.34	5	1	3
Parks	5	-	3.40	1	3.40	1
Animal Control	2	2	2	2	2	1
Streets	4	-	4	-	4	-
Marshal's Office	2	-	2	-	2	-
Municipal Court	2	-	1	-	1	-
Police	47	7	47	7	47	7
Fire	9	13	12	7	12	7
TOTAL GENERAL FUND	99.5	29	97.40	27	92.40	21
WATER/SEWER FUND						
Utility Billing	4	-	4	-	3	-
Meter Services	4	-	4	-	4	-
Water	7	-	6	-	6	-
Wastewater	5	-	4	-	4	-
Non-Departmental	3.5	-	3	-	4	-
TOTAL WATER/SEWER FUND	23.5	-	21	-	21	-
STORM WATER UTILITY FUND						
Storm Water	6	-	5.40	-	5.40	-
TOTAL STORM WATER FUND	6	-	5.40	-	5.40	-
SPLASHDAYZ WATER PARK						
Administration	1.00	0.5	1	-	1	-
Maintenance	0.90	16	1.20	5	1.20	5
Food & Beverage	-	20	-	15	-	15
Lifeguards	-	100	-	103	-	103
Front Gate	-	15	-	20	-	20
Cash Control	-	5	-	2	-	2
TOTAL SPLASHDAYZ WATER PARK	1.90	157	2.20	145	2.20	145
CONVENTION CENTER						
Administration	1	-	1	-	1	-
Maintenance	0.10	-	-	-	-	-
TOTAL CONVENTION CENTER	1.10	-	1	-	1	-
HOTEL/MOTEL						
Fine Arts	-	-	-	-	-	1
TOTAL CONVENTION CENTER	-	-	-	-	-	1
TOTAL POSITIONS	132	186	127	172	122	167

Budget-In-Brief



The City Council and staff are dedicated to presenting and executing a balanced budget each year. This ensures all decisions made are sustainable for the future.



The City is committed to investing funds into public works projects for water, sewer, streets, stormwater, and meters. The City has an aging infrastructure and needs resources to maintain and improve the system for current and future residents of the City.



The City is committed to maintaining the service levels of the police department and the continued implementation of a full-time fire department from a volunteer fire department. This ensures the safety of current and future residents of the City.



The City is continuing to make strides towards bringing in more development for the growth and improvement of amenities within the City. The City is working with a consultant to bring in new developments and fresh ideas to capitalize on the City's location within DFW Metroplex.

Major Changes from Prior Year



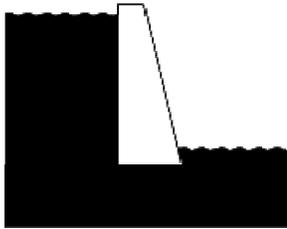
Added Positions: Finance Clerk, Streets Superintendent, Meter Technician
Removed Positions: Code Enforcement Officer, PT Kennel Tech, Community Services Manager, 2 Librarians, PT Library Clerk, PT Senior Center Clerk, Athletic Coordinator, Utility Billing Senior Clerk
Raises: No Raises, No Step Plan increases



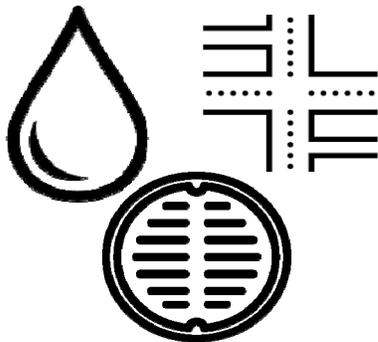
The City had a 4% reduction in medical insurance costs, 19% reduction in dental insurance costs, 8% reduction in experience modifier for TML worker's compensation costs, and a .04% increase in TMRS retirement costs for 2021.



The City has reduced the public operational hours for the library, senior center, and recreation buildings. In addition, animal shelter is transitioning to compliance only operations. Code Compliance will be completed by our City Marshals.



The City is putting in a retaining wall for erosion control at Bolliger & 341. This is ongoing process to protect the residential and commercial development along Farmer's Branch creek.



The City has a sewer line planned along McEntire Street and will also be working on engineering and bid specifications for well site and lift station maintenance in addition to proposed street, water, and sewer line projects.



The City is working to streamline and enhance customer service by moving all customer service areas to the main lobby area. The City is renovating the existing drive thru for utility billing to create a 2 lane drive thru with kiosks for accepting court and utility billing payments. One lane will be payments only and the other lane will have a window to interact with utility billing staff.

Summary of Changes Between Proposed and Adopted Budget

The medical insurance rate increase was proposed at 6% decrease but was finalized at a 4% decrease. The dental insurance rate increase was proposed at 5% increase but was finalized at 19% decrease.

City Marshal pay rate increases were lowered back to prior year rates and insurance costs for the 2nd marshal were taken out.

City Manager reserves were increased from \$70,000 to \$110,000 with remaining funds from city marshal pay decrease and insurance cost savings.

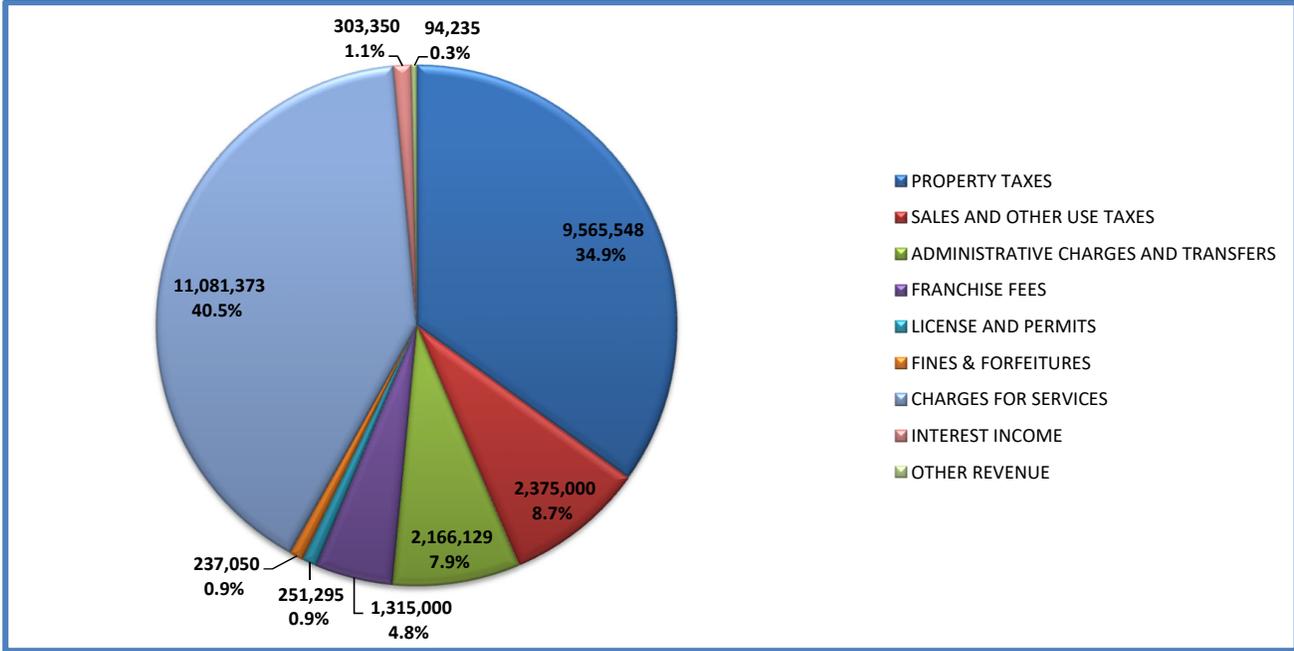
Field lights for veterans park were added to the budget to help reduce personnel costs for turning on and off field lights for games.

Administration costs were decreased for Water & Sewer Fund and Stormwater Fund to the General Fund due to changes in expenses.

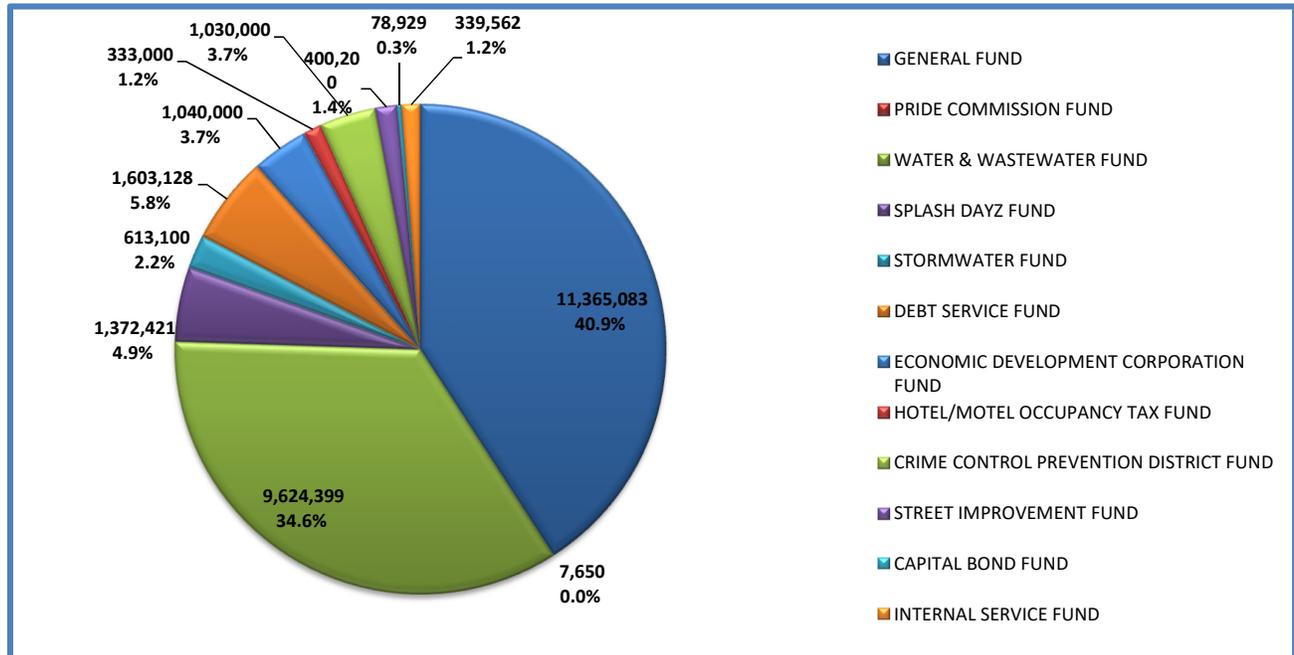
Capital Bond Fund project expenses were updated based on costs incurred for 2019-2020 reducing costs for 2020-2021.

Budget Highlights & Forecasting

Revenues by Source

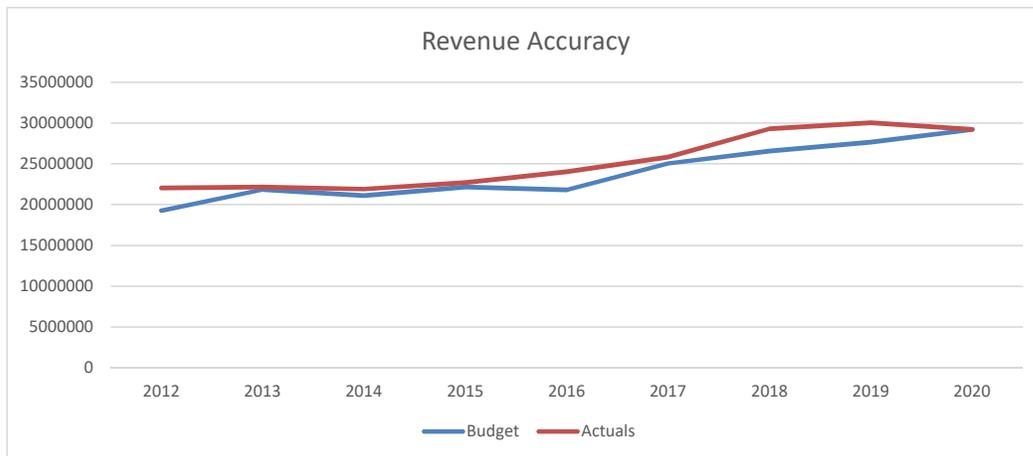


Revenues by Fund



Below shows the percentage (%) change in revenue categories over the last ten years and the average change to help forecast revenues in the future. A graph of budgeted versus actual revenues is also shown to see how accurate revenue predictions have been in the past to increase forecasting of revenues in the future. The effects of one time revenues are removed from future budgeting as these are less reliable.

AVERAGE REVENUE CHANGE PER YEAR				
CATEGORY	2012-2014	2015-2017	2018-2020	AVERAGE
Property Taxes	0.72%	6.00%	18.29%	11.10%
Sales and Use Taxes	-4.62%	-1.35%	-8.66%	-2.97%
Franchise Fees	1.03%	-0.71%	-3.42%	0.57%
Fines & Forfeitures	8.19%	1.90%	-16.17%	-3.42%
Licenses & Permits	0.98%	12.11%	-3.09%	-2.44%
Water & Sewer Revenues	2.73%	2.31%	2.79%	5.26%
Charges for Services	-5.94%	2.84%	-6.34%	-2.89%
Water Park Revenues	N/A	N/A	-2.82%	0.76%
Interest Income	14.33%	117.34%	13.91%	203.67%
Other Revenue	-2.86%	-26.88%	3.84%	3.45%
Transfers	0.87%	46.54%	-20.64%	3.60%
TOTAL REVENUES	-0.23%	4.60%	-0.14%	3.61%

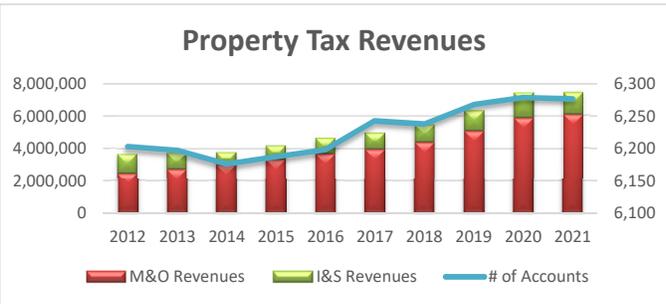
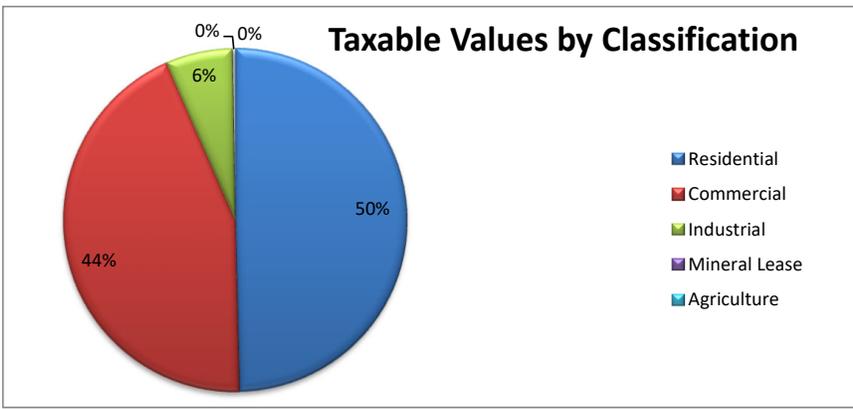


Property Taxes

Property tax collections are projected to increase due to an improving economy, anticipated growth and new construction. General Property Taxes are assessed on real and personal property as of January 1 each year. The maintenance and operation tax for the General Fund is set by the City Council. Property Tax Revenue comprises 54.4% of the 2020-2021 General Fund revenues. Each year the tax rate, as approved by the City Council, is largely dependent upon re-evaluation by the Tarrant Appraisal District to reflect current market values. Other key components are personal property, new construction and improvements to existing structures. The Appraisal District estimates that the net taxable value for levying purposes. As the City has been using fund balance in prior years due to City operating the water park, the city management and Council have continued to adopt the voter approval tax rate to minimize the use of fund balance. All tax information relative to budgetary decisions is not available until July 25th of each year when the certified tax roll is received from the Chief Appraiser. At that time, other revenue sources and expenditure priorities are considered in preparing a tax rate for the new budget year.

Below shows the percentage (%) change in tax rate, average taxable home value, appraised and certified revenues and tax revenues over the last ten years as well as an annual average to help to forecast future information. Taxable values have greatly increased for the City which is good for attracting more development. Values are set by Tarrant Appraisal District and individual accounts cannot increase more than ten percent in one year.

AVERAGE PROPERTY TAX CHANGES PER YEAR				
CATEGORY	2012-2014	2015-2017	2018-2021	OVERALL
Property Tax Rate	3.03%	4.23%	0.53%	2.14%
Average Taxable Value	0.39%	9.27%	-7.66%	11.86%
Appraised Values	0.04%	3.76%	-5.71%	7.02%
Certified Taxable Values	-1.39%	3.95%	-7.45%	7.12%
Tax Revenues	0.91%	6.17%	-6.62%	10.26%



IMPACT OF CITY NO NEW REVENUE AND VOTER APPROVAL TAX RATES ON THE AVERAGE TAXABLE VALUE					
Tax Rate	FY 2019	FY 2020	FY 2021	DIFFERENCE \$	DIFFERENCE %
Average Taxable Value	76,803	93,094	98,337	5,243	5.63%
No New Revenue Tax Rate/\$100	0.716776	0.647133	0.743072	0.095939	14.83%
Voter Approval Tax Rate/\$100	0.762186	0.732245	0.746201	0.013956	1.91%
M&O Tax Rate/\$100	0.612374	0.577480	0.611145	0.033665	5.83%
I&S Tax Rate/\$100	0.149812	0.154765	0.135055	(0.019710)	-12.74%
Total Adopted Rate/\$100	0.762186	0.732245	0.746200	0.013955	1.91%
Average Tax	585.38	681.68	733.79	52.11	7.65%

The General Fund and Debt Service Fund are expected to collect \$52,184 more in property taxes in FY 2021. The estimate of the FY 2021 tax revenue is based on the certified roll provided by Tarrant County Appraisal District in July 2020. Other factors affecting current property tax revenue are exemptions to assessed valuation authorized by the State and additional exemptions granted on a local option and approved by City Council. City Council has approved a general homestead exemption of 20% available to all residential homestead properties, an additional \$37,000 homestead exemption granted to senior citizens, and an additional \$10,000 exemption granted to a disabled person.

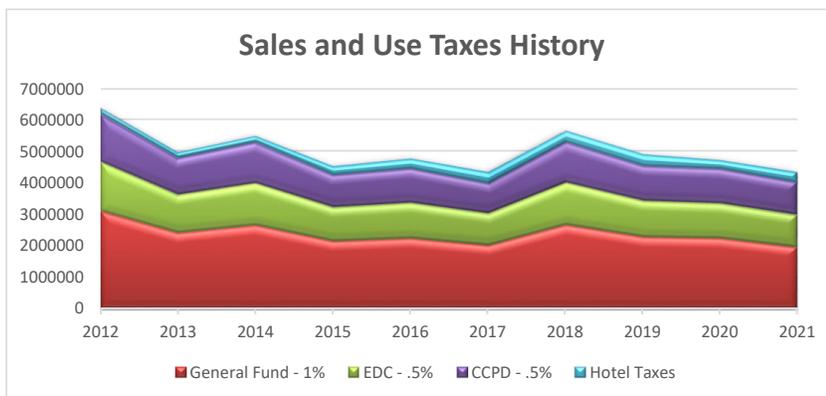
Rate Analysis (Values & Rate Change)	2.5%	3.0%	3.5%	4.0%	4.5%	3.0% - 1st , 3rd Year
	3 Years	4.0% - 2nd Year				
FY 2022						
Current	6,268,656	6,299,235	6,329,814	6,360,392	6,390,971	6,299,235
Delinquent	61,500	61,800	62,100	62,400	62,700	61,800
Total M&O (Operations)	6,330,156	6,361,035	6,391,914	6,422,792	6,453,671	6,361,035
Current	1,396,599	1,403,412	1,410,225	1,417,037	1,423,850	1,403,412
Delinquent	16,964	17,047	17,129	17,212	17,295	17,047
Total I&S (Debt Service)	1,413,563	1,420,459	1,427,354	1,434,249	1,441,145	1,420,459
Total Revenues	7,743,719	7,781,493	7,819,268	7,857,042	7,894,816	7,781,493
FY 2023						
Current	6,425,372	6,488,212	6,551,357	6,614,808	6,678,565	6,551,204
Delinquent	63,038	63,654	64,274	64,896	65,522	64,272
Total M&O (Operations)	6,488,410	6,551,866	6,615,631	6,679,704	6,744,086	6,615,476
Current	1,431,514	1,445,514	1,459,583	1,473,719	1,487,923	1,459,549
Delinquent	17,388	17,558	17,729	17,900	18,073	17,728
Total I&S (Debt Service)	1,448,902	1,463,072	1,477,311	1,491,619	1,505,996	1,477,277
Total Revenues	7,937,312	8,014,938	8,092,942	8,171,324	8,250,083	8,092,753
FY 2024						
Current	6,586,007	6,682,858	6,780,655	6,879,401	6,979,100	6,747,740
Delinquent	64,613	65,564	66,523	67,492	68,470	66,200
Total M&O (Operations)	6,650,620	6,748,422	6,847,178	6,946,892	7,047,570	6,813,941
Current	1,467,302	1,488,880	1,510,668	1,532,668	1,554,880	1,503,335
Delinquent	17,823	18,085	18,349	18,616	18,886	18,260
Total I&S (Debt Service)	1,485,125	1,506,965	1,529,017	1,551,284	1,573,766	1,521,595
Total Revenues	8,135,745	8,255,386	8,376,195	8,498,177	8,621,337	8,335,536

The City looked at several options above for forecasting property tax revenues. The historical trend data shows a 8.65% average trend; however, in 2020-2021 the voter approval tax rate was changed from 8% to 3.5%. Therefore, for forecasting the City is projecting a 3.5% increase per year to be conservative.

Sales and Use Taxes

Revenue from the City's 1%, Economic Development Corporation's .5%, and Crime Control Prevention District's .5% are projected to equal \$4,438,909, a decrease of \$426,909, or -9.63% from the prior year. This revenue is dependent on the level or wholesale and retail sales. The City budgeted to receive less in sales tax revenues as budgeted in previous years due to the loss of some businesses due to the pandemic in 2020 and the loss of a large sales tax payer. In September 2016, Westworth Village stopped paying Walmart and Sam's Club tax payment per the 2004 agreement which has impacted revenues.

Fiscal Year	General Fund -				
	1%	EDC - .5%	CCPD - .5%	Hotel Taxes	Total
2012	3,107,576.30	1,553,787.39	1,505,057.90	194,548.51	6,166,421.59
2013	2,414,798.50	1,202,312.00	1,159,541.41	185,393.90	4,776,651.91
2014	2,658,232.96	1,331,069.64	1,283,903.27	206,043.32	5,273,205.87
2015	2,149,738.42	1,078,003.22	1,025,990.87	268,953.72	4,253,732.51
2016	2,244,238.80	1,119,174.56	1,088,398.07	318,010.16	4,451,811.43
2017	2,021,316.25	1,010,658.13	955,841.73	357,912.07	3,987,816.11
2018	2,670,942.44	1,335,471.23	1,282,963.27	350,720.49	5,289,376.94
2019	2,286,432.06	1,143,216.06	1,100,352.91	366,993.95	4,530,001.03
2020	2,245,499.86	1,104,245.78	1,089,163.52	278,943.15	4,438,909.16
2021	1,962,000.00	1,025,000.00	1,025,000.00	325,000.00	4,012,000.00



Rate Analysis	-3%	-2%	-1%	0%	1%	-2% - 1st , 3rd Year
	3 Years	-1% - 2nd Year				
FY 2022						
City	1,903,140	1,922,760	1,942,380	1,962,000	1,981,620	1,922,760
EDC	994,250	1,004,500	1,014,750	1,025,000	1,035,250	1,004,500
CCPD	994,250	1,004,500	1,014,750	1,025,000	1,035,250	1,004,500
Total	3,891,640	3,931,760	3,971,880	4,012,000	4,052,120	3,931,760
FY 2023						
City	1,846,046	1,884,305	1,922,956	1,962,000	2,001,436	1,903,532
EDC	964,423	984,410	1,004,603	1,025,000	1,045,603	994,455
CCPD	964,423	984,410	1,004,603	1,025,000	1,045,603	994,455
Total	3,774,891	3,853,125	3,932,161	4,012,000	4,092,641	3,892,442
FY 2024						
City	1,790,664	1,846,619	1,903,727	1,962,000	2,021,451	1,865,462
EDC	935,490	964,722	994,556	1,025,000	1,056,059	974,566
CCPD	935,490	964,722	994,556	1,025,000	1,056,059	974,566
Total	3,661,644	3,776,062	3,892,840	4,012,000	4,133,568	3,814,594

The City looked at several options above for forecasting sales tax revenues. The City forecasted a 2% per year decline in sales taxes based on the trends the last ten years. The City is hopeful sales taxes will trend upward but is using conservative estimates for long-term forecasting.

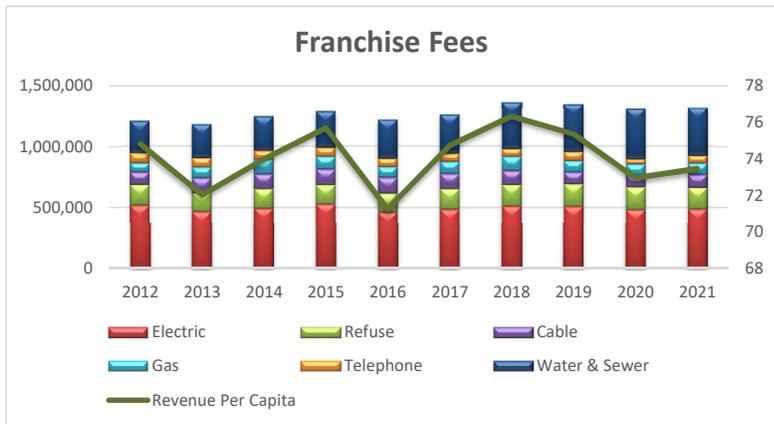
Administrative Charges & Transfers

Administrative charges consist of revenues that are transferred from funds such as Water and Sewer, Storm Water, Economic Development Corporation and Crime Control Prevention District to the General Fund to pay for the costs of administrative costs that are charged to the General Fund. Administrative Charges are projected to decrease by \$171,776, or 22.05% from \$779,121 to \$607,345 due to a change in allocation costs. Transfers include a transfer from Crime Control Prevention District to General Fund for the funding of 8 officers, General Fund to Splash Dayz to help support the Water Park (this payment is decreasing each year due to increased revenues and new operating efficiencies), Hotel/Motel Occupancy Tax to Splash Dayz to support the convention center, Water and Sewer and Street Improvement Fund to the Debt Service Fund to help pay for bonds that were issued for water, sewer, and street projects.

Franchise Fees

Franchise Taxes are collected primarily from utilities and are fees charged for the privilege of continued use of public property. The City collects a 5% fee on the gross receipts of the cable television utility, 12% fee on commercial refuse service, a 4% fee on the gross receipts of the electric utility, and a 5% fee on the gross receipts of the gas utility. The certificate telecommunication providers pay a fee-per-access line rate as required by HB1777 adopted on September 1, 1999.

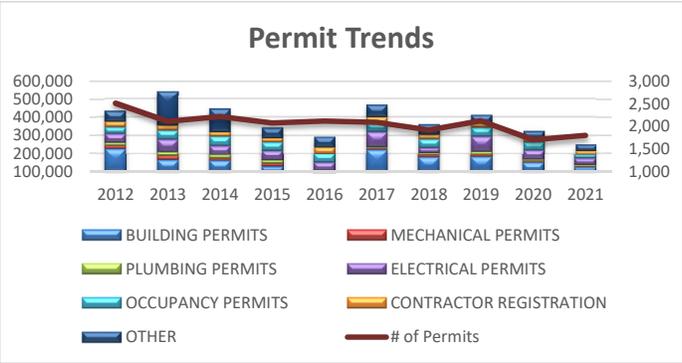
Franchise Tax Revenue includes revenue collected from electric, telephone, gas, solid waste, and cable franchise agreements with local providers. The City is expecting a slight decrease in franchise fees. The City also collects 5% water and sewer franchise fee on the utility bills that is used fund street projects. Due to new legislation, the City budgeted to only collect telephone franchise fees as companies no longer have to pay both cable and telephone fees.



The City forecasted flat revenues based on minimal change over the last 10 years. In 2019, the legislation was changed that companies pay both cable and telephone franchise fees would only pay one according to highest franchise fee based on the state revenues. The City is hoping growth offsets any impact this will have on the City.

License & Permits

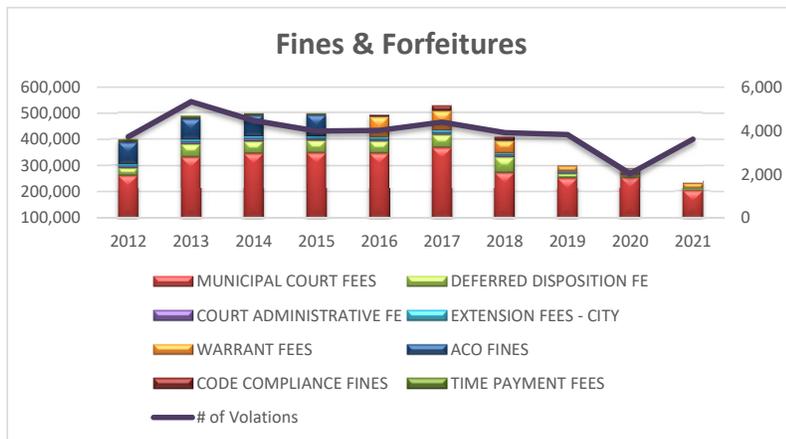
License and Permit revenues include fees charged by the City contractor for registration, business licenses and permits for general construction. Fees are charged for City inspection of electrical, plumbing, and mechanical installations. Major sources of revenue are from building, residential, alarm, certificates of occupancy and moving fees. Revenues were budgeted at 25% decrease permit levels due to slowed development in 2020 and a lack of definite development plans in the upcoming year. 2016-2017 had two large apartment complexes start construction which resulted in significant permit revenue. 2018-2019 saw an increase due to electrical permits increasing for people moving from gas to electric as well as an increase in inspections resulting in needed upgrades as well as new builds through the City.



Based on varied permit trends in the past 10 years, the City is forecasting flat revenues for the upcoming years as development growth is uncertain at this time. The City is working to implement a Tax Increment Reinvestment Zone (TIRZ) to stimulate development in the southern portion of the City.

Fines & Forfeitures

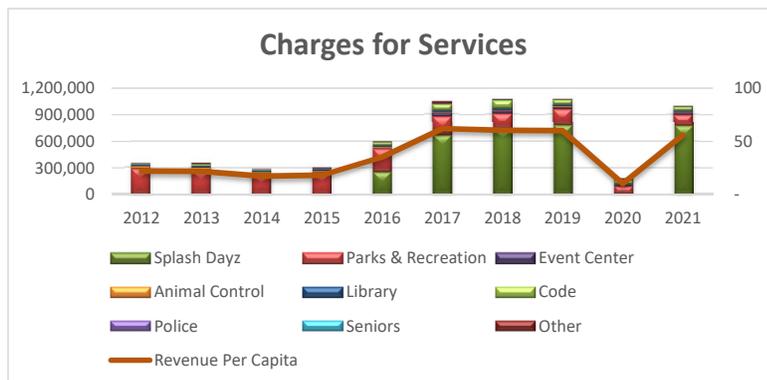
Fines are revenues received by the City from the Municipal Court from Class "C" misdemeanor violations occurring within the corporate City limits. Class "C" misdemeanors typically result in fines of less than \$200, but in some cases can reach \$2,000. Fines and Forfeitures are mainly made up of traffic fines, general fines, parking fines, and code violations. Revenues are down since FY 2017-2018 due to changes in legislature, less tickets, and a change in the presiding judge. The City budgeted a 10% decrease in 2020-2021 due to less tickets written in 2019-2020 due to the pandemic; therefore, we are anticipating less collections in the upcoming year.



Based on varied permit trends in the past 10 years, the City is forecasting flat revenues for the upcoming years as ticket counts continue to trend downward and legislation changes have made it more difficult to collect fines.

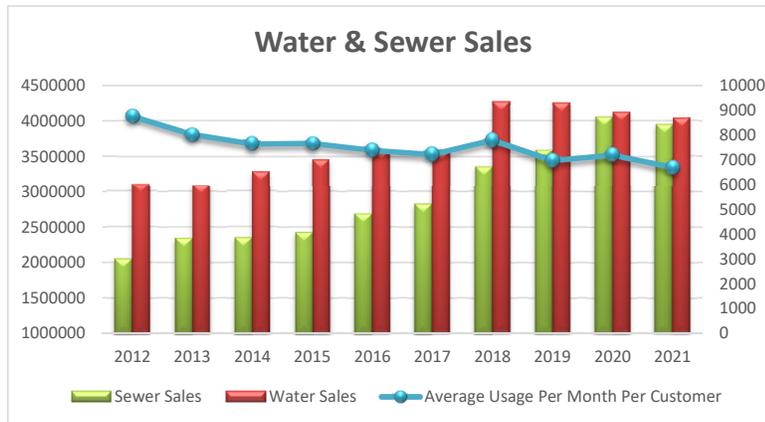
Charges for Services

Charges for services include water and sewer revenues, park and recreation fees, building rentals, library revenues, storm water fees, and water park revenues. Water and sewer revenues were kept consistent for the new year and water park revenues were budgeted at 2018-2019 numbers as the park was closed for 2019-2020 due to the pandemic. Other fees were projected with a 25% reduction due to less staff and anticipated services being provided. Storm water fees have remained consistent since implementation in 2005.



Based on varied permit trends in the past 10 years, the City is forecasting flat revenues for the upcoming years as participation in community service activities are remaining stagnant.

Water and Wastewater revenues are received primarily from water sales to City utility customers and wastewater charges. The volume of water to the customers and treatment of sewer is expected to be stable. Projections for the 2020-2021 are based on the historical volume usage, trends in the number of utility customers, and program funding requirements. The financial policy objective for water and wastewater rates is to ensure that rates are adequate to meet all operating needs; to meet or exceed bond covenant tests (1.25 times annual debt service); and to provide sufficient working capital levels to be fiscally responsible; and provide a reliable and fiscally strong utility system. The City maintained current fees for 2020-2021 to provide a relief for customers during the pandemic and was able to keep expenses flat to maintain a balanced budget. Fees charged by the City of Fort Worth will increase for both water and wastewater. Residential refuse rates are at \$13.26 for the 2020-2021 Budget. IESI continues to bill commercial customers and the City bills for residential accounts. The City of Fort Worth pays \$258,561 of the 2009 Certificate of Obligation (Replaced with 2016 General Obligation Refunding) for their share of the Farmers Branch Sewer Interceptor Line.



WATER				RESIDENTIAL
Ordinance #	2017.2561	2018.08.18	2019-08-019	
Residential Rate Option	17-18	18-19	19-21	
3/4" Base Rate includes 2,000 Gallons	22.00	23.32	20.87	
1" Base Rate includes 3,500 Gallons	41.97	44.49	39.82	
2,001 - 5,000 Gallons	4.85	5.06	4.94	
5,001 - 10,000 Gallons	6.06	6.32	6.18	
10,001 - 15,000 Gallons	7.58	7.90	7.72	
15,001 plus Gallons	9.47	9.88	9.65	
SEWER				
Ordinance #	2017.2562	2018.08.17	2019-08-018	
Residential Rate Option	17-18	18-19	19-21	
3/4" Base Rate includes 2,000 Gallons	18.08	19.21	23.05	
1" Base Rate includes 3,500 Gallons	37.21	39.54	47.44	
2,001 - 14,000 Gallons	5.54	7.62	8.22	
*Max is 14,000 Gallons; *WQA implemented April 2018				

We are proposing to maintain prior year rates. The average residential customer uses 4,675 gallons which will result in an average bill of \$93.21 and a minimum bill residential customer using under 2,000 gallons will result in a bill of \$65.57. Each residential meter size includes gallons in the base amount based on the size of the meter. Sewer is billed off water consumption unless there is an irrigation only meter. Water base rates have decreased 5.1% since 2017 and water volume rates have increased 1.9%. Sewer base rates have increased 27.5% and sewer volume rates have increased 48.4%. The large increase in sewer volume rates is due to winter quarter average being implemented in April 2018.

COMMERCIAL	WATER				
	Ordinance #		2017.2561	2018.08.18	2019-08-019
	Rate Option	Included in	17-18	18-19	19-21
<p>We are proposing to maintain prior year rates. The average commercial customer uses 3,971 gallons which will result in an average bill of \$84.16. Each commercial meter size includes gallons in the base amount based on the size of the meter. Sewer is billed off water consumption unless there is an irrigation only meter. Water base rates have decreased 5.1% since 2017 and water volume rates have increased 2%. Sewer base rates have increased 27.5% and sewer volume rates have increased 12.4%.</p>	3/4 inch meter	2,000	23.72	25.14	22.50
	1 inch meter	3,500	42.38	44.92	39.82
	1 1/2 inch meter	8,000	95.82	101.57	90.91
	2 inch meter	14,000	170.46	180.69	161.72
	3 inch meter	32,000	384.24	407.29	364.52
	4 inch meter	57,000	683.42	724.43	648.36
	6 inch meter	130,000	1,606.22	2,050.07	1,834.81
	Volume Rate	N/A	6.60	6.88	6.73

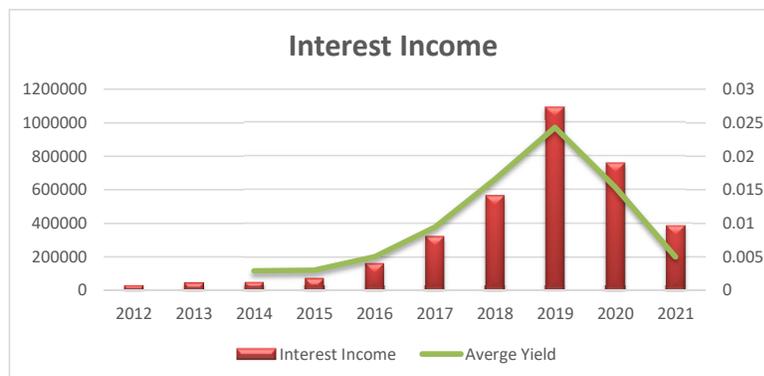
SEWER					
Ordinance #		2017.2562	2018.08.17	2019-08-018	
Rate Option	Included in	17-18	18-19	19-21	
3/4 inch meter	2,000	20.69	21.98	26.38	
1 inch meter	3,500	37.21	39.54	47.44	
1 1/2 inch meter	8,000	82.66	87.83	105.39	
2 inch meter	14,000	144.68	153.72	184.47	
3 inch meter	32,000	330.73	351.40	421.68	
4 inch meter	57,000	589.08	625.90	751.08	
6 inch meter	130,000	1,333.26	1,416.59	1,699.91	
Volume	N/A	6.84	7.09	7.69	

Rate Analysis	2.5%	5.0%	2.5%	5.0%	3.75%	2.5% - 1st , 3rd Year
	3 Years	3 Years	1st&3rd Yr	1st&3rd Yr	3 Years	5.0%-2nd Yr
FY 2022						
Water	4,145,203	4,246,305	4,145,203	4,246,305	4,195,754	4,145,203
Sewer	4,052,745	4,151,593	4,052,745	4,151,593	4,102,169	4,052,745
Total	8,197,948	8,397,898	8,197,948	8,397,898	8,297,923	8,197,948
FY 2023						
Water	4,248,833	4,458,620	4,145,203	4,246,305	4,353,095	4,352,463
Sewer	4,154,064	4,359,173	4,052,745	4,151,593	4,256,001	4,255,383
Total	8,402,897	8,817,793	8,197,948	8,397,898	8,609,095	8,607,845
FY 2024						
Water	4,355,053	4,681,551	4,248,833	4,458,620	4,516,336	4,461,274
Sewer	4,257,916	4,577,131	4,154,064	4,359,173	4,415,601	4,361,767
Total	8,612,969	9,258,682	8,402,897	8,817,793	8,931,936	8,823,041

The City looked at several options above for forecasting water & sewer revenues. The City forecasted a 3.75% per year increase in water & sewer revenues based on maintenance and capital needs for infrastructure within the City.

Interest Income

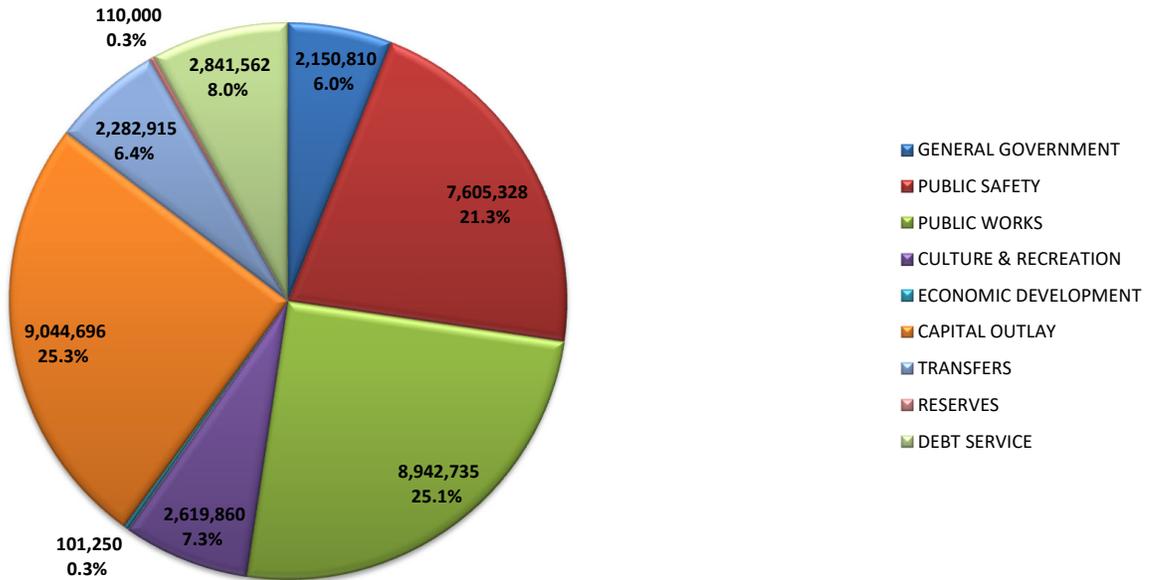
Interest rates have been on the rise increasing the City's investment earnings; however, the pandemic has caused them to decline. 2016 average yield was 0.5% on \$40,582,484 resulting in \$200,192 in interest income. 2017 average yield was 0.94% on \$39,718,161 resulting in \$354,509 in interest income. 2018 average yield was 1.66% on \$41,610,050 resulting in \$620,733 in interest income. 2019 average yield was 2.43% on \$44,675,578 resulting in \$1,065,384 in interest income. 2020 average yield was 1.54% on \$45,636,192 resulting in \$757,541 in interest income. The City conservatively budgeted interest income at \$389,279 in 2021 due to the expectation that the City will be spending down bond funds and interest rates have declined to less than 0.5% due to the pandemic.



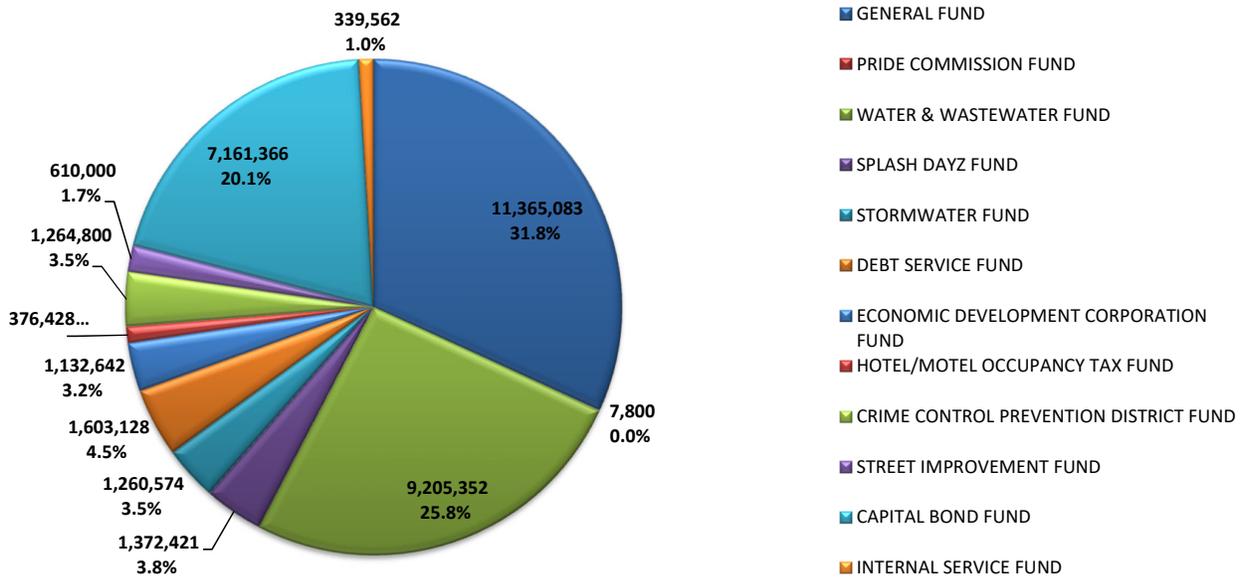
Other Revenue

Other revenue major sources of income include oil and gas royalties, sale of city property, and credit card processing fees. The City had a decrease in 2019-2020 due decline in oil and gas royalties and no longer collecting some credit card fees.

Expenditures by Source



Expenditures by Fund

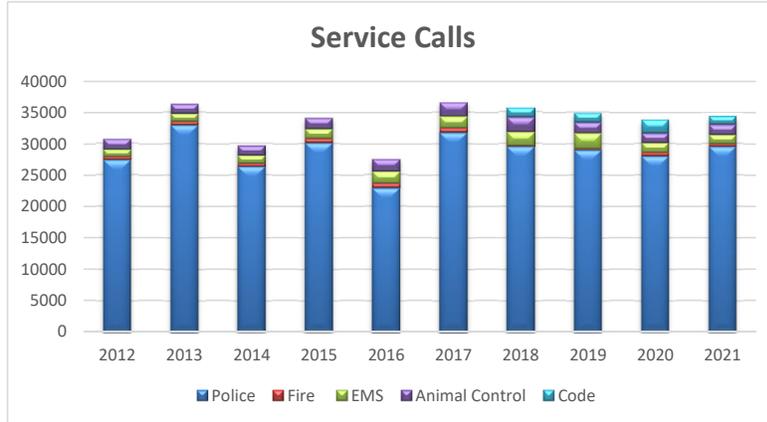


General Government

General Government increased from the prior year budget of \$2,169,478 to \$2,150,810 as a result of a reduction of travel and training for these departments.

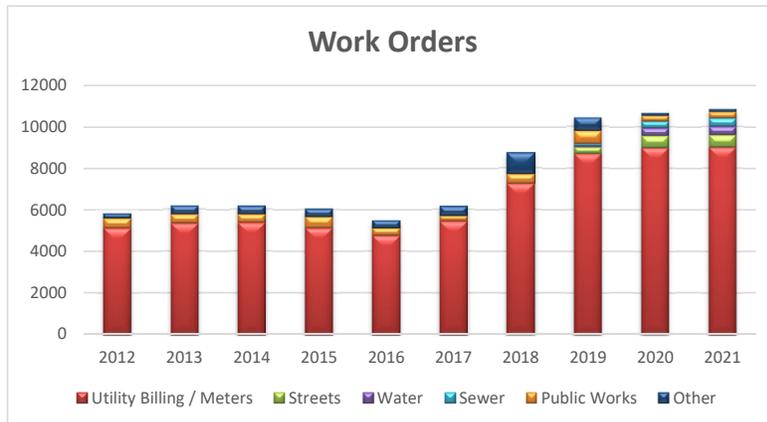
Public Safety

Public Safety decreased from the prior year budget of \$7,945,222 to \$7,605,328 due to the reduction of a code officer position, police retirements, no capital purchases for the fire department and the reduction of one part-time kennel tech.



Public Works

Public works increased from the prior year budget of \$8,548,284 to \$9,361,782 due to an increase in meter services for replacement of both meters and transmitters throughout the City, the addition of a street superintendent position, and a capital improvement project for the Utility Billing drive thru. Streets and Water received new vehicles through the enterprise lease agreements increasing costs.



Culture & Recreation

Culture and recreation decreased from the prior year budget of \$3,013,073 to \$2,619,860 due to cost savings from the reduction of staff and operating hours at the library, senior center, and recreation due to the pandemic.



Economic Development

Economic development increased from the prior year budget of \$52,000 to \$10,250 due to an increase in costs resulting from hiring a consultant.

Transfers

Transfers decreased from the prior year budget of \$3,438,516 to \$2,282,915 due to less money being transferred for the water park and administrative transfers.

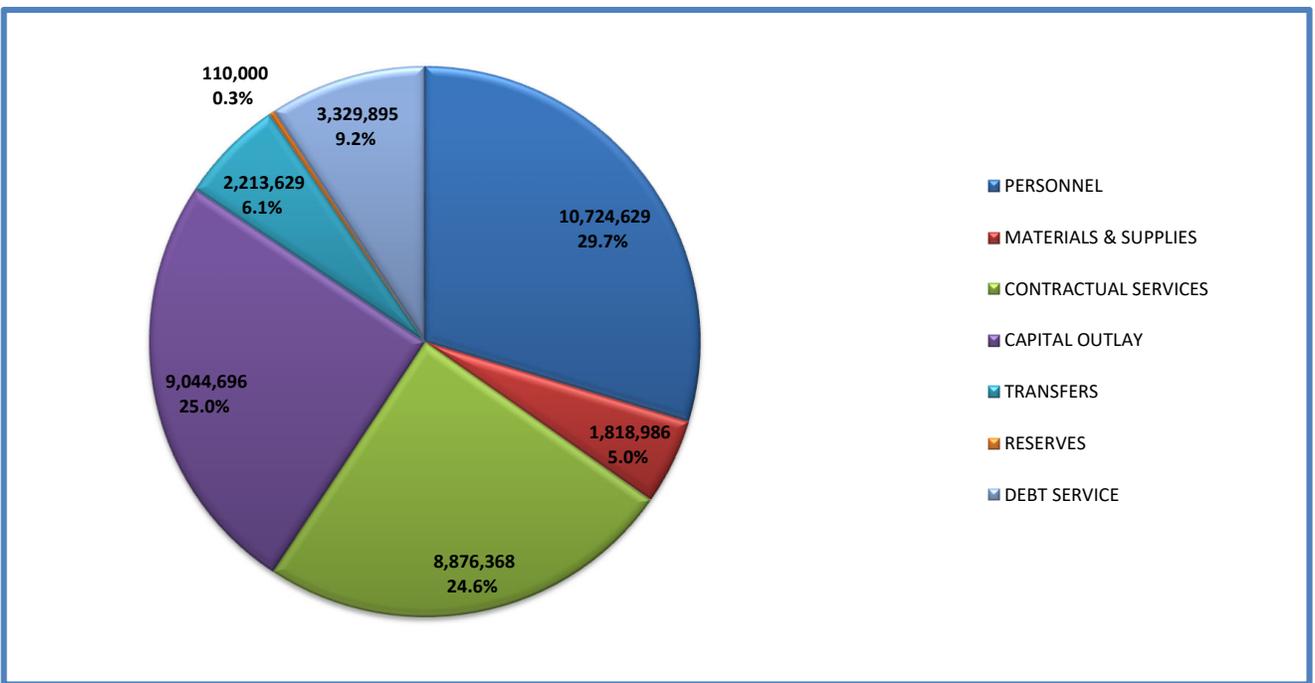
Reserves

Reserves increased from the prior year budget of \$70,000 to \$100,000 due to more money being available for balanced budgets.

Debt Service

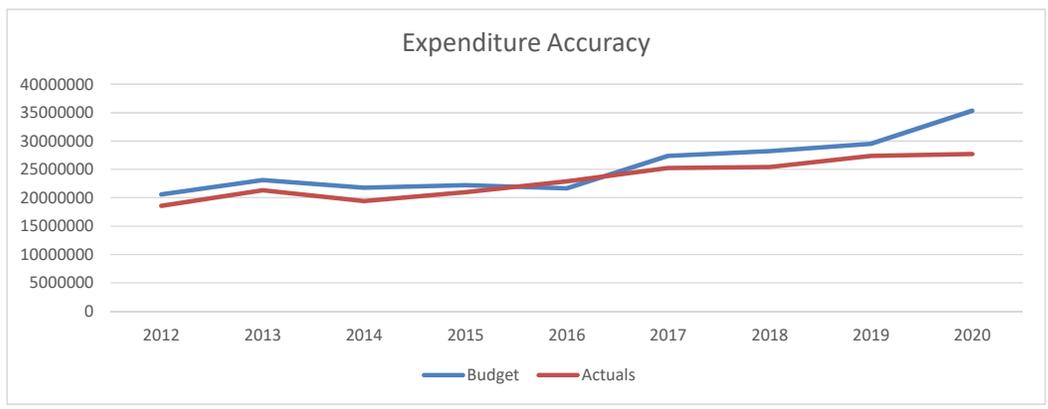
Debt service increased from the prior year budget of \$2,286,641 to \$2,841,562 due to an increase in bond payments from a new issuance.

Expenditures by Category



Below shows the percentage (%) change in expenditure categories over the last ten years and the average change to help forecast expenditures in the future. A graph of budgeted versus actual expenditures is also shown to see how accurate expenditure predictions have been in the past to increase forecasting of expenditures in the future. The effects of one time expenditures are removed from future budgeting as these are less reliable.

CATEGORY	AVERAGE EXPENDITURE CHANGE PER YEAR			
	2012-2014	2015-2017	2018-2020	OVERALL
Personnel	2.41%	6.16%	-0.11%	4.35%
Materials & Supplies	1.37%	21.63%	0.32%	13.03%
Contractual Services	10.13%	-2.90%	2.22%	4.31%
Capital Outlay	-14.71%	13.31%	0.74%	-4.25%
Debt Service	-12.35%	18.73%	0.96%	7.68%
Transfers	-0.78%	35.54%	-3.13%	-12.50%
TOTAL EXPENDITURES	1.40%	6.72%	0.29%	6.11%



Personnel

Personnel decreased from the prior year budget of \$11,427,478 to \$10,724,355 due to the City laying off 6 full-time and 4 part-time staff. No raises were given to staff and director level employees continued their pay reduction from the prior year.

City-Wide Wages & Benefits	FY 2018		FY 2020		\$ Change	% Change
	Actuals	FY 2019 Actuals	Actuals	FY 2021 Budget		
Wages	7,235,338	7,470,730	7,335,043	7,762,855	427,811.86	5.83%
Regular Wages	6,040,854	6,418,171	6,769,298	6,688,349	(80,948.91)	-1.20%
Part Time Wages	386,201	358,365	214,451	255,101	40,649.45	18.96%
Seasonal Wages	355,770	310,598	7,058	363,188	356,129.01	5045.40%
Overtime Wages	359,567	289,552	267,018	372,222	105,204.36	39.40%
Certification Pay / Longevity / Other	92,946	94,044	77,217	83,995	6,777.95	8.78%
Benefits	2,995,087	2,865,663	2,577,680	2,961,500	383,820.51	14.89%
Group Healthcare	820,283	728,086	728,163	968,621	240,458.30	33.02%
TMRS Retirement	1,438,833	1,387,500	1,163,103	1,208,832	45,729.58	3.93%
FICA/Medicare	517,675	569,615	514,538	593,858	79,320.87	15.42%
Unemployment/Workers' Comp	218,296	180,462	171,876	190,188	18,311.76	10.65%
Totals	10,230,425	10,336,394	9,912,723	10,724,355	811,632.37	8.19%
FTE (Actual)	161.43	158.01	160.36			
Per FTE	63,372	65,416	61,817			
Overtime Hours	12,388.56	10,159.95	9,029.82	12,359.65	3,329.83	36.88%
Budget	10,535,118	10,883,935	11,427,478	10,724,355	(703,123.13)	-6.15%
FTE (Budget)	180.81	172.81	166.81	163.19	(3.63)	-2.17%
Vacancy Rate	10.72%	8.56%	3.87%			
Actual vs. Budget %	97.11%	94.97%	86.74%			

Materials & Supplies

Materials & Supplies increased from the prior year budget of \$1,652,112 to \$1,818,986 due to an increase in meters and meter transmitters, increase in street maintenance, sign, and hydrant supplies as well as an overall increase in the cost of supplies and supplies that are needed.

Contractual Services

Contractual Services increased from the prior year budget of \$8,751,631 to \$8,876,368 due an increase in small department increases.

Capital Outlay

Capital Outlay increased from the prior year budget of \$2,373,519 to \$1,664,694 in the funds excluding capital bond fund due to less projects in water and wastewater in the upcoming year as well as the purchase of only 3 vehicles through our new Enterprise Fleet Management partnership instead of the 26 the prior year. Capital Bond Fund projects are expected to be finished in 2020-2021.

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
GENERAL FUND**

	Account Description	ACTUAL 2016-2017	ACTUAL 2017-2018	ACTUAL 2018-2019	PROJECTED ACTUAL 2019-2020
REVENUE					
01	PROPERTY TAXES	4,063,967	4,476,893	5,187,924	5,901,809
02	SALES AND OTHER USE TAXES	2,051,058	2,704,161	2,327,301	2,245,500
10	FRANCHISE FEES	939,417	979,164	956,520	896,767
25	FINES & FORFEITURES	527,474	409,556	302,695	291,801
15	LICENSE AND PERMITS	467,212	349,077	412,685	324,088
20	CHARGES FOR SERVICES	157,926	299,128	268,963	166,034
60	INTEREST INCOME	105,200	158,252	312,061	225,596
70	OTHER REVENUE	613,762	430,097	455,396	185,634
90	ADMINISTRATIVE CHARGES AND TRANSFERS	1,742,655	1,163,170	1,583,300	1,544,492
	TOTAL REVENUE	10,668,670	10,969,498	11,806,845	11,781,720
EXPENDITURES					
501	MAYOR & COUNCIL	278,731	248,883	291,973	282,501
502	CITY MANAGER'S OFFICE	520,371	309,462	314,028	310,944
503	CITY SECRETARY	105,598	112,116	143,352	125,766
504	HUMAN RESOURCES	103,954	128,370	172,326	153,467
505	MANAGEMENT INFORMATION SYSTEMS	335,317	387,829	261,735	223,089
506	CITY MARSHAL	124,344	140,709	190,672	170,094
507	FINANCE	563,256	497,885	390,636	445,982
508	MUNICIPAL COURT	195,939	226,422	187,648	133,477
509	PURCHASING	125,357	66,636	76,384	75,064
510	MEDIA	-	-	-	78,595
511	CODE COMPLIANCE	320,886	426,960	351,842	99,011
512	MUNICIPAL FACILITIES	148,525	76,087	141,370	90,488
513	STREETS	467,783	494,648	473,083	423,491
514	PLANNING & DEVELOPMENT	-	-	-	287,127
515	POLICE	4,010,837	4,150,961	4,168,038	4,257,368
517	ANIMAL CONTROL	181,189	203,007	206,492	193,046
518	FIRE	587,401	955,596	1,356,256	1,855,047
520	LIBRARY	414,637	415,814	370,778	353,133
522	SENIOR SERVICES	292,100	298,095	248,970	161,135
523	RECREATION	272,153	274,604	272,316	325,620
524	PARKS MAINTENANCE	147,113	575,573	617,345	517,549
590	NON-DEPARTMENTAL	1,091,122	889,625	722,389	547,123
	TOTAL EXPENDITURES	10,286,612	10,879,282	10,957,633	11,109,116
	REVENUES OVER (UNDER) EXPENDITURES	382,058	90,216	849,212	672,604
	REVENUES OVER (UNDER) EXPENDITURES W/O SPLASH DAYZ TRANSFER	1,464,133	836,760	1,207,039	1,124,840
	% EXPENSE INCREASE/(DECREASE)	6.17%	12.29%	6.52%	2.11%

City of White Settlement
MULTI-YEAR FINANCIAL PLAN
GENERAL FUND

	Account Description	CURRENT BUDGET 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
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REVENUE

01	PROPERTY TAXES	6,183,063	6,391,914	6,615,631	6,847,178
02	SALES AND OTHER USE TAXES	2,003,400	1,963,332	1,924,065	1,885,584
10	FRANCHISE FEES	925,000	925,000	925,000	925,000
25	FINES & FORFEITURES	237,050	237,050	237,050	237,050
15	LICENSE AND PERMITS	251,295	251,295	251,295	251,295
20	CHARGES FOR SERVICES	195,074	195,074	195,074	195,074
60	INTEREST INCOME	130,000	130,000	130,000	130,000
70	OTHER REVENUE	67,485	67,485	67,485	67,485
90	ADMINISTRATIVE CHARGES AND TRANSFERS	1,372,716	1,413,897	1,456,314	1,500,004
TOTAL REVENUE		11,365,083	11,575,047	11,801,914	12,038,670

EXPENDITURES

501	MAYOR & COUNCIL	305,538	312,565	319,754	327,109
502	CITY MANAGER'S OFFICE	352,578	370,917	379,448	388,176
503	CITY SECRETARY	148,242	161,882	165,605	169,414
504	HUMAN RESOURCES	172,748	176,721	180,786	184,944
505	MANAGEMENT INFORMATION SYSTEMS	301,020	307,943	315,026	322,272
506	CITY MARSHAL	180,835	184,994	189,249	193,602
507	FINANCE	488,957	500,203	511,708	523,477
508	MUNICIPAL COURT	143,570	146,872	150,250	153,706
509	PURCHASING	70,829	72,458	74,125	75,829
510	MEDIA	83,153	85,066	87,022	89,024
511	CODE COMPLIANCE	54,022	55,265	56,536	57,836
512	MUNICIPAL FACILITIES	86,551	88,542	90,578	92,661
513	STREETS	616,789	630,975	645,488	660,334
514	PLANNING & DEVELOPMENT	268,597	274,775	281,095	287,560
515	POLICE	4,314,139	4,413,364	4,514,872	4,618,714
517	ANIMAL CONTROL	189,475	193,833	198,291	202,852
518	FIRE	1,830,100	1,872,192	1,915,253	1,959,304
520	LIBRARY	225,714	230,905	236,216	241,649
522	SENIOR SERVICES	157,316	160,934	164,636	168,422
523	RECREATION	149,259	152,692	156,204	159,797
524	PARKS MAINTENANCE	614,542	628,676	643,136	657,928
590	NON-DEPARTMENTAL	611,109	649,943	657,312	669,517
TOTAL EXPENDITURES		11,365,083	11,671,718	11,932,588	12,204,125

REVENUES OVER (UNDER) EXPENDITURES **0** **(96,671)** **(130,673)** **(165,455)**

**REVENUES OVER (UNDER) EXPENDITURES W/O
SPLASH DAYZ TRANSFER** **368,871** **284,004** **262,183** **239,972**

% EXPENSE INCREASE/(DECREASE) **2.30%** **2.70%** **2.24%** **2.28%**

City of White Settlement
MULTI-YEAR FINANCIAL PLAN
TAX SUPPORTED FUNDS

	Account Description	ACTUAL 2016-2017	ACTUAL 2017-2018	ACTUAL 2018-2019	PROJECTED ACTUAL 2019-2020
REVENUE					
01	PROPERTY TAXES	5,093,923	5,582,598	7,168,173	7,472,766
02	SALES AND OTHER USE TAXES	4,375,470	5,673,315	4,856,063	4,717,852
10	FRANCHISE FEES	939,417	979,164	956,520	896,767
25	FINES & FORFEITURES	527,474	409,556	302,695	291,801
15	LICENSE AND PERMITS	467,212	349,077	412,685	324,088
20	CHARGES FOR SERVICES	333,834	299,128	268,963	166,034
60	INTEREST INCOME	134,578	199,510	351,910	315,210
70	OTHER REVENUE	4,943,296	448,315	3,414,527	858,536
90	ADMINISTRATIVE CHARGES AND TRANSFERS	1,742,655	1,446,787	1,914,534	1,544,492
	TOTAL REVENUE	18,557,858	15,387,450	19,646,069	16,587,545
EXPENDITURES					
501	MAYOR & COUNCIL	278,731	248,883	291,973	282,501
502	CITY MANAGER'S OFFICE	520,371	309,462	314,028	310,944
503	CITY SECRETARY	105,598	112,116	143,352	125,766
504	HUMAN RESOURCES	103,954	128,370	172,326	153,467
505	MANAGEMENT INFORMATION SYSTEMS	335,317	387,829	261,735	223,089
506	CITY MARSHAL	124,344	140,709	190,672	170,094
507	FINANCE	563,256	497,885	390,636	445,982
508	MUNICIPAL COURT	195,939	226,422	187,648	133,477
509	PURCHASING	125,357	66,636	76,384	75,064
510	MEDIA	-	-	-	78,595
511	CODE COMPLIANCE	320,886	426,960	351,842	99,011
512	MUNICIPAL FACILITIES	148,525	76,087	141,370	90,488
513	STREETS	467,783	494,648	473,083	423,491
514	PLANNING & DEVELOPMENT	-	-	-	287,127
515	POLICE	4,010,837	4,150,961	4,168,038	4,257,368
517	ANIMAL CONTROL	181,189	203,007	206,492	193,046
518	FIRE	587,401	955,596	1,356,256	1,855,047
520	LIBRARY	414,637	415,814	370,778	353,133
522	SENIOR SERVICES	292,100	298,095	248,970	161,135
523	RECREATION	272,153	274,604	272,316	325,620
524	PARKS MAINTENANCE	147,113	575,573	617,345	517,549
590	NON-DEPARTMENTAL	1,091,122	889,625	722,389	547,123
04	ECONOMIC DEVELOPMENT	1,681,666	1,281,613	1,089,271	1,111,492
05	HOTEL/MOTEL OCCUPANCY TAX	113,280	313,691	395,178	407,793
06	DEBT SERVICE	6,147,973	1,408,434	4,678,281	1,602,726
08	CRIME CONTROL PREVENTION DISTRICT	996,329	1,097,663	1,217,800	1,222,193
	TOTAL EXPENDITURES	19,225,859	14,980,683	18,338,162	15,453,320
	REVENUES OVER (UNDER) EXPENDITURES	(668,001)	406,767	1,307,907	1,134,225
	REVENUES OVER (UNDER) EXPENDITURES W/O SPLASH DAYZ TRANSFER	414,074	1,153,311	1,665,734	1,586,461
	% EXPENSE INCREASE/(DECREASE)	29.43%	0.85%	37.81%	-19.62%

City of White Settlement
MULTI-YEAR FINANCIAL PLAN
TAX SUPPORTED FUNDS

	Account Description	CURRENT BUDGET 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
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REVENUE

01	PROPERTY TAXES	7,562,149	7,819,268	8,092,942	8,376,195
02	SALES AND OTHER USE TAXES	4,378,400	4,290,832	4,205,015	4,120,915
10	FRANCHISE FEES	925,000	925,000	925,000	925,000
25	FINES & FORFEITURES	237,050	237,050	237,050	237,050
15	LICENSE AND PERMITS	251,295	251,295	251,295	251,295
20	CHARGES FOR SERVICES	195,074	195,074	195,074	195,074
60	INTEREST INCOME	165,000	165,000	165,000	165,000
70	OTHER REVENUE	67,485	67,485	67,485	67,485
90	ADMINISTRATIVE CHARGES AND TRANSFERS	1,589,758	1,653,348	1,719,482	1,788,262
TOTAL REVENUE		15,371,211	15,604,352	15,858,344	16,126,276

EXPENDITURES

501	MAYOR & COUNCIL	305,538	312,565	319,754	327,109
502	CITY MANAGER'S OFFICE	352,578	370,917	379,448	388,176
503	CITY SECRETARY	148,242	161,882	165,605	169,414
504	HUMAN RESOURCES	172,748	176,721	180,786	184,944
505	MANAGEMENT INFORMATION SYSTEMS	301,020	307,943	315,026	322,272
506	CITY MARSHAL	180,835	184,994	189,249	193,602
507	FINANCE	488,957	500,203	511,708	523,477
508	MUNICIPAL COURT	143,570	146,872	150,250	153,706
509	PURCHASING	70,829	72,458	74,125	75,829
510	MEDIA	83,153	85,066	87,022	89,024
511	CODE COMPLIANCE	54,022	55,265	56,536	57,836
512	MUNICIPAL FACILITIES	86,551	88,542	90,578	92,661
513	STREETS	616,789	630,975	645,488	660,334
514	PLANNING & DEVELOPMENT	268,597	274,775	281,095	287,560
515	POLICE	4,314,139	4,413,364	4,514,872	4,618,714
517	ANIMAL CONTROL	189,475	193,833	198,291	202,852
518	FIRE	1,830,100	1,872,192	1,915,253	1,959,304
520	LIBRARY	225,714	230,905	236,216	241,649
522	SENIOR SERVICES	157,316	160,934	164,636	168,422
523	RECREATION	149,259	152,692	156,204	159,797
524	PARKS MAINTENANCE	614,542	628,676	643,136	657,928
590	NON-DEPARTMENTAL	611,109	649,943	657,312	669,517
04	ECONOMIC DEVELOPMENT	1,132,642	1,131,410	1,133,047	1,133,178
05	HOTEL/MOTEL OCCUPANCY TAX	376,428	387,721	399,352	411,333
06	DEBT SERVICE	1,603,128	1,602,190	1,607,927	1,605,789
08	CRIME CONTROL PREVENTION DISTRICT	1,264,800	1,315,392	1,368,008	1,422,728
TOTAL EXPENDITURES		15,742,081	16,108,431	16,440,922	16,777,153
REVENUES OVER (UNDER) EXPENDITURES		(370,870)	(504,079)	(582,578)	(650,877)
REVENUES OVER (UNDER) EXPENDITURES W/O SPLASH DAYZ TRANSFER		(1,999)	(135,208)	(213,707)	(282,006)
ENDING FUND BALANCE/WORKING CAPITAL		1.87%	2.33%	2.06%	2.05%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
WATER AND WASTEWATER FUND**

	Account Description	ACTUAL 2016-2017	ACTUAL 2017-2018	ACTUAL 2018-2019	PROJECTED ACTUAL 2019-2020
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REVENUE

20	CHARGES FOR SERVICES	7,820,362	9,231,476	9,414,908	9,723,000
60	INTEREST INCOME	71,882	153,423	288,848	230,175
70	OTHER REVENUE	(459,034)	281,079	128,490	844,260
90	TRANSFERS	769,287	599,912	1,202,944	3,086,775
	TOTAL REVENUE	8,202,497	10,265,890	11,035,190	13,884,210

EXPENDITURES

530	UTILITY BILLING	648,689	762,771	360,552	376,463
531	METER TECH	-	-	519,514	609,086
532	WATER	2,332,996	2,171,226	2,023,956	1,879,552
533	WASTEWATER	1,683,933	1,334,228	2,145,546	1,900,774
590	NON-DEPARTMENTAL	1,752,474	1,712,716	1,934,879	1,236,729
534	SANITATION (CONTRACTED SERVICES)	671,221	710,225	723,012	756,998
	TOTAL OPERATING EXPENSES	7,089,314	6,691,166	7,707,459	6,759,602
539	DEBT SERVICE	216,426	574,042	141,723	125,275
	CAPITAL OUTLAY	-	-	716,410	824,979
	TOTAL EXPENDITURES	7,305,740	7,265,208	8,565,592	7,709,856
	LESS DEPRECIATION	690,332	672,770	716,410	824,979
	NET EXPENSES	6,615,408	6,592,438	7,849,182	6,884,877
	NET WORKING CAPITAL	1,587,089	3,673,452	3,186,008	6,999,333
	% EXPENSE INCREASE/(DECREASE)	6.65%	-0.55%	17.90%	-9.99%

City of White Settlement
MULTI-YEAR FINANCIAL PLAN
WATER AND WASTEWATER FUND

	Account Description	CURRENT BUDGET 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
REVENUE					
20	CHARGES FOR SERVICES	9,519,399	9,876,376	10,246,741	10,630,993
60	INTEREST INCOME	100,000	100,000	100,000	100,000
70	OTHER REVENUE	5,000	5,000	5,000	5,000
90	TRANSFERS		-	-	-
	TOTAL REVENUE	9,624,399	9,981,376	10,351,741	10,735,993
EXPENDITURES					
530	UTILITY BILLING	402,397	414,469	426,903	439,710
531	METER TECH	823,801	908,951	936,220	1,063,451
532	WATER	2,486,155	2,653,059	2,913,075	2,511,218
533	WASTEWATER	2,344,822	2,584,756	2,501,145	2,945,872
590	NON-DEPARTMENTAL	1,394,849	1,436,694	1,479,795	1,524,189
534	SANITATION (CONTRACTED SERVICES)	766,000	766,000	766,000	796,640
	TOTAL OPERATING EXPENSES	8,218,024	8,763,929	9,023,139	9,281,080
539	DEBT SERVICE	705,375	504,800	505,025	507,950
	CAPITAL OUTLAY	1,525,979	1,466,231	1,500,946	1,543,053
	TOTAL EXPENDITURES	10,449,378	10,734,960	11,029,110	11,332,083
	LESS DEPRECIATION	824,979	824,979	824,979	824,979
	NET EXPENSES	9,624,399	9,909,981	10,204,131	10,507,104
	REVENUES OVER (UNDER) EXPENDITURES	0	71,395	147,610	228,889
	ENDING FUND BALANCE/WORKING CAPITAL	35.53%	2.73%	2.74%	2.75%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
STORMWATER FUND**

	Account Description	ACTUAL 2016-2017	ACTUAL 2017-2018	ACTUAL 2019-2020	PROJECTED ACTUAL 2019-2020
REVENUE					
20	CHARGES FOR SERVICES	565,486	571,307	578,859	586,237
60	INTEREST INCOME	31,779	45,432	77,509	47,894
70	OTHER REVENUE	81,393	127,492	435	3,828,353
90	TRANSFERS	-	48,222	-	-
	TOTAL REVENUE	678,658	792,452	656,803	4,462,484
EXPENDITURES					
578	STORMWATER	255,812	390,260	326,627	513,987
	TRANSFERS	250,000	209,761	145,272	41,692
	CAPITAL OUTLAY	56,746	82,619	86,520	82,176
	TOTAL EXPENDITURES	562,558	562,558	637,855	637,855
	<i>LESS DEPRECIATION</i>	<i>56,746</i>	<i>82,619</i>	<i>86,520</i>	<i>82,176</i>
	NET EXPENSES	505,812	479,939	551,335	555,679
	REVENUES OVER (UNDER) EXPENDITURES	116,100	229,894	18,948	3,824,629
	NET WORKING CAPITAL	172,846	312,513	105,468	3,906,805
	% EXPENSE INCREASE/(DECREASE)	1201.47%	1201.47%	1936.76%	13.38%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
SPLASHDAYZ FUND**

	Account Description	ACTUAL 2016-2017	ACTUAL 2017-2018	ACTUAL 2018-2019	PROJECTED ACTUAL 2019-2020
REVENUE					
30	WATER PARK ADMISSIONS	514,622	560,596	591,183	4,707
31	WATER PARK RENTALS	31,010	35,794	44,895	-
32	EVENT CENTER	40,069	31,187	23,325	9,652
33	CONCESSIONS	111,806	134,005	131,596	-
34/70	OTHER REVENUE	11,248	14,037	20,941	8,412,437
90	TRANSFERS	1,142,075	765,373	656,252	651,690
	TOTAL REVENUE	1,850,830	1,540,992	1,468,192	9,078,486
EXPENDITURES					
570	ADMINISTRATION	1,328,575	935,219	354,879	163,047
571	CONVENTION CENTER	-	122,127	112,988	114,369
572	FACILITY SERVICES	-	176,363	354,281	222,021
573	FOOD & BEVERAGE	-	128,148	94,298	6,511
574	LIFEGUARDS	-	256,276	234,185	7,328
575	FRONT GATE	-	36,855	46,534	1,971
576	CASH CONTROL	-	14,502	12,605	383
577	EMT	-	8,629	1,853	1,334
	CAPITAL OUTLAY	117,391	146,911	154,561	715,299
	TOTAL EXPENDITURES	1,445,966	1,825,029	1,366,184	1,232,264
	<i>LESS DEPRECIATION</i>	<i>117,391</i>	<i>146,911</i>	<i>154,561</i>	<i>715,299</i>
	NET EXPENSES	1,328,575	1,678,118	1,211,623	516,965
	REVENUES OVER (UNDER) EXPENDITURES	404,864	(284,037)	102,008	7,846,222
	NET WORKING CAPITAL	522,255	(137,126)	256,569	8,561,521
	% EXPENSE INCREASE/(DECREASE)	94.85%	26.22%	-25.14%	-9.80%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
STORMWATER FUND**

	Account Description	CURRENT BUDGET 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
REVENUE					
20	CHARGES FOR SERVICES	578,100	601,224	625,273	650,284
60	INTEREST INCOME	35,000	35,000	35,000	35,000
70	OTHER REVENUE	-	-	-	-
90	TRANSFERS	-	-	-	-
	TOTAL REVENUE	613,100	636,224	660,273	685,284
EXPENDITURES					
578	STORMWATER	582,440	605,738	629,967	655,166
	TRANSFERS	85,798	89,230	92,799	96,511
	CAPITAL OUTLAY	674,512	82,176	82,176	82,176
	TOTAL EXPENDITURES	1,342,750	777,144	804,943	833,853
	LESS DEPRECIATION	82,176	82,176	82,176	82,176
	NET EXPENSES	1,260,574	694,968	722,766	751,677
	REVENUES OVER (UNDER) EXPENDITURES	(729,650)	(140,920)	(144,670)	(148,569)
	NET WORKING CAPITAL	(647,474)	(58,744)	(62,493)	(66,393)
	ENDING FUND BALANCE/WORKING CAPITAL	110.51%	-42.12%	3.58%	3.59%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
SPLASHDAYZ FUND**

	Account Description	CURRENT BUDGET 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
REVENUE					
30	WATER PARK ADMISSIONS	592,000	621,600	652,680	685,314
31	WATER PARK RENTALS	43,000	45,150	47,408	49,778
32	EVENT CENTER	23,800	24,990	26,240	27,551
33	CONCESSIONS	130,000	136,500	143,325	150,491
70	OTHER REVENUE	14,750	15,488	16,262	17,075
90	TRANSFERS	568,871	580,675	592,856	592,856
	TOTAL REVENUE	1,372,421	1,424,402	1,478,770	1,523,066
EXPENDITURES					
570	ADMINISTRATION	400,396	416,412	433,068	450,391
571	CONVENTION CENTER	150,427	156,444	162,702	169,210
572	FACILITY SERVICES	354,097	368,261	382,991	398,311
573	FOOD & BEVERAGE	112,148	114,391	116,679	119,012
574	LIFEGUARDS	278,285	283,851	289,528	295,318
575	FRONT GATE	57,583	58,735	59,909	61,108
576	CASH CONTROL	16,785	17,456	18,155	18,881
577	EMT	2,700	2,754	2,809	2,865
	CAPITAL OUTLAY	715,299	715,299	715,299	715,299
	TOTAL EXPENDITURES	2,087,720	2,133,602	2,181,140	2,230,395
	LESS DEPRECIATION	715,299	715,299	715,299	715,299
	NET EXPENSES	1,372,421	1,418,303	1,465,841	1,515,096
	REVENUES OVER (UNDER) EXPENDITURES	(715,299)	(709,200)	(702,369)	(707,329)
	NET WORKING CAPITAL	0	6,099	12,930	7,970
	ENDING FUND BALANCE/WORKING CAPITAL	69.42%	2.20%	2.23%	2.26%

**City of White Settlement
Capital Projects
5 Year Plan**

Projects	Dept	Project Amount	2020-2021	2021-2022	2022-2023	2023-2024
Street Replacements - Hackamore	513	352,606.98	251,337.00			
Street Replacements - Tumbleweed	513	1,006,161.56	1,099,538.00			
Street Replacements - Pemberton	513	1,528,861.11	963,384.00			
North Las Vegas Trail near Shoreview Drive	513	1,136,000.00	600,000.00	527,909.00		
Street Replacements - Clifford	513	1,208,151.00	1,356,683.00			
Tarrant County Overlay Projects	513	1,122,310.66	230,000.00	230,000.00	230,000.00	230,000.00
Street Replacements - Raymond	513	375,000.00		375,000.00		
Street Replacements - S. Redford	513	750,000.00		750,000.00		
Street Replacement -	513	523,311.00	523,311.00			
Street Replacement - Kimbrough - Wyatt to Downe	513	1,134,000.00		1,134,000.00		
Street Replacement - Mirike - Wyatt to Downe	513	1,004,400.00				
Street Replacement - Gibbs - Kimbrough to S. Cherry	513	1,068,000.00				
Street Replacement - Albert - Rumfield to Kimbrough	513	576,000.00				
Street Replacement - Western Hills - Meadow Park to S. Cherry	513	1,860,000.00				
Street Replacement - Gibbs - S. Las Vegas to Lakeview Ridge	513	648,000.00				
Meter & Transmitter Replacement	531	2,417,543.46	562,950.00	562,950.00	562,950.00	
Well Site CIP	532	1,045,000.00	498,245.15			
Water Line Replacements - Wyatt	532	381,000.00		381,000.00		
Water Line Replacements - Clyde	532	547,200.00		547,200.00		
Water Line Replacements - Raymond	532	219,500.00		219,500.00		
Water Line Replacements - S. Redford	532	426,100.00		426,100.00		
Water Line Replacements - Hackamore	532	186,853.00	177,552.00			
Water Line Replacements - Tumbleweed	532	590,767.00	442,210.00			
Water Line Replacements - Pemberton	532	773,313.00	424,994.00			
Water Replacement - N. Judd - Lanham St to dead end	532	85,140.00		85,140.00		
Water Replacement - Kimbrough - Downe to Tinsley	532	203,775.00		203,775.00		
Water Replacement - Kimbrough - Downe to Carlos	532	77,220.00		77,220.00		
Water Replacement - Kimbrough - Tinsley to Gibbs	532	62,205.00		62,205.00		
Water Replacement - Kimbrough - Tinsley to Downe	532	274,040.00		274,040.00		
Water Replacement - Kimbrough - Downe to Gibbs	532	193,375.00		193,375.00		
Water Replacement - Kimbrough - Gibbs to Wyatt	532	328,185.00		328,185.00		
Water Replacement - Mirike - Downe to Gibbs	532	312,840.00				
Water Replacement - Mirike - Mid Block Downe & Gibbs	532	57,120.00				
Water Replacement - Mirike - Gibbs to Wyatt	532	257,040.00				
Water Replacement - Mirike - South of Wyatt	532	37,800.00				
Lift Station CIP	533	316,840.00		240,305.17		
Manhole Rehabilitation	533	597,965.00	75,000.00	75,000.00	75,000.00	75,000.00
Sewer Line Replacements - Rumfield	533	323,900.00			323,900.00	
Sewer Line Replacements - Tacoma & Colton	533	198,800.00			198,800.00	
Sewer Line Replacements - Raymond	533	197,200.00		197,200.00		
Sewer Line Replacements - S. Redford	533	292,500.00		292,500.00		
Sewer Line Replacements - Spur 341	533	1,425,000.00				
Sewer Line Replacements - Hackamore	533	215,424.00	159,293.00			
Sewer Line Replacements - Tumbleweed	533	664,224.00	474,235.00			
Sewer Line Replacements - Pemberton	533	770,780.00	38,087.00			
Sewer Line Replacements - Clifford	533	1,294,840.81	250,743.00			
Sewer Line Replacements - Saddle Hills Park	533	1,070,937.50				
Sewer Replacement - Kimbrough - Wyatt to Downe	533	585,900.00		585,900.00		
Sewer Replacement - Mirike - Wyatt to Downe	533	502,200.00				
Storm Water Improvements - Saddle Hill Park	578	440,981.00				
Storm Water Improvements - 341 & Bolliger - Site #1	578	509,819.00	509,819.00			
Storm Water Improvements - 341 & Bolliger - Site #2	578	211,673.00				
Storm Water Improvements - 341 & Bolliger - Site #3	578	299,835.00				
Storm Water Improvements - Sands Ct #1	578	436,789.00				
Storm Water Improvements - Sands Ct #2	578	299,837.00				
Water/Wastewater Master Plan	590	175,000.00			175,000.00	
Repaint Municipal Complex Buildings	590	80,000.00		80,000.00		
		35,832,805	8,637,381	7,848,504	1,565,650	305,000

FUND BALANCE CHANGES

Fund	Beginning Fund Balance	Revenues	Expenditures	Ending Fund Balance	CY as % of Expenditures	PY as % of Expenditures
<i>General Fund</i>	13,410,023	11,365,083	11,365,083	13,410,023	118.0%	118.0%
<i>Pride Commission Fund</i>	11,866	7,650	7,800	11,716	150.2%	152.1%
Total General Fund	13,421,889	11,372,733	11,372,883	13,421,739	118.0%	118.0%
<i>Water and Wastewater Fund</i>	14,352,660	9,624,399	9,624,399	14,352,660	149.1%	149.1%
<i>Splash Dayz Fund</i>	139,166	1,372,421	1,372,421	139,166	10.1%	10.1%
<i>Stormwater Fund</i>	2,919,363	613,100	1,260,574	2,271,889	180.2%	231.6%
Total Enterprise Funds	17,411,189	11,609,920	12,257,394	16,763,715	136.8%	231.6%
Debt Service Fund	331,122	1,603,128	1,603,128	331,122	20.7%	20.7%
<i>Economic Development Fund</i>	3,267,249	1,040,000	1,132,642	3,174,607	280.3%	288.5%
<i>Hotel/Motel Occupancy Tax Fund</i>	1,027,866	333,000	376,428	984,438	261.5%	273.1%
<i>Crime Control Prevention District Fund</i>	890,070	1,030,000	1,264,800	655,270	51.8%	70.4%
Total Special Revenue Funds	5,185,185	2,403,000	2,773,870	4,814,315	173.6%	186.9%
<i>Street Improvement Fund</i>	1,241,735	400,200	610,000	1,031,935	169.2%	203.6%
<i>Capital Bonds Fund</i>	7,082,437	78,929	7,161,366	-	0.0%	98.9%
Total Capital Funds	8,324,172	479,129	7,771,366	1,031,935	13.3%	277.5%
Internal Service Fund	-	339,562	339,562	-	0.0%	0.0%

General Fund is projected to have no change in fund balance due to a balanced budget being adopted and expenditures being cut to cover the Splash Dayz transfer.

Water and Wastewater Fund is projected to have a fund balance increase of 0% as a revenues equal expenditures in current budget.

Splash Dayz Fund is projected to have no change in fund balance due to a balanced budget being adopted using the transfer from the General Fund.

Stormwater Fund is projected to have a decrease of 22.2% in fund balance due to stormwater projects expected to be done.

Debt Service Fund is have no change in fund balance due to revenues being equal to expenditures.

Economic Development Fund is projected to have a decrease of 2.8% in fund balance due to revenues being lower than water park debt payment.

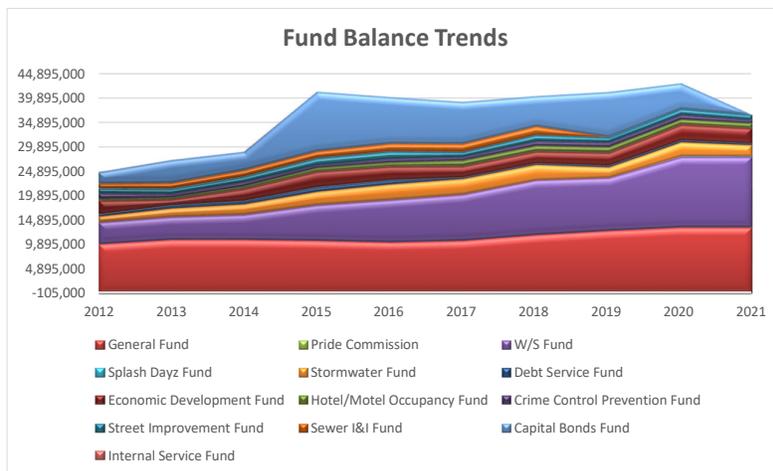
Hotel/Motel Occupancy Tax fund is projected to have a fund balance decrease of 4.2% as a percentage of expenditures due to capital projects for Splash Dayz Convention Center.

Crime Control Prevention District Fund is projected to have a fund balance decrease of 26.4% as a percentage of expenditures due to a decline in sales taxes and the continuation of expenditures being more than revenues.

Street Improvement Fund is projected to have a decrease in fund balance due to overlay projects being carried over from the prior year.

Capital Bonds Fund is projected to use all of fund balance over the next 3-5 years for capital projects that have been proposed.

Internal Service Fund is projected to be 0 as revenue will equal expenditures.



**City of White Settlement
All Funds Summary by Category
2020 - 2021 Budget**

Account Description	GENERAL FUNDS		ENTERPRISE FUNDS			DEBT SERVICE FUND
	GENERAL FUND	PRIDE COMMISSION FUND	WATER & WASTEWATER FUND	SPLASH DAYZ FUND	STORMWATER FUND	DEBT SERVICE FUND
BEGINNING FUND BALANCE/WORKING CAPITAL	13,410,023	11,866	14,352,660	139,166	2,919,363	331,122
REVENUE						
PROPERTY TAXES	8,186,462	-	-	-	-	1,379,086
SALES AND OTHER USE TAXES	-	-	-	-	-	-
ADMINISTRATIVE CHARGES AND TRANSFERS	1,372,716	7,500	-	568,871	-	217,042
FRANCHISE FEES	925,000	-	-	-	-	-
LICENSE AND PERMITS	251,295	-	-	-	-	-
FINES & FORFEITURES	237,050	-	-	-	-	-
CHARGES FOR SERVICES	195,074	-	9,519,399	788,800	578,100	-
INTEREST INCOME	130,000	150	100,000	-	35,000	7,000
OTHER REVENUE	67,485	-	5,000	14,750	-	-
TOTAL REVENUE	11,365,083	7,650	9,624,399	1,372,421	613,100	1,603,128
EXPENDITURES						
PERSONNEL	8,321,805	-	1,430,140	659,300	299,942	-
MATERIALS & SUPPLIES	463,862	2,250	929,205	215,574	20,505	-
CONTRACTUAL SERVICES	2,083,045	5,550	5,172,590	497,547	261,993	10,000
CAPITAL OUTLAY	10,000	-	751,000	-	592,336	-
TRANSFERS	376,371	-	636,089	-	85,798	-
RESERVES	110,000	-	-	-	-	-
DEBT SERVICE	-	-	705,375	-	-	1,593,128
TOTAL EXPENDITURES	11,365,083	7,800	9,624,399	1,372,421	1,260,574	1,603,128
REVENUES OVER (UNDER) EXPENDITURES	(0)	(150)	-	-	(647,474)	-
ENDING FUND BALANCE/WORKING CAPITAL	13,410,023	11,716	14,352,660	139,166	2,271,889	331,122

**City of White Settlement
All Funds Summary by Category
2020 - 2021 Budget**

SPECIAL REVENUE FUNDS			CAPITAL FUNDS		INTERNAL SERVICE FUND	TOTAL FUNDS
ECONOMIC DEVELOPMENT CORPORATION FUND	HOTEL/MOTEL OCCUPANCY TAX FUND	CRIME CONTROL PREVENTION DISTRICT FUND	STREET IMPROVEMENT FUND	CAPITAL BOND FUND	INTERNAL SERVICE FUND	
3,267,249	1,027,866	890,070	1,241,735	7,082,437	-	44,673,557
-	-	-	-	-	-	9,565,548
1,025,000	325,000	1,025,000	-	-	-	2,375,000
-	-	-	-	-	-	2,166,129
-	-	-	390,000	-	-	1,315,000
-	-	-	-	-	-	251,295
-	-	-	-	-	-	237,050
-	-	-	-	-	224,068	11,081,373
15,000	8,000	5,000	10,200	78,929	-	310,350
-	-	-	-	-	115,494	87,235
1,040,000	333,000	1,030,000	400,200	78,929	339,562	27,388,981
-	13,442	-	-	-	-	10,724,629
-	14,900	42,690	130,000	-	-	1,818,986
101,250	68,086	456,739	-	-	219,568	8,876,368
-	80,000	-	330,000	7,161,366	119,994	9,044,696
-	200,000	765,371	150,000	-	-	2,213,629
-	-	-	-	-	-	110,000
1,031,392	-	-	-	-	-	3,329,895
1,132,642	376,428	1,264,800	610,000	7,161,366	339,562	36,118,203
(92,642)	(43,428)	(234,800)	(209,800)	(7,082,437)	-	(8,729,222)
3,174,607	984,438	655,270	1,031,935	0	0	35,944,335

**City of White Settlement
Funds by Category
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

General Fund

REVENUE

TAXES	7,515,225	8,245,434	8,147,309	8,186,462
FRANCHISE FEES	956,520	859,000	896,767	925,000
LICENSE AND PERMITS	412,685	338,250	324,088	251,295
CHARGES FOR SERVICES	268,963	261,200	166,034	195,074
FINES & FORFEITURES	302,695	277,100	291,801	237,050
INTEREST INCOME	312,061	150,000	225,596	130,000
OTHER REVENUE	455,396	105,500	185,634	67,485
ADMINISTRATIVE CHARGES AND TRANSFERS	1,583,300	1,537,826	1,544,492	1,372,716
TOTAL REVENUE	11,806,845	11,774,310	11,781,720	11,365,083

EXPENDITURES

PERSONNEL	8,122,103	8,916,406	8,189,495	8,321,805
MATERIALS & SUPPLIES	438,561	523,297	349,464	463,862
CONTRACTUAL SERVICES	1,889,409	2,160,236	2,037,633	2,083,045
CAPITAL OUTLAY	149,733	69,089	224,703	10,000
TRANSFERS	357,827	459,638	307,818	376,371
RESERVES	-	70,000	-	110,000
TOTAL EXPENDITURES	10,957,633	12,198,666	11,109,113	11,365,083

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Pride Commission Fund

REVENUE

TRANSFERS	7,500	7,500	-	7,500
INTEREST INCOME	452	300	216	150
TOTAL REVENUE	7,952	7,800	216	7,650

EXPENDITURES

MATERIALS & SUPPLIES	1,047	2,250	738	2,250
CONTRACTUAL SUPPLIES	3,937	5,550	3,041	5,550
TOTAL EXPENDITURES	4,984	7,800	3,779	7,800

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Water/Sewer Fund

REVENUE

WATER & SEWER REVENUES	9,414,908	9,518,460	9,723,000	9,519,399
INTEREST INCOME	288,848	150,000	230,175	100,000
OTHER REVENUES	128,490	85,500	844,260	5,000
TRANSFERS	1,202,944	-	3,086,775	-
TOTAL REVENUE	11,035,190	9,753,960	13,884,210	9,624,399

EXPENDITURES

PERSONNEL	1,195,676	1,431,209	1,186,231	1,430,140
MATERIALS & SUPPLIES	507,691	878,920	681,475	929,205
CONTRACTUAL SERVICES	5,201,806	5,079,721	4,477,944	5,172,590
CAPITAL OUTLAY	716,410	856,730	824,979	751,000
TRANSFERS	807,342	813,805	419,047	636,089
DEBT SERVICE	136,668	693,575	120,181	705,375
TOTAL EXPENDITURES	8,565,593	9,753,960	7,709,857	9,624,399

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Splash Dayz Fund

REVENUE

WATER PARK ADMISSIONS	591,183	537,000	4,707	592,000
WATER PARK RENTALS	44,895	36,500	-	43,000
EVENT CENTER	23,325	23,800	9,652	23,800
CONCESSIONS	131,596	121,300	-	130,000
MISCELLANEOUS	15,471	10,750	1	14,750
OTHER REVENUE	5,470	-	8,412,435	-
TRANSFERS	656,252	652,138	651,690	568,871
TOTAL REVENUE	1,468,192	1,381,488	9,078,486	1,372,421

EXPENDITURES

PERSONNEL	550,747	682,502	230,620	659,300
MATERIALS & SUPPLIES	196,984	183,740	64,208	215,574
CONTRACTUAL SERVICES	463,892	475,244	222,137	497,547
CAPITAL OUTLAY	154,561	40,000	715,299	-
TOTAL EXPENDITURES	1,366,184	1,381,486	1,232,264	1,372,421

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Stormwater Utility Fund

REVENUE

UTILITY FEES	578,859	565,000	586,237	578,100
INTEREST INCOME	77,509	45,000	47,894	35,000
OTHER REVENUE	435	-	3,828,353	-
TOTAL REVENUES	656,803	610,000	4,462,484	613,100

EXPENDITURES

PERSONNEL	288,987	294,197	274,749	299,942
MATERIALS AND SUPPLIES	18,749	20,755	18,189	20,505
CONTRACTUAL SERVICES	18,891	232,125	191,049	261,993
CAPITAL OUTLAY	86,520	110,245	82,176	592,336
TRANSFERS	145,272	71,692	71,692	85,798
TOTAL EXPENDITURES	729,014	729,014	637,855	1,260,574

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Debt Service Fund

REVENUE

TAXES	1,266,364	1,610,058	1,570,958	1,379,086
INTEREST INCOME	53,681	9,000	7,316	7,000
OTHER REVENUE	3,082,343	-	-	-
TRANSFERS	370,042	-	-	217,042
TOTAL REVENUES	4,772,429	1,619,058	1,578,274	1,603,128

EXPENDITURES

CONTRACTUAL SERVICES	9,410	10,000	9,441	10,000
DEBT SERVICE	1,592,996	1,593,066	1,593,285	1,593,128
TRANSFERS	3,025,000	-	-	-
TOTAL EXPENDITURES	4,627,406	1,603,066	1,602,726	1,603,128

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Economic Development Corporation Fund

REVENUE

TAXES	1,143,216	1,010,000	1,104,246	1,025,000
OTHER REVENUE	26,725	-	575,000	-
INTEREST INCOME	32,784	10,000	53,238	15,000
TOTAL REVENUES	1,202,725	1,020,000	1,732,484	1,040,000

EXPENDITURES

CONTRACTUAL SERVICES	57,930	52,000	84,774	101,250
DEBT SERVICE	1,031,341	1,026,995	1,026,718	1,031,392
TOTAL EXPENDITURES	1,089,271	1,078,995	1,111,492	1,132,642

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Occupancy Tax Fund

REVENUE

TAXES	366,994	350,000	278,943	325,000
INTEREST INCOME	23,214	10,000	17,064	8,000
TOTAL REVENUE	360,000	360,000	296,007	333,000

EXPENDITURES

PERSONNEL	-	-	479	13,442
MATERIALS & SUPPLIES	3,870	14,900	3,555	14,900
CONTRACTUAL SERVICES	52,684	53,200	59,789	68,086
CAPITAL OUTLAY	32,592	230,000	-	80,000
TRANSFERS	306,032	200,000	343,970	200,000
TOTAL EXPENDITURES	395,178	498,100	407,793	376,428

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Crime Control and Prevention District Fund

REVENUE

TAXES	1,100,353	1,100,000	1,089,164	1,025,000
INTEREST INCOME	16,635	5,000	11,996	5,000
OTHER REVENUE	119,825	-	97,901	-
TOTAL REVENUES	1,236,813	1,105,000	1,199,061	1,030,000

EXPENDITURES

MATERIALS & SUPPLIES	36,192	28,250	25,608	42,690
CONTRACTUAL SERVICES	291,147	500,679	431,214	456,739
CAPITAL OUTLAY	128,620	-	-	-
TRANSFERS	761,840	765,371	765,371	765,371
TOTAL EXPENDITURES	1,217,800	1,294,300	1,222,193	1,264,800

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Street Improvement Fund

REVENUE

FRANCHISE TAXES	392,226	408,900	409,260	390,000
INTEREST INCOME	22,659	11,000	18,596	10,200
TOTAL REVENUES	414,885	419,900	427,856	400,200

EXPENDITURES

MATERIALS & SUPPLIES		-	123,688	130,000
CAPITAL OUTLAY	161,148	230,000	78,622	330,000
TRANSFERS	526,534	-	-	150,000
TOTAL EXPENDITURES	687,682	230,000	202,311	610,000

Account Description		2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Sewer I & I Fund

REVENUE

INTEREST INCOME	5,678	-	647	-
TRANSFERS	130,000	-	-	-
TOTAL REVENUE	135,678	-	647	-

EXPENDITURES

CAPITAL OUTLAY	-	-	-	-
TRANSFERS	1,850,475	-	102,519	-
TOTAL EXPENDITURES	1,850,475	-	102,519	-

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Capital Bond Fund

REVENUE

INTEREST INCOME	206,074	128,696	139,700	78,929
OTHER REVENUE	9,796	-	10,760	-
TRANSFERS	5,709,309	-	-	-
TOTAL REVENUE	5,925,180	128,696	150,460	78,929

EXPENDITURES

CAPITAL OUTLAY	1,691,839	9,475,345	4,069,215	7,161,366
TRANSFERS	1,202,944	-	-	-
TOTAL EXPENDITURES	2,894,783	9,475,345	4,069,215	7,161,366

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Internal Service Fund

REVENUE

CHARGES FOR SERVICES	-	266,684	257,319	224,068
INTEREST INCOME	-	-	1,137	-
OTHER REVENUE	-	753,646	445	115,494
TOTAL REVENUE	-	1,020,331	258,901	339,562

EXPENDITURES

CONTRACTUAL SERVICES	-	182,876	37,350	219,568
CAPITAL OUTLAY	-	837,455	-	119,994
TOTAL EXPENDITURES	-	1,020,331	37,350	339,562

**City of White Settlement
All Funds Summary by Function
2020 - 2021 Budget**

Account Description	GENERAL FUNDS		ENTERPRISE FUNDS			DEBT SERVICE FUND
	GENERAL FUND	PRIDE COMMISSION FUND	WATER & WASTEWATER FUND	SPLASH DAYZ FUND	STORMWATER FUND	DEBT SERVICE FUND
BEGINNING FUND BALANCE/WORKING CAPITAL	13,410,023	11,866	14,352,660	139,166	2,919,363	331,122
REVENUE						
PROPERTY TAXES	8,186,462	-	-	-	-	1,379,086
SALES AND OTHER USE TAXES	-	-	-	-	-	-
ADMINISTRATIVE CHARGES AND TRANSFERS	1,372,716	7,500	-	568,871	-	217,042
FRANCHISE FEES	925,000	-	-	-	-	-
LICENSE AND PERMITS	251,295	-	-	-	-	-
FINES & FORFEITURES	237,050	-	-	-	-	-
CHARGES FOR SERVICES	195,074	-	9,519,399	788,800	578,100	-
INTEREST INCOME	130,000	150	100,000	-	35,000	-
OTHER REVENUE	67,485	-	5,000	14,750	-	7,000
TOTAL REVENUE	11,365,083	7,650	9,624,399	1,372,421	613,100	1,603,128
EXPENDITURES						
GENERAL GOVERNMENT	2,134,352	-	-	-	-	10,000
PUBLIC SAFETY	6,980,739	-	-	-	-	-
PUBLIC WORKS	616,790	-	7,531,935	-	582,440	-
CULTURE & RECREATION	1,136,831	7,800	-	1,372,421	-	-
ECONOMIC DEVELOPMENT	-	-	-	-	-	-
CAPITAL OUTLAY	10,000	-	751,000	-	592,336	-
TRANSFERS	376,371	-	705,375	-	85,798	-
RESERVES	110,000	-	-	-	-	-
DEBT SERVICE	-	-	217,042	-	-	1,593,128
TOTAL EXPENDITURES	11,365,083	7,800	9,205,352	1,372,421	1,260,574	1,603,128
REVENUES OVER (UNDER) EXPENDITURES	(0)	(150)	419,047	-	(647,474)	-
ENDING FUND BALANCE/WORKING CAPITAL	13,410,023	11,716	14,771,707	139,166	2,271,889	331,122

**City of White Settlement
All Funds Summary by Function
2020 - 2021 Budget**

SPECIAL REVENUE FUNDS			CAPITAL FUNDS		INTERNAL SERVICE FUND	TOTAL FUNDS
ECONOMIC DEVELOPMENT CORPORATION FUND	HOTEL/MOTEL OCCUPANCY TAX FUND	CRIME CONTROL PREVENTION DISTRICT FUND	STREET IMPROVEMENT FUND	CAPITAL BOND FUND	INTERNAL SERVICE FUND	
3,267,249	1,027,866	890,070	1,241,735	7,082,437	-	44,673,557
-	-	-	-	-	-	9,565,548
1,025,000	325,000	1,025,000	-	-	-	2,375,000
-	-	-	-	-	-	2,166,129
-	-	-	390,000	-	-	1,315,000
-	-	-	-	-	-	251,295
-	-	-	-	-	-	237,050
-	-	-	-	-	224,068	11,081,373
15,000	8,000	5,000	10,200	78,929	-	303,350
-	-	-	-	-	115,494	94,235
1,040,000	333,000	1,030,000	400,200	78,929	339,562	27,388,981
-	-	-	-	-	6,458	2,150,810
-	-	499,429	-	-	125,160	7,605,328
-	-	-	130,000	-	81,570	8,942,735
-	96,428	-	-	-	6,380	2,619,860
101,250	-	-	-	-	-	101,250
-	80,000	-	330,000	7,161,366	119,994	9,044,696
-	200,000	765,371	150,000	-	-	2,282,915
-	-	-	-	-	-	110,000
1,031,392	-	-	-	-	-	2,841,562
1,132,642	376,428	1,264,800	610,000	7,161,366	339,562	35,699,156
(92,642)	(43,428)	(234,800)	(209,800)	(7,082,437)	-	(8,310,175)
3,174,607	984,438	655,270	1,031,935	0	0	36,363,382

**City of White Settlement
Funds by Function
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

General Fund

REVENUE

TAXES	7,515,225	8,245,434	8,147,309	8,186,462
FRANCHISE FEES	956,520	859,000	896,767	925,000
LICENSE AND PERMITS	412,685	338,250	324,088	251,295
CHARGES FOR SERVICES	268,963	261,200	166,034	195,074
FINES & FORFEITURES	302,695	277,100	291,801	237,050
INTEREST INCOME	312,061	150,000	225,596	130,000
OTHER REVENUE	455,396	105,500	185,634	67,485
ADMINISTRATIVE CHARGES AND TRANSFERS	1,583,300	1,537,826	1,544,492	1,372,716
TOTAL REVENUE	11,806,845	11,774,310	11,781,720	11,365,083

EXPENDITURES

GENERAL GOVERNMENT	2,051,706	2,149,103	1,982,480	2,134,352
PUBLIC SAFETY	6,415,875	7,302,020	6,894,692	6,980,739
PUBLIC WORKS	473,083	559,511	423,491	616,790
CULTURE & RECREATION	1,509,409	1,589,305	1,243,212	1,136,831
CAPITAL OUTLAY	149,733	69,089	224,703	10,000
TRANSFERS	357,827	459,638	307,818	376,371
RESERVES	-	70,000	-	110,000
TOTAL EXPENDITURES	10,957,633	12,198,666	11,076,396	11,365,083

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Pride Commission Fund

REVENUE

TRANSFERS	7,500	7,500	-	7,500
INTEREST INCOME	452	300	216	150
TOTAL REVENUE	7,952	7,800	216	7,650

EXPENDITURES

CULTURE & RECREATION	4,984	7,800	3,779	7,800
TOTAL EXPENDITURES	4,984	7,800	3,779	7,800

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Water/Sewer Fund

REVENUE

WATER & SEWER REVENUES	9,414,908	9,518,460	9,723,000	9,519,399
INTEREST INCOME	288,848	150,000	230,175	100,000
OTHER REVENUES	128,490	85,500	844,260	5,000
TRANSFERS	1,202,944	-	3,086,775	-
TOTAL REVENUE	11,035,190	9,753,960	13,884,210	9,624,399

EXPENDITURES

PUBLIC WORKS	6,905,173	7,389,850	5,950,891	7,531,935
CAPITAL OUTLAY	716,410	856,730	824,979	751,000
TRANSFERS	807,342	813,805	813,805	705,375
DEBT SERVICE	136,668	693,575	120,181	217,042
TOTAL EXPENDITURES	8,565,593	9,753,960	7,709,856	9,205,352

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Splash Dayz Fund

REVENUE

WATER PARK ADMISSIONS	591,183	537,000	4,707	592,000
WATER PARK RENTALS	44,895	36,500	-	43,000
EVENT CENTER	23,325	23,800	9,652	23,800
CONCESSIONS	131,596	121,300	-	130,000
MISCELLANEOUS	15,471	10,750	1	14,750
OTHER REVENUE	5,470	-	8,412,435	-
TRANSFERS	656,252	652,138	651,690	568,871
TOTAL REVENUE	1,468,192	1,381,488	9,078,486	1,372,421

EXPENDITURES

CULTURE & RECREATION	1,211,624	1,341,486	516,965	1,372,421
CAPITAL OUTLAY	154,561	40,000	715,299	-
TOTAL EXPENDITURES	1,366,185	1,381,486	1,232,264	1,372,421

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Stormwater Utility Fund

REVENUE

UTILITY FEES	578,859	565,000	586,237	578,100
INTEREST INCOME	77,509	45,000	47,894	35,000
OTHER REVENUE	435	-	3,828,353	-
TOTAL REVENUES	656,803	610,000	4,462,484	613,100

EXPENDITURES

PUBLIC WORKS	326,627	547,077	483,987	582,440
CAPITAL OUTLAY	86,520	110,245	82,176	592,336
TRANSFERS	145,272	71,692	71,692	85,798
TOTAL EXPENDITURES	558,419	729,014	637,855	1,260,574

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Debt Service Fund

REVENUE

TAXES	1,266,364	1,610,058	1,570,958	1,379,086
INTEREST INCOME	53,681	9,000	7,316	7,000
OTHER REVENUE	3,082,343	-	-	-
TRANSFERS	370,042	-	-	217,042
TOTAL REVENUES	4,772,429	1,619,058	1,578,274	1,603,128

EXPENDITURES

GENERAL GOVERNMENT	9,410	10,000	9,441	10,000
DEBT SERVICE	1,592,996	1,593,066	1,593,285	1,593,128
TRANSFERS	3,025,000	-	-	-
TOTAL EXPENDITURES	4,627,406	1,603,066	1,602,726	1,603,128

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Economic Development Corporation Fund

REVENUE

TAXES	1,143,216	1,010,000	1,104,246	1,025,000
OTHER REVENUE	26,725	-	575,000	-
INTEREST INCOME	32,784	10,000	53,238	15,000
TOTAL REVENUES	1,202,725	1,020,000	1,732,484	1,040,000

EXPENDITURES

ECONOMIC DEVELOPMENT	57,930	52,000	84,774	101,250
DEBT SERVICE	1,031,271	1,026,995	1,026,718	1,031,392
TOTAL EXPENDITURES	1,089,201	1,078,995	1,111,492	1,132,642

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Occupancy Tax Fund

REVENUE

TAXES	366,994	350,000	278,943	325,000
INTEREST INCOME	23,214	10,000	17,064	8,000
TOTAL REVENUE	360,000	360,000	296,007	333,000

EXPENDITURES

CULTURE & RECREATION	56,554	68,100	63,823	96,428
CAPITAL OUTLAY	32,592	230,000	-	80,000
TRANSFERS	306,032	200,000	343,970	200,000
TOTAL EXPENDITURES	395,178	498,100	407,793	376,428

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Crime Control and Prevention District Fund

REVENUE

TAXES	1,100,353	1,100,000	1,089,164	1,025,000
INTEREST INCOME	16,635	5,000	11,996	5,000
OTHER REVENUE	119,825	-	97,901	-
TOTAL REVENUES	1,236,813	1,105,000	1,199,061	1,030,000

EXPENDITURES

PUBLIC SAFETY	327,339	528,929	456,822	499,429
CAPITAL OUTLAY	128,620	-	-	-
TRANSFERS	761,840	765,371	765,371	765,371
TOTAL EXPENDITURES	1,217,800	1,294,300	1,222,193	1,264,800

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Street Improvement Fund

REVENUE

FRANCHISE TAXES	392,226	408,900	409,260	390,000
INTEREST INCOME	22,659	11,000	18,596	10,200
TOTAL REVENUES	414,885	419,900	427,856	400,200

EXPENDITURES

PUBLIC WORKS		-	123,688	130,000
CAPITAL OUTLAY	161,148	230,000	78,622	330,000
TRANSFERS	526,534	-	-	150,000
TOTAL EXPENDITURES	687,682	230,000	202,311	610,000

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Sewer I & I Fund

REVENUE

INTEREST INCOME	5,678	-	647	-
TRANSFERS	130,000	-	-	-
TOTAL REVENUE	135,678	-	647	-

EXPENDITURES

CAPITAL OUTLAY	-	-	-	-
TRANSFERS	1,850,475	101,015	102,519	-
TOTAL EXPENDITURES	1,850,475	101,015	102,519	-

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Capital Bond Fund

REVENUE

INTEREST INCOME	206,074	128,696	139,700	78,929
OTHER REVENUE	9,796	-	10,760	-
TRANSFERS	5,709,309	-	-	-
TOTAL REVENUE	5,925,180	128,696	150,460	78,929

EXPENDITURES

CAPITAL OUTLAY	1,691,839	9,475,345	4,069,215	7,161,366
TRANSFERS	1,202,944	-	-	-
TOTAL EXPENDITURES	2,894,783	9,475,345	4,069,215	7,161,366

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Projected	

Internal Service Fund

REVENUE

CHARGES FOR SERVICES	-	266,684	257,319	224,068
INTEREST INCOME	-	-	1,137	-
OTHER REVENUE	-	753,646	445	115,494
TOTAL REVENUE	-	1,020,331	258,901	339,562

EXPENDITURES

GENERAL GOVERNMENT	-	10,375	2,386	6,458
PUBLIC SAFETY	-	114,273	22,954	125,160
PUBLIC WORKS	-	51,846	10,601	81,570
CULTURE & RECREATION	-	6,382	1,410	6,380
CAPITAL OUTLAY	-	837,455	-	119,994
TOTAL EXPENDITURES	-	1,020,331	37,350	339,562



GENERAL FUND

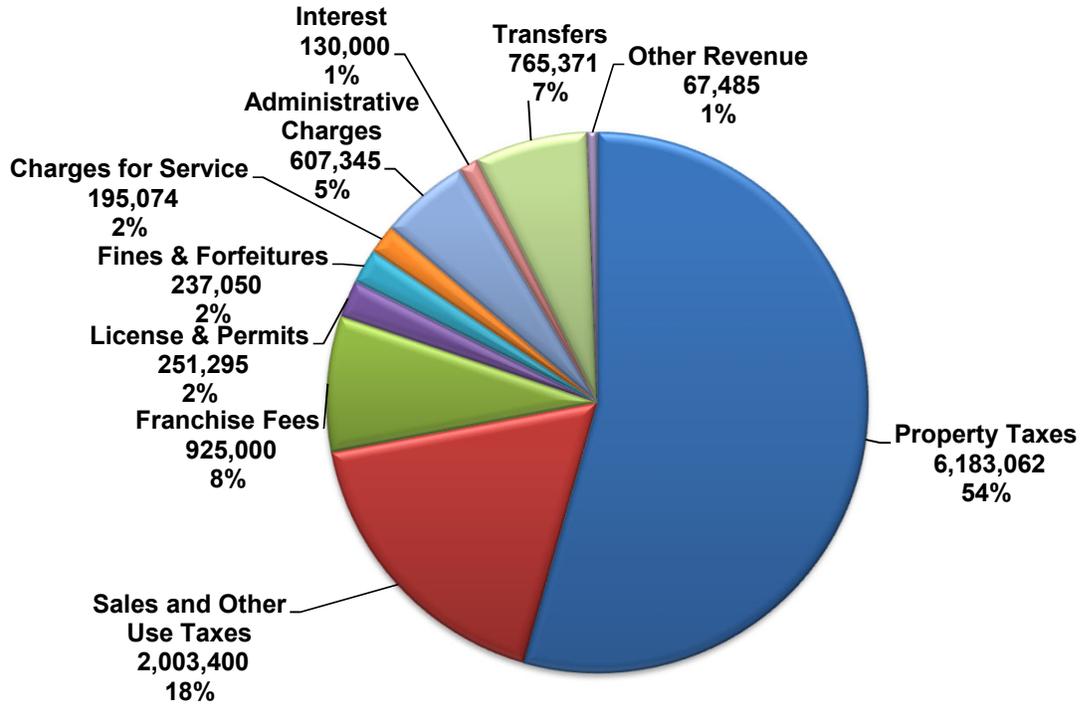


**City of White Settlement
General Fund
2020 - 2021 Budget**

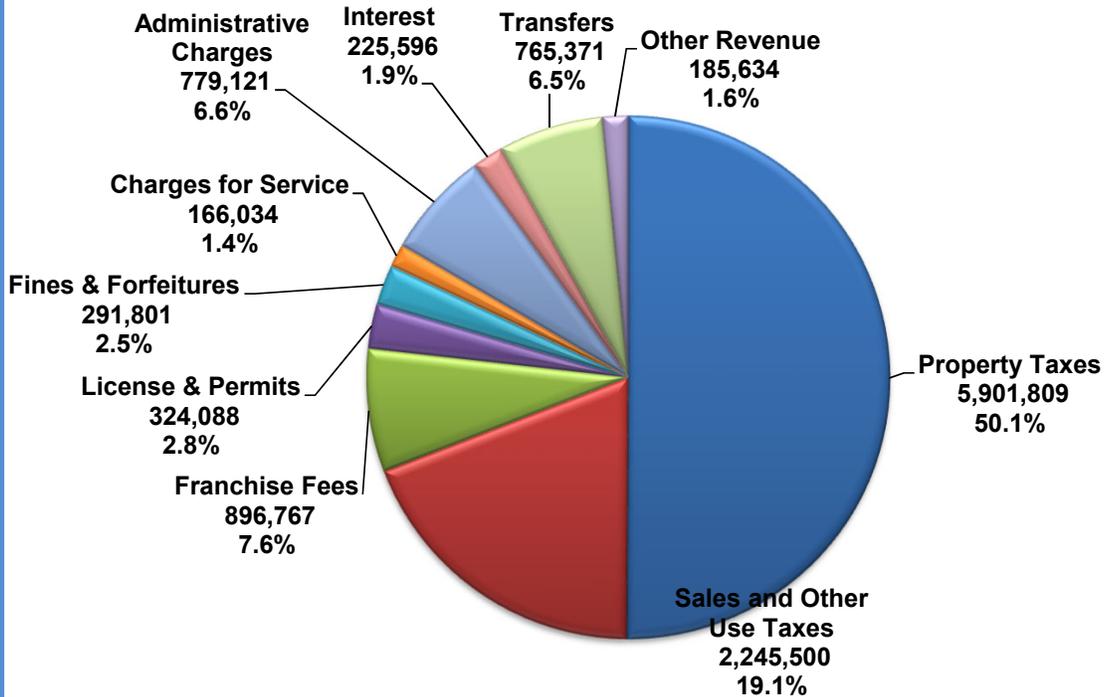
Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
BEGINNING FUND BALANCE	\$ 11,875,936	\$ 12,725,147	\$ 12,725,147	\$ 11,565,679
REVENUE				
TAXES	7,515,225	8,245,434	8,245,434	8,186,462
FRANCHISE FEES	956,520	859,000	859,000	925,000
LICENSE AND PERMITS	412,685	338,250	338,250	251,295
CHARGES FOR SERVICES	268,963	261,200	261,200	195,074
FINES & FORFEITURES	302,695	277,100	277,100	237,050
INTEREST INCOME	312,061	160,000	160,000	130,000
OTHER REVENUE	455,396	105,500	105,500	67,485
ADMINISTRATIVE CHARGES AND TRANSFERS	1,583,300	1,537,826	1,537,826	1,372,716
TOTAL REVENUE	11,806,844	11,784,310	11,784,310	11,365,082
EXPENDITURES				
PERSONNEL	8,122,103	8,916,407	8,972,796	8,321,805
MATERIALS & SUPPLIES	438,561	523,297	425,702	463,861
CONTRACTUAL SERVICES	1,889,409	2,160,235	2,321,054	2,083,045
CAPITAL OUTLAY	149,733	69,089	532,125	10,000
TRANSFERS	357,827	459,638	452,236	376,371
RESERVES	-	70,000	239,865	110,000
TOTAL EXPENDITURES	10,957,633	12,198,666	12,943,778	11,365,082
REVENUES OVER (UNDER) EXPENDITURES	849,211	(414,356)	(1,159,468)	0
TOTAL WITHOUT SPLASH DAYZ TRANSFER	1,475,430	37,782	(707,330)	368,871
ENDING FUND BALANCE	\$ 12,725,147	\$ 12,310,791	\$ 11,565,679	\$ 11,565,679

Revenues

2020-2021 GENERAL FUND REVENUES



2019-2020 GENERAL FUND REVENUES



Property Taxes

The City anticipates annual growth in property values and the overall taxable property base. The City receives a significant portion of its revenues from taxes assessed on real and personal property. Taxable property values decreased .80% to \$1,021,128,174 compared to prior year values of \$1,029,340,229. New construction values decreased to \$12,256,531 compared to the prior year of \$41,409,735.

The City Council voted to approve the property tax rate of \$0.746200 of assessed value (compared to prior year tax rate of \$0.732245) with M&O being \$0.611244 and Debt Rate at \$0.135055. This tax rate will raise more revenue from property taxes than last year's budget by an amount of \$52,184, which is an .69% increase.

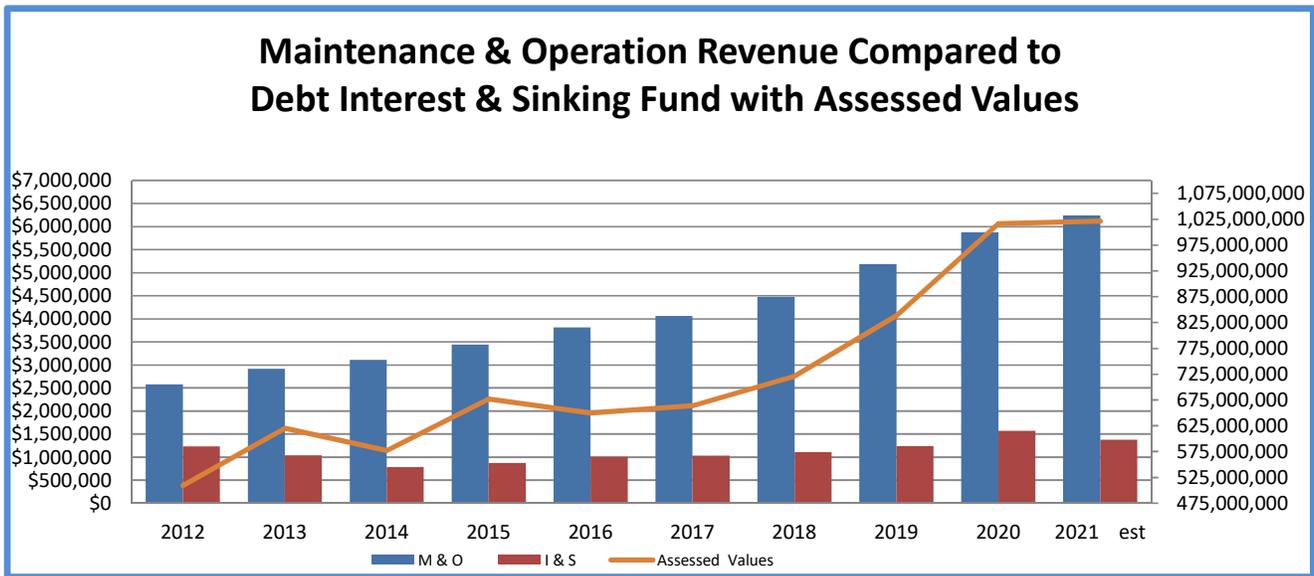
The average taxable value of a residence homestead last year was \$93,094. Based on last year's tax rate of \$0.732245/\$100 of taxable value, taxes imposed on the average home was \$681.67. The average taxable value of a residence homestead this year is \$98,337. Based on this year's tax rate of \$0.746200/\$100 of taxable value, taxes imposed on the average home will be \$733.79. This is annual increase of \$52.11 or about \$4.34 a month.

Debt obligation has decreased \$213,980 from \$1,593,066 to \$1,379,086.

City of White Settlement Ten-Year Property Tax Schedule (Includes Debt I&S)

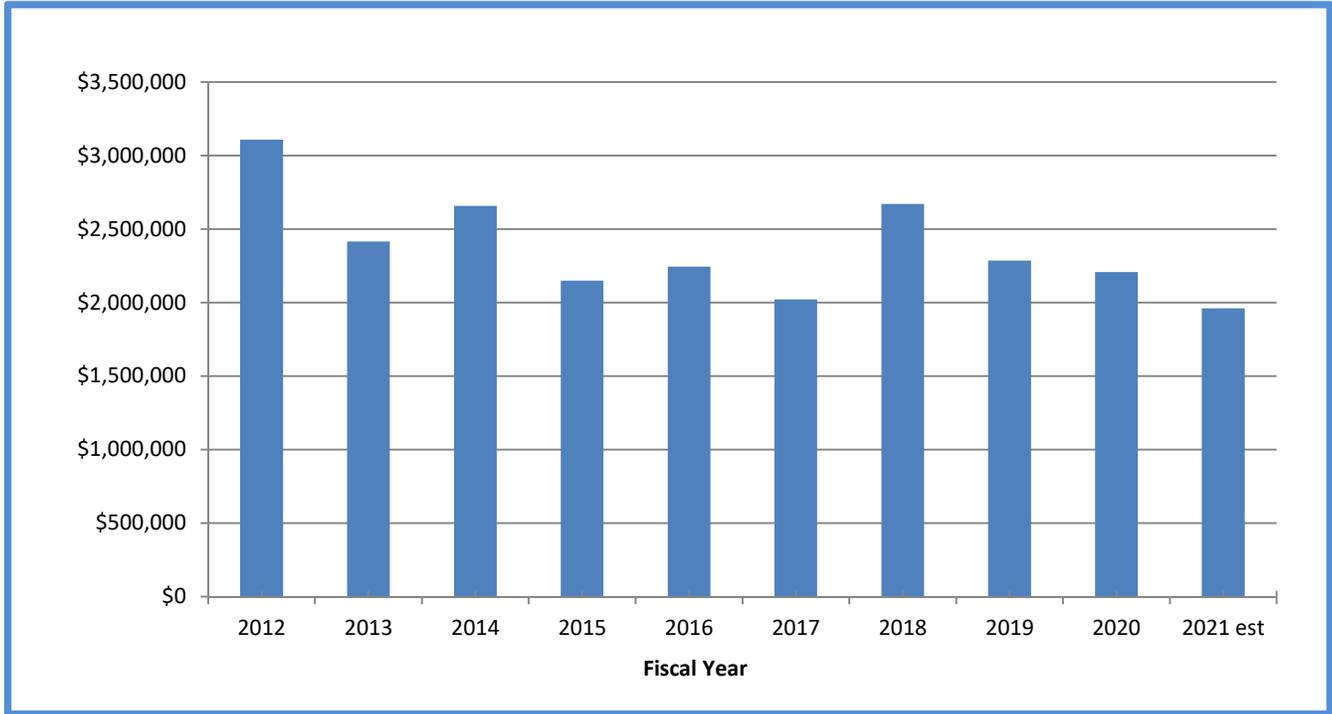
FY	Tax Levy	Current Collections	Percent	Prior Collections	Total Collections	Percent
2012	3,752,309	3,690,390	98.35%	72,967	3,763,357	100.29%
2013	3,810,645	3,759,013	98.65%	64,096	3,823,109	100.33%
2014	3,846,840	3,791,609	98.56%	32,257	3,823,866	99.40%
2015	4,282,033	4,214,836	98.43%	44,917	4,259,753	99.48%
2016	4,731,884	4,663,616	98.56%	55,887	4,719,503	99.74%
2017	5,086,294	4,995,473	98.21%	37,332	5,032,805	98.95%
2018	5,549,224	5,498,546	99.09%	14,494	5,513,040	99.35%
2019	6,506,890	6,339,076	97.42%	25,276	6,364,352	97.81%
2020	7,441,095	7,253,032	97.47%	110,819	7,363,851	98.96%
2021	7,619,658	-	0.00%	-	-	0.00%

*Interest not included in this chart.



Sales Taxes

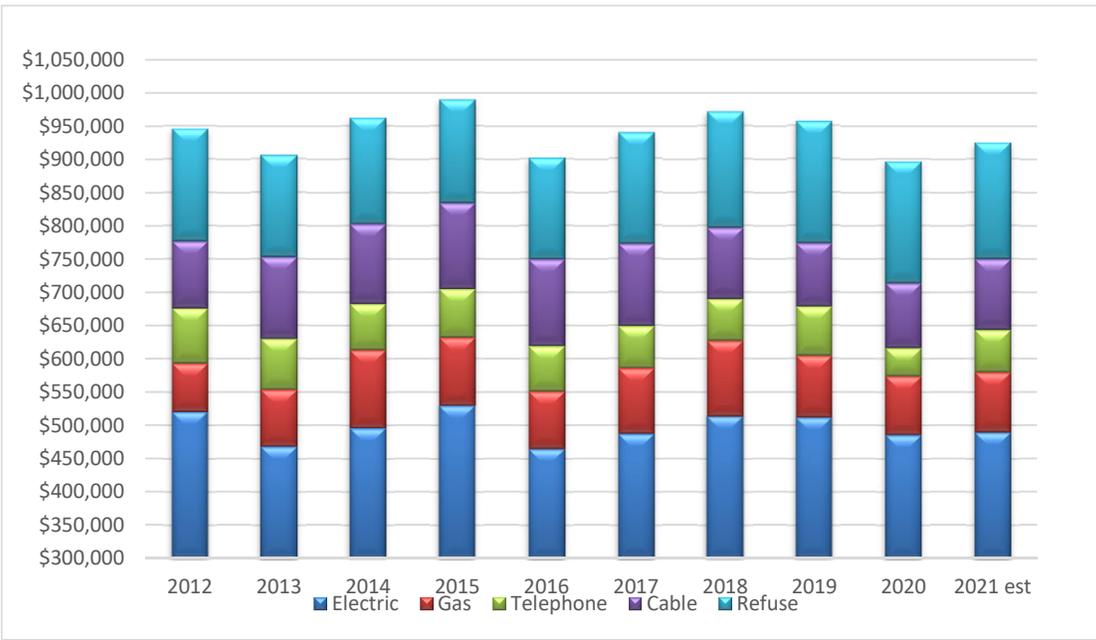
In 2007, two major retail sales stores, Sam’s Club and Wal-Mart Supercenter moved outside the city limits into the City of Westworth Village, but the parking lots of both still lie inside the City of White Settlement. The City negotiated an agreement to receive 34% of the 2% sales taxes generated by the two stores; however, the City has not received these payments since FY16. The City is very conservative with their projections due to the uncertainty with the economy.



Year	1% Sales Tax General Fund
2012	3,107,576
2013	2,414,799
2014	2,658,233
2015	2,149,738
2016	2,244,239
2017	2,021,316
2018	2,670,943
2019	2,286,432
2020	2,208,492
2021 est	1,962,000

Franchise Fees

The City collects a fee paid by public service utilities for use of public property in providing their services to the citizens of the community. The Franchise Agreements are based on a percentage of "Gross Receipts" except Tele-Communication. House Bill 1777 passed in March 2000 required the PUC to establish three types of lines, known as categories of access lines. Each Certified Tele-Communications Provider (CTP) within the City pays an allocated fee based on three categories. Franchise payments from Oncor Electric are made quarterly. In 2005, the Texas Legislature set a standard State Franchise Fee of 5% for cable companies to pay municipalities for customers within their boundaries. Once the franchise expired, municipalities were required to accept the State-Issued Certificates of Franchise Authority (SICFAs) issued by the Public Utility Commission (PUC). The City of White Settlement accepted the SICFA for their franchise agreement with Charter Cable.



Year	Electric	Gas	Telephone	Cable	Refuse
2012	520,486	72,837	82,947	100,896	168,775
2013	468,624	85,308	76,373	122,966	152,701
2014	496,181	117,545	69,438	119,830	159,479
2015	529,943	102,252	73,117	129,330	155,105
2016	465,174	86,293	67,905	130,481	151,983
2017	487,579	98,034	63,705	123,470	166,629
2018	513,931	113,636	62,953	106,473	174,752
2019	512,251	92,625	73,730	95,253	182,662
2020	486,010	88,439	41,832	97,898	182,588
2021 est	490,000	90,000	64,000	106,000	175,000

Other Revenues

Licenses/Permits

This category reflects the fees charged to contractors for building, mechanical, plumbing and electrical permits. It also shows the amounts assessed for permits for demolition, house moving and building fences and signs. Fees for contractors' registrations with the City are included in this category as well as fees for inspections and property platting.

Fines and Forfeitures

Fines and Forfeitures is generated through the City's Municipal Court. These revenues include traffic violations, city ordinance violations and minor criminal acts. The White Settlement School District, in conjunction with the City's Police Department, also issues citations for truancy and other violations within the school system.

Charges for Services

Charges for Services are generated for services provided by the City paid for by the participants. Some of the services are building rentals, animal control, park rentals, library fees, and recreation classes.

Administrative Charges

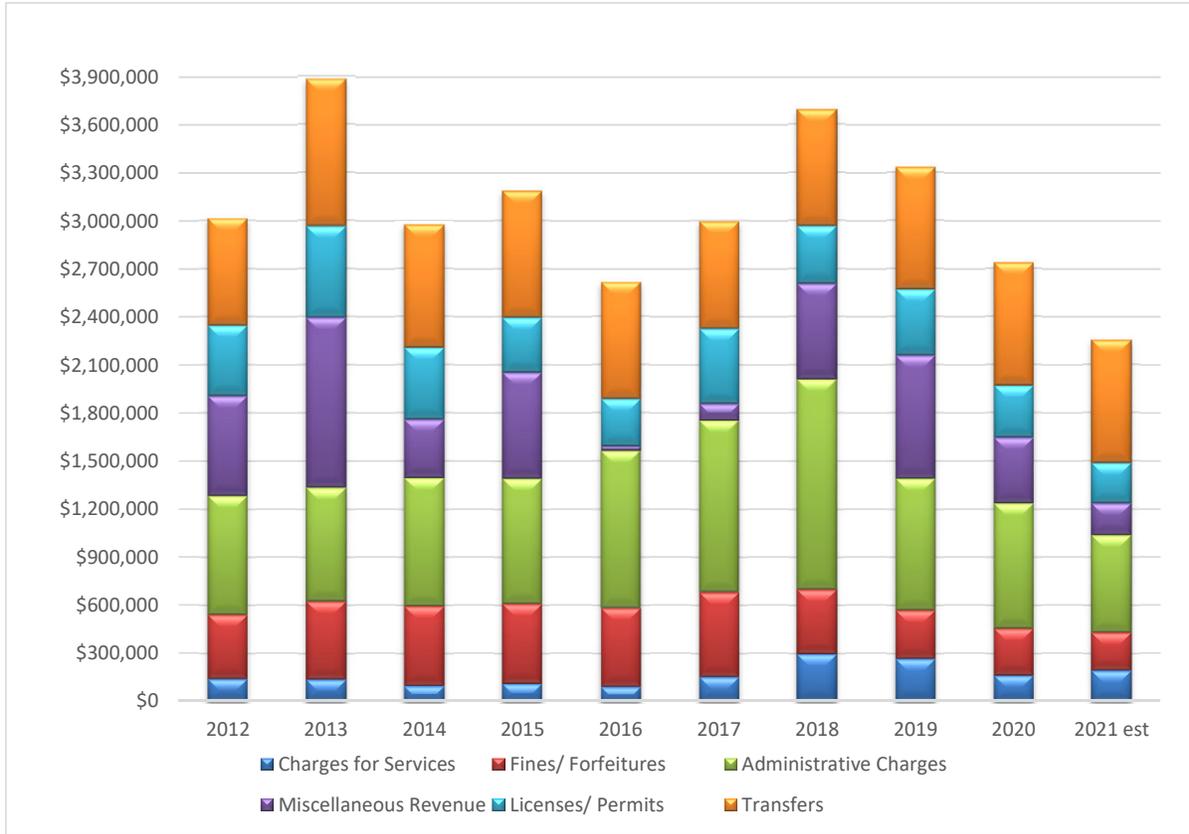
Administrative Charges include administrative cost shares from the Enterprise Fund and Special Revenue Funds for a proportional share of salaries, building costs and sundry charges that have been totally absorbed by the General Fund related to its operation.

Transfers

This category consists primarily of the annual transfers from the Crime Control & Prevention District for the funding assistance toward the community policing efforts of the police department. Other departments transfer funds as well.

Miscellaneous Revenue

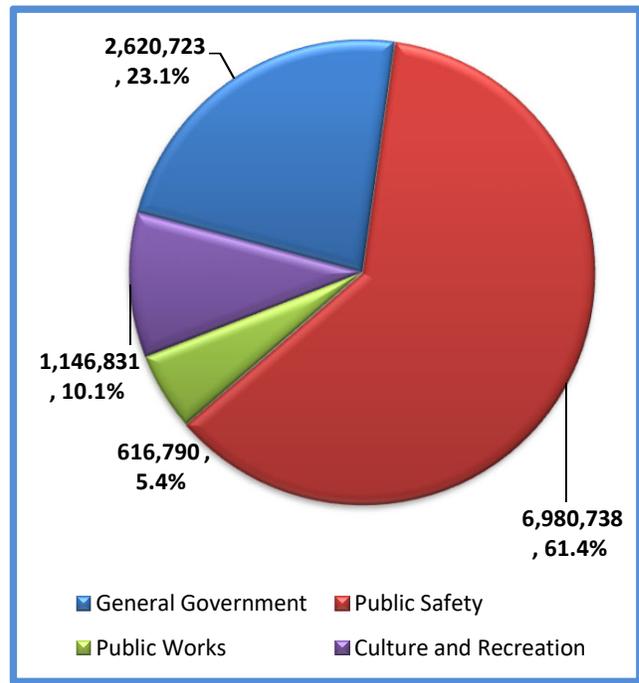
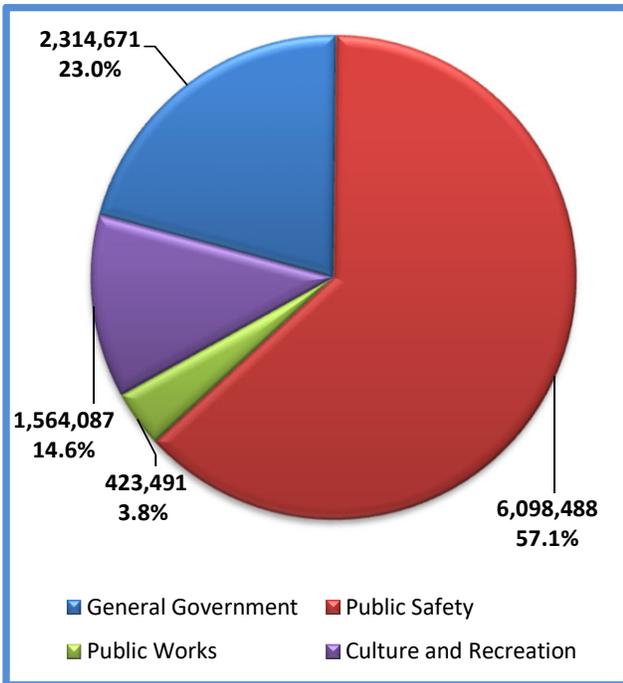
Miscellaneous revenue includes interest earned from the investment of City funds, oil and gas royalties, various grants, insurance refunds, mutual aid contract with county, proceeds from sale of capital assets, and other miscellaneous income.



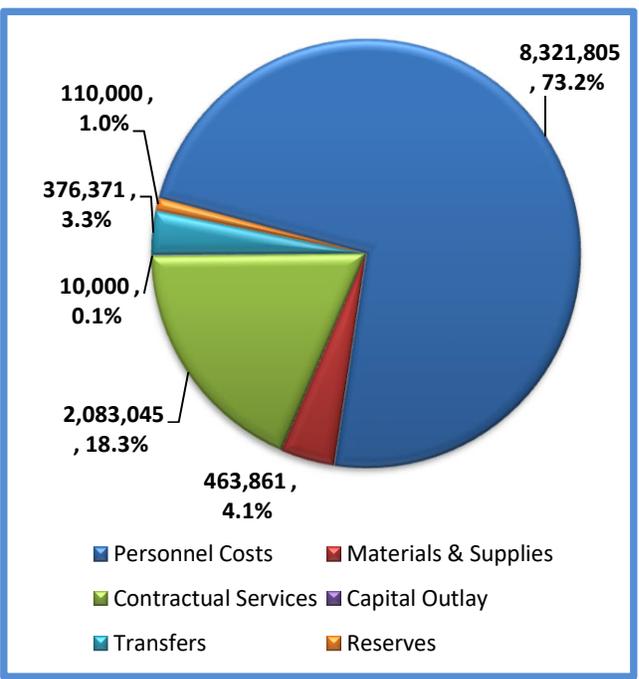
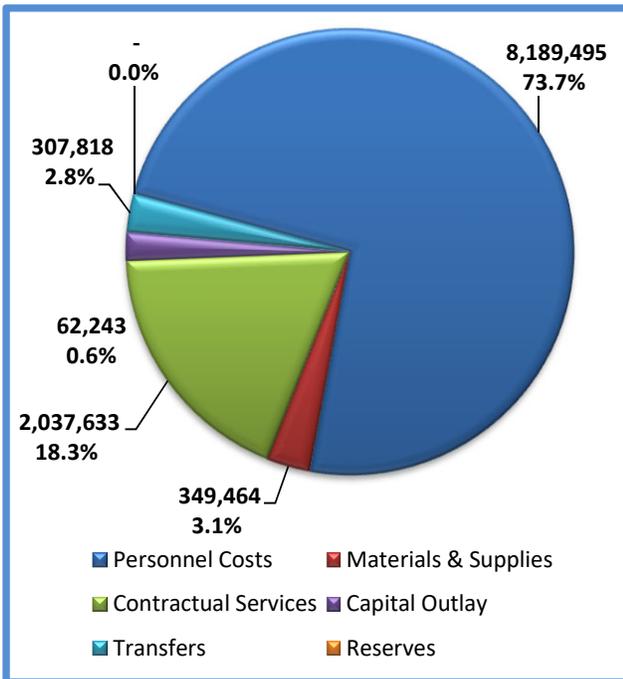
Year	Charges for Services	Fines/ Forfeitures	Administrative Charges	Miscellaneous Revenue	Licenses/ Permits	Transfers
2012	143,182	400,482	741,001	622,673	440,962	667,000
2013	139,062	488,501	707,219	1,061,442	570,299	917,000
2014	99,283	498,863	798,443	365,397	446,294	767,000
2015	113,220	499,021	780,803	662,263	342,718	789,130
2016	93,336	492,184	978,012	30,293	294,529	727,319
2017	155,742	527,474	1,072,741	105,200	467,212	669,913
2018	299,128	400,734	1,311,083	596,792	360,622	727,087
2019	268,963	302,695	821,460	767,457	412,685	761,840
2020	166,034	291,801	779,121	411,230	324,088	765,371
2021 est	195,074	237,050	607,345	197,485	251,295	765,371

Expenditures

PRIOR YEAR VS. CURRENT YEAR BY FUNCTION

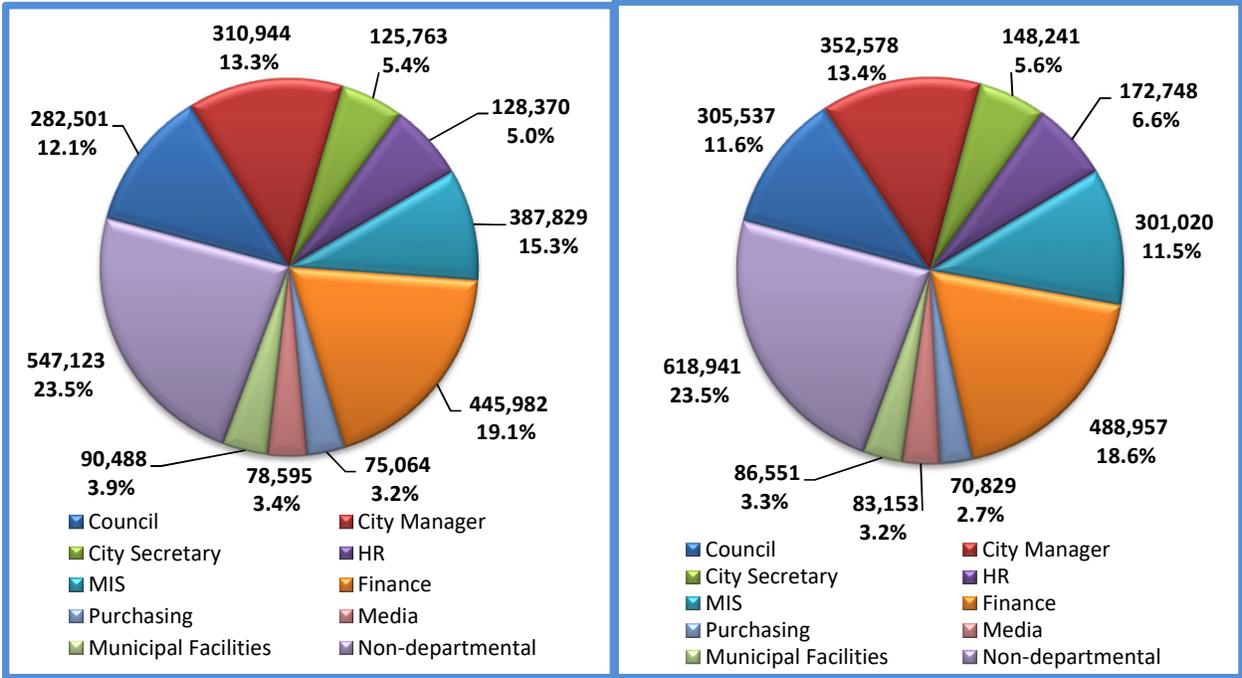


PRIOR YEAR VS. CURRENT YEAR BY OBJECT

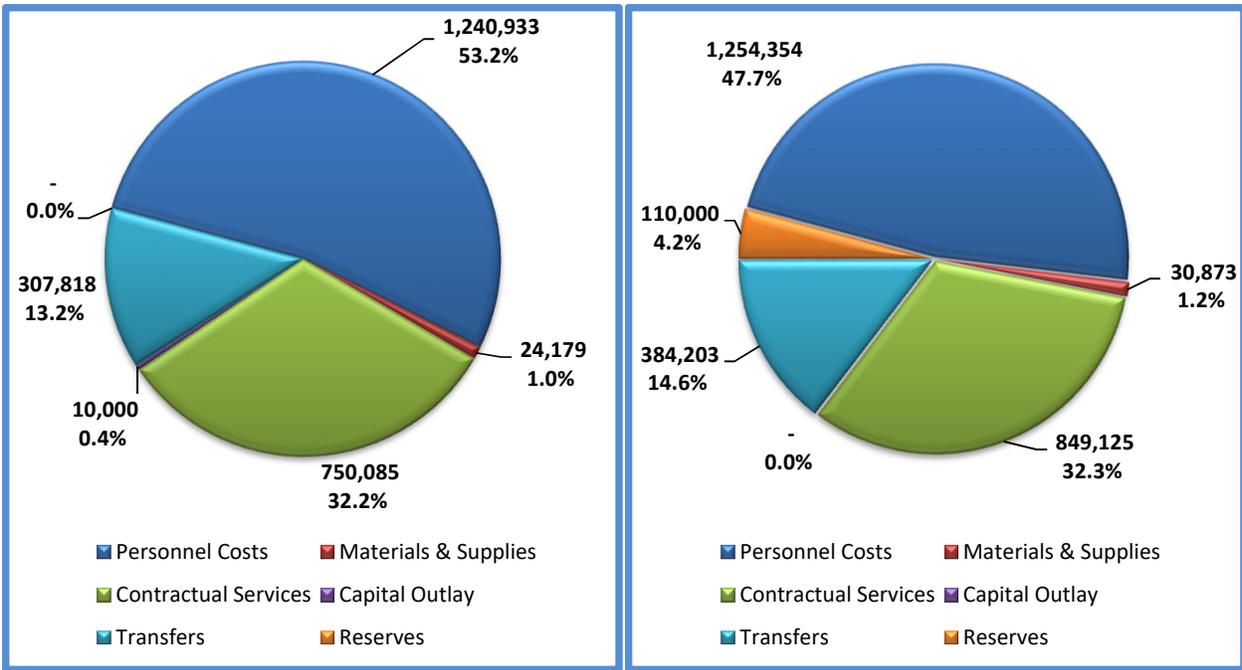


GENERAL FUND
GENERAL GOVERNMENT

PRIOR YEAR VS. CURRENT YEAR BY DEPARTMENT



PRIOR YEAR VS. CURRENT YEAR BY OBJECT



City of White Settlement City Council Organizational Chart



Mayor and City Council

Description

The City Council, comprised of five council members and one mayor, are the elected governing body of the city. Members are elected at-large to serve a three-year term. The members have equal authority and voting privileges, excluding the Mayor who is not entitled to a vote on legislative or other matters, except in case of a tie when he may cast a deciding vote. The City Council serves as the city's primary legislative body and appoints a city manager to oversee day-to-day operations, draft a budget, and to implement and enforce the council's policy and legislative initiatives.

The City Council establishes values that are fundamental to organizational success and fulfillment of the City's mission and vision. The values are: excellence and quality in the delivery of services, fiscal responsibility, ethics and integrity, open and honest communication, treating the citizen as our customer, professionalism, and equal opportunity.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 1,510	\$ 8,471	\$ 415	\$ 7,911
Materials & Supplies	1,412	1,584	2,479	856
Contractual Services	289,051	345,438	328,427	296,770
Total	\$ 291,973	\$ 355,493	\$ 331,321	\$ 305,537

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Mayor	1	1	1	1
Mayor Pro-Tem	1	1	1	1
Council	4	4	4	4
Total	6	6	6	6

2019-2020 Accomplishments

- Successfully administered the business of the city during the global pandemic
- Remained within budgetary limits while continuing community services during the global pandemic
- Adapted to needs of the community during the global pandemic
- Applied new technology in order to facilitate city business during the global pandemic

Goals

Financially sustain our community

Maintain and improve amenities and services that enhance the quality of life

Maintain and enhance our infrastructure and transportation system

Maintain and enhance the image of major corridors

Operate city government as a customer service business

Promote and reflect a positive image of our community

FY 21 Objectives

Maintain an adequate financial base to sustain a sufficient level of municipal services

Protect and strengthen neighborhoods to improve quality of life

Provide on-going maintenance for public infrastructure and facilities

Approve projects and agreements according to the Comprehensive Plan guidelines

Enhance staff and support employee education to prepare for and respond to future growth

Improve and enhance the visual identity of commercial corridors

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Budget amendments approved	-	3	4	3
Comprehensive Plan Review	-	4	12	12
Infrastructure and Transportation Projects	4	-	4	4
Adopted Ordinances	27	29	25	30
Partnerships obtained	-	2	1	1

City of White Settlement
City Manager's Office Organizational Chart



City Manager's Office

Description

The City Manager's Office is responsible for administering the programs and policies, including the annual budget, established by the City Council. It directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions, existing conditions and future requirements. The City Manager and staff act as liaisons among City Council, citizens, and other organizations.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 307,508	\$ 255,250	\$ 314,003	\$ 229,628
Materials & Supplies	1,255	1,350	211	1,350
Contractual Services	5,264	16,945	14,445	11,600
Reserves	-	70,000	239,865	110,000
Total	\$ 314,028	\$ 343,545	\$ 568,524	\$ 352,578

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
City Manager	1	1	1	1
Receptionist	1	1	1	1
Information Officer	1	-	-	-
Total	3	2	2	2

2019-2020 Accomplishments

Hired an EDC consultant company - Trent and Associates - Economic Development Strategic Plan

Improved quality of life by simplifying citizens interactions with the City: Social Media, Website Contact Forms, City Managers Letter to the Citizens

Sewer Project Completed - CDBG 45 YR S. Cherry Lane

Street Projects Completed - Ala Dr. Overlay, Cradle Dr Overlay, Michael St Overlay Hannon Dr Overlay and Parkside Dr Reconstruction

2040 Comprehensive Plan

CMOM Accepted and Approved by EPA

Goals (Refers back to 2.0 City Goal)

Effectively execute City Council policies, programs and directives

Ensure that all City operations are conducted efficiently and effectively

Maintain professional director staff and improve training for front line staff

Develop partnerships with other governmental agencies

Respond promptly to citizen comments and requests and ensure effective communication with residents

Maintain ongoing working Interlocal relationships with the County for Street Overlay projects

Move to a complete full-time fire department

FY 21 Objectives

Complete three large Public Works projects

Assist in bringing new Residential Housing projects to the community

Continue to Develop Social Media Programs

Ensure Timely Communication with Council

Maintain a Balanced Budget

Increase the number of Public Safety Personnel (firefighter & police officers)

Focus on Code Enforcement issues through-out the City involving dilapidated and neglected properties

Resolve residents concerns on Bulk Trash issues

Increase Partnership with Other Agencies

Maintain All Fund Balance Reserves at Policy Levels

Increase Communication and Transparency with Residence

Set Realistic Expectation for Council and Residents

Increase Diversity of Tax Base

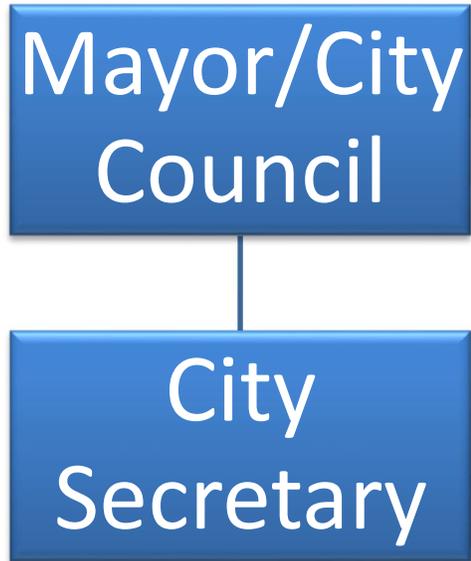
Increase Taxable Values and Home Values

Work With the Finance Department to develop a Capital Improvement Plan

Partnered with Real News Communications Network to highlight and promote positive events and aspects of the City of White Settlement across multiple media platforms

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Partnership Meetings	34	45	17	50
# of ZOOM Partnership Meetings	-	-	23	20
# of COVID-19 Conference Calls	-	-	72	10
General Fund Balance # of Days	346	380	430	430
Water & Sewer Fund Balance # of Days	277	512	544	544
General Fund Balance Increase/Decrease	1,160,761	849,211	705,324	-
Average Home Value	76,803	93,094	98,337	103,000
Property Tax % vs. Sales Tax %	51%/49%	62%/38%	72%/28%	75%/25%
# of Monthly Report to Council	12	12	12	12

City of White Settlement
City Secretary Organizational Chart



City Secretary

Description

The City Secretary is appointed by the City Council as established under the City Charter and Local Government Code. The position has certain prescribed duties serving in several capacities including administration of City Council Meetings, legal notices, and publications; administration of Code of Ordinances; serving as the Chief Municipal Elections Officer; administration of Records Management including requests for information; Controller of Council Legislation, municipal contracts and agreements; Filing Authority of claims against the City and Conflict of Interest forms; Coordinator and Filing Authority of City boards and commissions; Administrator of Texas Alcoholic Beverage Commission (TABC) Applications; and Administrative Secretary to the Economic Development Board of Directors.

The City Secretary keeps the corporate seal, register of bonds issued by the municipality, keeps the official Election Registry and serves as the Public Notary of the City.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 99,068	\$ 118,720	\$ 111,036	\$ 111,633
Materials & Supplies	929	1,460	1,459	786
Contractual Services	43,355	47,082	19,432	35,822
Total	\$ 143,352	\$ 167,262	\$ 131,927	\$ 148,241

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
City Secretary	1	1	1	1
Total	1	1	1	1

2019-2020 Accomplishments

Successfully administered the business of the City Secretary's Office during the global pandemic

Remained within budgetary limits while continuing required duties during the global pandemic

Assisted City Council and staff in adapting to needs of the community during the global pandemic

Applied new technology in order to facilitate city business during the global pandemic

Assisted in educating the community on new processes for conducting business

Goals

- Educate community on current elections
- Promote efficient and effective use of City resources
- Improve communication with the public
- Enhance communications with department directors regarding project deadlines
- Operate the City Secretary Office as a customer service business
- Promote and reflect a positive image of our community

FY 21 Objectives

- Provide Election information to the public via website and social media
- Submit a department budget for FY20-21 supporting Council overall goals
- Share Council approved amenities & services to Communications Director for publishing
- Distribute annual listing of agenda item deadlines to directors for timely project submissions
- Develop a Goals program
- Develop a Community Resources Program from the City Secretary's Office for Citizen use

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Elections Held	1	2	1	2
City Council Agendas prepared	32	28	25	30
Notary service performed for public	15	20	20	20
Education opportunities attended	4	5	1	0

**City of White Settlement
Human Resources Organizational Chart**



Human Resources

Description

The Human Resources Division (HR) purpose is to serve as an aid to the City manager and to help meet City and Council objectives as they relate to employees, compliance, risk management, culture, and productivity. The Human Resources Division supports the City departments in minimizing employee risk and maximizing employee productivity through recruiting, retention, performance management, safety trainings, and transparent hiring practices.

HR administers the City's compensation and benefits program; prepares and revises job classifications; and maintains employee records. HR works to educate, facilitate, and collaborate with departments in a professional manner to accomplish the goals of the City. The Division seeks to enhance its processes through transparent and efficient practices, while remaining compliant in all legal areas of the human resource profession.

The HR Manager serves as the City's Civil Service Director. The Civil Service Director represents the municipality as liaison and secretary to the Civil Service Commission. Civil Service maintains the official test(s) for entry level and promotional Civil Service candidates, conducts investigation research for all appeals and hearings, maintains all files, and support for information in accordance to local Civil Service Rules.

The HR Manager serves as the City's Risk Management directs strategic planning, provides operational control and establishes rules, policies and procedures to accomplish risk management goals related to employee and workplace safety, loss control, claims objectives.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 89,836	\$ 92,940	\$ 92,940	\$ 92,152
Materials & Supplies	2,346	2,950	1,750	2,200
Contractual Services	80,144	68,530	82,530	78,396
Total	\$ 172,326	\$ 164,420	\$ 177,220	\$ 172,748

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
HR Manager	1	1	1	1
Total	1	1	1	1

2019-2020 Accomplishments

Creation of Policy - Vacation Cash Out - Financial Hardship for employees, approved June 2019 by Council

Served as the proctor for Civil Service - two entry level police exams, two Corporal and one Sergeant testing in 2019

Reviewed and updated sexual harassment policy for Civil Service and City wide to include a more diverse workforce

The HR Division worked with Texas Municipal League to update all vehicle, building and City owned property for a more accurate insurance listing

Established new policies and procedures in regards to uniforms, vehicles to remain compliant with the IRS and DOL based upon audit

Goals

Increase the effectiveness and efficiency of the Human Resource Department

Identification of cost effective training for employees at all levels within the organization

Provide service to City management in all areas of personnel related matters

Maintain accurate records of all personnel files, including records of pay, leave, benefits, FMLA, and workers compensation

Promote a better working environment throughout the City with Genuine respect and appreciation for all employees

Provide service to the individual departments that result in the recruitment and hiring of individuals with qualified skills, knowledge and abilities

Assist all departments to promote and follow all local, state, and federal rules and regulations concerning personnel management

Assist the Police Department, as the Civil Service Director, with entry level and promotional testing and conducting investigations, as needed.

FY 21 Objectives

Create a high performance organizational climate that encourages outstanding customer service and continuous quality improvement through effective recruitment, selection and retention programs, training and development initiatives and reward and recognition programs

Continue a thorough examination, review, update and re-issue of the personnel policy manual for 2020

Attend training for each division represented by the division - Human Resources, Civil Service, and Risk Management

Administer entrance and promotional exams, and prepare lists of person eligible for hiring and promotion

Develop and implement organizational training for departments: sexual harassment, risk management implement training for new hires, current employees and ongoing based on changing workplace climate and laws

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Applications Processed	1,475	3,053	3,105	2,800
# of Employees Hired	245	244	174	250
# of Workers Comp. Injury Reports Processed	21	20	18	22

**City of White Settlement
Management Information Systems Organization Chart**



Management Information Services (MIS)

Description

Management information services (MIS) strives to provide City departments with a stable, reliable computer environment so required information may be obtained in a timely manner for decision making processes. Information Services assists all City departments in identifying future information technology (IT) requirements, and is responsible for management of a long-term planning process to meet these requirements.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 162,879	\$ 174,242	\$ 155,017	\$ 172,602
Materials & Supplies	413	1,100	1,273	1,100
Contractual Services	98,443	106,523	89,462	127,318
Capital Outlay	-	32,250	-	-
Total	\$ 261,735	\$ 314,115	\$ 245,752	\$ 301,020

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
MIS Manager	1	1	1	1
MIS Technician	1	1	1	1
Total	2	2	2	2

2019-2020 Accomplishments

- Recycled and updated old laptop computers throughout the city
- Installed City Hall tech equipment in the conference room remodel project
- Cleaned and organized server rooms
- Installed and configured ZOOM meeting audio and video equipment in all meeting rooms

Goals (Refers back to 2.0 & 5.0 City Goal)

- Provide City with improved system security
- Improve wireless network system at remote city facility sites
- Provide departments stable and secure email with reliable archiving
- Achieve PCI compliance and certification

Lead in effectively planning for technology improvements that directly aligns with departmental goals

FY 21 Objectives

Upgrade and/or replace servers - Higherground, Crimes and Watchguard

Continue to install, patch, configure, and test software for CJIS laptops for police as needed

Install new network dishes and repair switch links

Create, distribute, and enforce a complex password policy

Purchase and configure new email system for archiving email and sending voicemail to email

Uninstall old infrastructure, inventory and discard outdated equipment

Hire a third party to audit and assist with obtaining PCI certification

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Average Service Tickets Created	N/A	16,949	18,205	20,000
Average Days to Close Service Tickets	N/A	2	2	2
# of Workstation Computers	220	176	240	275
# of System Servers	N/A	64	35	40
# of Laptop Computers	30	40	61	60

**City of White Settlement
Finance Organizational Chart**



Finance

Description

The Finance Department provides accurate and timely financial reporting to parties with a vested interest in the City's financial activity and health. The Finance Department recommends and implements sound fiscal policies, safeguards the City's assets, and assures the effective use of fiscal resources in accordance with the City's policies and procedures, generally accepted accounting principles, pertinent rules and laws, and best practices. The Finance Department includes the functions of accounting, budgeting, payroll, accounts receivable, accounts payable, cash and investment management, and debt management.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 362,392	\$ 408,773	\$ 433,386	\$ 453,458
Materials & Supplies	3,243	7,300	7,156	7,015
Contractual Services	25,001	38,346	32,346	28,484
Total	\$ 390,636	\$ 454,419	\$ 472,888	\$ 488,957

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Finance Director	1	1	1	1
Senior Accountant	1	1	1	1
Technician	2	2	2	2
Finance Clerk	-	-	-	1
Total	4	4	4	5

2019-2020 Accomplishments

Implemented quarterly department budget meetings

Developed Accounts Receivable process for Code & Planning & Development processes

Implemented paperless cash collection, bank reconciliations, and budget transfers

Goals

Safeguard the City's assets by ensuring policy and procedures are established and followed within a good internal control system

Provide accurate and timely financial records to all external and internal customers while maintaining strict financial accountability in a courteous and friendly manner

Maintain effective cash and investment management in order to realize a competitive rate of return, while protecting the City's safety of principal, in accordance with the City's Investment Policy and procedures

Control costs through creating operational efficiencies (processes) in the both the Finance Department and all other Departments

FY 21 Objectives

Increase purchases on purchase cards to at least \$250,000 annually

Increase ACH and EFT payments to vendors by 10%

Develop and improve financial policies for the City

Provide basic financial training classes for City employees including Cash Handling and Red Flag Rules Training.

Monitor and maintain net 30 payments to vendors

Move processes to paperless records and develop electronic records process.

Earn the Certificate of Achievement for Excellence in Financial Reporting for the 33rd consecutive year

Earn the Distinguished Budget Presentation Award for the 32nd consecutive year

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Property Tax Levy Collection Rate	98%	100%	100%	100%
Journal Entries Processed	941	1,032	489	500
Checks Processed	4,272	2,925	2,110	2,000
EFT/ACH's Processed	2,970	3,788	3,511	3,800
1099's Issued	62	65	62	65
Payroll Direct Deposits Processed	4,564	4,514	3,649	4,500
W-2's Issued	410	397	379	380
Average Yearly Yield on Investments	1.66%	2.43%	1.54%	0.50%
Purchase Card Purchases	271,346	442,063	417,361	450,000
Financial Training Classes	-	1	1	1

**City of White Settlement
Purchasing Organizational Chart**



Purchasing

Description

The Purchasing Division reports to the Finance Director. The Purchasing Division provides purchasing support for all City departments, disposes of obsolete and surplus materials/ equipment and confiscated property, and manages the City's vendor relationships. The Purchasing Division assists departments with compliance with the State Law requirements for purchases, including identifying historically underused businesses in the County, and preparation and administration of all formal bids, and request for proposals. The Purchasing Division is responsible for processing purchase orders from initial request from the department to invoice receipt and payment.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 64,186	\$ 64,422	\$ 69,035	\$ 63,313
Materials & Supplies	327	600	600	600
Contractual Services	11,871	6,800	8,300	6,916
Total	\$ 76,384	\$ 71,822	\$ 77,935	\$ 70,829

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Purchasing Buyer	1	1	1	1
Total	1	1	1	1

2019-2020 Accomplishments

Implemented electronic bid submission

Goals

Maximize resources utilizing cooperative purchasing agreements with other governmental entities, contractual purchasing agreements, and the bidding process

Review and update, when necessary, the City's purchasing policies for applicable legislative changes affecting municipalities purchasing laws

Ensure that City procurements and the disposal of surplus property are made in full compliance with State and City statutes, policies, and procedures

Ensure the City is properly utilizing Enterprise Fleet Management (EFM) program

FY 21 Objectives

Increase the average number of bids/proposals received per formal solicitation by 10%

Increase the number of purchases using inter-local / cooperative agreements by 10% to reduce both the formal bid/proposal costs and time to procure services/goods

Attend at least one purchasing training program

Hold at least two training sessions for City employees on Purchasing training

Monitor maintenance costs through Enterprise Fleet Management program

Develop and maintain contract files and management files

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Requisitions Processed	191	129	132	150
# of Purchase Orders Issued	159	153	146	150
# of Purchasing Training Sessions Held	2	2	7	10
# of RFP/RFQ	5	9	8	10
Avg. # of bids/proposals received per formal solicitation	4	7	5	8
# of Purchases using cooperative/interlocal agreements (PO only)	69	58	49	50
# of Auction Items	69	72	12	20
\$ from Sale of Surplus Items	\$ 112,445	\$ 8,147	\$ 14,788	\$ 15,000
# of Vehicles Replaced with EFM	-	4	23	3
\$ Enterprise Maintenance Costs	\$ -	\$ 25,035	\$ 119,094	\$ 100,000

**City of White Settlement
Media Organizational Chart**



Media

Description

The Media Department oversees the flow of information to and from the public for all city departments through multiple communication platforms such as social media, newspapers, PSA's, marketing and promotion and digital media. This department also manages the city's web page and content working with other city departments to ensure the proper and timely flow of information to the public. In addition, audio and visual services are provided through this department to photograph and record City activities and events throughout the City.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ -	\$ 63,170	\$ 61,172	\$ 62,382
Materials & Supplies	-	300	300	2,100
Contractual Services	-	11,700	21,780	18,671
Total	\$ -	\$ 75,170	\$ 83,252	\$ 83,153

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Communications Manager	-	1	1	1
Total	-	1	1	1

2019-2020 Accomplishments

Worked with City leadership to create and execute a communication plan during the COVID-19 pandemic that kept residents informed and connected to their City leaders

Created and operated online Library programs during the COVID-19 pandemic

Worked with community shareholders to create video content that promoted City programs and facilities

Began the process of a department by department website optimization

Weekly Q&A social media programs

Goals

Provide consistent utilization of social media platforms other than Facebook

Develop further programs that find creative ways to provide services/programs during this time of limited operational resources

Provide a spotlight for programs, organizations, individuals, and businesses that make White Settlement a better place to live

FY 21 Objectives

Obtain, learn, and utilize new software and equipment that will allow for higher quality video content

Study viewership stats and feedback to determine the type of video content that our residents find most useful and informative

Complete the implementation and roll out of the MyClivic App

Identify key user content for each department for the website

Use website analytics to website trends and work on optimizing ease of use and relevant content to residents

Increase # of Facebook Followers

Continue to Develop Social Media Programs

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Organic Facebook Reach	N/A	601,805	823,477	720,000
Online Applications Processed	N/A	576	573	100
# of Articles Published	444	684	839	680
# of Facebook Followers	2,425	3,285	3,941	4,350
Inquires Managed/Responded To	N/A	3,011	3,116	3,900

**City of White Settlement
Municipal Facilities Organizational Chart**



Municipal Facilities

Description

Municipal Facilities is responsible for providing building and facility maintenance repair services for all departments throughout the City. The primary responsibilities include, but are not limited to, maintenance of the heating and air conditioning systems, maintenance of electrical and plumbing systems, and repairing and upgrading structures and facilities in need of service.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 118,706	\$ 61,957	\$ 61,957	\$ 61,275
Materials & Supplies	6,690	7,815	6,809	6,075
Contractual Services	15,974	22,550	27,891	19,201
Total	\$ 141,370	\$ 92,322	\$ 96,657	\$ 86,551

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Facilities Worker II	1	1	1	1
Barn Maintenance	1	1	-	-
Total	2	2	1	1

2019-2020 Accomplishments

- Assisted with remodeling and electrical projects at the Event Center, Conference rooms, Splash dayz office area
- Re-wired electrical panels at Central Park Baseball complex
- Installed the SCADA radio tower at wellsite #6

Goals

- Maintain each facility at peak operating efficiency and reduce overall maintenance cost while expanding current service levels
- Encourage staff to obtain and maintain necessary trade licenses and certifications for improved service
- Actively respond to departmental customer requests for building maintenance services

FY 21 Objectives

- Create a preventative maintenance program for the heating and air conditioning systems for all City buildings



Schedule all facilities for an annual maintenance review, noting maintenance priorities and programming repairs and upgrades

Budget and schedule staff to attend the necessary CEU training certifications and workshops required for licenses and improved skills (electrical, HVAC, plumbing, etc.)

Complete 90% of departmental work order requests within 7 days of receipt

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Departmental Projects Completed	19	21	21	10
HVAC Air Filter Replacement Program - # of filters replaced	256	272	245	248
LED Light Bulb Replacement Program - # of buildings/facilities completed	2	1	2	1
# of Work Order Service Tickets Completed	180	127	85	100

Non-Departmental

Description

The Non-Departmental Division, managed by the Finance Department, provides cost effective services to the General Fund that cannot be divided into individual department costs, such as general insurance, postage, electrical and water utilities, property tax collection and office supplies used by multiple General Fund departments. Non-Departmental also budgets for the transfers out to other funds. Currently, no positions are budgeted within the Non-Departmental Division.

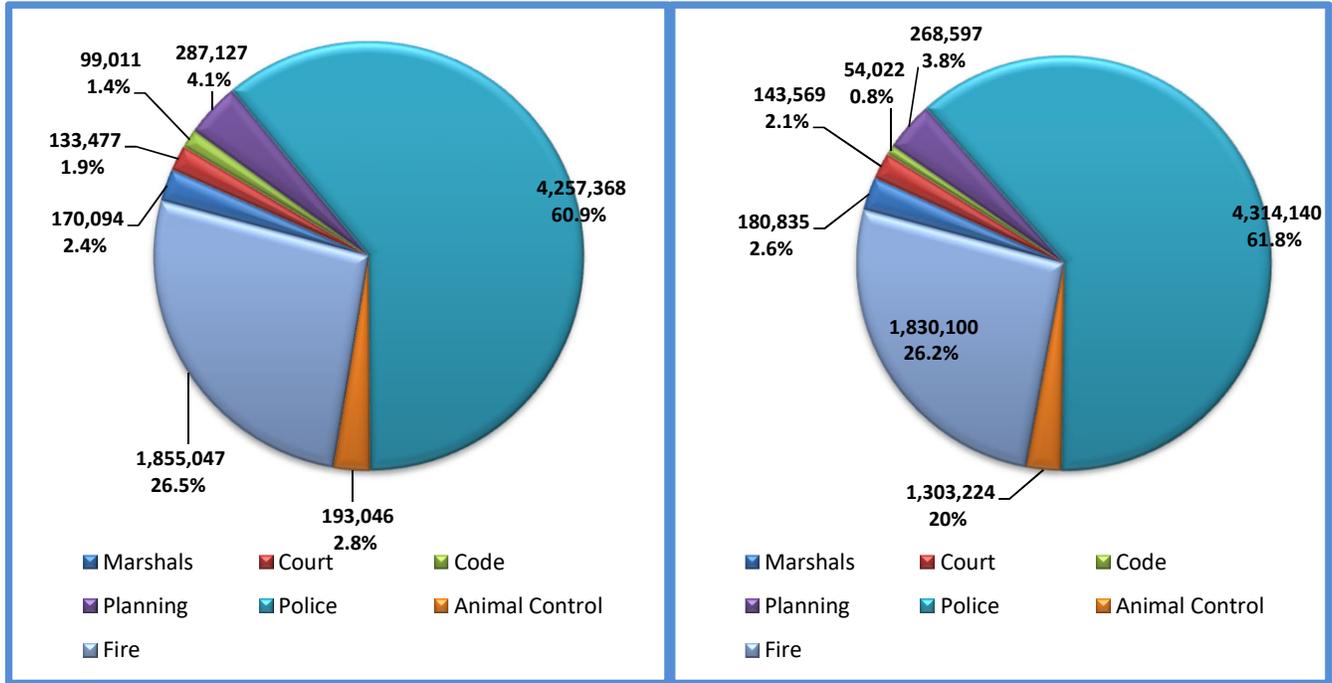
Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Materials & Supplies	\$ 8,257	\$ 8,291	\$ 10,370	\$ 8,791
Contractual Services	251,647	204,494	220,082	225,947
Transfers	357,827	459,638	452,236	384,203
Capital Outlay	104,658	-	300,000	-
Total	\$ 722,389	\$ 672,423	\$ 982,688	\$ 618,941

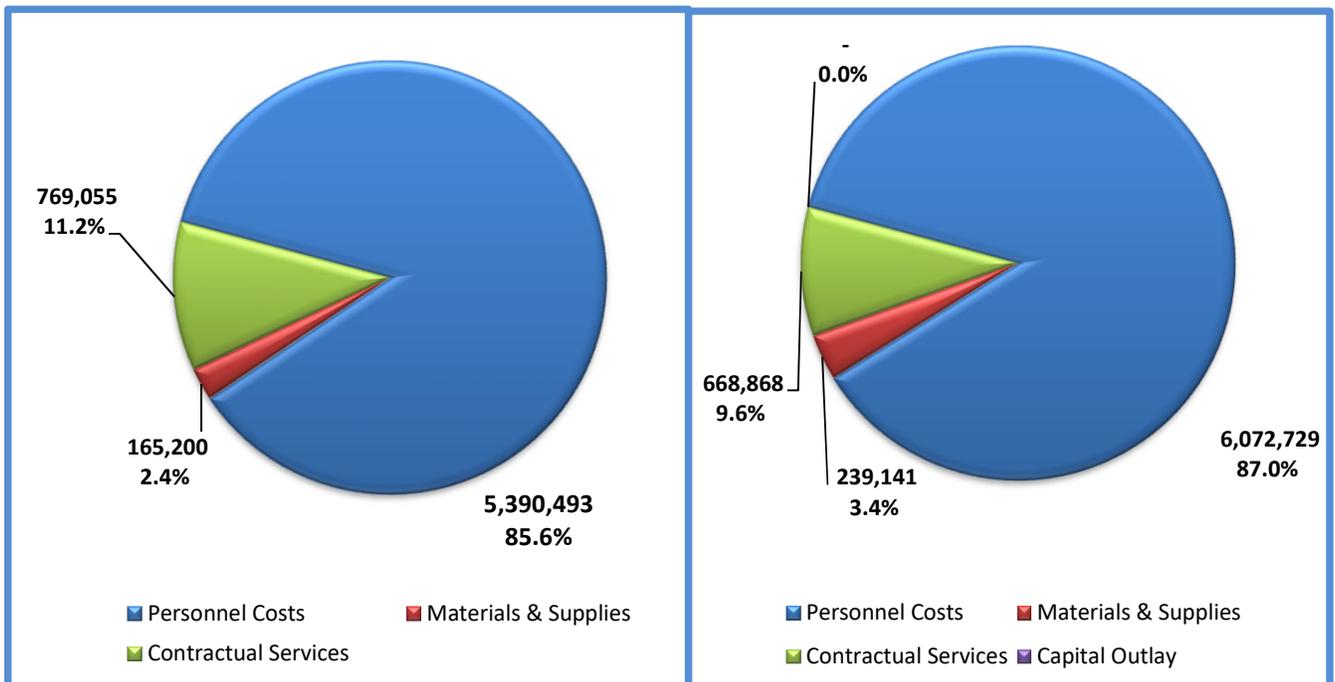
GENERAL FUND

PUBLIC SAFETY

PRIOR YEAR VS. CURRENT YEAR BY DEPARTMENT



PRIOR YEAR VS. CURRENT YEAR BY OBJECT



**City of White Settlement
City Marshal Organizational Chart**



City Marshal

Description

The City Marshal's office is responsible for bailiff duties, security and police presence during court sessions, warrant services, and fire marshal duties. The City Council created the City Marshal's office through the City Charter with all duties related to the resolution and collections of outstanding warrants via means of communication, negotiation, concession and/or conciliatory means to maximize collections for the City. The Office's mission is to protect and serve the community's quest for a peaceful and safe existence, free from fear, and with democratic values applied equally to all citizens.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 111,815	\$ 127,459	\$ 119,390	\$ 134,354
Materials & Supplies	8,016	10,400	11,592	12,190
Contractual Services	25,766	46,323	46,895	34,291
Total	\$ 145,597	\$ 184,182	\$ 177,877	\$ 180,835

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Asst. City Marshal	1	1	1	1
Deputy City Marshal/ Fire Marshal	1	1	1	1
Total	2	2	2	2

2019-2020 Accomplishments

Marshal's attended training and were certified as Animal Control Officers

Marshal's were able to maintain the required training hours for all certifications held

Purchased and beginning to implement ticket writer machines

Goals

Coordinate and administer the Warrants Program & Community Service Program

Serve as the Municipal Court Bailiff and provide security and police presence during court sessions

Provide municipal building security for City Council and Board meetings

Monitor School Zone Speed Limits

Ensure Fire Safety Standards are met

Investigate fires of suspicious origin

FY 21 Objectives

Maintain certification for the City Marshal through the Texas Commission on Law Enforcement (TCOLE) and through the Texas Marshal Association (TMA)

Maintain the collection process for outstanding warrants through warrant notifications

Maintain and manage budget

Perform annual fire inspections on commercial businesses

Issue annual racial profile reports

Replace body armor for three personnel that is nearing end of life.

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
TCOLE/TMA Training Hours	388	224	345	120
Warrant Notifications	42	112	159	200
Warrant Address Updates	N/A	639	769	650
Monitor 2 Different School Zones (per wk.)	2	2	2	2
Traffic Stops	783	420	457	400
Citations Issued	476	270	220	200
Arrests	61	40	59	60
Homeless Camp Eradication	N/A	16	29	36
Abandoned/Junk Vehicles Removed by Marshal's	9	80	17	100
Police Department/Marshal's Assist	N/A	N/A	822	500
Constable/MHMR/ACO Assist	N/A	N/A	299	200
General Investigations	N/A	N/A	364	300
City Ordinance Violations	N/A	N/A	356	400
Medical Calls	N/A	N/A	27	36
Fire Inspections	297	128	52	100
Fire Investigations	11	41	15	25
City Hall Complex Disturbances	N/A	N/A	17	20

**City of White Settlement
Municipal Court Organizational Chart**



Municipal Court

Description

The Municipal Court is created by City Charter charged with jurisdiction over violations of City ordinances, traffic laws, class C misdemeanors, and similar statutes within its legal boundaries. The Court is presided over by a City Council-Appointed Municipal Court Judge. The Municipal Court's mission is to act as an impartial forum to address legal charges brought against an individual. The Court schedules appearances before a judge, summons jurors, collects fines as levied, issues writs and warrants, and performs any administrative duties as necessary.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 123,918	\$ 77,254	\$ 76,674	\$ 75,662
Materials & Supplies	6,541	6,000	5,475	4,000
Contractual Services	57,190	61,272	58,772	63,907
Total	\$ 187,648	\$ 144,526	\$ 140,921	\$ 143,569

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Court Clerk	1	1	1	1
Deputy Court Clerk	1	-	-	-
Total	2	1	1	1

2019-2020 Accomplishments

Received recognition award from Texas Municipal Courts Education Center for White Settlement Municipal courts involvement of the city successful National night out community event

Received award from Texas Municipal Courts Education Center for White Settlements community event efforts aimed at raising citizen support, education, understanding of the municipal court system,

Successfully transitioned the court from a two employee operation to a single employee operation with no impact to customer service

Goals

Consistently maintain accurate records for court operations and court sessions

Actively pursue the purchase and implementation of client access court software

Age purge 2010 and prior citations to free up file space for incoming citations

Maintain a contract with an outside agency to collect warrants which remain outstanding after 60 days after effort to collect is exhausted in-house

Professionally provide citizens with clear information on all court procedures

FY 21 Objectives

Build and maintain court operation SOP handbook and data base

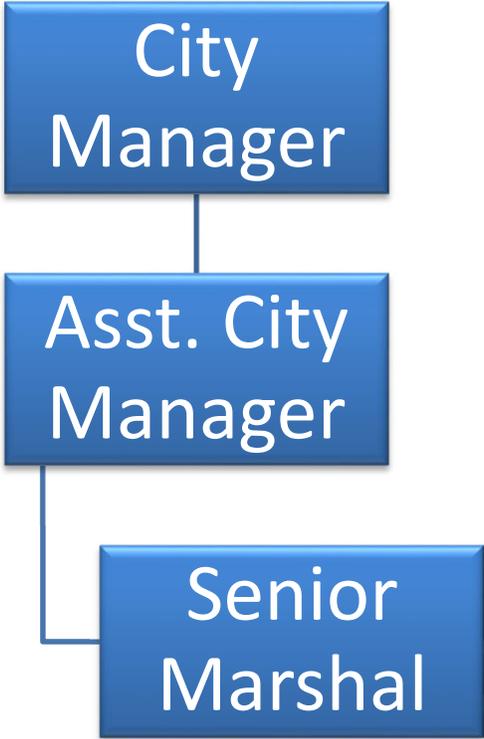
Annually maintain Texas Municipal Court Education Center (TMCEC) certification CEU's for deputy court clerk

Routinely record and analyze third party warrant collection efforts based upon performance

Provide court customers with easy access to informational brochures and forms, both printed and electronic, to include website updates and community service opportunities

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Total Citations Processed	3,919	2,702	2,019	1,000
# of Warrants Issued	322	350	760	1,500
# of Training Courses Attended	3	2	1	2
# of Court Clerks TMCEC Certified	2	1	1	1

City of White Settlement
Code Organizational Chart



Code Compliance

Description

The Code Compliance Department is responsible for the application and enforcement of zoning regulations, subdivision regulation, abatement of weed lots, trash/debris, junk vehicles, substandard structures and other life, health, and safety concerns.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 258,006	\$ 84,261	\$ 84,261	\$ -
Materials & Supplies	8,609	4,554	10,380	3,385
Contractual Services	85,227	75,299	41,659	50,637
Total	\$ 351,842	\$ 164,114	\$ 136,300	\$ 54,022

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
EDC Dir./Chief Build. Off.	1	-	-	-
Code Enforcement Off.	1	1	1	-
Code Clerk	1	-	-	-
Permits Clerk	1	-	-	-
Total	4	1.0	1.0	-

2019-2020 Accomplishments

Maintained department budget and stayed within allotted guidelines

Code Enforcement Officer obtained Animal Control Certification

Performed Residential Occupancy Inspections in a timely manner

Maintained required CE's to maintain certification

Created mobile offices for code officers

Increased resident code violation notices

Goals

Safeguard the public health, safety and general welfare through structural strength, means of egress facilities, sanitation, adequate light and ventilation, energy conservation, and safety of life and property from fire and other hazards, by controlling the design, location, use of occupancy of all buildings through the regulated and orderly development of the land and land use within the jurisdiction

FY 21 Objectives

- Manage and maintain department budget
- Maintain required CE's for Code Enforcement Certifications
- Investigate and abate substandard structures
- Implement a Community Code Enforcement Program

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Abandoned/Junk Vehicle Notices	151	121	202	100
High Grass	609	665	941	600
Garbage Regulations - Bulk Out Early	151	78	155	60
Junk and Debris	201	243	319	250
Parking on Unimproved Surface	201	245	285	150
Tree Limbs and Shrubs	37	70	132	65
Nuisance Fence	9	5	23	10
Other Nuisance	118	64	72	75

**City of White Settlement
Planning & Development Organizational Chart**



Planning & Development

Description

The Planning & Development Department is a key component to the growth of White Settlement, both residentially and commercially. The department follows projects from inception to completion, including planning, permitting and inspections. These projects can include commercial buildings, new homes, remodels, fences, pools, sheds, and much more. As a department, we work with citizens, business owners, contractors and developers to continue to make White Settlement a wonderful place to live.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ -	\$ 200,740	\$ 213,743	\$ 185,349
Materials & Supplies	-	6,118	3,738	5,496
Contractual Services	-	57,644	109,461	77,752
Total	\$ -	\$ 264,502	\$ 326,942	\$ 268,597

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Code Clerk	-	1	1	1
Permits Clerk	-	1	1	1
Building Inspector	-	1	1	1
Total	-	3.0	3.0	3

2019-2020 Accomplishments

- Implemented a new Comprehensive Plan
- Corrected zoning issues throughout City
- Received approval for a new multi-family development
- Received support for a new tiny home district

Goals

Assist with development of new zoning map that correlates with new Comprehensive Plan

Design commercial inspection check list for developers and builders

Develop standards of practice for the department

Implement new zoning districts and address issues in existing districts

FY 21 Objectives

Review plans and issue permits within an average of 7 days to 10 days

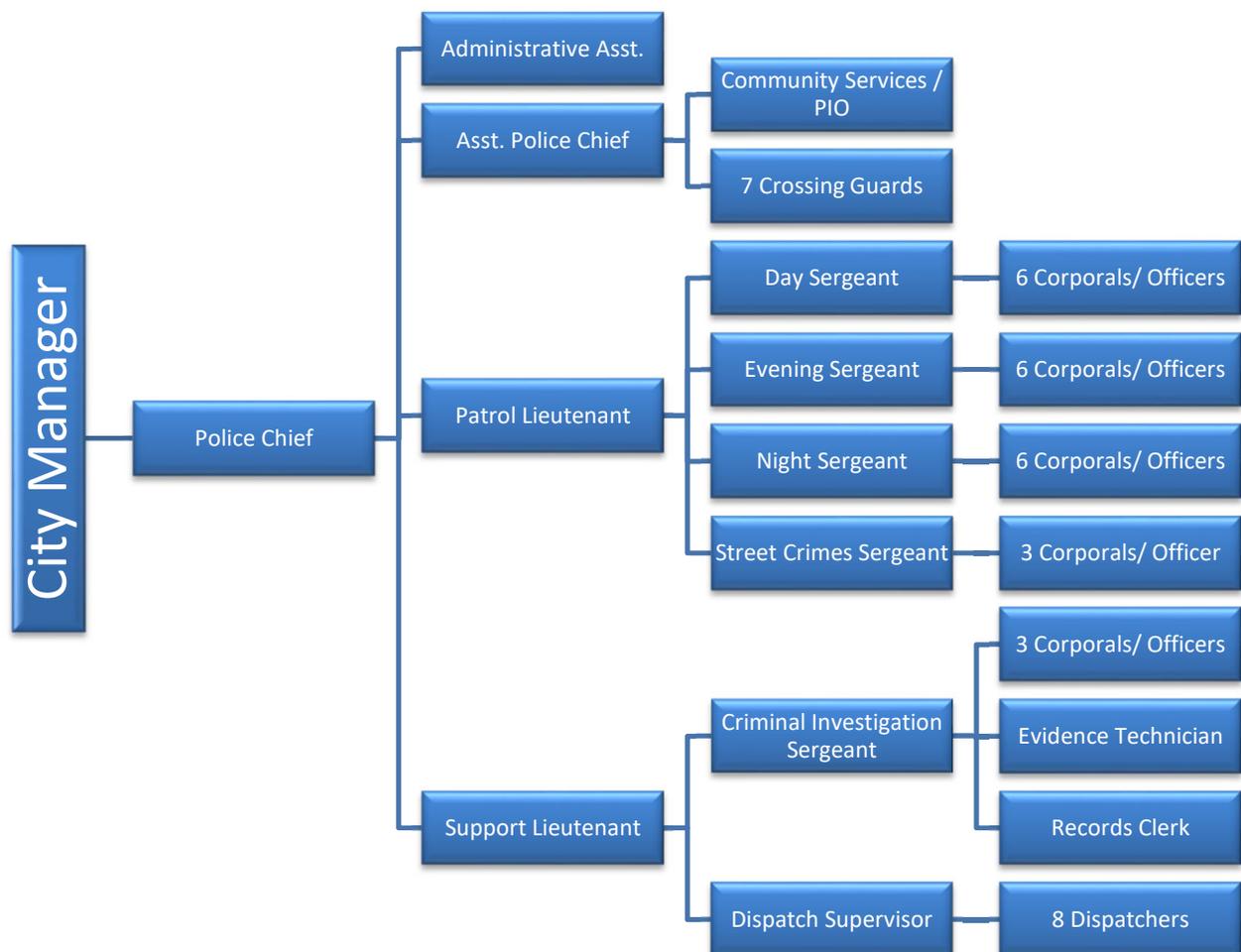
Respond to daily inspections within 24 hours of notice each business day

Obtain and maintain required certifications and licenses

Cross train department staff to ensure excellent customer service

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Permits Pulled	1,291	1,485	1,623	1,200
# of Inspections Performed	2,752	2,352	1,918	2,300
# of Re-platts completed	4	4	5	6
# of Variances issued	2	1	6	2
# of Residential CO's	563	588	517	565
# of Commercial CO's	58	50	48	40

City of White Settlement Police Organizational Chart



Police

Description

The White Settlement Police Department is a State Recognized Agency by the Texas Police Chief's Association Best Practices Program and is dedicated to providing the highest level of service to the citizens by protecting our community. The Vision of the Police Department is "To make the City of White Settlement the safest place in Tarrant County to live, work or visit." The Chief of Police is assisted in the administration of the Police Department by the Assistant Chief of Police. The Police Department is comprised of two distinct areas; **Support Services** and **Operations**.

The **Support Services** is responsible for the Criminal Investigations, Property & Evidence, the Communications Division, the Records Division, the Holding Facility, Backgrounds and Internal Affairs, Community Services, along with seasonal School Crossing Guards. The purpose of the Criminal Investigation Division is for follow-up investigations on most criminal offenses reported to the police department. The Property and Evidence unit provides secure storage for property and evidence which is turned in or seized by officers related to crimes until needed for court purposes or are no longer needed and released to owners. The Communication Division is operated 24 hours a day, seven days a week answering 911 emergency calls, providing two-way radio and computer aided dispatch with officers, and handling other calls for police service. The Records unit is responsible for the storage of all police records including offense reports, accident reports, and arrest reports, in addition to maintaining sex offender registrations. The Community Services unit is responsible for maintaining the departments social media pages, handling inquiries from the media and interacting with the citizens through meetings, events and other activities.

The Operations Division is the largest and most recognized division which consists of the Patrol Division and the Street Crimes Unit. The purpose of the Patrol Division is the maintenance of law and order through timely response to calls for service, preliminary investigation of criminal offenses, apprehension of persons committing crimes, enforcement of traffic laws and working vehicular accidents. Further, the patrol division enhances the furtherance of crime prevention efforts through interaction with citizens providing a deterrent through officer presence. The purpose of the Street Crimes Unit is to assign specially trained officers to focus on particular areas of the city where crime may be occurring or to assign officers to investigate narcotic activity occurring in the city. This unit also assists with arresting known individuals wanted for outstanding warrants and other special assignments as needed. The Operations Division also supports specially trained SWAT and Crisis Negotiation teams.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 3,963,845	\$ 4,243,447	\$ 4,269,140	\$ 4,026,001
Materials & Supplies	74,337	93,075	75,943	88,435
Contractual Services	129,856	164,737	222,896	199,704
Total	\$ 4,168,038	\$ 4,501,259	\$ 4,567,979	\$ 4,314,140

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Police Chief	1	1	1	1
Asst. Police Chief	1	1	1	1
Lieutenant	2	2	2	2
Sergeant	5	5	5	5
Sr. Corporal	2	-	-	-
Corporal	7	9	9	9
Officer	16	16	16	16
Administrative Asst.	1	1	1	1
Comm. Supervisor	1	1	1	1
Dispatcher	8	8	8	8
Records Clerk	1	1	1	1
Property Clerk	1	1	1	1
Crossing Guards	7	7	7	7
Total	53	53	53	53

2019-2020 Accomplishments

Updated radio communications by joining the Fort Worth Regional Radio System. This included updating all dispatch radio consoles through a grant from Tarrant County 9-1-1 District.

Replaced and upgraded all mobile radios in vehicles and all portable radios issued to employees.

Transitioned to electronic traffic citations, criminal trespass warnings, vehicle tow reports and vehicle accident reports saving data entry time and improving accuracy.

Updated vehicle fleet to newer vehicles using Enterprise Fleet Management.

Reduced number of vacancies of Officers and Dispatchers through active recruiting enabling the department to re-activate the Street Crimes Unit.

Enabled citizens to be able to file and upload digital evidence via email to efficiently receive evidence and to allow citizens to request documents from the records department via email.

Goals (Refers back to 5.0 City Goal)

Receive and dispatch calls for service in a timely and efficient manner

Provide a timely patrol response for initial police calls for service

Enter data into State and National databases without errors

Promote crime prevention and awareness programs, educate all citizens in our community of special programs, and provide healthy community relationship and support

Obtain full staffing to insure quick and effective response to community needs

Reduce traffic accidents through traffic enforcement

Provide sufficient patrol units to handle calls for service and conduct preventative patrol

Assure investigations are accurate and detailed providing a quality product to enhance the probability of arrest and conviction

Enhance officer skills through continued training and education to ensure officers are current in laws and police techniques, as well as supervisors who are knowledgeable in management and leadership practices

Maintain the department's Recognized Agency status by the Texas Police Chief's Association through our 3rd Re-Recognition process.

FY 21 Objectives

Receive, input and dispatch Priority 1 calls within 4:00 and Priority 2 and 3 calls within 4:30

Maintain an average response time for Priority One calls to less than 3:30 and non-emergency calls to four minutes

Enter data into State and National databases with less than .25% error rate

Conduct one Citizen Police Academy

Conduct and/or attend 30 Community Service Events per year.

Increase hiring recruitment by going outside the DFW metroplex and complete applicant hiring and background investigations within 30 days.

Increase enforcement of traffic laws to reduce the number of vehicle accidents and traffic complaints

Maintain four patrol units on patrol 80% of the time.

Maintain five units on patrol 50% of the time

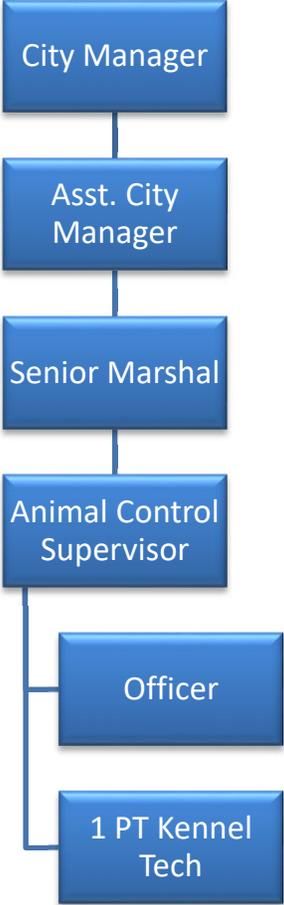
Increase clearance rates above national average of Part I offenses by 1% and Part II by 1%

Increase ongoing training to employees by 100 hours to ensure a well-trained and professional department

Review and update inspections, audits and polices to obtain compliance with the Texas Police Chief's Recognition Program to obtain our third re-recognition in the program assisted by using a new software management system.

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Calls for Service	29,499	29,006	28,001	29,500
Avg Time Priority 1 Calls in Queue	4:28	4:16	3:26	3:30
Avg Time Priority 2 Calls in Queue	4:37	4:53	3:57	4:00
TCIC/NCIC Rejection %	0.31%	0.35%	0.30%	0.25%
Community Service Events Attended/Conducted	59	33	20	30
Avg. # of days to complete hiring applications	N/A	48	34	30
Priority 1 Response Times	3:51	3:47	3:42	3:30
Priority 2 Response Times	4:02	4:07	3:52	4:00
Accident Reports	159	188	128	150
Traffic Citations	3,579	3,679	2,334	3,200
4 Units on Patrol	67%	69%	79%	80%
5 Units on Patrol	27%	47%	42%	50%
Offense Reports	1,254	1,377	1,482	1,450
Part 1 Offenses Cleared	('17) 22.9%	('18) 23.9%	('19) 27.1%	28%
Part 2 Offenses Cleared	('17) 57.8%	('18) 58.4%	('19) 51.3%	58%
Training Hours Completed	2,451	2,509	1,456	2,500
Inspections / Audits / for Recognition Program	43	33	30	170

**City of White Settlement
Animal Control Organizational Chart**



Animal Control

Description

Animal control is responsible for handling animal related problems throughout the City; which include, stray animal and impounding issues, customer service, animal nuisance and ordinance enforcement issues, animal welfare and vaccination issues, animal bites and quarantine issues and procedures, population control and enforcement, animal adoptions and pet licensing, urban livestock and wildlife management.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 140,724	\$ 151,276	\$ 141,465	\$ 123,314
Materials & Supplies	17,689	20,497	23,033	17,667
Contractual Services	48,079	48,443	63,706	48,494
Total	\$ 206,492	\$ 220,216	\$ 228,204	\$ 189,475

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Supervisor	1	1	1	1
Officer	1	1	1	1
Clerk PT	2	2	2	2
Total	4	4	4	4

2019-2020 Accomplishments

- Updated daily operational procedures for animal services
- Improved customer service response times and case follow up
- Continued Tarrant County mosquito monitoring and surveillance program

Goals

- Promote and enforce responsible pet ownership
- Promote good customer service and response to the community
- Promote public awareness about animal welfare, care and services

Promote public donation and community service opportunities

Reduce euthanasia and over crowding in the shelter

Increase sponsorship and volunteer programs

FY 21 Objectives

Continue monitoring and enforcement through pet licensing and animal microchip programs; as well as promoting local adoption events

Maintain customer service and response issues through expanded hours of operation, after-hours emergency procedures, website development, and the continued use of animal related adoption and lost-n-found sites

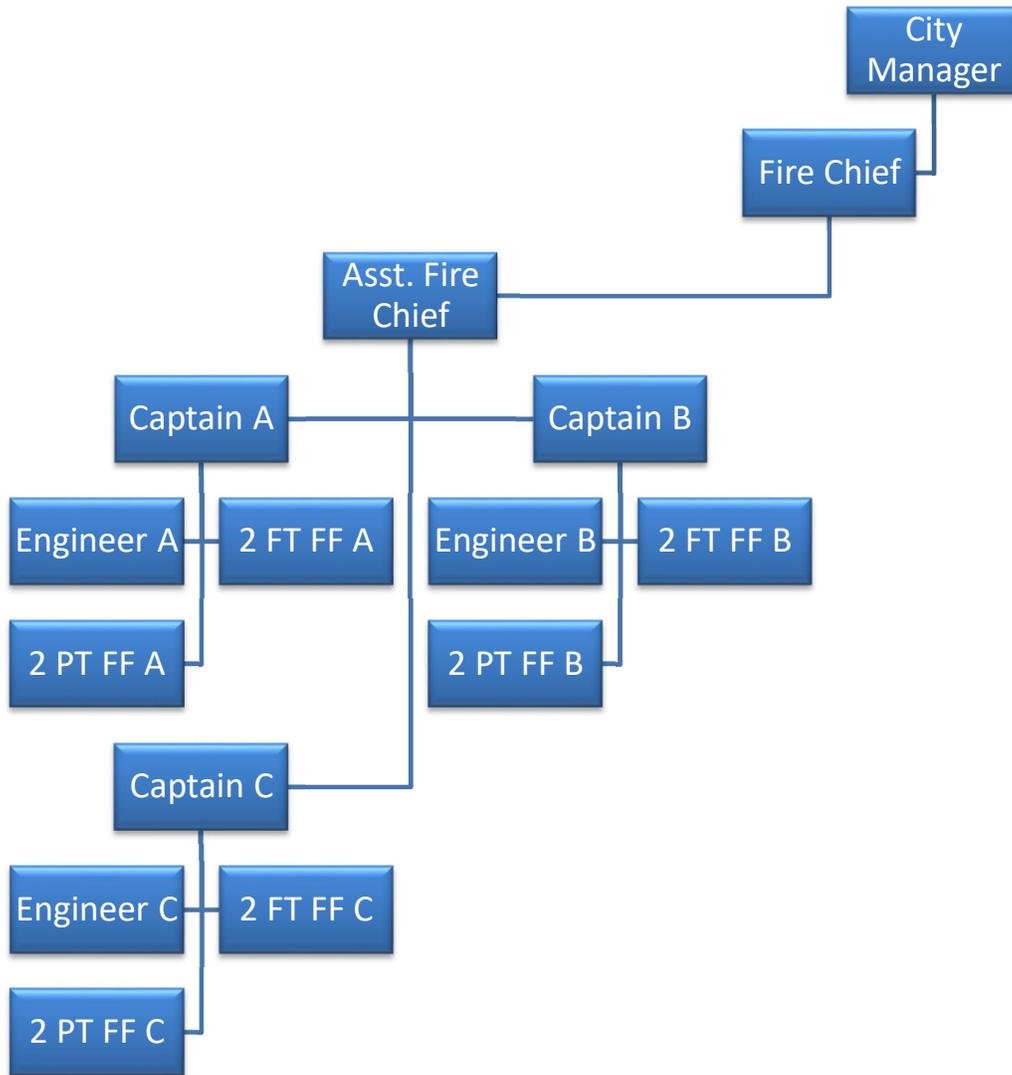
Participate in local vaccination clinics and adoption events with local businesses and other local municipalities

Continue to build the Animal Shelter volunteer program through partnering opportunities with local businesses, the WSISD, scouting organizations, churches, and individuals alike

Continued facility and amenities improvements to the dog park from donation support

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Service Calls	2,350	1,756	1,515	1,600
# of Adoptions	170	123	30	50
# of Volunteer Hours	200	356	24	40
# of Animal Licenses Issued	325	266	19	50

City of White Settlement
Fire Organizational Chart



Fire

Description

The White Settlement Fire Department's mission is to serve and protect the community through education, prevention preparedness and response. It provides protection of life, property, and the environment from fires and other emergencies, first response for emergency medical services, and fire safety and prevention programs.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 1,154,383	\$ 1,524,165	\$ 1,543,173	\$ 1,528,049
Materials & Supplies	63,678	89,702	71,774	107,968
Contractual Services	138,195	209,354	263,589	194,083
Capital Outlay	-	36,839	87,900	-
Total	\$ 1,356,256	\$ 1,860,060	\$ 1,966,436	\$ 1,830,100

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Fire Chief (PT)	1	1	1	1
Asst. Fire Chief (FT)	1	1	1	1
Fire Captain (FT)	3	3	3	3
Engineers (FT)	3	3	3	3
Firefighters (FT)	3	6	6	6
Firefighters (PT)	9	6	6	6
Total	20	20	20	20

2019-2020 Accomplishments

- Accomplished computer program startup for equipment inspections and firefighter CE training
- Obtained pay raises for firefighters to increase employee retention
- Obtained rescue apparatus for faster EMS response and reduce "wear and tear" on larger apparatus
- Moved department radio communications switched to Fort Worth 800 system
- Purchased 2 EMS monitor to provide improved initial patient care and continuity of care
- Purchased 2 Lucas devices to help manpower during cardiac arrest
- Accomplished Compliancy for Supraglottic Airways with Monitors
- Retro fitted Truck-18 to better fit needs of citizens and personnel
- Improved community relations with the Fire Department

Goals (Refers back to 5.0 City Goal)

- Provide comprehensive fire prevention and safety education programs
- Maintain reasonable response time for all calls
- Enforce fire codes
- Initiate safety inspection program
- Maintain a safe and efficient fleet for City operations

FY 21 Objectives

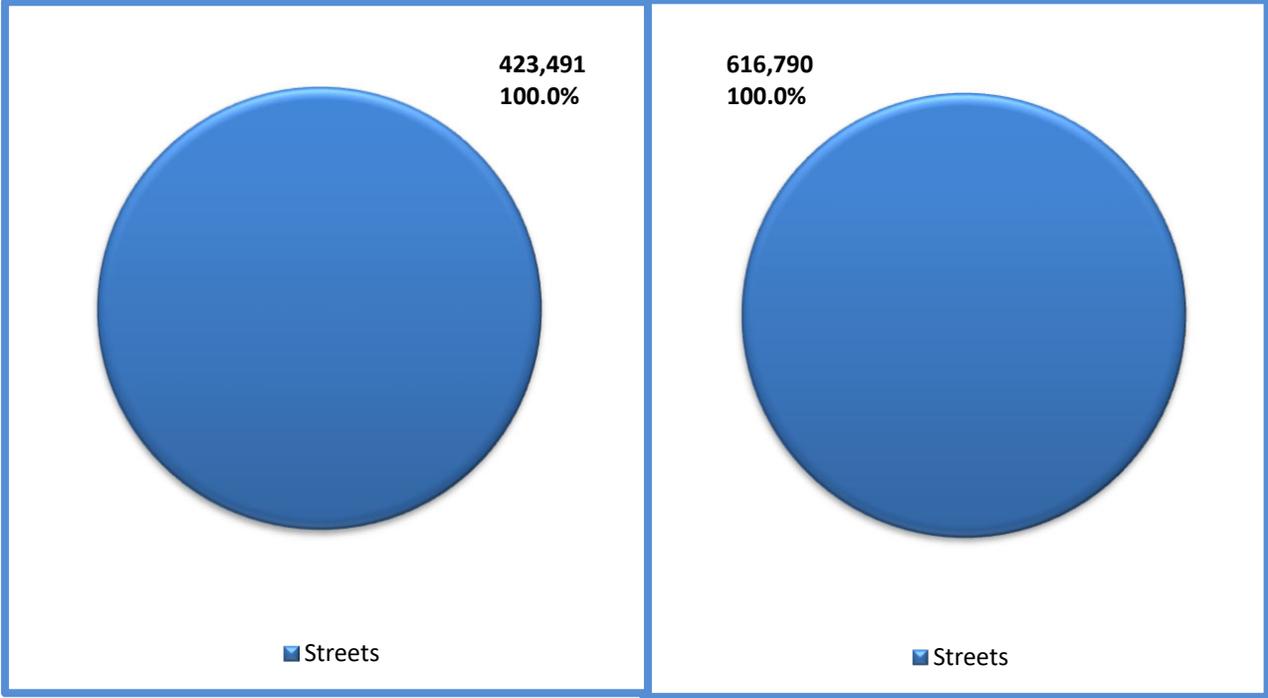
- Increase pay to retain well trained personnel & cut cost for new hires
- Hire 3 additional full time firefighters while backfilling with additional part time firefighters
- Increase Training by 200%
- Reduce Uniform Cost
- Enhance emergency management interoperability between Fort Worth and other Tarrant County departments
- Consider cost vs benefit of using Fort Worth dispatch center
- Obtain additional EMS monitor for second apparatus
- Maintain response time of five minutes of receipt of call
- Reduce the number of fires calls by 5% through education and business inspections
- Send Captains, Engineers and Firefighters for Certifications
- Establish Wild Land Certifications to be TIFMAS compliant
- Firefighter health and wellness initiatives
- Continue with Special Rescue certifications
- Chief Officer courses & additional certifications for ASST. Chief Logan
- Expand on Fire Prevention Program
- Expand Target Solutions applications for accurate record keeping
- Place in service new computer software programs for inventory & maintenance

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Fire Calls	135	195	524	400
# of EMS Calls	2,190	2,477	1,604	1,608
Call Response Time	5 min	5 min	5 min	5 min
Mutual Aid	41	78	56	68

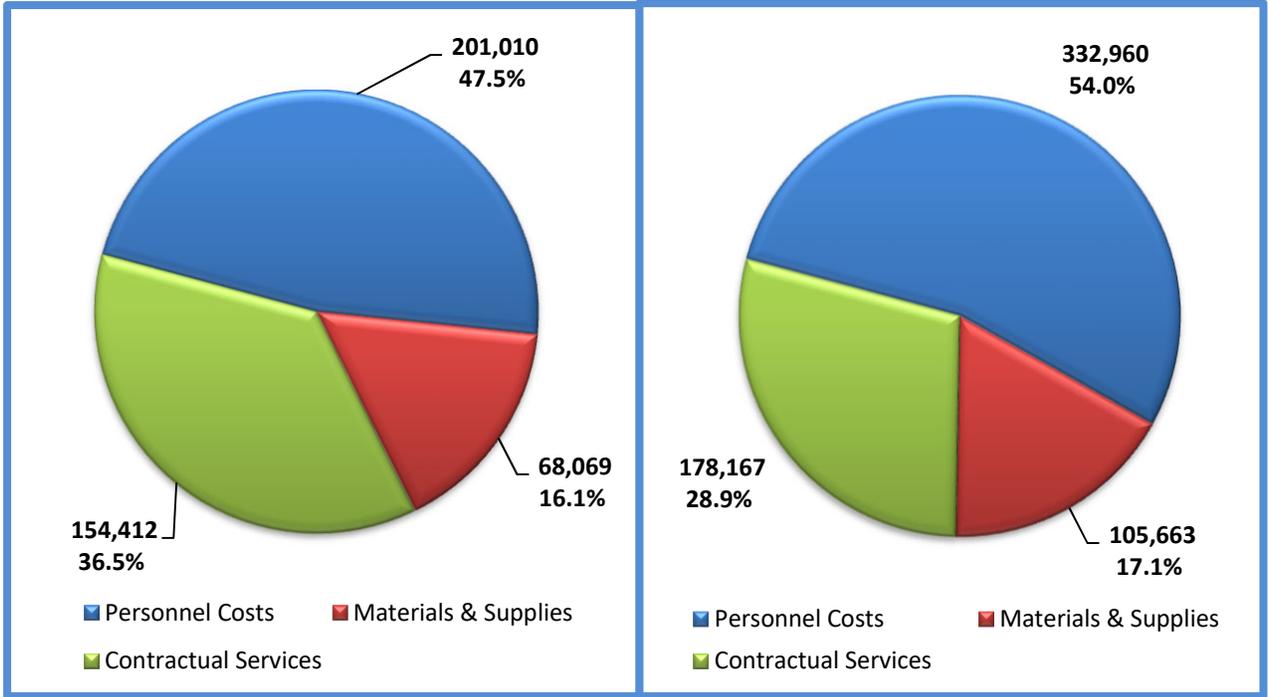
Motor Vehicle Collisions	148	143	62	57
Truck 18 Apparatus Responses	1,099	594	137	400
Brush 18 Apparatus Responses & Medical	2,800	903	114	100
Engine 218/E18 Apparatus Responses	79	987	2,204	2,200
Rescue 18	N/A	1,082	2,378	2,400
# of Runs	3,200	2,893	2,596	2,664
2 Runs at One Time	153	591	504	548
3 Runs at One Time	26	100	56	56
Dispatched and Cancelled en Route	225	245	458	480
Building Fire	76	76	20	48
Assist Invalid	244	300	117	176

GENERAL FUND
PUBLIC WORKS

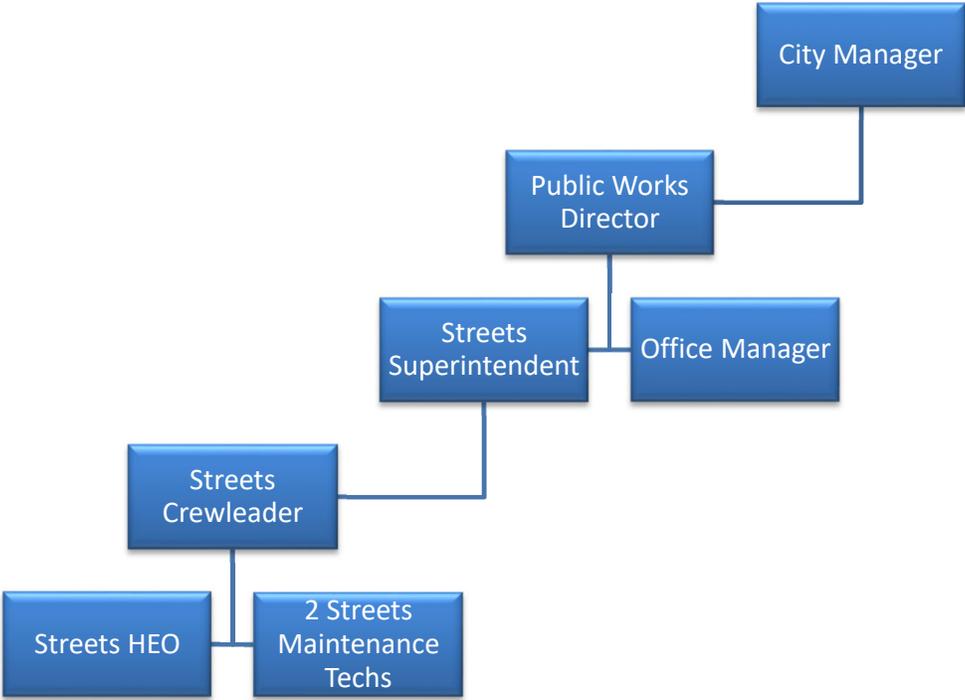
PRIOR YEAR VS. CURRENT YEAR BY DEPARTMENT



PRIOR YEAR VS. CURRENT YEAR BY OBJECT



**City of White Settlement
Streets Organizational Chart**



Streets

Description

This department provides both corrective and preventative maintenance to the City's streets including pothole patching, curb and gutter repair, sweeping, traffic control signal and sign repair and replacement, drainage ditch and channel dredging and cleaning, and much more. Maintenance work is typically undertaken on either a scheduled (weather permitting) or condition-responsive basis.

Budget Summary

Expenses	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 239,686	\$ 253,866	\$ 244,267	\$ 332,960
Materials & Supplies	91,880	126,045	78,481	105,663
Contractual Services	141,518	179,600	192,164	178,167
Total	\$ 473,083	\$ 559,511	\$ 514,912	\$ 616,790

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Crew Leader II	1	1	1	1
Heavy Equipment Operator	1	1	1	1
Laborer	2	2	2	2
Seasonal	1	-	-	-
Total	5	4	4	4

2019-2020 Accomplishments

Goals (Refers back to 5.0 City Goal)

Maintain streets that provide safe and drivable public thoroughfares and enable the public to move efficiently throughout the City

Perform maintenance of drainage and street system in an efficient manner that puts forth a positive image for the City

Maintain all signs and markings to meet the requirements of the Manual Uniform Traffic Control Devices

Coordinate the annual residential street overlay projects with Tarrant County

Maintain a safe and efficient fleet for City operations

FY 21 Objectives

Improve overall condition of roads by installing, rehabilitating or overlaying existing pavement

Improve drivability of roads by repairing potholes and utility service cuts

Improve quality of stormwater runoff by sweeping residential streets at least 2 times per year

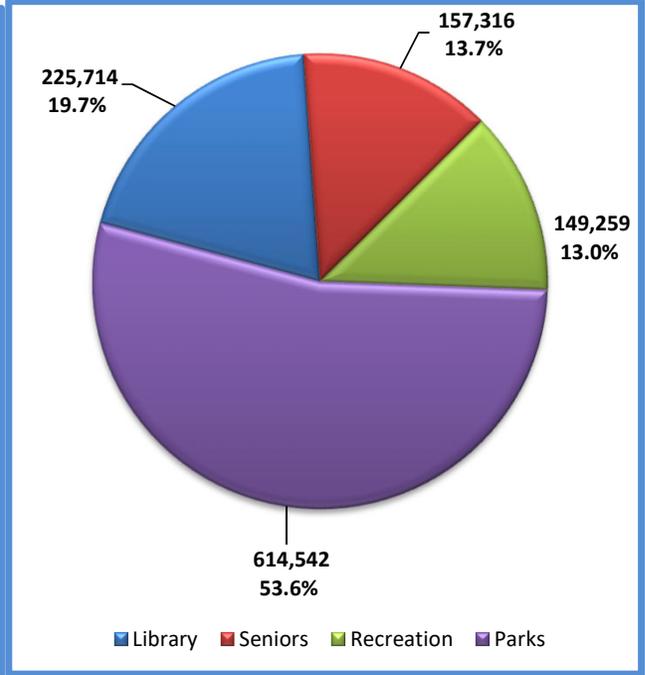
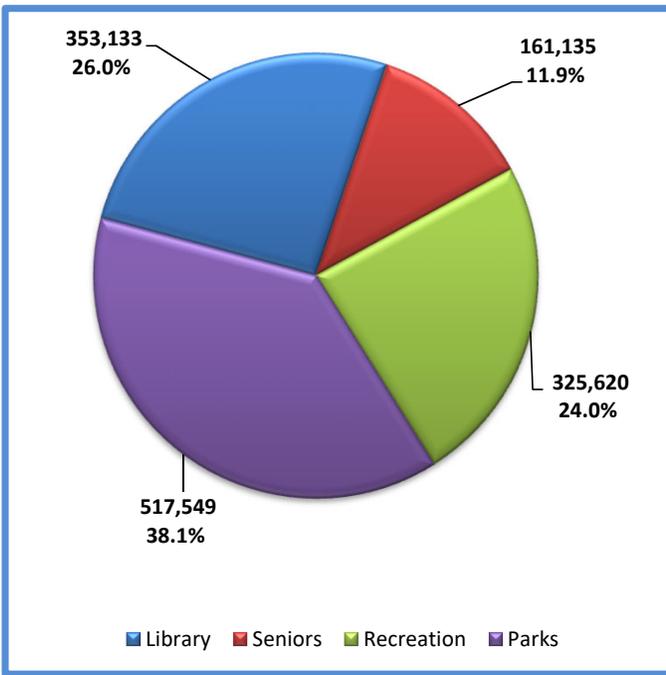
Adhere to the Texas Manual on Uniform Traffic Control Devices by replacing missing or faded signage

Improve stormwater quality by identify and cleaning storm drain inlets

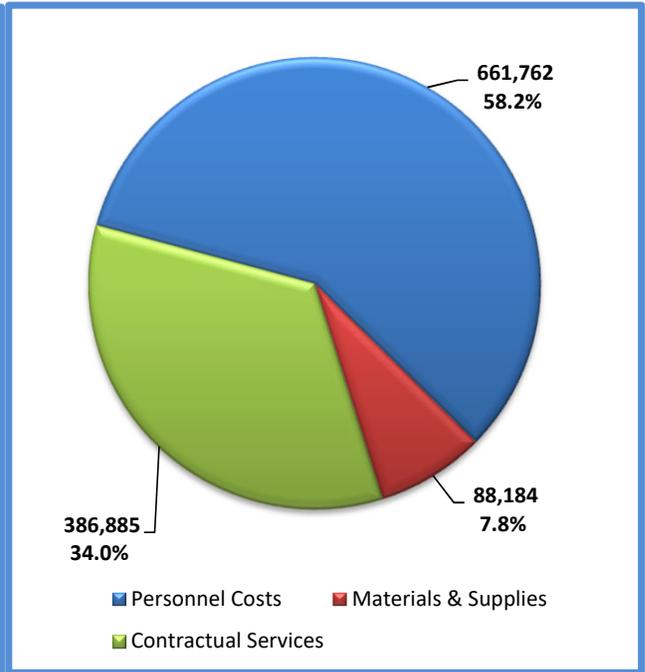
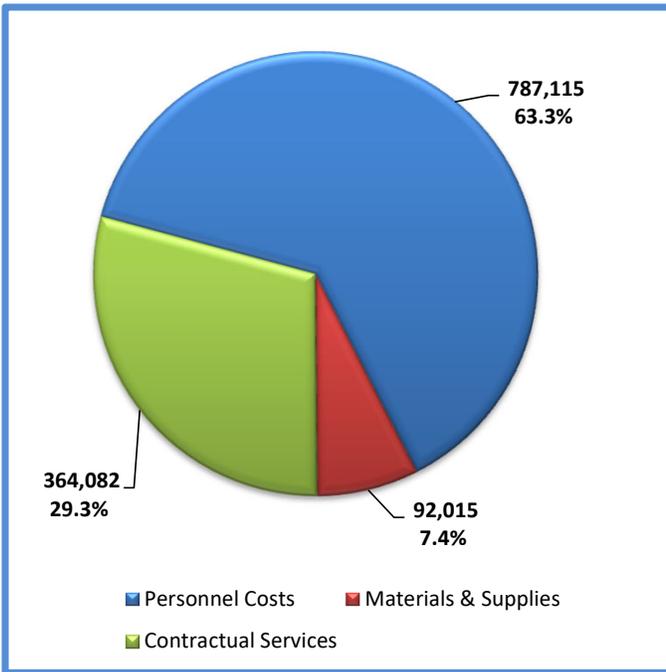
Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Pavement Installed/Rehabilitated/Overlaid (Feet)	8,510	11,430	8,000	8,000
Potholes & Utility Service Line Cuts Repaired (#)	60	60	200	200
Sweep Residential Streets (Feet)	2	2	2	2
Traffic Signs Replaced (#)	100	100	75	100
Storm Drain Inlets Located & Cleaned (#)	50	50	50	50

GENERAL FUND
CULTURE & RECREATION

PRIOR YEAR VS. CURRENT YEAR BY DEPARTMENT



PRIOR YEAR VS. CURRENT YEAR BY OBJECT



**City of White Settlement
Library Organizational Chart**



Library

Description

The White Settlement Public Library provides an organized collection of print and non-print materials for patrons of all ages that meet their informational, educational and recreational needs. The Library has a relatively large and growing collection of books, reference materials, newspapers, magazines and audio/visual materials in a variety of formats. The Library has a Computer Center that houses over twenty-five computers with Internet access and Microsoft Office Suite. Not only is the Library a central source of books and audios, it also houses Adult Basic Education, GED preparatory classes and small display spaces.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 265,580	\$ 321,400	\$ 315,318	\$ 156,744
Materials & Supplies	39,738	33,306	22,596	14,120
Contractual Services	65,461	62,506	65,376	54,850
Total	\$ 370,778	\$ 417,212	\$ 403,290	\$ 225,714

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Community Services Manager	-	0.33	0.33	-
Library Manager	1	1	1	1
Librarian	1	1	1	1
Tech	1	1	1	-
Cir. Supervisor	1	1	1	-
Clerk PT	4	4	4	2
Total	8	8	8	4.00

2019-2020 Accomplishments

Created and implemented new contact free programs such as; online story time series, online Summer Reading, Curbside Pickup, digital library cards

Marketed and promoted online library services and materials

Made improvements to library furniture and ammenities

Goals

Encourage children's interests in and appreciation of reading through development of the collection and programming.

Continue to improve access to technology.

Actively pursue grants to provide a wider range of materials to benefit the public.

Provide for the planning, delivery and improvement of a wide variety of library services to the citizens through efficient management and coordination of staff, facilities and materials.

FY 21 Objectives

Make a wide variety of materials available to residents by evaluating the collection and remaining responsive to community needs.

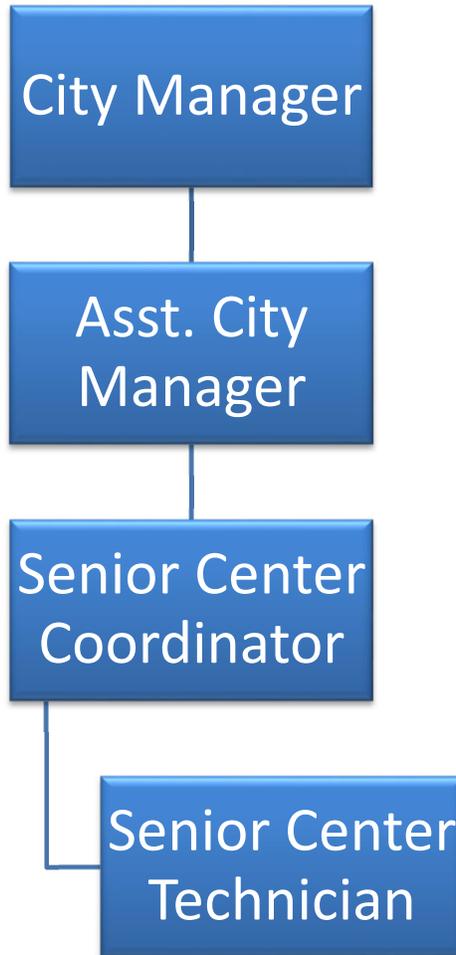
Continue to develop existing facilities to promote and enhance technology programs for all ages .

Increase the number of Library cardholders through social media marketing efforts.

Provide information and recreation to an increasing number of citizens through adult, young adult and children's programs.

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Material Circulated	100,954	119,071	44,303	61,193
New Library Cardholders	1,226	1,318	585	760
# of Patrons Using Computer Center	11,557	9,683	4,413	4,930
Library Visits	54,263	74,596	30,259	39,852
Program Attendance	4,272	3,106	1,745	1,000

**City of White Settlement
Senior Services Organizational Chart**



Senior Services

Description

In cooperation with Senior Citizens Services of Greater Tarrant County, Inc. and other organizations, Senior Services provides multiple services and activities for the senior citizens of White Settlement and surrounding areas. Services include hot meals, transportation, health screenings, educational and informational programs, crafts, legal advice, exercise and fitness opportunities, referrals to other agencies for needed assistance and a host of other social activities and support services. All of this is designed to afford senior adults opportunities to continue to utilize their considerable wisdom, experience, and talents in productive, worthwhile, and rewarding ways.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 198,054	\$ 157,427	\$ 149,806	\$ 109,277
Materials & Supplies	7,678	7,334	7,334	5,645
Contractual Services	43,237	48,270	54,414	42,394
Total	\$ 248,970	\$ 213,031	\$ 211,554	\$ 157,316

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Community Services Manager	-	0.33	0.33	-
Senior Center Manager	1	-	-	-
Senior Center Coordinator	-	1	1	1
Senior Center Technician	3	1	1	1
Senior Center Clerk	1	1	1	-
Total	5	3.3	3.3	2.00

2019-2020 Accomplishments

Implemented member check-ins during COVID

Painted facility

Introduced new day trip locations

Increased health and fitness activities

Goals

Continue to help older adults build a brighter future for themselves and their community by enabling them to live independently with dignity

Upgrade and improve our publications in local newspapers and City's website to promote senior center programs to a wider audience

Network with local churches to provide information and referral and act as a resource for their older parishioners

Work to reopen the Senior Center safely in 2021

FY 21 Objectives

Outreach into the community to make people aware of our services

Improve health and safety for our participants and observe increased CDC guidelines for continued health of our participants.

Adding activities and events for the center through sponsored events, and opportunities for community involvement

Manage and monitor volunteers to overall better the organization of the center

Keep local, state and federal government aware of the needs of our seniors

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Meals Served - Breakfast & Lunch	20,057	20,007	8,040	20,000
# of Average Daily Attendance	110	58	50	60
# of Participation - Programs & Classes	538	650	270	400
# of Participation - Special Events & Trips	475	348	274	900

**City of White Settlement
Recreation Organizational Chart**



Recreation Services

Description

Recreation Services is responsible for providing a wide variety of recreational opportunities for all age groups in the local and surrounding community. Recreation Service endeavors to expand outreach capability and impact through partnership opportunities with the WSISD, YMCA, Scouting organizations, youth sports associations, and other civic organizations to provide year round quality recreation programs and opportunities.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 203,980	\$ 201,832	\$ 193,834	\$ 98,027
Materials & Supplies	15,752	16,871	18,788	9,600
Contractual Services	52,584	55,009	68,153	41,632
Total	\$ 272,316	\$ 273,712	\$ 280,775	\$ 149,259

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Recreation Manager	0.5	0.33	0.33	-
Coordinator	2	2	2	1
Recreation Specialist PT	3.0	3.00	3.00	3.0
Total	6	5.33	5.33	4.0

2019-2020 Accomplishments

Began using third party instructors for classes and programs

Remodeled the north gym restrooms into a storage utility & equipment room

Goals

Promote low cost/high impact leisure programs and classes for all age groups

Promote community service opportunities and programs for youth and adults alike

Promote active recreational opportunities and programs for all age groups

Promote outdoor education and recreation programs

FY 21 Objectives

Increase participation in fitness, exercise and athletic opportunities through new programs and classes

Increase participation through partnering opportunities with the WSISD, youth associations, scouting organizations, and civic organizations

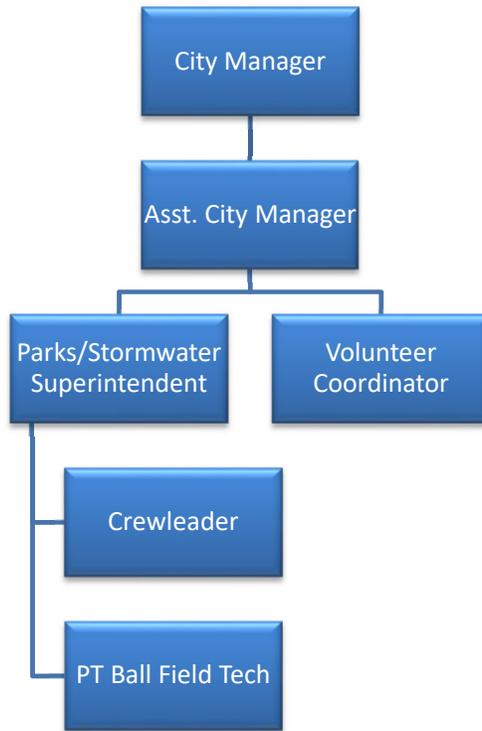
Offer volunteer opportunities to help maintain and grow the community garden, adopt-a-spot and beautification projects

Promote and host parks and recreation programs and events effectively

Actively pursue outdoor recreation grant opportunities with private and state organizations for new programs

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Class / Program Participation	1,500	3,300	1,165	3,500
Open Gym Participation	4,000	2,448	800	3,000
Special Events / Activities Participation	3,000	3,200	1,200	3,000
Memberships	2,500	1,842	360	2,000

**City of White Settlement
Parks Maintenance Organizational Chart**



Park Maintenance

Description

The Park Maintenance Division is responsible for the grounds maintenance, landscape enhancement, beautification, and development of the City's Civic Complex buildings. Furthermore, it manages approximately 101 acres in small parks, neighborhood and community park areas, public leisure recreational areas, related and unrelated City properties throughout the City. In addition, there are 76 acres of street right-of-ways, 25-30 miles of curb and gutter, and selected vacant City lots; as determined by the City's Manager's office.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 256,026	\$ 325,335	\$ 322,764	\$ 297,714
Materials & Supplies	79,772	76,645	64,161	58,819
Contractual Services	281,547	283,370	289,274	248,009
Total	\$ 617,345	\$ 685,350	\$ 676,199	\$ 604,542

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Community Services Director	1	1	1	1
Parks Superintendent	-	0.4	0.4	0.4
Crew Leader I	1	1	1	1
Ball Field Tech.	1	1.0	1.0	1.0
Volunteer Coord.	1	1	1	1
Total	4	4.4	4.4	4.4

2019-2020 Accomplishments

Implemented a vehicle and equipment fleet app for all employees

Installed a new handicap accessible playground at the Recreation Center

Replace ball field wind screens at Central Park

Goals (Refers back to 3.0 & 5.0 City Goal)

Maintain all common, right-of-way, and drainage areas at a standard and acceptable manner which reflect in a positive light on the community and its citizens

Maintain and improve the overall appearance of the City's parklands, major municipal sites, and right-of-way areas throughout the City

Maintain a safe and efficient fleet for City operations

FY 21 Objectives

Improve smaller parks, including but not limited to security lighting, parking areas, picnic areas, playgrounds and play areas

Assist in the support and operation of City sponsored special events and activities, to include other departments and programs throughout the City

Maintain required licensing, training, and continuing education of park staff in the areas of irrigation, chemical application, and equipment operation and safety

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Park / Public Acreage Maintained	193	193	193	193
# of Field Rentals/Games/Tournaments	3,417	1,430	1,103	1,500
# of Pavilion & Building Rentals	851	983	202	700
# of Maintenance Hours	15,000	11,678	8,944	7,000

**City of White Settlement
Pride Commission Fund
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TRANSFERS	7,500	7,500	7,500	7,500
INTEREST INCOME	452	300	300	150
TOTAL REVENUE	7,952	7,800	7,800	7,650
EXPENDITURES				
MATERIALS & SUPPLIES	1,047	2,250	2,250	2,250
CONTRACTUAL SERVICES	3,927	5,550	5,550	5,550
TOTAL EXPENDITURES	4,974	7,800	7,800	7,800
REVENUES OVER (UNDER) EXPENDITURES	2,978	0	0	(150)

BUDGETED FUND BALANCE 9/30/2020	7,786
BUDGETED FUND BALANCE 9/30/2021	7,636

Pride Commission

Description

The Pride Commission is funded by an annual transfer of \$7,500 from the General Fund. The Pride Commission was established to work with Keep Texas Beautiful and other related organizations to improve “quality of life” issues by focusing on Recycling, Trash and Debris cleanup and removal and the overall beautification of the City’s streets, waterways, parklands and neighborhoods within the community. The Pride Commission Board was established by ordinance in 1996 by the City Council and is comprised of seven members and two alternates. It is the responsibility of the board (members and alternates) to represent businesses, industries, education, and neighborhoods. This fund is financed by donations and transfers from the General Fund.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Materials & Supplies	\$ 661	\$ 2,250	\$ 2,250	\$ 2,250
Contractual Services	6,260	6,070	6,070	5,550
Total	\$ 6,921	\$ 8,320	\$ 8,320	\$ 7,800

Goals

- Promote and advance programs that ultimately enhance the attractiveness and beauty of the City;
- Encourage and organize broad citizen participation and community involvement in accomplishing the litter and debris reduction, beautification, and recycling.

FY 21 Objectives

- Gather data, prepare plans, recommend, advise, and assist the City Council and City Manager in promoting and advancing integrated, systematic, and comprehensive programs and efforts to reduce and remove litter, trash, debris, and other such items and materials as detract from the beauty, cleanliness, health, and safety of the City and its citizens
- Evaluate, monitor, and report the progress of these programs to the respective local and state agencies
- Reduce waste through recycling and reuse
- Increase participation in Simple Recycling and other city clean-up programs
- Conduct two Hazardous Household Waste Events
- Conduct four quarterly Residential Community Clean Up Events
- Increase community education and awareness programs in the local schools, water bill inserts and social media



ENTERPRISE FUNDS



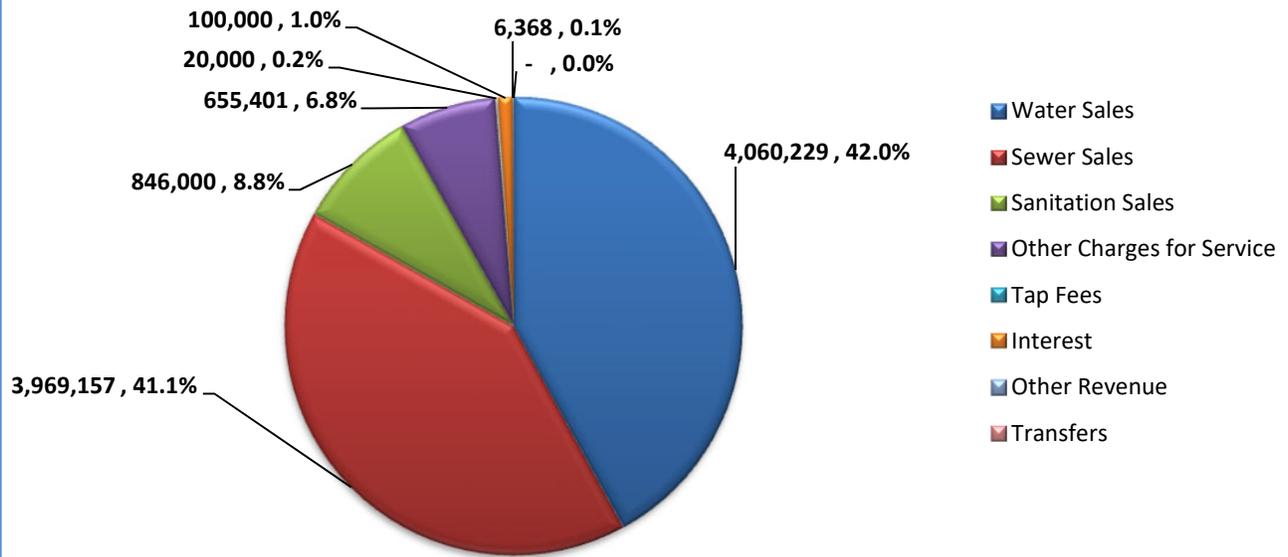
**City of White Settlement
Water/Sewer Fund
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
WATER & SEWER REVENUES	9,414,908	9,518,460	9,518,460	9,550,787
INTEREST INCOME	288,848	150,000	150,000	100,000
OTHER REVENUES	128,490	85,500	85,500	4,431
TRANSFERS	1,202,944	-	-	-
TOTAL REVENUE	11,035,190	9,753,960	9,753,960	9,655,218
EXPENDITURES				
UTILITY BILLING	360,552	409,108	437,186	578,455
METER TECHS	519,514	758,686	760,475	825,212
WATER	2,023,956	2,879,176	3,084,186	2,737,271
WASTEWATER	2,145,546	2,783,103	2,948,302	2,621,232
SANITATION	723,012	766,000	766,000	766,000
DEBT SERVICE	141,723	698,575	698,575	705,375
NON-DEPARTMENTAL	2,651,289	1,459,312	1,478,578	1,421,674
TOTAL EXPENDITURES	8,565,593	9,753,960	10,173,302	9,655,218
REVENUES OVER (UNDER) EXPENDITURES	2,469,597	0	(419,342)	(0)

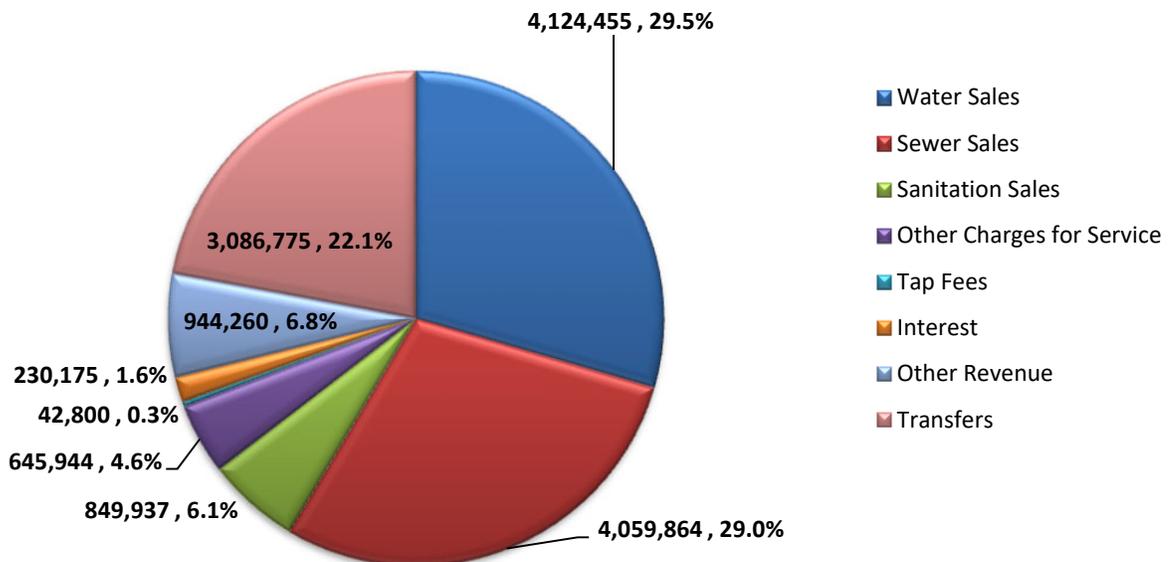
BUDGETED FUND BALANCE 9/30/2020 11,709,969
 BUDGETED FUND BALANCE 9/30/2021 11,709,969

Revenues

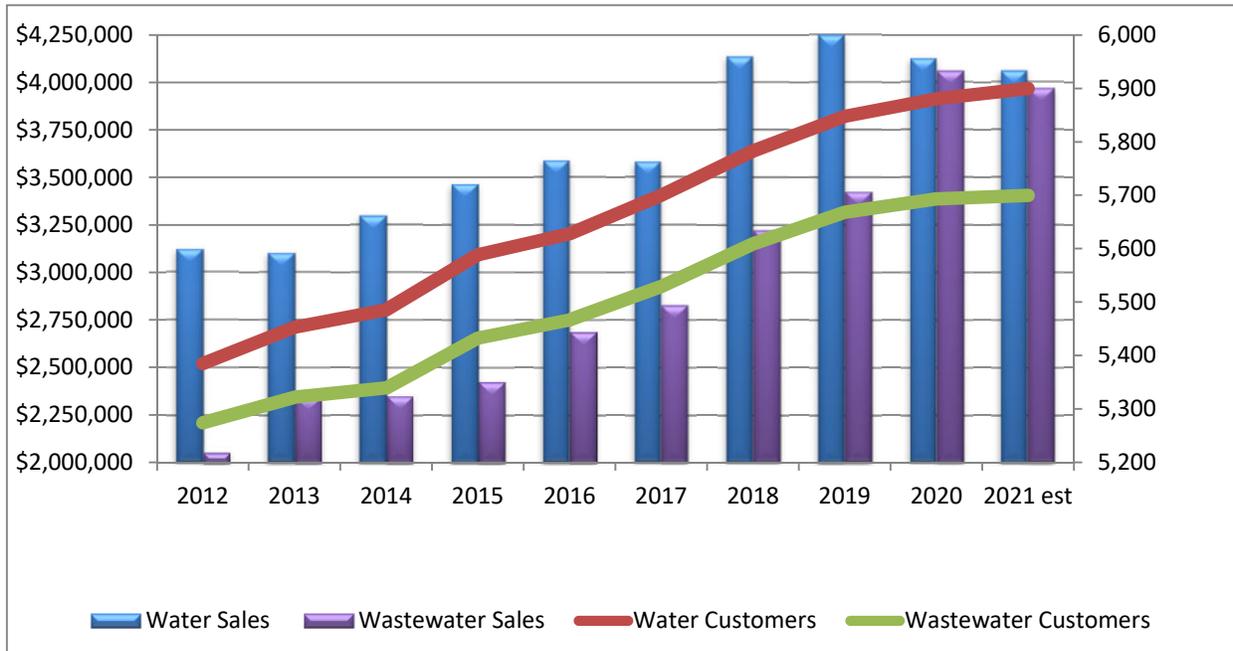
2020-2021 WATER & WASTEWATER FUND REVENUES



2019-2020 WATER & WASTEWATER FUND REVENUES



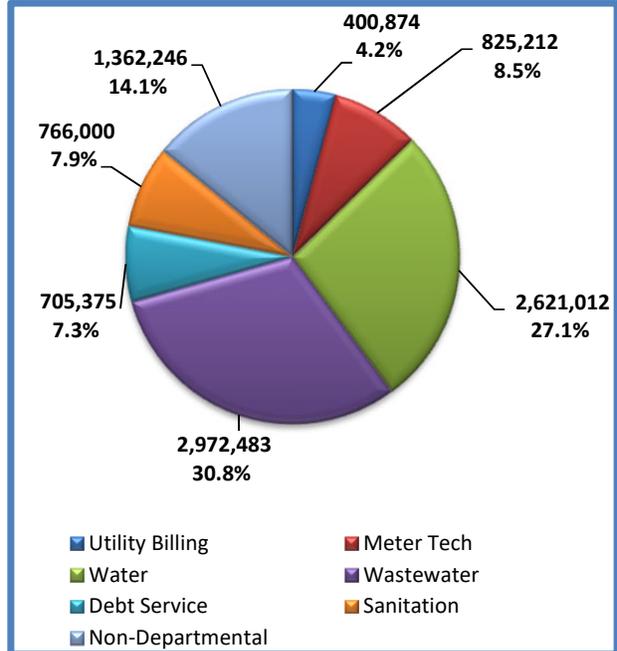
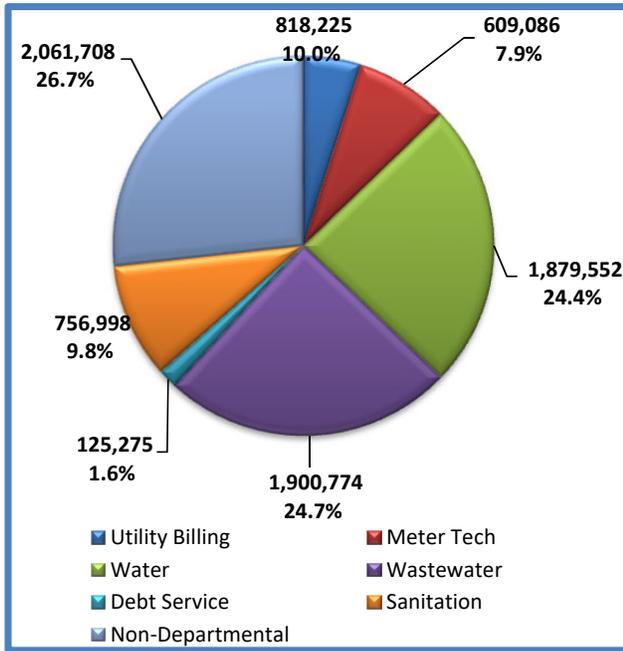
Water & Wastewater Sales



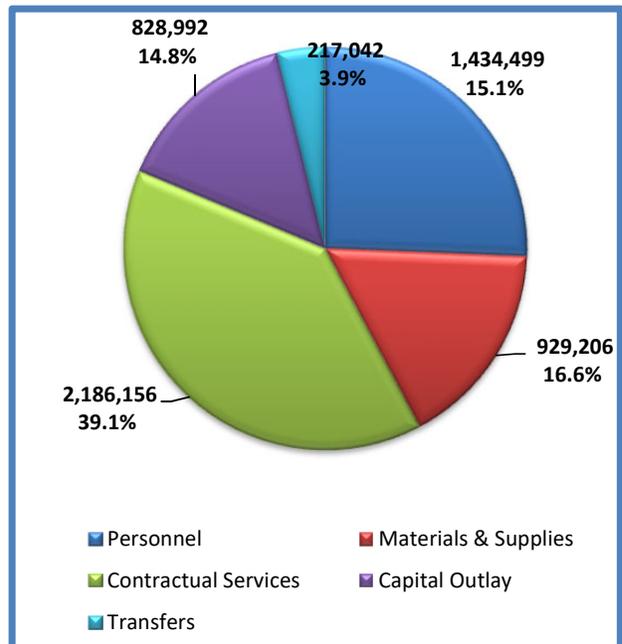
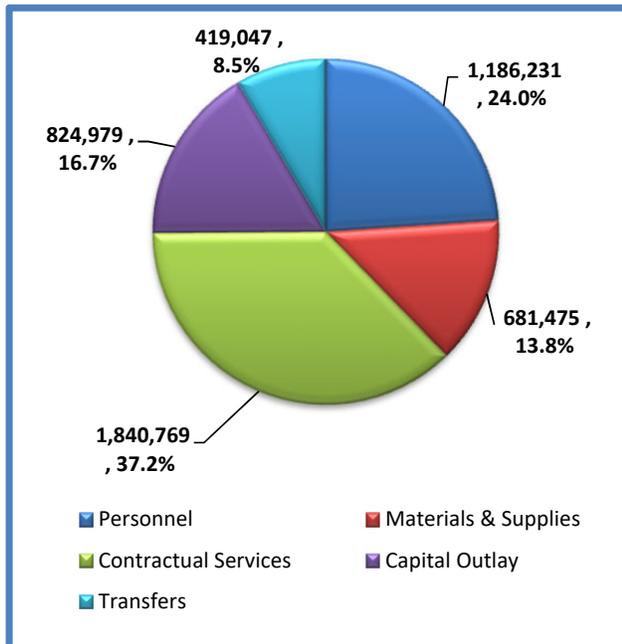
Year	Water Sales	Water Customers	Wastewater Sales	Wastewater Customers
2012	3,118,587	5,385	2,055,971	5,274
2013	3,101,414	5,453	2,350,429	5,322
2014	3,297,375	5,486	2,354,321	5,339
2015	3,464,904	5,589	2,428,065	5,433
2016	3,589,257	5,628	2,689,392	5,467
2017	3,581,174	5,700	2,828,057	5,529
2018	4,136,074	5,783	3,224,116	5,609
2019	4,250,365	5,848	3,426,400	5,668
2020	4,124,455	5,881	4,059,864	5,693
2021 est	4,060,229	5,900	3,969,157	5,700

Expenses

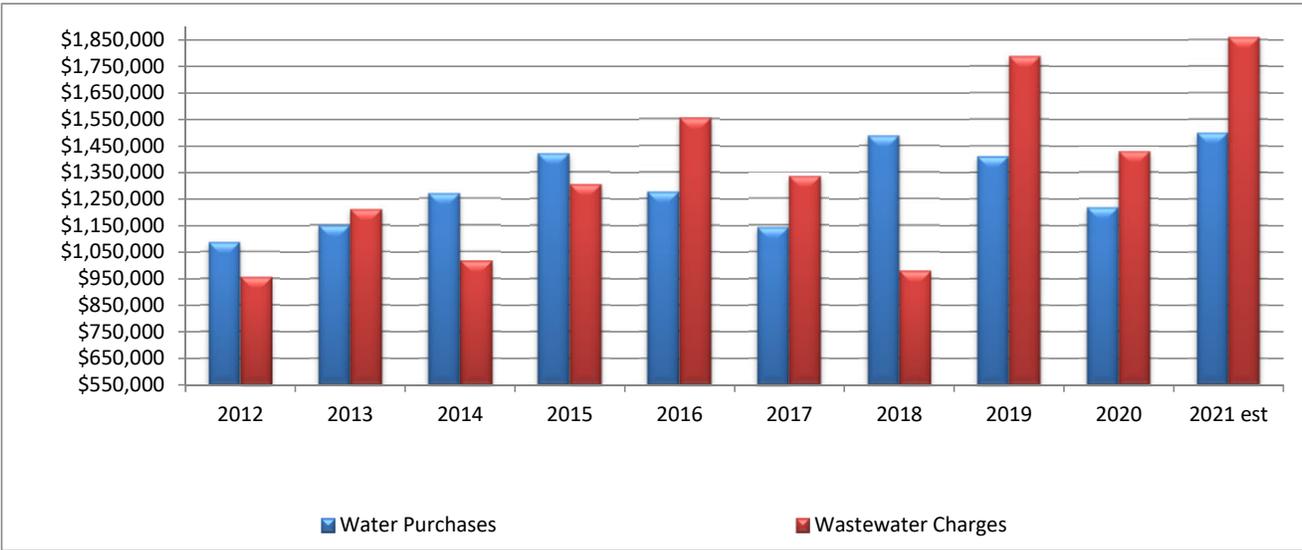
PRIOR YEAR VS. CURRENT YEAR BY FUNCTION



PRIOR YEAR VS. CURRENT YEAR BY OBJECT



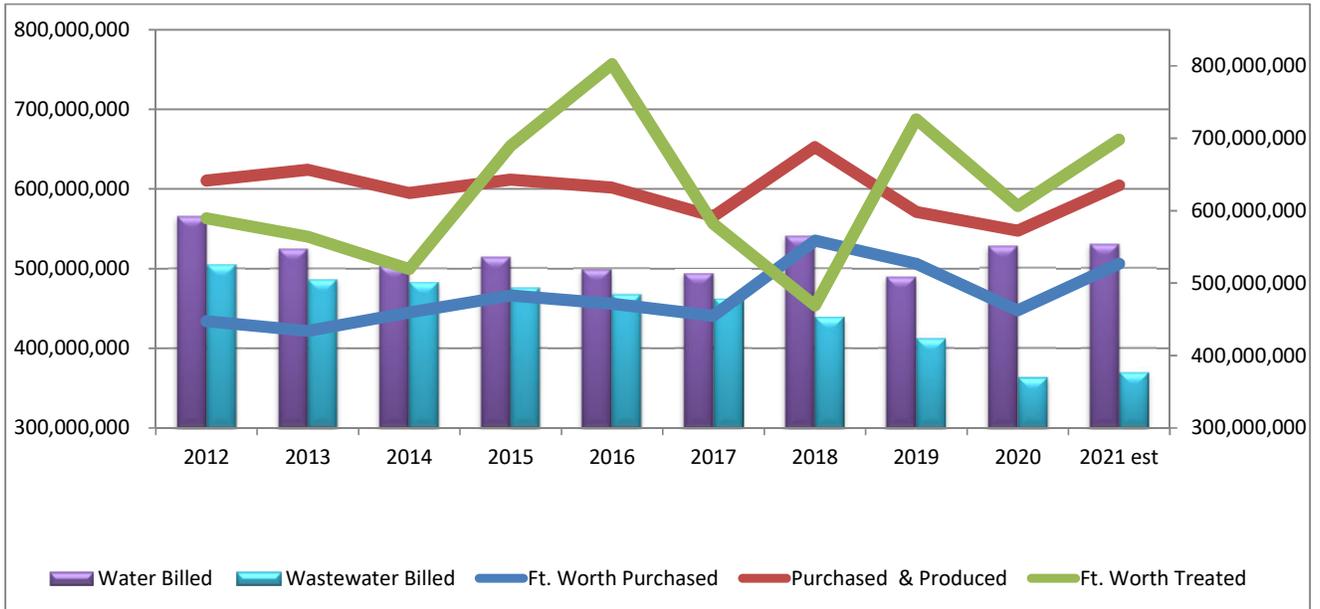
Fort Worth Water & Wastewater



Year	Water Purchases	Wastewater Charges
2012	1,085,048	956,568
2013	1,148,585	1,209,316
2014	1,268,844	1,017,424
2015	1,420,420	1,303,800
2016	1,275,952	1,554,236
2017	1,141,639	1,333,408
2018	1,487,182	979,521
2019	1,410,582	1,788,509
2020	1,217,432	1,428,188
2021 est	1,500,000	1,860,000

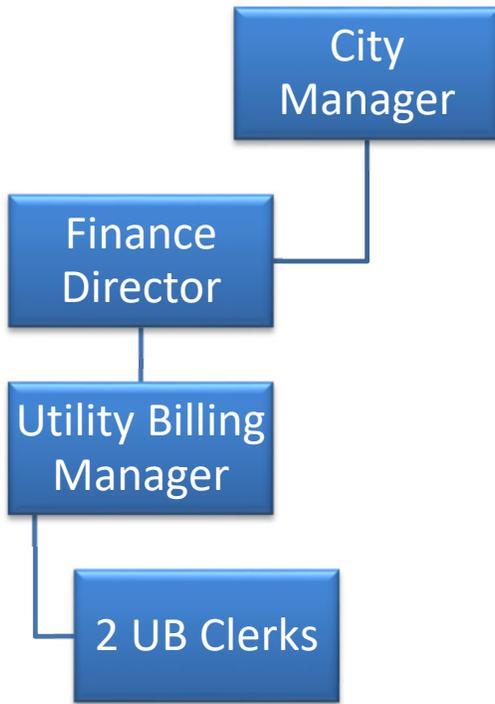
FORT WORTH COST INFORMATION					
Type	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Actual 2020-2021
FW Water Costs per 1,000 Gal	\$ 0.9574	\$ 0.9927	\$ 1.0712	\$ 0.8664	\$ 0.9709
TRWD Pass Thru Water Costs per 1,000 Gal	1.3658	1.3724	1.3791	1.3684	1.3684
Total Water Costs per 1,000 Gal	2.3232	2.3651	2.4503	2.2348	2.3393
Max Day	1.137826	0.972459	0.933577	2.340000	2.380000
Max Hour	1.563000	1.163800	1.611000	3.730000	3.990000
Max/Peak Day Charge	148,529	159,516	156,337	121,788	105,207
Max/Peak Hour Charge	5,964	48,598	50,407	51,242	42,119
BOD Average lbs.	1,596,467	1,240,335	987,796	552,661	1,007,035
TSS Average lbs.	1,290,760	1,072,088	888,340	750,454	1,337,052
Sewer Costs per 1,000 Gal	1.1785	1.1445	1.3710	1.3326	1.0599
BOD Cost per lb.	0.4124	0.4241	0.4162	0.3985	0.3990
TSS Cost per lb.	0.2279	0.2300	0.2737	0.2633	0.2699

Purchased, Produced, & Treated vs. Billed



Year	Ft. Worth Purchased	Purchased & Produced	Ft. Worth Treated	Water Billed	Wastewater Billed
2012	447,541,977	641,610,977	589,875,697	565,631,600	505,188,800
2013	433,913,698	656,382,398	564,137,285	524,749,400	486,356,200
2014	459,628,948	624,399,648	519,431,238	503,066,726	483,053,826
2015	482,802,105	643,136,157	689,424,481	513,836,000	475,588,000
2016	471,576,874	632,024,878	802,558,408	498,730,207	467,467,207
2017	454,905,430	592,413,421	581,832,426	493,632,900	462,350,000
2018	558,758,801	688,100,801	469,152,093	540,603,400	439,746,649
2019	526,849,533	598,573,217	726,274,088	488,805,488	412,471,696
2020	462,437,159	572,488,191	606,437,876	527,607,000	363,840,640
2021 est	526,850,000	634,850,000	698,335,000	530,000,000	370,000,000

**City of White Settlement
Utility Billing Organizational Chart**



Utility Billing

Description

The Utility Billing (UB) department reports to the Finance Director. The City has approximately 5,700 water meter accounts. On a monthly basis, approximately 600 accounts require additional collection actions, including processing cutoffs. The City is split into two billing cycles each month. The department's responsibilities includes meter reading; processing and mailing out utility bills; processing utility payments; setting and closing accounts; answering and resolving customers' questions; preparing work orders for the UB Department, the Public Works Department, the Maintenance Department, and the Fire Marshal; billing out the fire inspections for commercial businesses for the Fire Marshal; and processing general deposits for the City.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 216,859	\$ 245,603	\$ 250,680	\$ 189,223
Materials & Supplies	30,593	33,200	34,584	36,000
Contractual Services	113,099	130,305	151,922	178,338
Total	\$ 360,552	\$ 409,108	\$ 437,186	\$ 403,561

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Manager	1	1	1	1
Sr. Clerk	1	1	1	-
Clerk	2	2	2	2
Total	4	4	4	3

2019-2020 Accomplishments

Implemented e-check and text to pay payment options

Updated website and forms available online

Increased online and IVR payments processed

Goals (Refers back to 2.0 & 4.0 City Goal)

Establish and maintain positive relationships with customers through excellent customer service

Control costs through creating operational efficiencies

Provide accurate and timely meter readings on a monthly basis to customers

Promote alternative forms of payment for Utility Billing customers

Install and implement drive thru kiosk payments

FY 21 Objectives

Install transmitters on 20% of accounts

Install meters on 20% of accounts

Increase Web payments by 10%

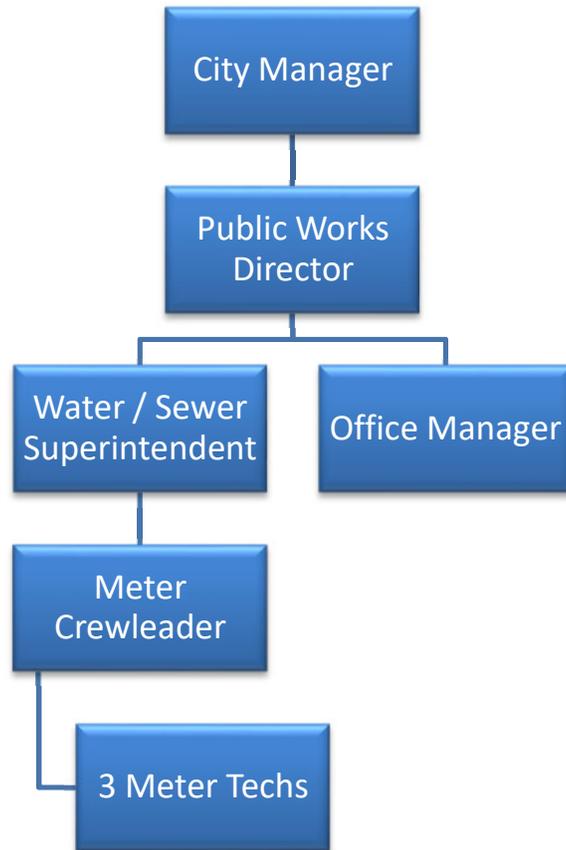
Increase ACH payments by 5%

Increase IVR payments by 10%

Increase Drive Thru payments by 5%

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of Accounts sent to Collections (monthly)	664	482	268	300
# of Work Orders Completed (UB)	7,867	9,228	8,819	9,000
# of Work Orders Completed One Day (UB)	N/A	8,552	7,416	8,500
# of Work Orders Completed (All Depts)	8,699	10,988	10,737	11,000
# of Accounts	5,773	6,084	6,110	6,200
# of Web Payments (monthly)	1,086	1,319	1,660	1,800
# of ACH Payments (monthly)	98	210	248	300
# of IVR Payments (monthly)	103	165	328	400
# of Drive Thru Kiosk Payments (monthly)	N/A	N/A	N/A	500

City of White Settlement Meter Services Organizational Chart



Meter Services

Description

This department provides service to both the Utility Billing department and residents' of White Settlement. Meter Services work to provide accurate water meter readings and maintain consistent water service to residents. At the same time, they are responsible for the difficult task of disconnecting and reconnecting properties that either have not paid for water service or have private water issues that need correction. Meter services has recently served to update the aging meter system with new meters and transmitters, as budget allows.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 169,752	\$ 232,993	\$ 232,993	\$ 227,938
Materials & Supplies	320,941	503,720	503,720	575,980
Contractual Services	28,821	21,973	23,762	21,294
Total	\$ 519,514	\$ 758,686	\$ 760,475	\$ 825,212

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Meter Technician Crewleader	1	1	1	1
Meter Technician	3	3	3	3
Total	4	4	4	4

2019-2020 Accomplishments

Improved efficiency of reading process for billing

Reduced re-reads for billing by changing transmitter installation

Goals (Refers back to 5.0 City Goal)

Comply with all State and Federal regulations governing public water systems

Provide safe and pure drinking water in sufficient volumes and under adequate pressure to the water customers and to maintain the integrity of the water distribution system

Maintain an effective and efficient water meter services program

Reduce water loss and unnecessary disruptions of water service

Maintain a safe and efficient fleet for City operations

Become a professionally trained and licensed department

FY 21 Objectives

Inventory 33% of meter boxes within the City

Install / replace the City's commercial water meters and transmitters

Provide cross training to meter technicians to work with all departments within public works

Provide training for all meter technicians to become licensed Customer Service Inspectors

Improve City's ability to provide accurate and efficient water meter readings

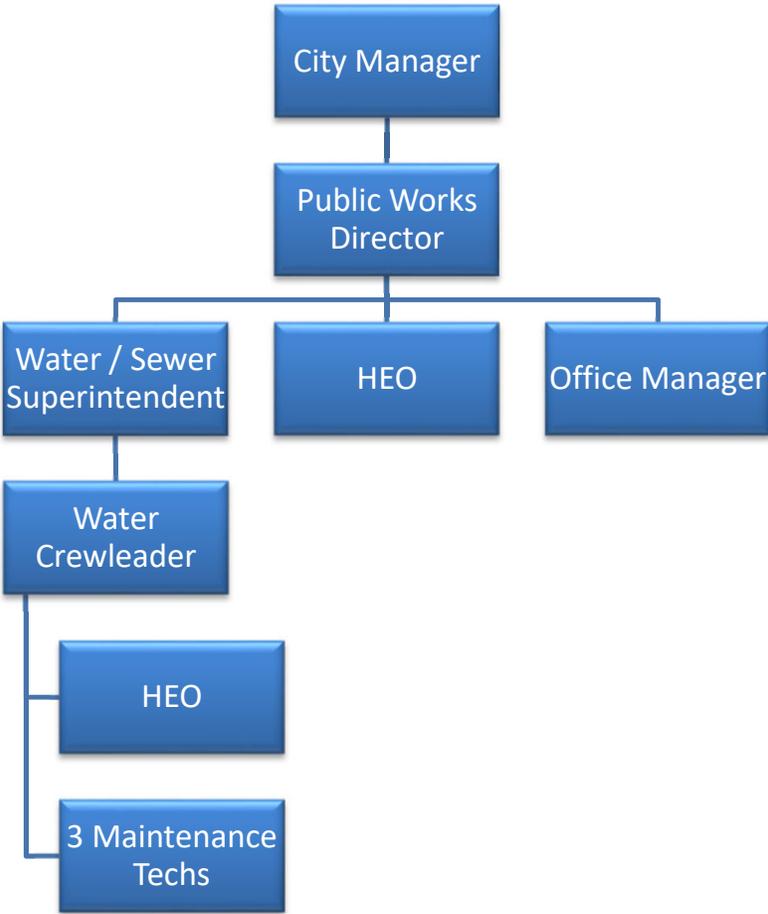
Discourage tampering of water meters and theft of service

Improve overall reliability of commercial water meters and their readings

Provide excellent customer service by efficiently responding to request for service

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Replace 20% water meter transmitters	200	1,325	569	1,000
Change out 5% of meter lids to locking lids	100	100	52	300
Change out 50% of commercial meter & transmitters	20	119	173	800
# of Work Orders Completed	7,877	10,403	11,111	
Track & close 90% of work orders within 1 days	7,696	9,529	9,334	5,000
Accounts Inventoried	N/A	N/A	173	800

City of White Settlement
Water Organizational Chart



Water

Description

The Water Department is responsible for the production and disaffection of water produced by seven City owned wells and for the potable water purchased from City of Fort Worth from the time it enters the City's system. Daily production of these wells is 1.2 million gallons per day. The City has a total storage capacity of 2.77 million gallons. The department maintains the wells along with the sites in which these wells are located. The department is responsible for maintaining an adequate supply of water in storage reservoirs to meet the peak periods of usage, maintaining water pressure throughout the City, and maintaining pumping facilities, which convey water from, the reservoirs to the customers. The department performs emergency repair to the water distribution system.

Budget Summary

Expenses	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 283,210	\$ 387,972	\$ 387,971	\$ 393,651
Materials & Supplies	81,820	136,426	97,426	107,184
Contractual Services	248,344	314,778	452,927	327,435
Purchase/Resale	1,410,582	1,550,000	1,550,000	1,500,000
Capital Outlay	-	490,000	595,862	292,742
Total	\$ 2,023,956	\$ 2,879,176	\$ 3,084,186	\$ 2,621,012

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Crew Leader II	1	1	1	1
Heavy Equipment Operator	2	2	2	2
Laborer	4	3	3	3
Total	7	6	6	6

2019-2020 Accomplishments

Well site #13 projected completed and is now operational

Maintained and cleaned well sites

Received and outfitted new service truck

Discovered and replaced water valves

Organized work shop and bay areas and constructed a designated tool crib for tools

Goals (Refers back to 5.0 City Goal)

Comply with all State and Federal regulations governing public water systems

Provide safe and pure drinking water in sufficient volumes and under adequate pressure to the water customers and to maintain the integrity of the water distribution system

Maintain an effective Water Production System

Obtain TCEQ Certifications for all water department employees

Maintain the Superior Public Water System status as issued by the TCEQ (Texas Commission on Environmental Quality)

Maintain a safe and efficient fleet for City operations

FY 21 Objectives

Monitor water quality to ensure compliance with all Safe Drinking Water Act rules and regulation

Improve overall condition of existing water system by installing new, or replacing existing water main

Maintain reliability of existing water system by repairing water leaks and breaks

Improve overall functionality of water system by installing or replacing water valves and fire hydrants

Reduce volume of water loss by locating, exercising and maintaining water valves

Ensure adequate fire protection by exercising, flow testing and maintaining fire hydrants

Maintain / repair / replace / exercise valve program

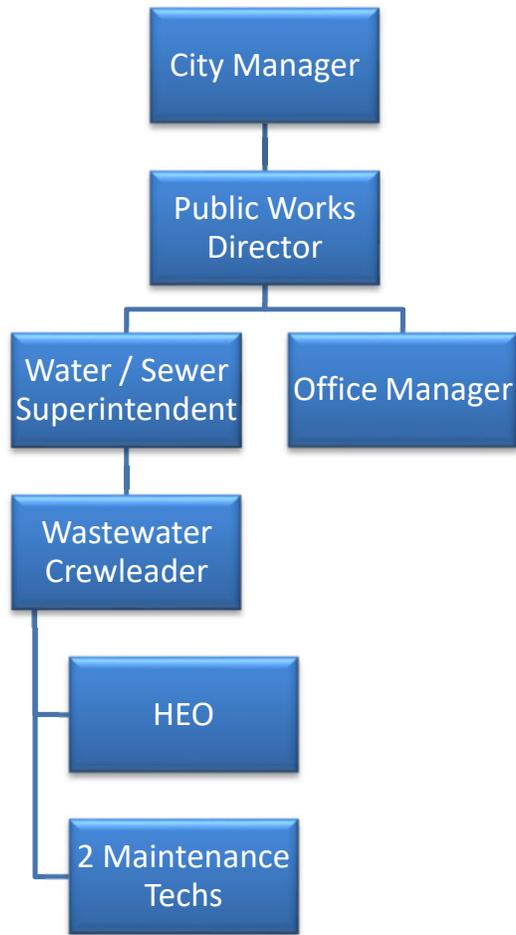
Maintain / repair / replace fire hydrant program

Update water well locations for compliance with CMOM

Conduct research on water line locations for compliance with TCEQ

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Water Mains Installed/ Replaced (Feet)	4,350	4,350	7,339	4,350
Water Leaks & Breaks Repaired (#)	72	75	50	100
Water Valves, Exercised & Maintained/Repaired (#)	300	350	100	100
Fire Hydrants Exercised, Flow Tested & Maintained/Repaired (#)	200	250	250	100
Water Valves & Fire Hydrants Replaced (#)	44	47	2	25

City of White Settlement Wastewater Organizational Chart



Wastewater

Description

The wastewater department is responsible for the collection and transmission of wastewater, including repair, maintenance, replacement, monitoring and proper flows within the wastewater collection system. Under contract with the City of Fort Worth, the City's wastewater is transported to Fort Worth Village Creek Wastewater Treatment Plant. Preventative maintenance (to avoid stoppages and sewer backups) and condition-responsive repair work represent a large part of the workload of the department.

Budget Summary

Expenses	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 133,067	\$ 249,910	\$ 249,909	\$ 248,115
Materials & Supplies	43,392	136,426	88,570	62,508
Contractual Services	180,578	314,778	291,093	275,610
Purchase/Resale	1,788,509	1,860,000	1,860,000	1,860,000
Total	\$ 2,145,546	\$ 2,561,114	\$ 2,489,572	\$ 2,446,233

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Crew Leader II	1	1	1	1
Heavy Equipment Operator	-	1	1	1
Laborer	4	2	2	2
Total	5	4	4	4

2019-2020 Accomplishments

Maintained and cleaned lift stations

Increased camera truck efficiency for operations with purchase of new software

Obtained inspection gear for safety and improvements in operations

Goals (Refers back to 4.0 & 5.0 City Goal)

Minimize wastewater collection service interruptions, ensure wastewater collection system infrastructure integrity and monitor wastewater quality prior to entering the Fort Worth collections system

Minimize reduce inflow and infiltration

Minimize sanitary sewer interruptions

Maintain a safe and efficient fleet for City operations

FY 21 Objectives

Adhere to EPA National Pollutant Discharge Elimination System (NPDES) by improving the overall condition of wastewater system and eliminating potential causes of sanitary sewer overflows (SSOs)

Improve overall condition of existing sewer collection system by installing new, or replacing deteriorating sewer main

Regular inspection and cleaning of existing sewer collection system on a preventive maintenance basis

Perform annual maintenance of manholes throughout the collections system

Provide excellent customer service by responding to requests for service

Perform videotaping and cleaning of 25% of the City's sewer mains

Identify I & I issues by conducting smoke tests and flow monitoring

Beautify the City's lift stations and complete TCEQ's high priority concerns

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Sewer Mains Installed/Replaced (Feet)	10,710	5,430	11,903	4,350
Sewer Mains Videotaped (Feet)	3,750	3,750	3,750	4,000
Sewer Main Cleaned (Feet)	25,000	25,000	30,000	20,000
Manholes Inspected (I&I) (#)	150	200	50	100
Manholes Repaired &/or Replaced (I&I) (#)	58	40	50	50
Sewer Service Line Chokes Cleared (#)	50	50	50	100

Sanitation

Description

The City of White Settlement entered into a contract for a five (5) year period beginning May 1, 2007 ending April 30, 2012 with IESI, currently renamed Waste Connections of Texas. The City of White Settlement has extended the contract for a five year period expiring April 30, 2022. Approximately 5,080 residential customers are served with twice a week curbside garbage collection. Residential customers pay for solid waste collection services through a monthly fee added to their utility bill that covers weekly garbage, yard waste, and monthly bulk collection. The monthly residential fee is currently structured as a flat rate fee of \$13.71.

The City of White Settlement objective is to strengthen our solid waste program we have in place with Waste Connections of Texas. Code Compliance Department will strongly monitor all areas and resident complaints thoroughly to ensure proper actions are taken place to contribute to the cleanliness of the City.

Budget Summary

Expenses	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Contractual Services	\$ 723,012	\$ 766,000	\$ 766,000	\$ 766,000

Debt Service

Budget Summary

Expenses	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Contractual Services	\$ 5,055	\$ 5,000	\$ 5,094	\$ 5,000
Debt Service	136,668	693,575	693,481	700,375
Total	\$ 141,723	\$ 698,575	\$ 698,575	\$ 705,375

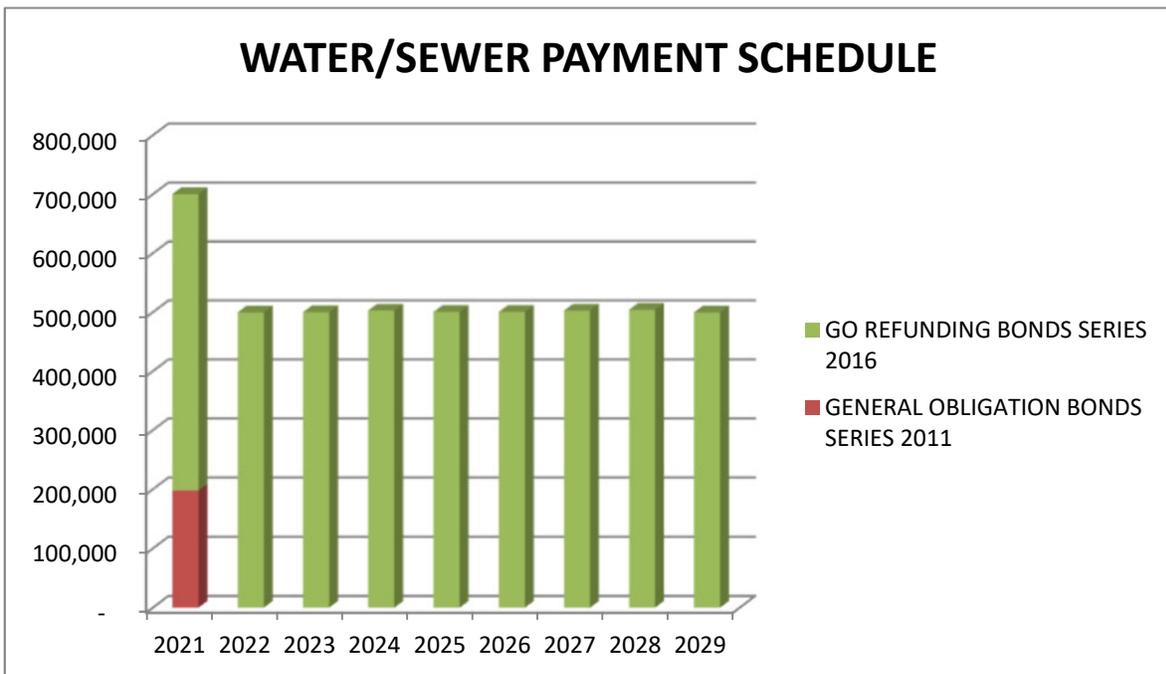
TOTAL OUTSTANDING DEBT REQUIREMENTS				
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	INTEREST RATE (%)	ISSUE DATE	MATURITY DATE	AMOUNT OF ISSUE
GO REFUNDING BONDS	2.0-3.01	2011	2021	\$ 1,705,000
GO REFUNDING BONDS*	2.0-4.0	2016	2029	4,330,000
TOTAL AMOUNT ISSUED				\$ 6,035,000

* The City of Fort Worth will reimburse White Settlement for 51.46% of the principal and interest on the 2016 General Obligation Refunding Bonds and the 2009 Tax and Revenue Certificates of Obligation over the remaining life of the bonds.

SUMMARY REQUIREMENTS FOR PRINCIPAL AND RETIREMENTS

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2021	\$ 575,000	\$ 125,375	\$ 700,375
2022	385,000	114,800	499,800
2023	395,000	105,025	500,025
2024	410,000	92,950	502,950
2025	420,000	80,500	500,500
2026	435,000	65,500	500,500
2027	455,000	47,700	502,700
2028	475,000	29,100	504,100
2029	490,000	9,800	499,800
TOTAL OUTSTANDING	<u>\$ 4,040,000</u>	<u>\$ 670,750</u>	<u>\$ 4,710,750</u>



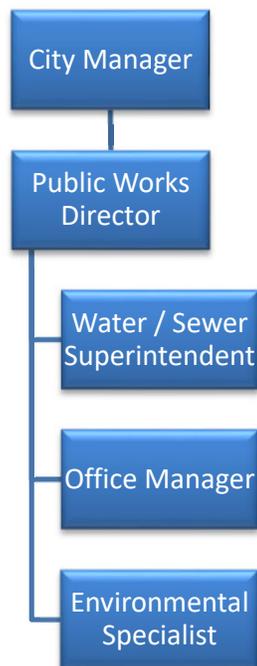
**GENERAL OBLIGATION REFUNDING BONDS
SERIES 2011- \$1,705,000
PURPOSE: REFUND 2001 BONDS**

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2021	\$ 195,000	\$ 2,925	\$ -	\$ 197,925
TOTAL	\$ 195,000	\$ 2,925	\$ -	\$ 197,925

**GENERAL OBLIGATION REFUNDING BONDS
SERIES 2016 - \$4,330,000
PURPOSE: REFUND GO 2009 BONDS**

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2021	\$ 380,000	\$ 63,125	\$ 59,325	\$ 502,450
2022	385,000	59,325	55,475	499,800
2023	395,000	55,475	49,550	500,025
2024	410,000	49,550	43,400	502,950
2025	420,000	43,400	37,100	500,500
2026	435,000	37,100	28,400	500,500
2027	455,000	28,400	19,300	502,700
2028	475,000	19,300	9,800	504,100
2029	490,000	9,800	-	499,800
TOTAL	\$ 3,845,000	\$ 365,475	\$ 302,350	\$ 4,512,825

City of White Settlement Non-Departmental Organizational Chart



Non-Departmental

Description

Non-Departmental personnel supervise and provides assistance to all Public Works departments. Expenses that are not identified with a specific Public Works department are budgeted in non-departmental.

Budget Summary

Expenses	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 392,788	\$ 314,731	\$ 338,049	\$ 375,191
Materials & Supplies	30,945	147,504	108,877	147,534
Contractual Services	141,011	183,272	217,847	612,479
Capital Outlay	716,410	-	-	10,000
Transfers	1,370,136	813,805	813,805	217,042
Total	\$ 2,651,289	\$ 1,459,312	\$ 1,478,578	\$ 1,362,246

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Public Works Director	1	1	1	1
Superintendent	1	1	1	1
Environmental Specialist	-	-	-	1
Utilities Services Manager	1	-	-	-
Office Manager	-	1	1	1
Total	3	3.0	3	4

2019-2020 Accomplishments

Purchased proper safety gear for staff

Created and implemented new hiring / interviewing practices

Goals (Refers back to 5.0 City Goal)

Work towards completion of 5 year capital improvement program

Implement maintenance contracts for public works needs

FY 21 Objectives

Support the infrastructure needs of the Public Works' divisions by utilizing dedicated resources for the design and construction of identified Capital Improvement Plan projects

Award and administer annual maintenance contracts that both compliment and offset the resource needs of the Public Works divisions

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Award of sewer reconstruction project	2	1	4	1
Award of water reconstruction project	3	-	3	-
Award of street reconstruction project	3	1	4	-
Award of well site rehab project	2	-	-	-
Award maintenance contracts for public works infrastructure	3	-	-	2

City of White Settlement Splash Dayz Fund 2020 - 2021 Budget

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	

REVENUE

WATER PARK ADMISSIONS	560,596	537,000	537,000	592,000
WATER PARK RENTALS	35,794	36,500	36,500	43,000
EVENT CENTER	31,187	23,800	23,800	23,800
CONCESSIONS	134,005	121,300	121,300	130,000
MISCELLANEOUS	14,053	10,750	10,750	14,750
OTHER REVENUE	(16)	-	-	-
TRANSFERS	765,373	652,138	652,138	576,703
TOTAL REVENUE	1,540,992	1,381,488	1,381,488	1,380,253

EXPENDITURES

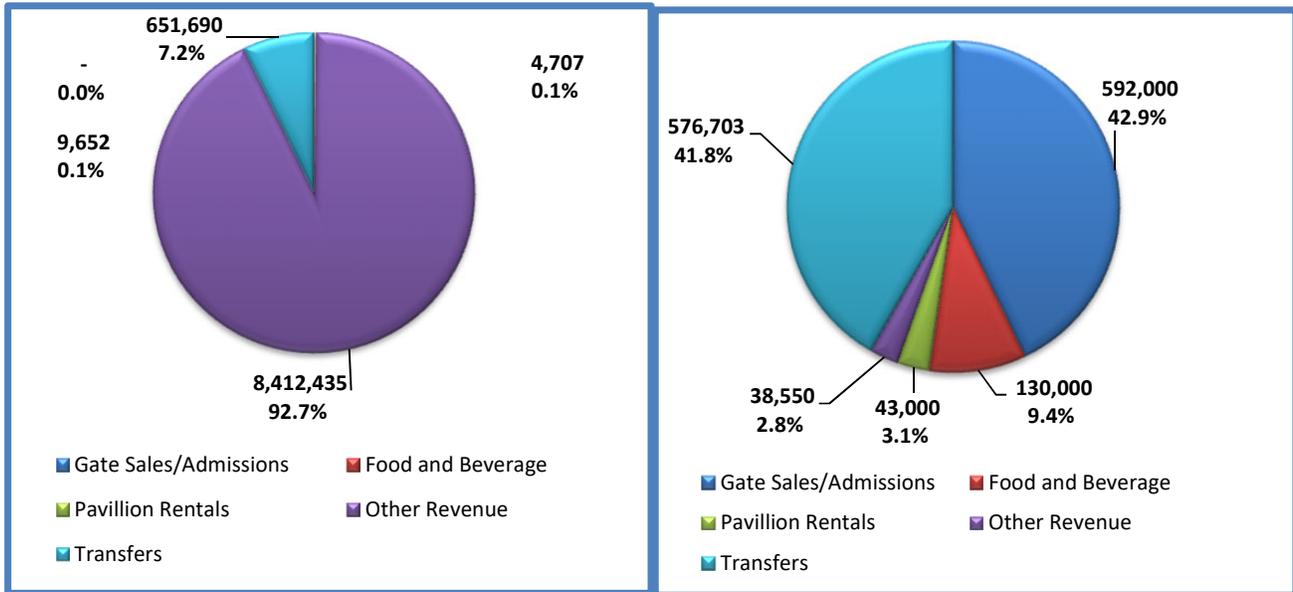
ADMINISTRATION	504,186	370,840	370,840	400,397
EVENT CENTER	112,988	153,040	153,040	150,427
FACILITIES	359,535	362,606	362,606	360,768
FOOD & BEVERAGE	94,298	105,930	105,930	112,148
LIFEGUARDS	234,185	297,860	297,860	279,446
FRONT GATE	46,534	72,382	72,382	57,583
CASH CONTROL	12,605	16,881	16,881	16,785
EMT	1,853	2,700	2,700	2,700
TOTAL EXPENDITURES	1,366,185	1,382,239	1,382,239	1,380,253

REVENUES OVER (UNDER) EXPENDITURES	174,807	(751)	(751)	(0)
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BUDGETED FUND BALANCE 9/30/2020	0
BUDGETED FUND BALANCE 9/30/2021	(0)

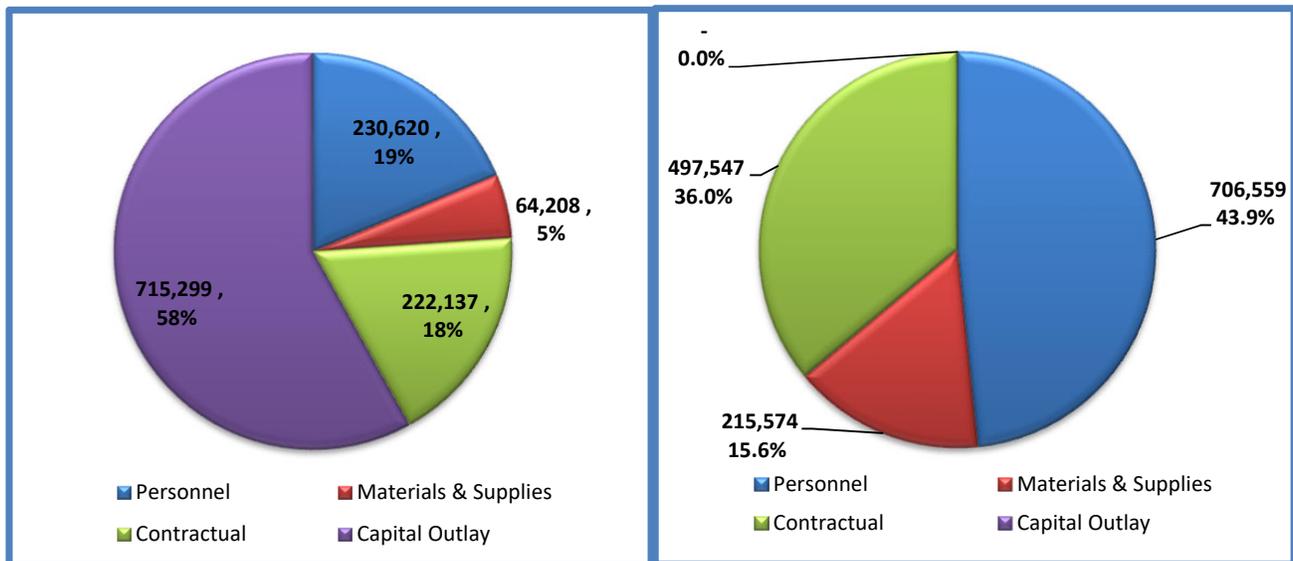
Revenues

PRIOR YEAR VS. CURRENT YEAR

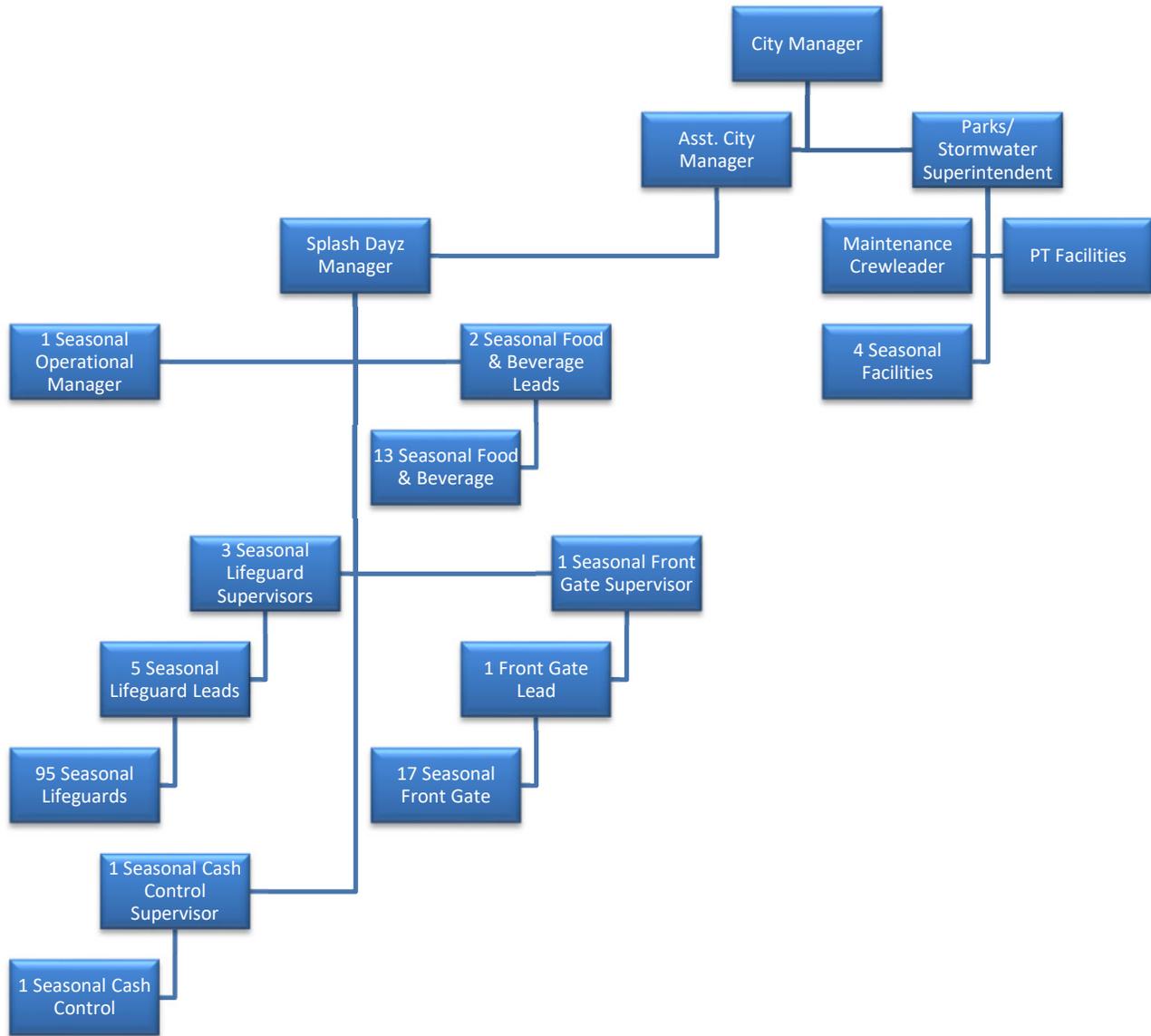


Expenses

PRIOR YEAR VS. CURRENT YEAR



City of White Settlement Splash Dayz Organization Chart



Water Park

Description

The water park is an amusement park that features water play area, such as water slides, a splash pad, lazy river, wave pool and other recreational sun bathing, swimming, and barefooting environments. Open Memorial Day to Labor Day.

Budget Summary

Expenses	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 482,391	\$ 613,025	\$ 614,511	\$ 596,802
Materials & Supplies	194,844	168,090	162,195	198,174
Contractual Services	421,400	408,084	412,493	434,851
Capital Outlay	154,561	40,000	40,000	-
Total	\$ 1,253,196	\$ 1,229,199	\$ 1,229,199	\$ 1,229,827

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Water Park Manager	1	1	1	1
Water Park Clerk	0.5	-	-	-
Parks / Stormwater Superintendent	-	0.2	0.2	0.2
Maintenance Lead	0.9	1	1	1
Maintenance PT	16	5	5	5
Food & Beverage PT	20.0	15	15	15
Lifeguards PT	100	103	103	103
Cash Control PT	5.0	20	20	20
Front Gate PT	15	2	2	2
Total	158.4	147.2	147.2	147.2

2019-2020 Accomplishments

Hired a marketing consultant to help increase sales, sold 25% more season passes up to March of prior year when COVID restrictions began

Installed a new children's play feature at the wave pool

Installed an entrance shade feature

Used shut down to address and accomplish maintenance needs/projects

Relocated the gift shop by the front gate area

Goals

- Become a profitable water park
- Deliver a great experience in a safe, clean and fun environment
- Created more customer shaded areas throughout the park
- Continue to grow sales and marketing opportunities
- Expand upon amusement park rides and features

FY 21 Objectives

- Increase events at water park
- Increase water park revenues by 10%
- Increase online promotional codes
- Increase sponsorships
- Increase concessions promotions and sales
- Increase School Splash Dayz attendance
- Add reloadable cards for payment and in-park sales
- Implement safe social operational practices for staff and patrons

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Corporate/youth events	25	28	N/A	30
Online discount promotional codes	25	20	N/A	22
# of Days Open	91	91	N/A	91
# of Guests	50,700	60,415	N/A	65,000
# of Season Passes Sold	3,200	3,414	N/A	4,000
# of Day Passes Sold	32,000	35,200	N/A	36,900
Sponsorships	4	5	N/A	6
School Splashdayz Attendance	942	1,100	N/A	1,600
Impactful Bad Weather Days/Closures	9	8	N/A	8
# of reloadable cards loaded	N/A	N/A	N/A	N/A
GROUPON Season Passes Sold	1,023	1,150	N/A	1,200
GROUPON Combo Meal	3,714	1,867	N/A	2,100
# of Radio Spots	858	650	N/A	500
# of Social Media Posts	31	90	N/A	110
# of People Registered on CC	512	1,000	N/A	3,000
# of CC Email Blasts	9	30	N/A	50
Added or replaced elements or rides	1	2	1	1

**City of White Settlement
Convention Center Organizational Chart**



Convention Center

Description

The Convention Center is on the same property as the water park. Currently, the Convention Center offers 2 large rooms with 3,684 square feet and 5,083 square feet along with small meeting rooms. These rooms or the entire Convention Center are great for conferences, training, corporate events, shows, and banquets.

Budget Summary

Expenses	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 68,356	\$ 69,480	\$ 69,480	\$ 70,331
Materials & Supplies	2,140	15,900	12,876	17,400
Contractual Services	42,492	67,660	70,684	62,696
Total	\$ 112,988	\$ 153,040	\$ 153,040	\$ 150,427

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Convention Center Manager/Admin Asst.	1	1	1	1
Total	1	1	1	1

2019-2020 Accomplishments

Added a main entrance into the conference center

Created multiple meeting rooms and a private conference meeting for 20 or less

Added a new entry way between two main rooms

Upgraded the parking lot lighting

Trained staff for evening events

Goals

Provide excellent customer service and have multiple catering options at our venue for different occasions

Rebrand the conference center to make it easier to network and market

Maintain conference center facilities

FY 21 Objectives

Increase conference center events by 7%

Create new log and sign for convention center

Find a sponsor for the convention center

New logo and sign for the convention center

Create and advertise holiday package events

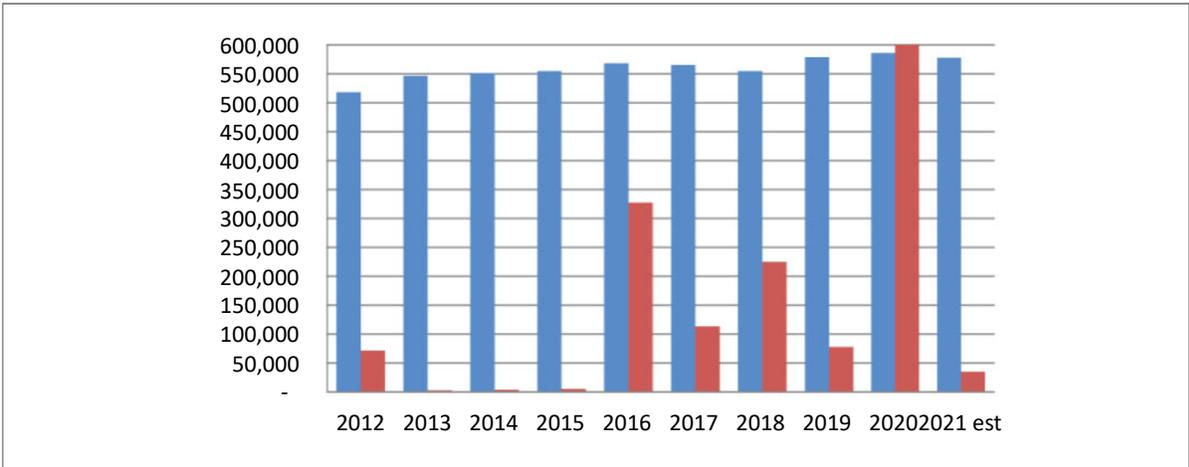
Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Convention Center Events - Paid	63	41	22	35
Convention Center Events - Unpaid (Community Events)	25	12	9	15
Convention Center Events - Unpaid (City Events)	18	44	26	33
Convention Center Events - (Cancelled Events)	-	-	23	-

**City of White Settlement
Stormwater Utility Fund
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
UTILITY FEES	578,859	565,000	565,000	578,100
INTEREST INCOME	77,509	45,000	45,000	35,000
OTHER REVENUE	435	-	-	-
TOTAL REVENUES	656,804	610,000	610,000	613,100
EXPENDITURES				
PERSONNEL	288,987	294,197	294,196	301,846
MATERIALS AND SUPPLIES	18,749	20,755	20,755	20,505
CONTRACTUAL SERVICES	18,891	232,125	232,125	261,993
CAPITAL OUTLAY	86,520	110,245	271,736	592,336
TRANSFERS	145,272	71,692	71,692	106,783
TOTAL EXPENDITURES	558,419	729,014	890,504	1,283,463
REVENUES OVER/ (UNDER) EXPENDITURES	98,385	(119,014)	(280,504)	(670,363)

BUDGETED FUND BALANCE 9/30/2020 2,665,454
 BUDGETED FUND BALANCE 9/30/2021 1,995,091

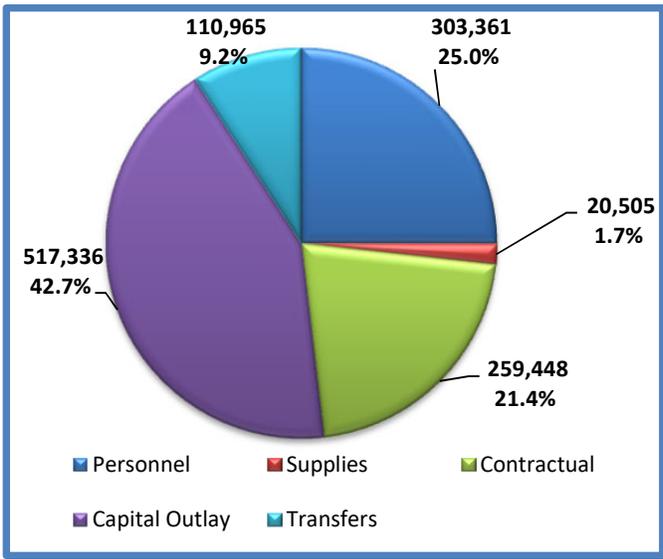
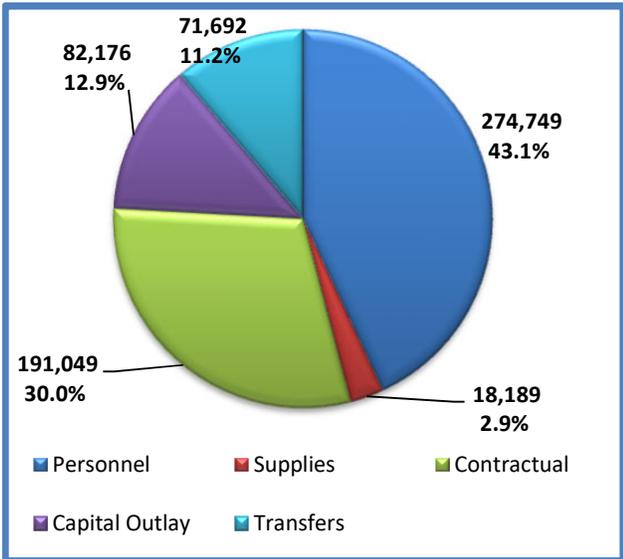
Revenues



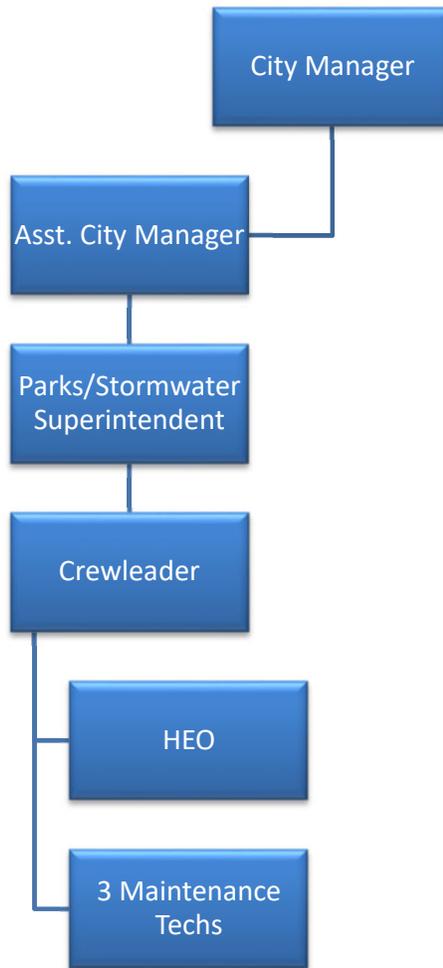
Year	Stormwater Fees	Other Revenue
2012	518,382	71,445
2013	546,704	2,671
2014	551,483	3,600
2015	554,576	5,217
2016	568,176	327,528
2017	565,486	113,172
2018	554,585	225,112
2019	578,859	77,944
2020	586,237	3,876,247
2021 est	578,100	35,000

Expenses

PRIOR YEAR VS. CURRENT YEAR



**City of White Settlement
Storm Water Organizational Chart**



Storm Water

Description

In 2005-2006 the City created the Storm Water Utility Fund. It is the intent of the City to fund a Storm Water Utility System that fairly and equitably allocates the cost of storm water control to properties in proportion to storm water run-off potential for each class of property. Fees were established in order to recapture the estimated costs of handling the storm water run-off from properties inside the City limits. The fees were not assessed until March 2006. Funds may be used to acquire land, structures and associated engineering or architect fees, machinery, equipment, maintenance of the system or debt service for issued bonds.

The storm water department provides corrective and preventative maintenance to the City's drainage infrastructure and flood control system. Storm Water is responsible for vegetation control and removal in channels, maintenance and development of the City's drainage system which includes approximately 76 acres in greenbelt drainage areas within the park system, neighborhoods, drainage channels, vacant City properties/lots, street right-of-ways and curb and gutter throughout the City.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ 288,987	\$ 294,197	\$ 294,196	\$ 303,361
Materials & Supplies	18,749	20,755	20,755	20,505
Contractual Services	18,891	232,125	232,125	259,448
Capital Outlay	86,520	110,245	271,736	517,336
Transfers	145,272	71,692	71,692	110,965
Total	\$ 558,419	\$ 729,014	\$ 890,504	\$ 1,211,615

Personnel Summary

Position Title	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Parks Superintendent	1	0.4	0.4	0.4
Crew Leader I	1	1	1	1
Heavy Equipment Operator	1	1	1	1
Park Maint. Tech	3	3	3	3
Total	6	5	5	5.4

2019-2020 Accomplishments

Utilized temporary and contracted labor as needed to increase efficiency and reduce costs

Assisted with the stormwater rate study, and submitted a new MS4 plan with TCEQ

Implemented street tree trimming program on arterial roads and intersections

Implemented public education program to reduce grass clippings in the storm inlets

Exercised equipment leasing options to reduce overhead and related costs

Goals (Refers back to 4.0 City Goal)

Maintain all common, right-of-way, and drainage areas in a standard and acceptable manner that will provide consistent and effective drainage system which reflects in a positive manner on the community and its citizens.

Ensure that the collection of storm water run-off and control of storm water within the City limits adequately protects the health, safety and welfare of the citizens.

Make necessary improvements to drainage channels/areas throughout the City in order to manage erosion, sediment removal and vegetation control.

FY 21 Objectives

Increase mowing frequencies and vegetation removal in the Storm Water System.

Work with residents in maintaining drainage channels and low lying areas on private property.

Removal of debris and blockage in storm drains and under passes for positive drainage flows prior to high water events.

Complete special projects designated to improve drainage facilities and infrastructures within the system.

Create an integrated storm water management plan for the City.

Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
# of times right of way mowed	9	9	9	9
# of times drainage areas cleaned	8	8	10	10
# of storm water drains cleaned	7	8	7	8
# of maintenance man hours	7,500	7,500	7,600	7,500



DEBT SERVICE FUND



City of White Settlement FY 2020-2021 Annual Budget Debt Service Fund

The Debt Service Fund provides for principal and interest payments for the City's general obligation bonds, certificates of obligation, tax notes, capital leases and fiscal agents fees as they become due and payable.

Property tax rates and levies are required to be computed and collected in order to provide sufficient funds to pay debt principal and interest as it comes due. Although general obligation bonds and certificates of obligation are the predominate form of debt issuance, tax notes and lease purchase agreements (which allow for purchases of capital equipment) are also included in this section.

As an operational policy, the annual general obligation debt service should not exceed 50% of the total tax rate. Once the debt service portion of the tax rate exceeds a 50% pro-rata share, a city's ability to adjust the maintenance and operations portion of the tax levy is hindered. A large debt burden creates inflexibility in the tax rate and places further stress upon other sources of revenue. Therefore, a balance between the maintenance and operations portion and the debt portion of the tax rate should be maintained in order to adapt to changes in the tax base and operational needs.

For the 2020-2021 fiscal year, the debt service portion of the tax rate is \$0.135055 per \$100 of assessed value. This represents 18.1% of the total adopted rate of \$0.746200 per \$100 of assessed value. Debt principal payments from ad valorem tax revenue are paid annually while interest payments on tax-supported debt are paid semi-annually. The City has not issued notes to finance operating deficits.

DEBT MANAGEMENT

Debt Issuance – The City issues debt for the purpose of purchasing land or right-of-way and/or improvements to land, for construction projects to provide for the general good, or for capital equipment. The City will uphold all related bond covenant agreements associated with bond issues. Bond issues are conducted after consultation with an outside financial advisor. The City maintains good communications with bond rating agencies, financial advisors, independent auditors, investors, and citizens regarding its financial condition.

Debt Limit – The State of Texas limits the total ad valorem tax rate to \$2.50 per \$100 valuation. The City Charter limits the ad valorem tax rate to \$1.50 per \$100 valuation of taxable property within the City, which includes the Interest & Sinking rate. The City of White Settlement adopted rate of \$0.732245 falls well below this limit.

Bond Ratings - Moody's – A1 Standard & Poor's – AA-

These ratings directly affect the cost of debt. Hilltop Securities is the City's financial advisor. The financial advisor coordinates the debt issuance for the City and determines the City's capacity to authorize, issue, and service debt. The financial advisor negotiates the sale of debt instruments. When a bid for debt instruments is accepted by the City, the financial advisor directs the closing of the sale.

**City of White Settlement
Debt Service Fund
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TAXES	126,364	1,610,058	1,610,058	1,396,085
INTEREST INCOME	53,681	9,000	9,000	7,000
OTHER REVENUE	3,082,343	-	-	-
TRANSFERS	370,042	-	-	217,042
TOTAL REVENUES	3,632,430	1,619,058	1,619,058	1,620,127
EXPENDITURES				
CONTRACTUAL SERVICES	9,410	10,000	9,680	10,000
DEBT SERVICE	1,643,870	1,593,066	1,593,386	1,593,128
TRANSFERS	3,025,000	-	-	-
TOTAL EXPENDITURES	4,678,280	1,603,066	1,603,066	1,603,128
REVENUES OVER (UNDER) EXPENDITURES		(1,045,850)	15,992	16,999

BUDGETED FUND BALANCE 9/30/2020	294,158
BUDGETED FUND BALANCE 9/30/2021	<u>311,157</u>

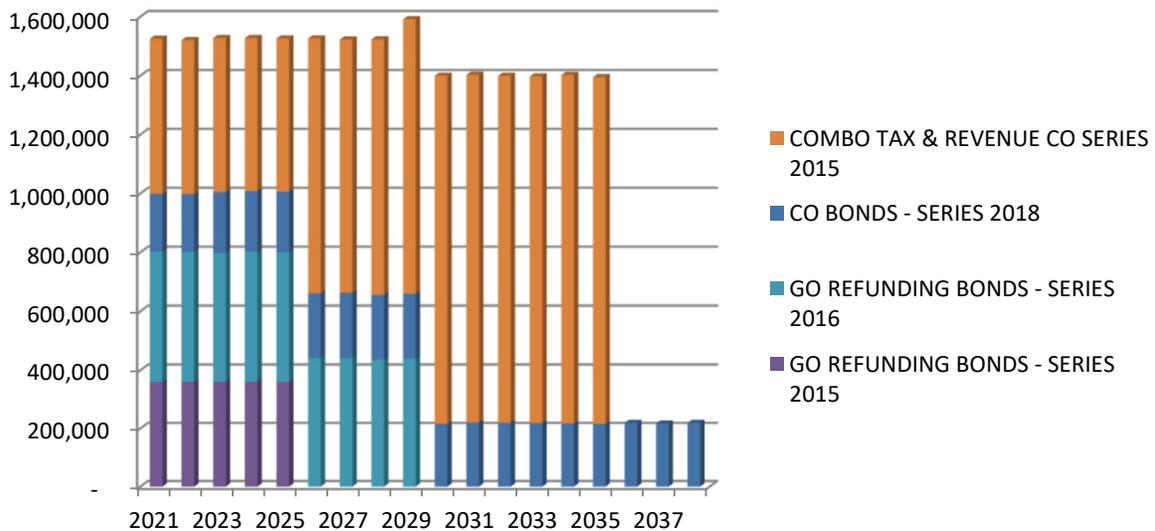
TOTAL OUTSTANDING DEBT REQUIREMENTS

	<u>INTEREST RATE (%)</u>	<u>ISSUE DATE</u>	<u>MATURITY DATE</u>	<u>AMOUNT OF ISSUE</u>
GO REFUNDING BONDS	2.0-3.0	2015	2025	\$ 2,980,000
TAX & REV CO'S	2.0-5.0	2015	2035	9,540,000
PPFCO	3.07	2015	2028	710,000
GO REFUNDING BONDS	2.0-4.0	2016	2029	3,815,000
CO BONDS	1.85-3.625	2018	2038	2,995,000
TOTAL DEBT REQUIREMENTS				\$ 20,040,000

SUMMARY REQUIREMENTS FOR PRINCIPAL AND INTEREST RETIREMENTS

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2021	\$ 925,000	\$ 340,936	\$ 327,817	\$ 1,593,753
2022	945,000	327,817	314,373	1,587,190
2023	980,000	314,373	298,554	1,592,928
2024	1,010,000	298,554	282,235	1,590,789
2025	1,045,000	282,234	265,339	1,592,573
2026	1,080,000	265,338	245,793	1,591,131
2027	1,120,000	245,792	224,839	1,590,631
2028	1,160,000	224,838	204,041	1,588,879
2029	1,205,000	204,041	182,278	1,591,319
2030	1,060,000	182,278	157,178	1,399,456
2031	1,115,000	157,178	130,791	1,402,969
2032	1,165,000	130,791	103,088	1,398,878
2033	1,220,000	103,088	74,050	1,397,138
2034	1,285,000	74,050	43,313	1,402,363
2035	1,340,000	43,313	11,238	1,394,550
2036	200,000	11,238	7,613	218,850
2037	205,000	7,613	3,897	216,509
2038	215,000	3,897	-	218,897
TOTAL OUTSTANDING	<u>\$ 17,275,000</u>	<u>\$ 3,217,368</u>	<u>\$ 2,876,436</u>	<u>\$ 23,368,805</u>

BOND DEBT SERVICE PAYMENT SCHEDULE



GENERAL OBLIGATION REFUNDING BONDS
SERIES 2015 - \$2,980,000
PURPOSE: REFUND 2013 TAX NOTE

<u>FISCAL YEAR</u>	<u>FEB 15TH</u>		<u>AUG 15TH</u>	<u>TOTAL</u>
	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>INTEREST</u>	
2021	\$ 315,000	\$ 25,125	\$ 20,400	\$ 360,525
2022	325,000	20,400	15,525	360,925
2023	335,000	15,525	10,500	361,025
2024	345,000	10,500	5,325	360,825
2025	355,000	5,325	-	360,325
TOTAL OUTSTANDING	<u>\$ 1,675,000</u>	<u>\$ 76,875</u>	<u>\$ 51,750</u>	<u>\$ 1,803,625</u>

TAX & REVENUE CERTIFICATES OF OBLIGATION
SERIES 2015 - \$9,540,000
**PURPOSE: STREETS, CITY FACILITIES, IT EQUIP., STORMWATER IMPROVEMENTS,
WATER & SEWER SYSTEM**

<u>FISCAL YEAR</u>	<u>FEB 15TH</u>		<u>AUG 15TH</u>	<u>TOTAL</u>
	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>INTEREST</u>	
2021	\$ 130,000	\$ 198,844	\$ 196,894	\$ 525,738
2022	130,000	196,894	194,944	521,838
2023	135,000	194,944	192,919	522,863
2024	135,000	192,919	190,894	518,813
2025	140,000	190,894	188,794	519,688
2026	495,000	188,794	181,369	865,163
2027	505,000	181,369	173,163	859,532
2028	530,000	173,163	163,888	867,051
2029	615,000	163,888	153,125	932,013
2030	900,000	153,125	130,625	1,183,750
2031	945,000	130,625	107,000	1,182,625
2032	990,000	107,000	82,250	1,179,250
2033	1,040,000	82,250	56,250	1,178,500
2034	1,100,000	56,250	28,750	1,185,000
2035	1,150,000	28,750	-	1,178,750
TOTAL OUTSTANDING	<u>\$ 8,940,000</u>	<u>\$ 2,239,709</u>	<u>\$ 2,040,865</u>	<u>\$ 13,220,574</u>

PUBLIC PROPERTY FINANCE CONTRACT OBLIGATION
SERIES 2015 - \$710,000
PURPOSE: REFUND OSHKOSH CAPITAL LEASE

<u>FISCAL YEAR</u>	<u>FEB 15TH</u>		<u>AUG 15TH</u>	<u>TOTAL</u>
	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>INTEREST</u>	
2021	\$ 55,000	\$ 7,214	\$ 6,370	\$ 68,584
2022	55,000	6,370	5,526	66,896
2023	55,000	5,526	4,682	65,208
2024	55,000	4,682	3,838	63,520
2025	60,000	3,837	2,917	66,754
2026	60,000	2,916	1,996	64,912
2027	65,000	1,995	998	67,993
2028	65,000	997	-	65,997
TOTAL OUTSTANDING	\$ 470,000	\$ 33,537	\$ 26,327	\$ 529,864

GENERAL OBLIGATION REFUNDING BONDS
SERIES 2016 - \$3,815,000
PURPOSE: REFUND 2009 GO BONDS

<u>FISCAL YEAR</u>	<u>FEB 15TH</u>		<u>AUG 15TH</u>	<u>TOTAL</u>
	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>INTEREST</u>	
2021	\$ 335,000	\$ 55,375	\$ 52,025	\$ 442,400
2022	340,000	52,025	48,625	440,650
2023	345,000	48,625	43,450	437,075
2024	360,000	43,450	38,050	441,500
2025	370,000	38,050	32,500	440,550
2026	385,000	32,500	24,800	442,300
2027	400,000	24,800	16,800	441,600
2028	410,000	16,800	8,600	435,400
2029	430,000	8,600	-	438,600
TOTAL OUTSTANDING	\$ 3,375,000	\$ 320,225	\$ 264,850	\$ 3,960,075

**CERTIFICATES OF OBLIGATION
SERIES 2018 - \$2,995,000
PURPOSE: STREETS**

<u>FISCAL YEAR</u>	<u>FEB 15TH</u>		<u>AUG 15TH</u>	<u>TOTAL</u>
	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>INTEREST</u>	
2021	\$ 90,000	\$ 54,378	\$ 52,128	\$ 196,506
2022	95,000	52,128	49,753	196,881
2023	110,000	49,753	47,003	206,756
2024	115,000	47,003	44,128	206,131
2025	120,000	44,128	41,128	205,256
2026	140,000	41,128	37,628	218,756
2027	150,000	37,628	33,878	221,506
2028	155,000	33,878	31,553	220,431
2029	160,000	31,553	29,153	220,706
2030	160,000	29,153	26,553	215,706
2031	170,000	26,553	23,791	220,344
2032	175,000	23,791	20,838	219,628
2033	180,000	20,838	17,800	218,638
2034	185,000	17,800	14,563	217,363
2035	190,000	14,563	11,238	215,800
2036	200,000	11,238	7,613	218,850
2037	205,000	7,613	3,897	216,509
2038	215,000	3,897	-	218,897
TOTAL OUTSTANDING	<u>\$ 2,815,000</u>	<u>\$ 547,022</u>	<u>\$ 492,644</u>	<u>\$ 3,854,666</u>



**SPECIAL
REVENUE FUNDS**



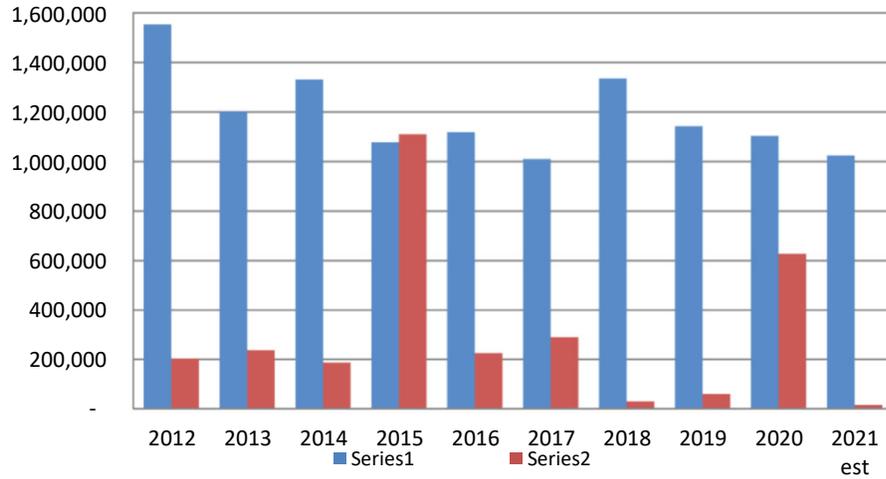
**City of White Settlement
Economic Development Corporation Fund
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TAXES	1,143,216	1,010,000	1,010,000	1,025,000
OTHER REVENUE	26,725	-	-	-
INTEREST INCOME	32,784	10,000	10,000	15,000
TOTAL REVENUES	1,202,725	1,020,000	1,020,000	1,040,000
EXPENDITURES				
EDC OPERATIONS	57,930	52,000	102,000	101,250
DEBT SERVICE	1,031,341	1,026,995	1,026,995	1,031,392
TOTAL EXPENDITURES	1,089,271	1,078,995	1,128,995	1,132,642
REVENUES OVER (UNDER) EXPENDITURES	113,454	(58,995)	(108,995)	(92,642)

BUDGETED FUND BALANCE 9/30/2020 2,646,288
 BUDGETED FUND BALANCE 9/30/2021 2,553,646

Revenues

ANNUAL REVENUE



Year	Sales Taxes	Other Revenue
2012	1,553,787	202,809
2013	1,202,312	237,083
2014	1,331,070	187,117
2015	1,078,003	1,110,210
2016	1,119,175	225,291
2017	1,010,658	289,932
2018	1,335,471	29,401
2019	1,143,216	59,509
2020	1,104,246	628,238
2021 est	1,025,000	15,000

EDC Operational Division

Description

The Economic Development Corporation (EDC) Fund is a special revenue fund established to record receipts for a one-half percent sales tax on taxable items sold within the City of White Settlement. The tax was authorized by voter referendum on January 14, 1994. After passage of the tax, the Economic Development Corporation was formed and is comprised of seven members. By-laws for the Corporation were written and structured within the framework of the Development Corporation Act of 1979, Section 4B. Authorized categories under this section include, among other items, land, buildings, or equipment for professional and amateur sports facilities, economic development, park facilities and events, entertainment and tourist facilities, and affordable housing.

Each year is based on the overall consumer spending and is calculated at 0.5% of the taxable sales inside the City. In fiscal year 1996, EDC received a Grant from Texas Parks and Wildlife toward the initial phase of the construction of a new park known as Veterans Park and was opened in fiscal year 1999. The annual expenditures for parks and related user fees moved to the General Fund as of FY 2017-2018 due to the EDC fund no longer being able to support the expenditures. In fiscal year 2014-2015 the City Council forgave a \$840,000 of a \$1,400,000 loan made to the EDC for the 2011-2012 Central Park renovation.

Historically, the Economic Development Corporation's largest expense has been for Contractual Services, which accounted for 55%-60% of the annual budget. However, that changed in FY 2015-2016 when the lessee of the Hawaiian Falls Water Park defaulted on the lease. Consequently, the EDC is now responsible for making the debt service payments which were previously funded through lease payment. Debt service payments account for the majority of total expenditures. More information on this situation may be found under the Splash Dayz Fund.

The City of White Settlement Economic Development Division has an essential role in creating a favorable environment for business development and success. By its nature, White Settlement Economic Development is a partnership between the business owners, community interests and municipal government.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Contractual Services	\$ 57,930	\$ 52,000	\$ 102,000	\$ 101,250
Debt Service	1,031,341	1,026,995	1,026,995	1,031,392
Total	\$ 1,089,271	\$ 1,078,995	\$ 1,128,995	\$ 1,132,642

Personnel Summary

No personnel is paid for out of this fund.

2019-2020 Accomplishments

Hired an EDC consultant company - Trent and Associates - Economic Development Strategic Plan

Goals (Refers back to 1.0 City Goal)

Create an environment that will attract quality businesses to the City

Build better relationships with new and existing businesses

Assist with developing a more economically friendly website with more information about the City to attract businesses

Develop staff training

Increase commercial construction permits

FY 21 Objectives

Bring quality businesses to the City

Conduct meet and greets with all existing businesses

Work with Planning & Development department to build a Land Use Plan that is attractive to new businesses

Take classes on EDC and Planning and Zoning

Implement a Tax Increment Reinvestment Zone

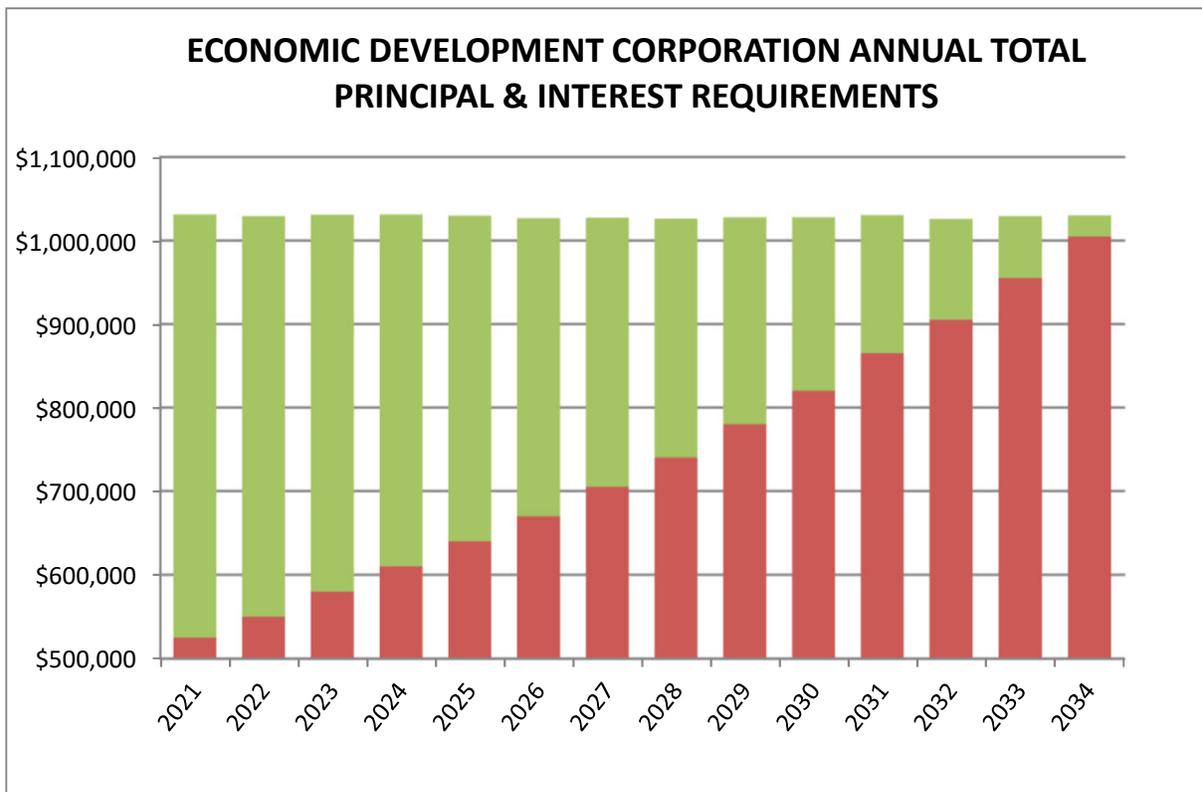
Performance Measures	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020	Projected 2020-2021
Businesses within the City	386	388	391	392
# of New Commercial Construction Projects	10	11	1	3

TOTAL OUTSTANDING DEBT REQUIREMENTS

	<u>INTEREST RATE (%)</u>	<u>ISSUE DATE</u>	<u>MATURITY DATE</u>	<u>AMOUNT OF ISSUE</u>
SALES TAX REVENUE BONDS	5.02	2013	2034	<u>\$ 12,600,000</u>
TOTAL DEBT REQUIREMENTS				<u>\$ 12,600,000</u>

SUMMARY REQUIREMENTS FOR PRINCIPAL AND INTEREST RETIREMENTS (WATER PARK DEBT)

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2021	\$ 525,000	\$ 506,393	\$ 1,031,393
2022	550,000	479,410	1,029,410
2023	580,000	451,047	1,031,047
2024	610,000	421,178	1,031,178
2025	640,000	389,803	1,029,803
2026	670,000	356,922	1,026,922
2027	705,000	322,410	1,027,410
2028	740,000	286,140	1,026,140
2029	780,000	247,988	1,027,988
2030	820,000	207,828	1,027,828
2031	865,000	165,535	1,030,535
2032	905,000	121,108	1,026,108
2033	955,000	74,421	1,029,421
2034	1,005,000	25,225	1,030,225
TOTAL	<u>\$ 10,350,000</u>	<u>\$ 4,055,408</u>	<u>\$ 14,405,408</u>

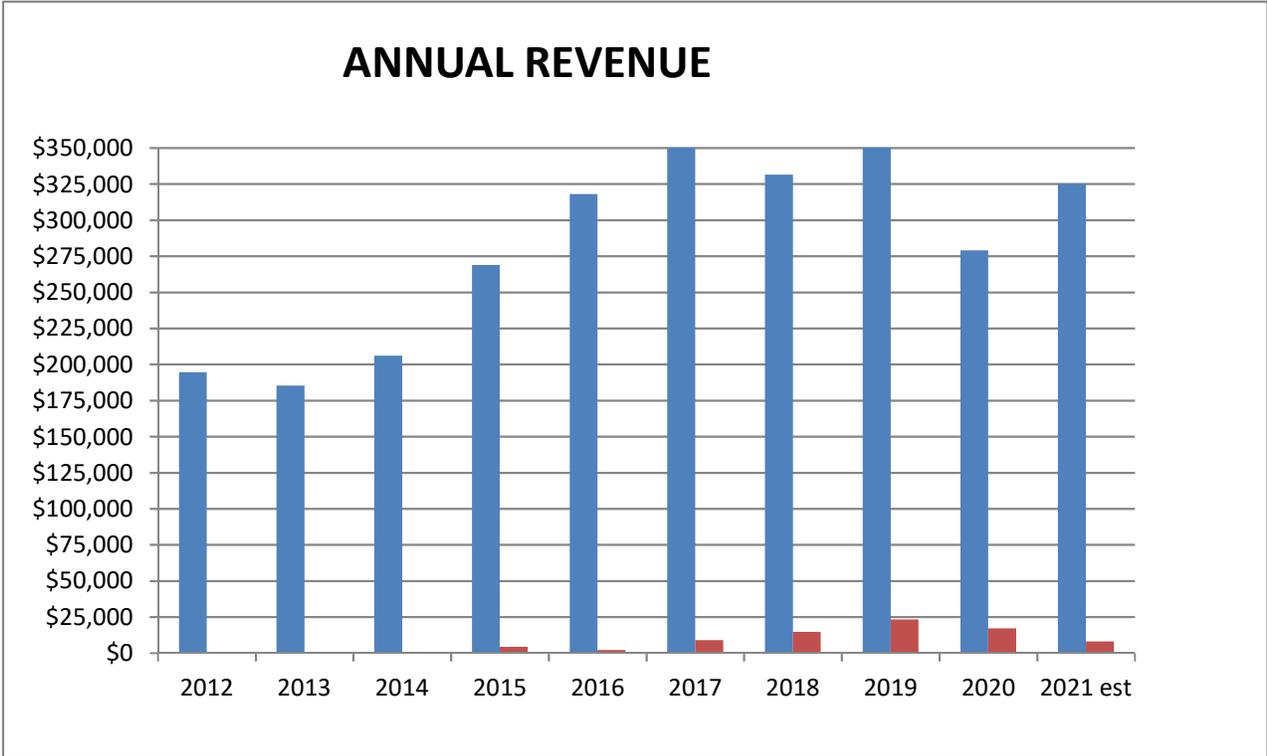


**City of White Settlement
Occupancy Tax Fund
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TAXES	366,994	350,000	350,000	325,000
INTEREST INCOME	23,214	10,000	10,000	8,000
TOTAL REVENUE	366,823	360,000	360,000	333,000
EXPENDITURES				
PERSONNEL	-	-	479	13,442
MATERIALS & SUPPLIES	3,870	14,900	13,071	14,900
CONTRACTUAL SERVICES	52,684	53,200	60,550	68,086
CAPITAL OUTLAY	32,592	230,000	86,030	80,000
TRANSFERS	306,032	200,000	343,970	200,000
TOTAL EXPENDITURES	395,178	498,100	504,100	376,428
REVENUES OVER (UNDER) EXPENDITURES		(28,355)	(138,100)	(43,428)

BUDGETED FUND BALANCE 9/30/2020 932,375
 BUDGETED FUND BALANCE 9/30/2021 888,947

Revenues



Year	Taxes	Other Revenue
2012	194,549	308
2013	185,394	639
2014	206,043	822
2015	268,954	4,219
2016	318,010	2,082
2017	357,912	8,911
2018	331,461	14,750
2019	366,994	23,214
2020	278,943	17,064
2021 est	325,000	8,000

Hotel / Motel - Occupancy Tax

Description

In November 1978, White Settlement adopted ordinance 655 creating the hotel occupancy tax. It was amended in March 1985 by Ordinance 808-85. All hotels/motels within the City of White Settlement are required to remit quarterly to the City a 7% hotel occupancy tax. Projects from this fund are approved by the City Council on an annual basis. Eight hotels are currently in operation within the City of White Settlement.

Under State Hotel Occupancy Tax Statues, use of hotel/motel tax receipts are limited to enhancing and promoting tourism, conventions and the hotel industry, establishing or improving convention centers, convention center operations, tourism related advertising and promotions, arts enhancement, and historical restoration and preservation program. The City of White Settlement has primarily used occupancy tax receipts for advertising, fine arts, signage for tourism and convention center operations, visitor center, museum, and sports field improvements.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Personnel	\$ -	\$ -	\$ 479	\$ 13,451
Materials & Supplies	3,870	14,900	13,071	14,900
Contractual Services	52,684	53,200	60,550	43,086
Capital Outlay	32,592	230,000	86,030	80,000
Transfers	306,032	200,000	343,970	200,000
Total	\$ 395,178	\$ 498,100	\$ 504,100	\$ 351,437

Personnel Summary

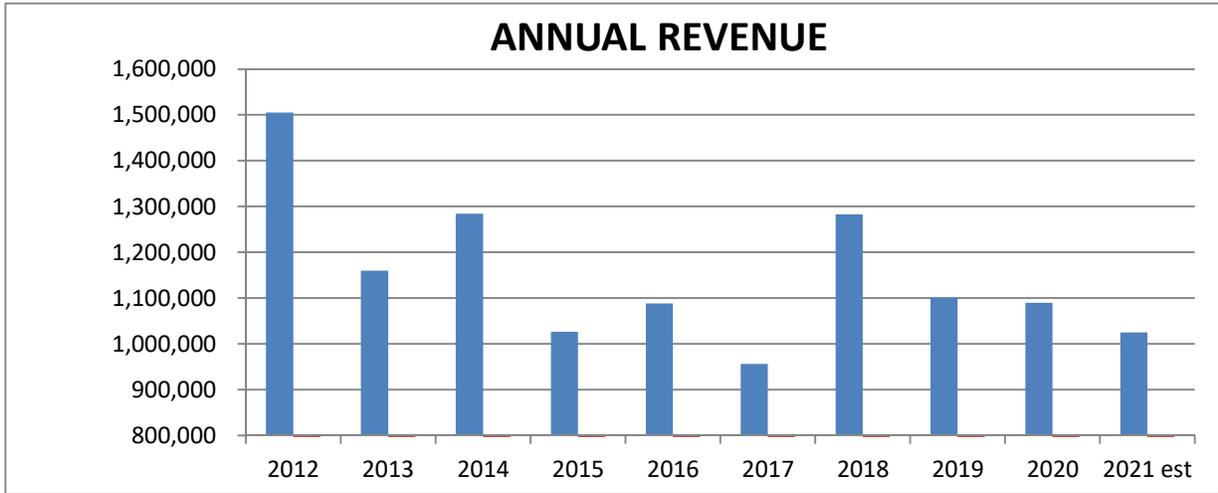
Position Title	Actual 2018-2019	Budgeted 2019-2020	Amended 2019-2020	Adopted 2020-2021
Clerk PT - Programming	-	-	-	1
Total	-	-	-	1

City of White Settlement
Crime Control and Prevention District Fund
2020 - 2021 Budget

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TAXES	1,100,353	1,100,000	1,100,000	1,025,000
INTEREST INCOME	16,635	5,000	5,000	5,000
OTHER REVENUE	119,024	-	-	-
TOTAL REVENUES	1,236,012	1,105,000	1,105,000	1,030,000
EXPENDITURES				
MATERIALS & SUPPLIES	36,192	28,250	28,250	42,690
CONTRACTUAL SERVICES	291,147	500,679	500,679	456,739
CAPITAL OUTLAY	128,620	-	-	-
TRANSFERS	761,840	765,371	765,371	765,371
TOTAL EXPENDITURES	1,217,800	1,294,300	1,294,300	1,264,800
REVENUES OVER/(UNDER) EXPENDITURES	18,212	(189,300)	(189,300)	(234,800)

BUDGETED FUND BALANCE 9/30/2020 670,909
BUDGETED FUND BALANCE 9/30/2021 436,109

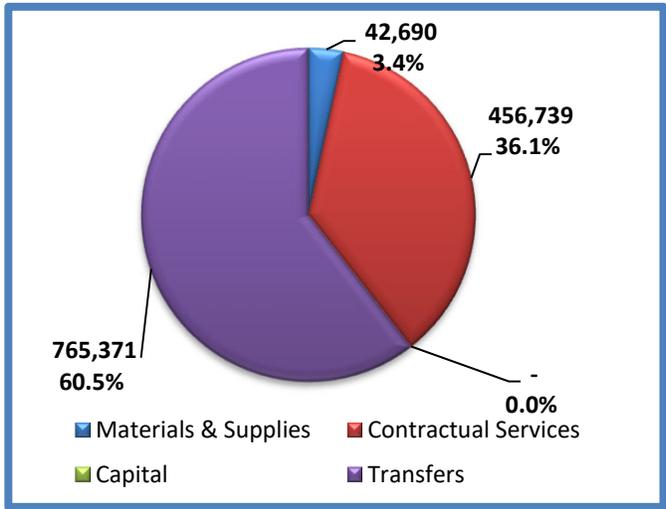
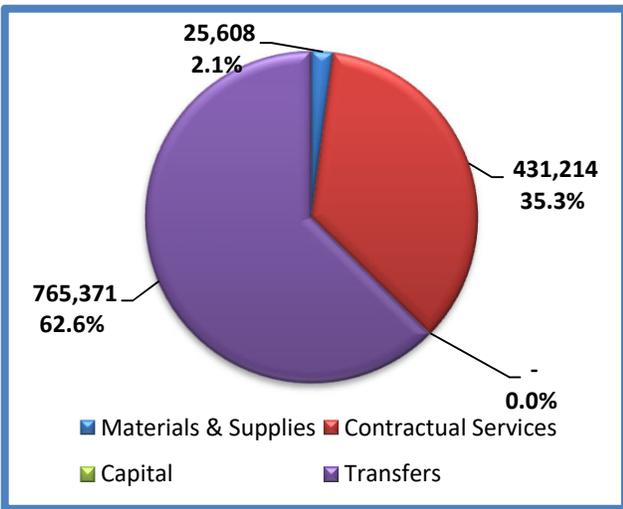
Revenues



Year	Taxes	Other Revenue
2012	1,505,058	808
2013	1,159,541	1,315
2014	1,283,903	914
2015	1,025,991	1,108
2016	1,088,398	1,323
2017	955,842	5,608
2018	1,282,963	18,886
2019	1,100,353	135,659
2020	1,089,164	109,897
2021 est	1,025,000	5,000

Expenditures

PRIOR YEAR VS CURRENT YEAR BY OBJECT



Crime Control and Prevention District

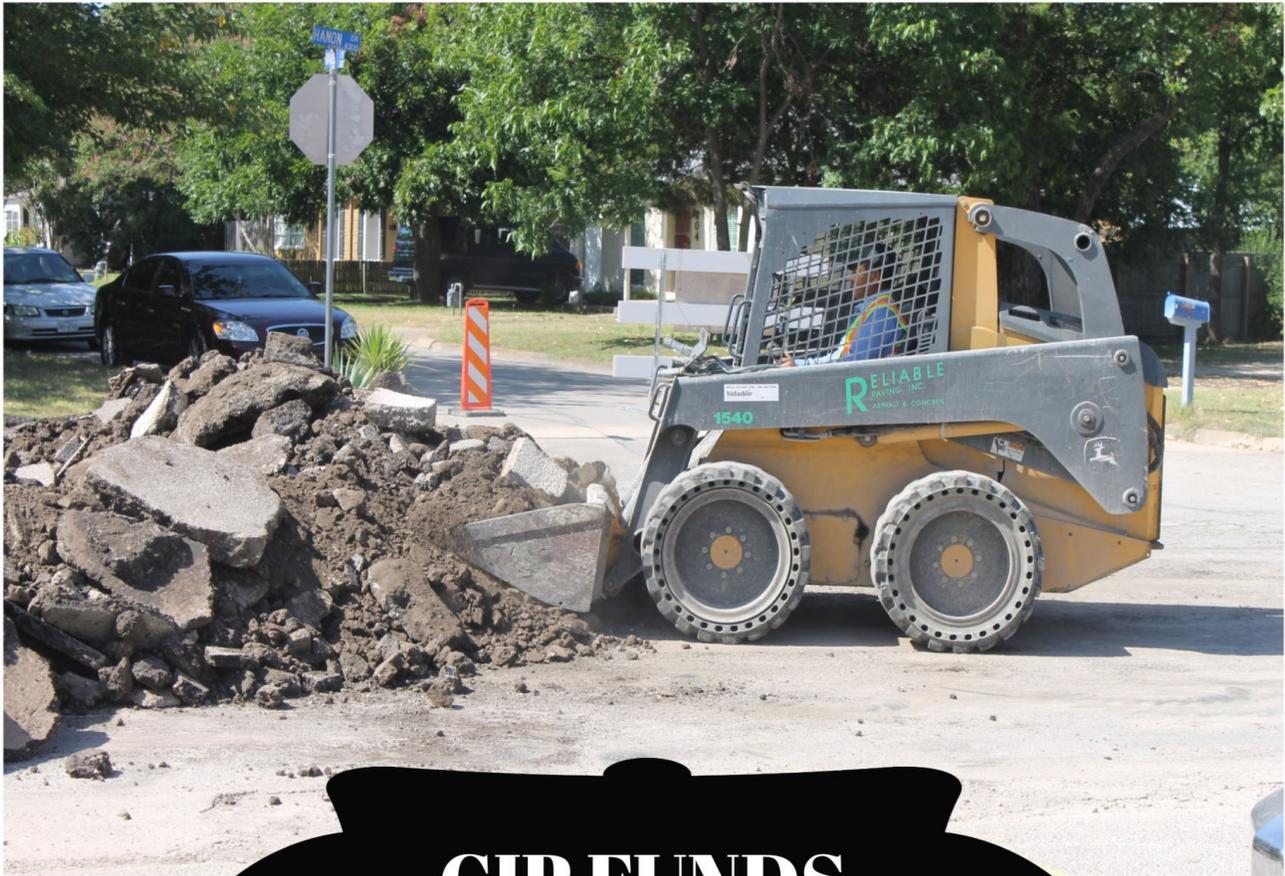
Description

The Citizens of White Settlement voted on January 20, 1996, to create a White Settlement Crime Control and Prevention District (CCPD) by the adoption of local sales and use tax at a rate of one-half of one percent through Resolution No. 608-96. The tax was readopted in May 2010 through Resolution No.931-10 for an additional twenty-year period beginning January 2011. In accordance with Local Government Code Chapter 363, the district may finance all the costs of a crime control and crime prevention program, including the costs for personnel, administration, expansion, enhancement and capital expenditures. The programs include police and law enforcement related programs; community-related crime prevention strategies; specific treatment and prevention programs, court and prosecution services; additional jails, jailers, guards, and other necessary staff. This will give the City leaders and police administrators an opportunity to make long-range plans that will ensure our community that their needs will be met.

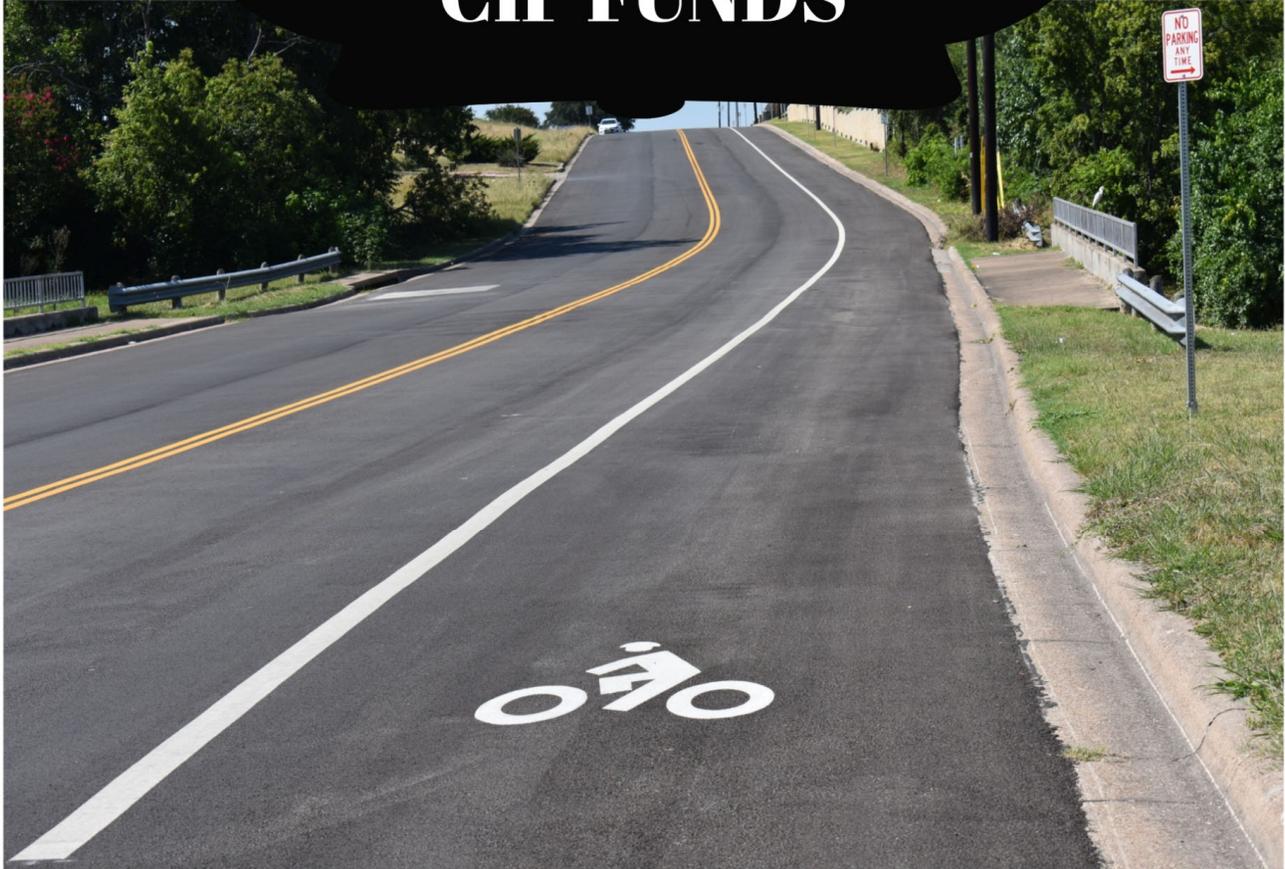
The Crime Prevention and Control District is an entity governed by a seven-member board approved by the City Council. For financial reporting purposes, the entity is reported as a component unit and as a part of the City's operations. The District pays the City five percent (5%) of the gross crime tax receipts for administrative and other services in monthly installments.

Budget Summary

Expenditures	Actual 2018-2019	Budgeted 2018-2019	Amended 2019-2020	Adopted 2020-2021
Materials & Supplies	\$ 36,192	\$ 28,250	\$ 28,250	\$ 42,690
Contractual Services	291,147	500,679	500,679	456,739
Capital Outlay	128,620	-	-	-
Transfers	761,840	765,371	765,371	765,371
Total	\$ 1,217,800	\$ 1,294,300	\$ 1,294,300	\$ 1,264,800



CIP FUNDS



City of White Settlement FY 2020-2021 Annual Budget CAPITAL IMPROVEMENTS PROGRAM

A Capital Improvement Program is a schedule of public Physical Improvements to be constructed with estimated resources available to finance the projected expenditures.

Capital Improvements are any expenditure of public funds for the purchase, construction, rehabilitation, replacement or expansion of the physical assets of the community. Capital expenditures are financed from a variety of sources to include long-term and short-term debt, current revenues, grants from other governmental entities, and donations from foundations, businesses, individuals and non-profit organizations. A detailed listing of financing methods is found on the following pages.

CAPITAL IMPROVEMENTS POLICY

The City of White Settlement prioritizes the funding of capital projects on the basis of a Capital Improvements Plan. The functions of the Capital Improvement Plan are as follows:

1. Estimating capital requirements.
2. Scheduling all capital projects over a fixed period with appropriate planning and implementation.
3. Budgeting priority projects and developing revenue sources for proposed improvements.
4. Coordinating the activities of various departments in meeting project schedules.
5. Monitoring and evaluating the progress of capital projects.
6. Informing the public of projected capital improvements.

METHODS OF FINANCING CAPITAL IMPROVEMENTS PROJECTS

Certificates of Obligations

Certificates of Obligations are issued with limited revenues pledged by the water and sewer systems. Voter approval is not required.

Donations

Donations are periodically received, by the City, from individuals, businesses, foundations and non-profit organizations.

Earmarked Funds

With Earmarked Funds, monies are accumulated in advance or set aside for capital construction or purchase.

General Obligation Bonds

With General Obligation bonds, the taxing power of the jurisdiction is pledged to pay interest and principal of the debt. General Obligation Bonds can be sold to finance permanent types of improvements such as municipal buildings, streets, parks and recreation facilities. Voter approval is required.

Revenue Bonds

Revenue Bonds frequently are sold for projects that produce revenues, such as water and sewer systems. Voter approval is not required.

Special Assessments

Public works that benefit particular properties may be financed more equitably by special assessments (i.e., paid by those who directly benefit).

State and Federal Grants

State and Federal Grant programs are available for financing a number of programs. These may include streets, water and sewer facilities, parks and playgrounds. The costs of funding these facilities may be borne completely by grant funds or a local share may be required.

	<u>Pay-As-You-Go</u>	<u>Debt Financing</u>
<u>Advantages:</u>	No Interest Costs. Interest Savings can be used to Finance Additional Projects	Allows for a Shorter Time Period for Financing Major Projects
	No Legal or Bond Covenant Requirements	Allocates Costs to Citizens Who Receive the Related Benefits
	No Debt Service Payments Required	Expands Capital Improvement Program
	No Additional Tax Levy is Required	Referendum Approval Indicates Public Support of the Project
	Conserve Debt Capacity and Achieve a more Favorable Credit Rating	Usually Required for Revenue Generating Facilities
<u>Disadvantages:</u>	Long Savings Period to Finance Major Construction Projects	Interest Costs
	Allocates Costs of Project to Citizens That May Not Benefit	Additional Tax Levy May be Required to Repay Debt
	Limits Capital Improvement Program to Funds Available	Legal Restrictions Set by Statute on Debt Issuance
	Reserves can not be Established Before the Construction of Revenue Generating Facilities	Bond Covenant Requirements
	Inflationary Costs	Voter Approval may be Required.

CY CAPITAL IMPROVEMENTS

Historically, in an effort to keep the tax rate low and reduce annual budget expenditures, many capital improvements were delayed over the years. Slowly, with increased property taxes, Capital improvements are being reinstated.

For the 2020-2021 budget, staff requested Council's consideration of expenditures for projects, equipment, and programs that have a useful life beyond the next annual budget. Ideally, the goal is to fund as much of the City's needs on a pay-as-you-go basis in the annual "Current Budget". However, the challenges of spending current resources to fund expenditures with a future useful life are best answered by having a Capital Improvement Plan (CIP) that is financed by long-term or short-term debt. The idea is to cover the costs of maintenance and operations out of the current year budget and minimize the amount of long-term and short-term debt issuance while maintaining a tax rate that is as level as possible.

Capital expenditures requested by each department during the Budget Planning Process were jointly discussed by staff and Council. Remaining funds from the 2015 Tax and Revenue CO's will be used to fund these capital expenditures. These funds from debt issuance are for the public purpose of constructing street improvements, renovating existing City Facilities, constructing and equipping improvements to the City's waterworks and sewer system, and acquisition of emergency fire equipment.

The following Approved Items Summary section identifies the capital improvements that have been authorized in FY 2020-2021. It includes the department requesting the item, the fund in which expenditures will be recorded, the sources of funds, and the cost. Although the proposed projects for the 2020-2021 budget year is heavily loaded, staff is working toward an attainable three (3) year forecast. For the 2020-2021 budget, staff will continue to work with Council to develop a more detailed Five Year CIP listing which shows, by year, the items/projects scheduled for each year.

The City does not anticipate that the significant nonrecurring capital expenditures will affect the City's current and future operating budgets. Please see Bond Fund Summary for major projects for the next year.

**CITY OF WHITE SETTLEMENT
CAPITAL PURCHASES BY FUND
2020-2021**

	<u>CAPITAL PROJECTS</u>	<u>WATER/ SEWER</u>	<u>OCCUPANCY TAX</u>	<u>STREET IMPROVEMENT</u>	<u>GENERAL</u>	<u>STORM WATER UTILITY</u>	<u>TOTAL</u>
<u>CULTURE/RECREATION</u>							
Parks	-	-	-	-	10,000	-	10,000
Recreation	-	-	80,000	-	-	-	80,000
TOTAL	-	-	80,000	-	10,000	-	90,000
<u>PUBLIC WORKS</u>							
Drainage	-	-	-	-	-	592,336	592,336
Streets	4,794,253	-	-	330,000	-	-	5,124,253
TOTAL	4,794,253	-	-	330,000	-	592,336	5,716,589
<u>WATER / WASTEWATER</u>							
Non-Departmental	-	50,000	-	-	-	-	50,000
Utility Billing	-	175,000	-	-	-	-	175,000
Water	1,244,756	251,000	-	-	-	-	1,495,756
Wastewater	1,122,358	275,000	-	-	-	-	1,397,358
TOTAL	2,367,114	751,000	-	-	-	-	3,118,114
CAPITAL BY FUND	\$ 7,161,367	\$ 751,000	\$ 80,000	\$ 330,000	\$ 10,000	\$ 592,336	\$ 8,924,703

PROJECTS FUNDED BY DEBT ISSUANCE	\$ 7,161,367
PROJECTS FUNDED BY FRANCHISE FEES	330,000
PROJECTS FUNDED BY HOTEL TAXES	80,000
PROJECTS FUNDED BY STORM WATER FEES	592,336
PROJECTS FUNDED BY SALES TAXES	10,000
PROJECTS FUNDED BY WATER/SEWER FEES	751,000
TOTAL CIP PROJECTS FUNDED	<u>\$ 8,924,703</u>

OPERATIONAL IMPACT OF CAPITAL PROJECTS

This budget includes funding for water, sewer, and sewer reconstructions, storm water erosion and stability project, well site tank replacements and site rehabilitation, lift station rehabilitation, convention center remodel, street overlay and chip seal, information technology upgrades and a new air compress for the fire department.

Note that only new dollars are appropriated for capital projects funds on an annual basis, while funds that are previously budgeted but were unspent at the end of the fiscal year are rolled over into the new fiscal year.

Stormwater

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Stormwater Utility Fee. Revenues have remained consistent but will have a rate increase by FY 2021 as a rate study is in progress. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally increased workload to staff, but no significant costs associated with that increase are anticipated.

Convention Center

Improvements to the Convention Center are on going from the previous year. The goal is to increase function to maximize the usability of the space for more events

Operational Costs Incurred: With the increase in function at the convention center, the amount of staff time needed to manage events at the Convention Center will increase but do not foresee the need for additional staff at this time.

Street Reconstructions

Operational Costs Incurred: Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decreased workload to staff, but no significant costs associated with that decrease are anticipated.

Water Line Reconstructions

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Water Utility Fee. Revenues were budgeted to decrease in FY 20 but will have a rate increase by FY 2022 as a rate study is in progress. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decreased workload to staff, but no significant costs associated with that decrease are anticipated.

Sewer Line Reconstructions

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Sewer Utility Fee. Revenues were increased in FY 2020 and we anticipate another rate increase in FY 2022. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decrease workload to staff, but no significant costs associated with that decrease are anticipated.

Street Overlays and Chip Seals

Operational Costs Incurred: Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decreased workload to staff, but no significant costs associated with that decrease are anticipated.

Well Site Rehabilitations

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Water Utility Fee. Revenues were budgeted to decrease in FY 2020 but will have a rate increase by FY 2022 as a rate study is in progress. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in decreased workload to staff, but costs associated with that decrease are unknown. Water loss and purchase of water from Fort Worth should decrease with these rehabilitations.

Lift Station Rehabilitations

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Sewer Utility Fee. Revenues were increased in FY 2020 and we anticipate another rate increase in FY 2022. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decrease workload to staff, but no significant costs associated with that decrease are anticipated.

**City of White Settlement
Capital Bond Fund
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
INTEREST INCOME	-	128,696	128,696	78,929
OTHER REVENUE	-	-	-	-
TRANSFERS	-	-	-	-
TOTAL REVENUES	-	128,696	128,696	78,929
EXPENDITURES				
CAPITAL OUTLAY	-	9,475,345	9,475,345	7,380,002
TRANSFERS	-	-	-	-
TOTAL EXPENDITURES	-	9,475,345	9,475,345	7,380,002
REVENUES OVER/(UNDER) EXPENDITURES	0	(9,346,649)	(9,346,649)	(7,301,073)

BUDGETED FUND BALANCE 9/30/2019 7,301,073
 BUDGETED FUND BALANCE 9/30/2020 -

**City of White Settlement
Capital Bond Fund
2020 - 2021 Projects**

09	513-40-404	ST REPLACEMENT - HACKAMORE	251,337
09	513-40-405	ST REPLACEMENT - TUMBLEWEED	1,099,538
09	513-40-406	ST REPLACEMENT - PEMBERTON	963,954
09	513-40-422	ST REPLACEMENT - N LAS VEGAS	600,000
09	513-40-426	ST REPLACEMENT - CLIFFORD	1,356,683
09	513-40-425	STREET IMPROVEMENTS	523,311
09	532-40-404	WATER LINE REPL - HACKAMORE	177,552
09	532-40-405	WATER LINE REPL - TUMBLEWEED	442,210
09	532-40-406	WATER LINE REPL - PEMBERTON	424,994
09	532-40-410	WATER SYSTEM	200,000
09	533-40-404	SEWER LINE REPL - HACKAMORE	159,293
09	533-40-405	SEWER LINE REPL - TUMBLEWEED	474,235
09	533-40-406	SEWER LINE REPL - PEMBERTON	38,087
09	533-40-407	SEWER LINE REPL - CLIFFORD	250,743
09	533-40-410	SEWER SYSTEM	200,000

City of White Settlement FY 2020-2021 Annual Budget Street Improvement Fund

5% Water and Sewer Franchise Fee is placed into a separate fund known as the Street Improvement Fund and shall be used exclusively for construction and improvements of public streets within the City of White Settlement. The franchise fee ordinance was passed on September 14, 1999. Interest is earned on the account and revenues received from street assessments will benefit the fund.

Projects are discussed annually and will involve street reconstruction that will add to the value of life of the infrastructures. The overlays projects provide an effective rehabilitation process, results in longer life to the street, creates a smoother ride of the pavement and allows for greater coverage of the City. Tarrant County manpower is used for the labor through an inter-local agreement with the City of White Settlement.

STREET SELECTION CRITERIA

- Roughness
- Base Condition
- Curb and Gutter Condition
- Condition of Underground Utilities

CURRENT PROJECTS WITH THE COUNTY

Reconstructions

- North Judd 20 Block - 6,750 sq. ft.
- Marrett (Sandell to Odie) - 18,143 sq. ft.
- Wilbur (Saddle to Dead End Saddle Hills East - 22,734 sq. ft.
- Harwell (Cherry to Roe) - 18,657 sq. ft.

Chip Seals

- Bridle (Wilbur to Silver Creeek) - 43,254 sq. ft.
- Wilbur (Saddle to S. Kate) - 26,082 sq. ft.
- Rockway (Saddle to S. Kate) - 114,120 sq. ft.
- Comal (Clifford to Silver Creek) - 65,880 sq. ft.
- Hallvale (Clifford to Rockway - 38,529 sq. ft.

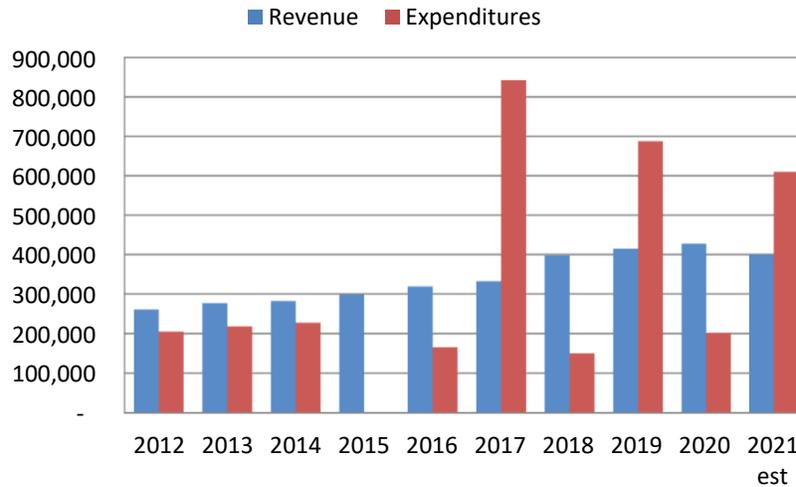
**City of White Settlement
Street Improvement Fund
2020 - 2021 Budget**

Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
FRANCHISE TAXES	392,226	408,900	408,900	390,000
INTEREST INCOME	22,659	11,000	11,000	10,200
TOTAL REVENUES	414,885	419,900	419,900	400,200
EXPENDITURES				
MATERIALS & SUPPLIES	-	-	123,688	130,000
CAPITAL OUTLAY	161,148	230,000	106,312	330,000
TRANSFERS	526,534	-	-	150,000
TOTAL EXPENDITURES	687,682	230,000	230,000	610,000
REVENUES OVER/(UNDER) EXPENDITURES	(272,797)	189,900	189,900	(209,800)

BUDGETED FUND BALANCE 9/30/2020 1,435,189
 BUDGETED FUND BALANCE 9/30/2021 1,225,389

Revenues & Expenditures

Street Improvement Fund Revenue / Expenditures



Year	Revenue	Expenditures
2012	260,862	204,725
2013	276,517	218,142
2014	282,383	227,590
2015	298,206	-
2016	319,086	165,470
2017	332,444	842,584
2018	397,038	150,000
2019	414,885	687,682
2020	427,856	202,311
2021 est	400,200	610,000



INTERNAL SERVICE FUNDS



City of White Settlement Internal Service Fund 2020 - 2021 Budget
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Account Description	2018-2019 Actual	2019 - 2020		2020-2021 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
CHARGES FOR SERVICES	-	266,864	266,864	224,068
OTHER REVENUE	-	753,646	753,646	115,494
TOTAL REVENUES	-	1,020,510	1,020,510	339,562
EXPENDITURES				
CONTRACTUAL SERVICES	-	256,314	256,314	219,568
CAPITAL OUTLAY	-	837,455	837,455	119,994
TOTAL EXPENDITURES	-	1,093,769	1,093,769	339,562
REVENUES OVER (UNDER) EXPENDITURES	-	(73,258)	(73,258)	-

BUDGETED FUND BALANCE 9/30/2020 _____ -
 BUDGETED FUND BALANCE 9/30/2021 _____ -

**CITY OF WHITE SETTLEMENT
ENTERPRISE CAPITAL LEASE SCHEDULE**

Fund Source	Asset ID	Unit #	EFM#	Quote	Lease Start Date	Interest Rate %	Capital Lease \$	City Aftermarket Costs	Payment Type	Lease Payment \$	Book Value @ Termination Include with last year						
											2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
01-506	2019-029	0228	2348N6	4180068	Oct-19	5.06%	45,074.64	13,976.04	Principal	698.66	-	8,383.92	8,383.92	8,383.92	8,383.92	8,383.92	3,155.04
01-506	2019-029	0228	2348N6	4180068					Interest	104.84	-	1,258.08	1,258.08	1,258.08	1,258.08	1,258.08	
01-506	2019-029	0228	2348N6	4180068					Management Fee	69.65	-	835.80	835.80	835.80	835.80	835.80	
01-506	2019-029	0228	2348N6	4180068						873.15	-	10,477.80	10,477.80	10,477.80	10,477.80	10,477.80	
01-511	2020-002	0220	233T4S	4180071	Oct-19	5.06%	29,037.29		Principal	392.00	-	4,678.71	4,704.00	4,704.00	4,704.00	4,704.00	25.29
01-511	2020-002	0220	233T4S	4180071					Interest	75.37	-	899.58	904.44	904.44	904.44	904.44	4.86
01-511	2020-002	0220	233T4S	4180071					Management Fee	41.64	-	496.99	499.68	499.68	499.68	499.68	2.69
01-511	2020-002	0220	233T4S	4180071						509.01	-	6,075.28	6,108.12	6,108.12	6,108.12	6,108.12	32.84
01-512	2020-006	0225	233RRX	4186529	Oct-19	5.06%	30,776.77	1,450.59	Principal	415.49	-	4,871.84	4,985.88	4,985.88	4,985.88	4,985.88	388.21
01-512	2020-006	0225	233RRX	4186529					Interest	80.32	-	940.40	963.84	963.84	963.84	963.84	23.44
01-512	2020-006	0225	233RRX	4186529					Management Fee	42.39	-	499.11	508.68	508.68	508.68	508.68	9.57
01-512	2020-006	0225	233RRX	4186529						538.20	-	6,311.35	6,458.40	6,458.40	6,458.40	6,458.40	421.22
01-513	2020-016	0215	233RRN	4135001	Oct-19	5.02%	39,799.65	6,019.99	Principal	537.30	-	5,999.85	6,447.60	6,447.60	6,447.60	6,447.60	447.75
01-513	2020-016	0215	233RRN	4135001					Interest	101.87	-	1,146.76	1,222.44	1,222.44	1,222.44	1,222.44	130.96
01-513	2020-016	0215	233RRN	4135001					Management Fee	55.28	-	608.08	663.36	663.36	663.36	663.36	-
01-513	2020-016	0215	233RRN	4135001						694.45	-	7,754.69	8,333.40	8,333.40	8,333.40	8,333.40	578.71
01-514	2020-003	0226	233T4Z	4193224	Oct-19	5.06%	29,037.29		Principal	392.00	-	4,678.71	4,704.00	4,704.00	4,704.00	4,704.00	25.29
01-514	2020-003	0226	233T4Z	4193224					Interest	75.37	-	899.58	904.44	904.44	904.44	904.44	4.86
01-514	2020-003	0226	233T4Z	4193224					Management Fee	41.64	-	496.99	499.68	499.68	499.68	499.68	2.69
01-514	2020-003	0226	233T4Z	4193224						509.01	-	6,075.28	6,108.12	6,108.12	6,108.12	6,108.12	32.84
01-517	2020-004	0223	233T56	413359	Oct-19	5.06%	31,519.03	1,453.39	Principal	393.99	-	4,636.91	4,727.88	4,727.88	4,727.88	4,727.88	364.92
01-517	2020-004	0223	233T56	413359					Interest	85.59	-	1,007.32	1,027.08	1,027.08	1,027.08	1,027.08	19.76
01-517	2020-004	0223	233T56	413359					Management Fee	43.67	-	513.96	524.04	524.04	524.04	524.04	10.08
01-517	2020-004	0223	233T56	413359						523.25	-	6,158.19	6,279.00	6,279.00	6,279.00	6,279.00	394.76
01-518	2020-011	0238	2348MQ	4129579	Nov-19	5.02%	47,987.34	11,497.00	Principal	743.80	-	7,804.09	8,925.60	8,925.60	8,925.60	8,925.60	1,411.45
01-518	2020-011	0238	2348MQ	4129579					Interest	112.03	-	1,172.82	1,344.36	1,344.36	1,344.36	1,344.36	171.54
01-518	2020-011	0238	2348MQ	4129579					Management Fee	67.58	-	713.01	810.96	810.96	810.96	810.96	97.95
01-518	2020-011	0238	2348MQ	4129579						923.41	-	9,689.92	11,080.92	11,080.92	11,080.92	11,080.92	1,680.94
01-524	2020-005	0224	233RRV	4184302	Oct-19	5.06%	30,476.08		Principal	411.43	-	4,824.03	4,937.16	4,937.16	4,937.16	4,937.16	384.72
01-524	2020-005	0224	233RRV	4184302					Interest	79.56	-	931.43	954.72	954.72	954.72	954.72	19.45
01-524	2020-005	0224	233RRV	4184302					Management Fee	40.64	-	477.96	487.68	487.68	487.68	487.68	9.72
01-524	2020-005	0224	233RRV	4184302						531.63	-	6,233.42	6,379.56	6,379.56	6,379.56	6,379.56	413.89
01-590	2019-010	0227	233RRR	41342917	Aug-19	5.21%	20,657.99		Principal	278.88	557.76	3,346.56	3,346.56	3,346.56	3,346.56	2,788.80	3,925.19
01-590	2019-010	0227	233RRR	41342917					Interest	55.71	111.42	668.52	668.52	668.52	668.52	557.10	
01-590	2019-010	0227	233RRR	41342917					Management Fee	23.16	46.32	277.92	277.92	277.92	277.92	231.60	
01-590	2019-010	0227	233RRR	41342917						357.75	715.50	4,293.00	4,293.00	4,293.00	4,293.00	3,577.50	
02-531	2020-001	0218	233RRB	4133910	Oct-19	5.06%	26,910.71		Principal	336.38	-	4,014.86	4,036.56	4,036.56	4,036.56	4,036.56	21.70
02-531	2020-001	0218	233RRB	4133910					Interest	73.31	-	874.99	879.72	879.72	879.72	879.72	4.73
02-531	2020-001	0218	233RRB	4133910					Management Fee	38.71	-	462.02	464.52	464.52	464.52	464.52	2.50
02-531	2020-001	0218	233RRB	4133910						448.40	-	5,351.87	5,380.80	5,380.80	5,380.80	5,380.80	28.93

02-531	2020-007	0219	233RRF	4187284	Oct-19	5.06%	26,910.71		Principal	336.38	-	3,873.79	4,036.56	4,036.56	4,036.56	4,036.56	162.77	6,727.91
02-531	2020-007	0219	233RRF	4187284					Interest	73.31	-	844.25	879.72	879.72	879.72	879.72	35.47	
02-531	2020-007	0219	233RRF	4187284					Management Fee	38.71	-	445.79	464.52	464.52	464.52	464.52	18.73	
02-531	2020-007	0219	233RRF	4187284						448.40	-	5,163.83	5,380.80	5,380.80	5,380.80	5,380.80	216.97	
02-532	2020-014	0216	233RRP	4187233	Nov-19	5.02%	39,934.80	5,970.00	Principal	539.12	-	5,606.85	6,469.44	6,469.44	6,469.44	6,469.44	862.59	7,587.60
02-532	2020-014	0216	233RRP	4187233					Interest	102.20	-	1,062.88	1,226.40	1,226.40	1,226.40	1,226.40	163.52	
02-532	2020-014	0216	233RRP	4187233					Management Fee	55.41	-	576.26	664.92	664.92	664.92	664.92	88.66	
02-532	2020-014	0216	233RRP	4187233						696.73	-	7,245.99	8,360.76	8,360.76	8,360.76	8,360.76	1,114.77	
02-532	2019-008	0221	233RRK	4134767	Sep-19	5.34%	30,184.11		Principal	407.49	407.49	4,889.88	4,889.88	4,889.88	4,889.88	4,482.39	5,734.71	
02-532	2019-008	0221	233RRK	4134767					Interest	82.60	82.60	991.20	991.20	991.20	991.20	908.60		
02-532	2019-008	0221	233RRK	4134767					Management Fee	39.92	39.92	479.04	479.04	479.04	479.04	439.12		
02-532	2019-008	0221	233RRK	4134767						530.01	530.01	6,360.12	6,360.12	6,360.12	6,360.12	5,830.11		
02-533	2020-015	0217	233RRL	4135001	Nov-19	5.02%	39,934.80	5,970.00	Principal	539.12	-	5,606.85	6,469.44	6,469.44	6,469.44	6,469.44	862.59	7,587.60
02-533	2020-015	0217	233RRL	4135001					Interest	102.20	-	1,062.88	1,226.40	1,226.40	1,226.40	1,226.40	163.52	
02-533	2020-015	0217	233RRL	4135001					Management Fee	55.41	-	576.26	664.92	664.92	664.92	664.92	88.66	
02-533	2020-015	0217	233RRL	4135001						696.73	-	7,245.99	8,360.76	8,360.76	8,360.76	8,360.76	1,114.77	
02-590	2019-009	0222	233RRJ	4187255	Oct-19	5.34%	30,184.11		Principal	407.49	-	4,889.88	4,889.88	4,889.88	4,889.88	4,889.88	5,734.71	
02-590	2019-009	0222	233RRJ	4187255					Interest	82.60	-	991.20	991.20	991.20	991.20	908.60		
02-590	2019-009	0222	233RRJ	4187255					Management Fee	39.92	-	479.04	479.04	479.04	479.04	439.12		
02-590	2019-009	0222	233RRJ	4187255						530.01	-	6,360.12	6,360.12	6,360.12	6,360.12	6,360.12		
08-551	2019-003	0211	2355DF	4221036	Mar-19	6.21%	39,674.95		Principal	614.96	3,939.63	7,379.52	7,379.52	7,379.52	7,379.52	4,219.56	1,997.68	
08-551	2019-003	0211	2355DF	4221036					Interest	114.02	732.76	1,368.24	1,368.24	1,368.24	1,368.24	684.12		
08-551	2019-003	0211	2355DF	4221036					Management Fee	41.80	267.93	501.60	501.60	501.60	501.60	250.80		
08-551	2019-003	0211	2355DF	4221036						770.78	4,940.32	9,249.36	9,249.36	9,249.36	9,249.36	5,154.48		
08-551	2019-004	0212	2355DT	4238157	Mar-19	6.21%	39,674.95		Principal	614.96	3,939.63	7,379.52	7,379.52	7,379.52	7,379.52	4,219.56	1,997.68	
08-551	2019-004	0212	2355DT	4238157					Interest	114.02	732.76	1,368.24	1,368.24	1,368.24	1,368.24	684.12		
08-551	2019-004	0212	2355DT	4238157					Management Fee	41.80	267.93	501.60	501.60	501.60	501.60	250.80		
08-551	2019-004	0212	2355DT	4238157						770.78	4,940.32	9,249.36	9,249.36	9,249.36	9,249.36	5,154.48		
08-551	2019-005	0213	2355G9	4238215	Mar-19	6.21%	39,674.95		Principal	614.96	3,939.63	7,379.52	7,379.52	7,379.52	7,379.52	4,219.56	1,997.68	
08-551	2019-005	0213	2355G9	4238215					Interest	114.02	732.76	1,368.24	1,368.24	1,368.24	1,368.24	684.12		
08-551	2019-005	0213	2355G9	4238215					Management Fee	41.80	267.93	501.60	501.60	501.60	501.60	250.80		
08-551	2019-005	0213	2355G9	4238215						770.78	4,940.32	9,249.36	9,249.36	9,249.36	9,249.36	5,154.48		
08-551	2020-009	0229	2346S8	4136992	Dec-19	5.02%	29,883.60		Principal	403.43	-	4,034.30	4,841.16	4,841.16	4,841.16	4,841.16	806.86	5,677.80
08-551	2020-009	0229	2346S8	4136992					Interest	76.90	-	769.00	922.80	922.80	922.80	922.80	153.80	
08-551	2020-009	0229	2346S8	4136992					Management Fee	41.68	-	416.80	500.16	500.16	500.16	250.08	83.36	
08-551	2020-009	0229	2346S8	4136992						522.01	-	5,220.10	6,264.12	6,264.12	6,264.12	6,014.04	1,044.02	
08-551	2020-012	0230	234CJX	4189113	Nov-19	5.02%	39,535.61	5,993.62	Principal	612.80	-	6,454.82	7,353.60	7,353.60	7,353.60	7,353.60	898.78	2,767.61
08-551	2020-012	0230	234CJX	4189113					Interest	91.44	-	992.52	1,097.28	1,097.28	1,097.28	1,097.28	159.79	
08-551	2020-012	0230	234CJX	4189113					Management Fee	55.03	-	550.30	660.36	660.36	660.36	55.03		
08-551	2020-012	0230	234CJX	4189113						759.27	-	7,997.64	9,111.24	9,111.24	9,111.24	9,111.24	1,113.60	
08-551	2020-019	0231	2348NM	4128793	May-20	4.35%	39,551.95	5,989.95	Principal	613.06	-	3,065.30	7,356.72	7,356.72	7,356.72	7,356.72	4,291.42	2,768.35
08-551	2020-019	0231	2348NM	4128793					Interest	79.27	-	396.35	951.24	951.24	951.24	951.24	554.89	
08-551	2020-019	0231	2348NM	4128793					Management Fee	45.54	-	227.70	546.48	546.48	546.48	273.24	318.78	
08-551	2020-019	0231	2348NM	4128793						737.87	-	3,689.35	8,854.44	8,854.44	8,854.44	8,581.20	5,165.09	
08-551	2020-018	0234	2394LL	4370565	Apr-20	4.35%	39,863.09	2,145.37	Principal	617.88	-	3,707.28	7,414.56	7,414.56	7,414.56	7,414.56	3,707.28	2,790.29
08-551	2020-018	0234	2394LL	4370565					Interest	79.88	-	479.28	958.56	958.56	958.56	958.56	479.28	
08-551	2020-018	0234	2394LL	4370565					Management Fee	76.65	-	459.90	919.80	919.80	919.80	459.90	459.90	
08-551	2020-018	0234	2394LL	4370565						774.41	-	4,646.46	9,292.92	9,292.92	9,292.92	8,833.02	4,646.46	
08-551	2020-013	0235	2348NH	4128793	Nov-19	5.02%	40,228.93	6,666.95	Principal	623.55	-	6,568.06	7,482.60	7,482.60	7,482.60	7,482.60	914.54	2,815.93
08-551	2020-013	0235	2348NH	4128793					Interest	93.01	-	1,009.79	1,116.12	1,116.12	1,116.12	1,116.12	162.73	
08-551	2020-013	0235	2348NH	4128793					Management Fee	56.40	-	564.00	676.80	676.80	676.80	338.40	56.40	
08-551	2020-013	0235	2348NH	4128793						772.96	-	8,141.85	9,275.52	9,275.52	9,275.52	8,937.12	1,133.67	

08-551	2020-010	0236	2346SD	4196030	Dec-19	5.02%	30,243.05		Principal	408.28	-	4,082.80	4,899.36	4,899.36	4,899.36	4,899.36	816.56	5,746.25
08-551	2020-010	0236	2346SD	4196030					Interest	77.81	-	778.10	933.72	933.72	933.72	933.72	155.62	
08-551	2020-010	0236	2346SD	4196030					Management Fee	42.04	-	420.40	504.48	504.48	504.48	252.24	84.08	
08-551	2020-010	0236	2346SD	4196030						528.13	-	5,281.30	6,337.56	6,337.56	6,337.56	6,085.32	1,056.26	
08-551	2020-008	0237	2346S2	4136979	Oct-19	5.06%	22,134.08		Principal	298.81	-	3,585.72	3,585.72	3,585.72	3,585.72	3,585.72	-	4,205.48
08-551	2020-008	0237	2346S2	4136979					Interest	57.85	-	694.20	694.20	694.20	694.20	694.20	-	
08-551	2020-008	0237	2346S2	4136979					Management Fee	27.93	-	335.16	335.16	335.16	335.16	335.16	-	
08-551	2020-008	0237	2346S2	4136979						384.59	-	4,615.08	4,615.08	4,615.08	4,615.08	4,615.08	-	
08-551	2020-017	0239	23BMM7	4433868	May-20	4.80%	41,794.80	7,825.16	Principal	647.82	-	-	-	-	-	-	-	41,794.80
08-551	2020-017	0239	23BMM7	4433868					Interest	93.96	-	1,298.64	5,194.56	5,194.56	5,194.56	5,194.56	3,030.16	
08-551	2020-017	0239	23BMM7	4433868					Management Fee	88.38	-	336.99	1,347.96	1,347.96	1,347.96	673.98	786.31	
08-551	2020-017	0239	23BMM7	4433868						830.16	-	1,635.63	6,542.52	6,542.52	6,542.52	5,868.54	3,816.47	

**CITY OF WHITE SETTLEMENT
ENTERPRISE CAPITAL LEASE SCHEDULE
NOT RECEIVED**

01-513			4629111				33,565.00	1,500.00	Principal	432.88	-	-	4,899.36	4,899.36	4,899.36	4,899.36	816.56	13,151.00
01-513			4629111						Interest	112.33	-	-	933.72	933.72	933.72	933.72	155.62	
01-513			4629111						Management Fee	-	-	-	504.48	504.48	504.48	252.24	84.08	
01-513			4629111							545.21	-	-	6,337.56	6,337.56	6,337.56	6,085.32	1,056.26	
02-532			4629059				33,656.00	1,500.00	Principal	432.88	-	-	3,585.72	3,585.72	3,585.72	3,585.72	-	19,313.12
02-532			4629059						Interest	112.33	-	-	694.20	694.20	694.20	694.20	-	
02-532			4629059						Management Fee	-	-	-	335.16	335.16	335.16	335.16	-	
02-532			4629059							545.21	-	-	4,615.08	4,615.08	4,615.08	4,615.08	-	
23-578			4629114				48,364.00	1,500.00	Principal	632.66	-	-	7,773.84	7,773.84	7,773.84	7,773.84	4,534.74	12,733.90
23-578			4629114						Interest	162.74	-	-	1,127.52	1,127.52	1,127.52	1,127.52	657.72	
23-578			4629114						Management Fee	-	-	-	1,060.56	1,060.56	1,060.56	530.28	618.66	
23-578			4629114							795.40	-	-	9,961.92	9,961.92	9,961.92	9,431.64	5,811.12	

**CITY OF WHITE SETTLEMENT
VEHICLE REPLACEMENT SCHEDULE**

VEH NO.	CAPITAL ASSET #	EFM#	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL/ ENTERPRISE COST	CITY'S PORTION AFTERMARKET COSTS	LEASE COST	MONTHLY MAINTENANCE COSTS	MONTHLY ADMINISTRATION COSTS
0204	2017-002		506 MARSHAL	2017	FORD	F-150 Crew Cab 4x4	2022	59,788.91				6.00
0228		2348N6	506 MARSHAL	2019	CHEVROLET	SILVERADO 1500 CREW CAB	2024	45,074.64	13,976.04	873.15	-	6.00
0220	2020-002	233T4Z	511 CODE	2019	CHEVROLET	SILVERADO 1500 LD DOUBLE C	2024	29,037.29	-	509.01	37.69	6.00
0225	2020-006	233RRX	512 MAINTENANCE	2019	RAM	PROMASTER 2500 VAN	2024	30,776.77	1,450.59	538.20	36.71	6.00
0215	2019-016	233RRN	513 STREET	2019	FORD	F-350 XL CREW CAB/CHASSIS	2024	39,799.65	6,019.99	694.45	32.17	6.00
0226	2020-003	233T4S	514 PLANNING/DEVELOPMEN	2019	CHEVROLET	SILVERADO 1500 LD DOUBLE C	2024	29,037.29	-	509.01	37.69	6.00
0188	2015-005		515 POLICE	2015	FORD	F150 CREW CAB	2021	20,173.92				6.00
0192	2016-003		515 POLICE	2016	CHEVROLET	TAHOE	2022	40,340.29				6.00
0194	2016-007		515 POLICE	2016	FORD	UTILITY VEHICLE	2022	30,088.20				6.00
0196	2016-009		515 POLICE	2016	FORD	UTILITY VEHICLE	2022	35,702.17				6.00
0205	2018-010		515 POLICE	2018	CHEVROLET	TAHOE	2023	43,371.34				6.00
0206	2018-011		515 POLICE	2018	CHEVROLET	TAHOE	2023	43,371.34				6.00
0211	2019-003	2355DF	515 POLICE	2019	Chevrolet	Tahoe	2024	39,674.95	2,128.31	770.78		6.00
0212	2019-004	2355DT	515 POLICE	2019	Chevrolet	Tahoe	2024	39,674.95	2,128.31	770.78		6.00
0213	2019-005	2355G9	515 POLICE	2019	Chevrolet	Tahoe	2024	39,674.97	2,128.31	770.78		6.00
0229	2020-009	2346S8	515 POLICE	2019	CHEVROLET	SILVERADO 1500 LD	2024	29,883.60	-	522.01		6.00
0230		234CJX	515 POLICE	2019	CHEVROLET	TAHOE PPV	2024	39,535.61	5,993.62	759.27		6.00
0231		2348NM	515 POLICE	2019	Chevrolet	Tahoe	2024	39,551.95	5,989.95	737.87		7.50
0234		2394LL	515 POLICE	2019	Chevrolet	Tahoe	2024	39,863.09	2,145.37	774.41		6.00
0235		2348NH	515 POLICE	2019	CHEVROLET	Tahoe	2024	40,228.93	6,666.95	809.25		6.00
0236	2020-010	2346SD	515 POLICE	2019	CHEVROLET	SILVERADO 1500 LD	2024	30,243.05	-	528.13		6.00
0237	2020-008	2346S2	515 POLICE	2019	CHEVROLET	Malibu	2024	22,134.08	-	384.59		6.00
0239		23BMM7	515 POLICE	2019	CHEVROLET	Tahoe	2024	39,451.64	7,188.50	772.96		6.00
0184	2014-023		517 ANIMAL CONTROL	2014	FORD	E250 VAN	2021	48,920.25				6.00
0223	2020-004	233T56	517 ANIMALCONTROL	2019	RAM	PROMASTER 2500 VAN	2024	31,519.03	1,453.39	523.25	31.00	6.00
0195	2016-008		518 FIRE	2016	CHEVROLET	TAHOE	2021	37,830.00				6.00
0214	2019-006		518 FIRE	2019	FORD	F-250 SUPERCAB	2024	103,463.22				6.00
0238	2020-011	2348MQ	518 FIRE	2019	CHEVROLET	TAHOE SSV	2024	47,987.34	11,497.00	923.41	-	6.00
0224	2020-005	233RRV	524 PARKS	2019	RAM	PROMASTER 2500 VAN	2024	30,476.08	-	531.63	36.71	6.00
0201	2016-022		524 PARKS GEN	2016	FORD	F-150 Pickup	2022	24,314.66				6.00
0227	2019-010	233RRR	01-590 NONDEPARTMENTAL	2019	NISSAN	NV200 S VAN	2024	20,657.99	-	357.75	29.79	6.00
0208	2018-013		531 METER TECHNICIANS	2018	FORD	F-150 PICKUP	2023	23,736.18				6.00
0209	2019-001		531 METER TECHNICIANS	2018	FORD	F-150 SUPERCAB	2023	25,085.93				6.00
0218	2020-001	233RRB	531 METERTECHNICIANS	2019	CHEVROLET	SILVERADO 1500 LD DOUBLE C	2024	26,910.71	-	448.40	29.79	6.00
0219	2020-007	233RRF	531 METERTECHNICIANS	2019	CHEVROLET	SILVERADO 1500 LD DOUBLE C	2024	26,910.71	-	448.40	29.79	6.00
0197	2016-013		532 WATER	2016	FORD	F-350 PICKUP	2022	36,894.32				6.00
0216	2020-014	233RRP	532 WATERDISTRIBUTION	2019	FORD	F-350 XL CREW CAB/CHASSIS	2024	39,934.80	5,970.00	696.73	32.17	6.00
0221	2019-008	233RRK	532 WATERDISTRIBUTION	2019	FORD	F-250 XL SUPER CAB	2024	30,184.11	-	530.01	36.98	6.00
0198	2016-014		533 WASTEWATER	2016	FORD	F-350 PICKUP	2022	36,894.32				6.00
0217	2020-015	233RRL	533 WASTEWATER	2019	FORD	F-350 XL CREW CAB/CHASSIS	2024	39,934.80	5,970.00	696.73	32.17	6.00
0200	2016-019		578 PARKS GEN	2016	FORD	F-350 PICKUP	2022	39,903.50				6.00
0210	2019-002		590 PUBLIC WORKS	2018	Ford	F150 1/2T	2023	25,048.28				6.00
0222	2019-009	233RRJ	590 PUBLICWORKS	2019	FORD	F-250 XL SUPER CAB	2024	30,184.11	-	530.01	36.98	6.00

**CITY OF WHITE SETTLEMENT
VEHICLE REPLACEMENT SCHEDULE - ASSETS BEING SOLD IN 2020-2021**

0181	2014-001		515 POLICE	2014	DODGE	CHARGER	2021	29,430.75				6.00
0186	2015-003		578 PARKS GEN	2015	FORD	F250 P/U	2021	25,222.15				6.00
0172	2013-002		532 WATER	2013	FORD	F250 P/U	2021	19,801.10				6.00
0187	2015-004		513 STREET	2015	FORD	F250 P/U	2021	20,173.92				6.00

**CITY OF WHITE SETTLEMENT
MEDIUM TO HEAVY DUTY VEHICLE REPLACEMENT SCHEDULE**

VEH/ EQUIP NO.	CAPITAL ASSET #	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL COST
0193	2016-004	513 STREET	2014	FREIGHTLINER	ELGIN SWEEPER		215,956
0166	2011-014	518 FIRE	2011	FORD	F550 FIRE ATTACK		83,118
0180	2013-024	518 FIRE	2013	PIERCE	LADDER TRUCK >100'		789,336
0207	2018-12	518 FIRE	2018	SPARTAN	PUMP ENGINE		564,528
0170	2015-005	522 SENIOR CTR	2013	FORD	E450 BUS		32,602
0202	2016-023	522 SENIOR CTR	2016	FORD/ El Dorado	F450 16 passenger bus		58,069
0141	004241	533 WASTEWATER	2008	STERLING	VAC-TRUCK		54,700
0109	004612	590 PUBLIC WORKS	2002	GMC	C7500 BRUSH TRUCK		97,110
0119	004658	590 PUBLIC WORKS	2004	FORD	F800 DUMP 6-7 CU		46,232
0155	007087	590 PUBLIC WORKS	2009	FORD	E350 CAMERA VAN		151,549
0156	007100	590 PUBLIC WORKS	2009	FORD	F700 DUMP 6-7 CU		50,421
0179	2013-009	590 PUBLIC WORKS	2012	FORD	E350 BUCKET VAN		42,154
0185	2015-001	590 PUBLIC WORKS	2015	FREIGHTLINER	VAC TRUCK		280,558
0199	2016-015	590 PUBLIC WORKS	2016	FORD	F-750 Dump Truck		64,361
0203	2016-024	590 PUBLIC WORKS	2017	FREIGHTLINER	M2 112 Tandem Dump Truck		112,404

**CITY OF WHITE SETTLEMENT
TRAILER REPLACEMENT SCHEDULE**

VEH/ EQUIP NO.	CAPITAL ASSET #	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL COST
5002		513 STREET	1990	C&S	TRAILER		1,030
5003		513 STREET	1966	STEVENS	TRAILER		100
5102		513 STREET	2006		TRAILER		2,895
5038	003970	515 POLICE	1999	MONITOR	RADAR TRAILER		9,832
5079		515 POLICE	2002	CHEYENNE	TRAILER		2,450
5004		524 PARKS GEN	1970	HOBBS	TRAILER		3,000
5061		524 PARKS GEN	2000	COZYCOV	BOAT TRAILER		1,403
5005		578 PARKS GEN	1998	J&R	TRAILER		2,835
5056		578 PARKS GEN	2000	FRIENDSHIP	TRAILER		3,595
5119		578 PARKS GEN	2000		TRAILER		
5131	2015-008	578 PARKS GEN	2014	BIG TEX	TRAILER		12,745
5151	2020-035	513 STREET	2020	ROCKIN S	RS8318BP FLATBED TRAILER		4,365
5152	2021-003	518 FIRE	2020	CONTINENTAL	CARGO UTILITY TRAILER		18,662

**CITY OF WHITE SETTLEMENT
EQUIPMENT REPLACEMENT SCHEDULE**

VEH/ EQUIP NO.	CAPITAL ASSET #	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL COST
5125	2014-004	513 STREET	2013	CIMLINE	CRACK SEALER TRAILER		44,340
5127	2014-016	513 STREET	2014	GRACO	SPRAYER		5,361
5093	006001	513 STREET	2005	TARGET	STREET SAW		8,699
5134	2016-010	513 STREET	2016	SWENSON	VBEL 8-56-SS SPREADER		16,199
5135	2016-011	513 STREET	2016	SWENSON	VBEL 8-56-SS SPREADER		16,199
5023		515 POLICE ADMIN	1998	SPECTRUM	GENERATOR-STATIONARY		50,000
5143	2016-031	515 POLICE ADMIN	2016	GENERAC	22KW GENERATOR		14,395
5067	004872	518 FIRE	2001	CUMMINS	GENERATOR-STATIONARY		41,470
5145	2017-016	518 FIRE	2017	INMAR	430-SR INFLATABLE BOAT		9,514
5145A	2017-016	518 FIRE	2017	MERCURY	1F40202LZ 40HP ENGINE		5,468
5146	2017-016	518 FIRE	2017	MARINE MASTER	BOAT TRAILER		2,138
5040	003526	524 PARKS	2001	JOHN DEERE	TRACK LOADER		18,997
5073	004573	524 PARKS	2001	GRASSHOPPER	AERA-VATOR AE60		5,676
5074		524 PARKS	2001	TURFCO			7,285
5078		524 PARKS	2002	BLUEBIRD CORI	SOD CUTTER		2,935
5083		524 PARKS	2002	AERWAY			3,000
5084		524 PARKS	2002	THE BOOSTER	SPRAYER		3,495
5092	004218	524 PARKS	2004	JOHN DEERE	5205 LOADER		20,254
5112	007044	524 PARKS	2008	JOHN DEERE	TRACTOR		20,700
5120	2010-001	524 PARKS	2010	KUBOTA	UTILITY CART		12,210
5126	2014-005	524 PARKS	2013	KUBOTA	RTV900XTW UTILITY CART		15,729
5130	2015-002	524 PARKS	2015	TORO	4300-D GROUNDMASTER MOWER		45,000
	2016-005	533 WASTEWATER	2016	UNKNOWN	SEWER CAMERA		8,659
5137	2016-020	570 SPLASH DAYZ	2016	EZ GO	EXPRESS L6G GOLF CART		10,900
5138	2016-021	570 SPLASH DAYZ	2016	EZ GO	EXPRESS S4G GOLF CART		8,950
5139	2016-026	570 SPLASH DAYZ	2016	EZ GO	EXPRESS S6 GOLF CART		10,900
5140	2016-027	570 SPLASH DAYZ	2016	EZ GO	EXPRESS S6 GOLF CART		10,900
5121	2010-002	578 PARKS GEN	2009	RHINO	TURBO 96		5,984
5091	004246	578 PARKS GEN	2004	JOHN DEERE	410 RUBBER TIRE LOADER		15,005
5096	006020	578 PARKS GEN	2005	VERMEER	BC1000XL CHIPPER TRAILER		23,210
5066	004094	578 PARKS GEN	2001	KUBOTA	LA1251 RUBBER TIRE LOADER		34,616
	2016-005	590 PUBLIC WORKS	2016	UNKNOWN	SEWER CAMERA		8,659
5057		590 PUBLIC WORKS	1995	CHAMPION	AIR COMPRESSOR-STATIONARY		1,518
5060	004058	590 PUBLIC WORKS	2000	ATLAS	AIR COMPRESSOR TRAILER		11,308
5075		590 PUBLIC WORKS	2001	JOHN DEERE	BACKHOE/LOADER		67,845
5076	004580	590 PUBLIC WORKS	2001	MITSUBISHI	FG 40K FORKLIFT		27,237
5080	004599	590 PUBLIC WORKS	2002	SULLAIR	AIR COMPRESSOR TRAILER		10,810
5100	006030	590 PUBLIC WORKS	2006	JOHN DEERE	SKID STEER		27,504
5104	007003	590 PUBLIC WORKS	2007	CATERPILLAR	BACKHOE		63,883
5105	007008	590 PUBLIC WORKS	2007	KOHLER	200REOZJD GENERATOR TRAILER		43,122
5106	007009	590 PUBLIC WORKS	2007	KOHLER	200REOZVD GENERATOR TRAILER		43,122
5107	007010	590 PUBLIC WORKS	2007	KOHLER	500REOZVB GENERATOR TRAILER		72,370
5108		590 PUBLIC WORKS	2007	HYDRO TEK	HN3005E2H		
5110	007050	590 PUBLIC WORKS	2008	CATERPILLAR	RUBBER TIRE LOADER		11,346
5113		590 PUBLIC WORKS	2008	ACME	EZE-GAS 390 FUEL TRAILER		3,500
5114	007084	590 PUBLIC WORKS	2008	JOHN DEERE	BACKHOE		65,500
5128	2014-021	590 PUBLIC WORKS	2014	BOBCAT	T750 SKIDSTEER LOADER		49,654
5129	2014-022	590 PUBLIC WORKS	2014	JOHN DEERE	17D COMPACT EXCAVATOR		25,351
5136	2016-012	590 PUBLIC WORKS	2016	GENIE	TZ34 HYDRAULIC LIFT TRAILER		25,390
5141	2016-028	590 PUBLIC WORKS	2016	WACKER	6" PUMP TRAILER 6PTLT		16,970
5142	2017-001	590 PUBLIC WORKS	2017	SNAPPER	S150 xt 52" MOWER		6,639
5144	2017-003	590 PUBLIC WORKS	2017	TORO	5000 SERIES 60" MOWER		9,215
5149	2018-020	590 PUBLIC WORKS	2018	CASE	DV26 ROLLER		45,454

ORDINANCE NO. 2020-09-019

AN ORDINANCE ADOPTING THE OPERATING BUDGET FOR THE CITY OF WHITE SETTLEMENT, TEXAS, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021.

WHEREAS, the City of White Settlement is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

WHEREAS, the City Manager of the City has filed with the City Secretary a budget outlining all proposed expenditures of the Government of the City for the fiscal year beginning October 1, 2020, and ending September 30, 2021, (hereinafter referred as the "Budget"); and

WHEREAS, the Budget, a copy of which is attached hereto as Exhibit "A" and incorporated herein for all purposes, specifically sets forth each of the various projects and departments for which appropriations are delineated , and the estimated amount of money carried in the Budget for each; and

WHEREAS, the Budget has been filed with the City Secretary for at least thirty (30) days before the date the City Council makes its tax levy for the fiscal year and such Budget has been available for inspection by any taxpayer; and

WHEREAS, public notice of a public hearing on the proposed Budget, stating the date, time, place and subject matter of said public hearing, was given as required by the laws of the State of Texas; and

WHEREAS, such public hearing was held on August 25, 2020, prior approval of such date being hereby ratified and confirmed by the City Council, and those wishing to speak on the Budget were heard; and

WHEREAS, the City Council has studied the Budget and listened to the comments of the taxpayers at the public hearing held thereon and has determined that the Budget attached hereto is in the best interest of the City and that same should be approved and adopted;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF WHITE SETTLEMENT, TEXAS

Section 1.

All of the above premises are found to be true and correct and are incorporated into the body of this Ordinance as if copied in their entirety.

Section 2.

The Budget as set forth in Exhibit "A," of the revenue of the City and the expenditures / expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2020 and ending September 30, 2021, is hereby adopted and approved, and there is hereby appropriated from the funds indicated therein such sums for the projects, operations, activities, purchases, accounts and other expenditures proposed in the Budget.

Section 3.

No expenditure / expense of the funds of the City shall hereafter be made except in compliance with the budget and applicable state law; provided, however, that in case of grave public necessity to meet unusual and unforeseen conditions, which could not by reasonable, diligent thought and attention have been include in the original budget or from time to time be authorized by the City Council as amendments to the original Budget.

Section 4.

The City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget attached hereto, with the City Secretary. The City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget attached hereto, and any amendments thereto, in the office of the County Clerk of Tarrant County, Texas, as required by State law.

Section 5.

That the City Manager, and/or Finance Director is authorized to invest any funds not needed for current use, whether operating funds or bond funds according to the adopted Investment Policy, all of which investments shall be made in accordance with the law.

Section 6.

Any and all ordinances, resolutions, rules, regulations, policies or provisions in conflict with the provisions of this ordinance are hereby repealed and rescinded to the extent of conflict therewith.

Section 7.

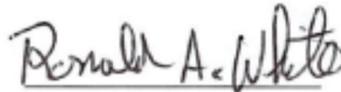
It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs and sections of this ordinance are severable, and if any phrase, clause, sentence, paragraph or section of this ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such unconstitutional phrase, clause, sentence, paragraph or section.

Section 8.

The fact that the fiscal year begins October 1, 2020 requires that this Ordinance be effective upon its passage and adopted to preserve the public peace, property, health, safety, and shall be in full force and affect from and after its passage and adoption.

PASSED AND APPROVED this the 1st day of September, 2020 by the City Council of the City of White Settlement, Texas.

Approved:



Ronald White
Mayor

Attest:



Amy Arnold, TRMC, CMC
City Secretary



ORDINANCE NO. 2020-09-020

AN ORDINANCE OF THE CITY OF WHITE SETTLEMENT, TEXAS, AFFIXING AND LEVYING MUNICIPAL AD VALOREM TAXES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021, AT A RATE OF \$0.746200 PER \$100.00 OF ASSESSED VALUE ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS FOR THE CITY OF WHITE SETTLEMENT, AS OF JANUARY 1, 2020, AND PROVIDING FOR COLLECTION OF AD VALOREM TAXES.

WHEREAS, the City of White Settlement is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

WHEREAS, the City Council of the City of White Settlement, Texas, held a public meeting to discuss and take a record for the proposed 2020 property tax rate on August 11, 2020 of \$0.746200 upon each one hundred dollar (\$100) valuation of all taxable real and personal property within the City of White Settlement, Texas; and,

WHEREAS, all statutory and constitutional requirements concerning the levying and assessing of ad valorem taxes have been completed in due and correct time, including providing notice of and conducting a public hearing on August 25, 2020 regarding the ad valorem tax levied hereby; and

WHEREAS, the City Council of the City of White Settlement, Texas, hereby finds that the tax for the fiscal year beginning October 1, 2020 and ending September 30, 2021, hereinafter levied for the current expenditures and the general improvements of the City and its property, must be levied to provide the revenue requirements of the budget for the ensuing year; and

WHEREAS, the City Council has approved on the 1st day of September 2020, the budget for the fiscal year beginning October 1, 2020 and ending September 30, 2021; and

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF WHITE SETTLEMENT, TEXAS:

Section 1.

That the City Council of the City of White Settlement hereby levies and adopts the tax rate on One Hundred Dollars (\$100.00) of assessed valuation for this city for the tax year 2020 as follows:

<u>Tax Rate</u>	<u>Purpose</u>
\$0.611145	Maintenance and operations

\$0.135055 Interest & sinking on general obligation debt

\$0.746200 Total Tax Rate

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 3.50 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$33

Section 2.

That the taxes herein are levied according to law and shall be due and payable on October 1, 2020, and the same shall become delinquent on February 1, 2021. Should any taxpayer fail to make payment before the date of delinquency, the penalty as provided by law shall be assessed until the unpaid taxes and penalty have been satisfied.

Section 3.

Pursuant to the authority granted by Section 33.07 of the Texas Tax Code, in the event that 2019 taxes and taxes for all subsequent years become delinquent on or after February 1st but not later than May 1st of the year in which they become delinquent, and in the event such delinquent taxes are referred to an attorney for collection, an additional amount of twenty percent (20%) of the total amount of tax, penalty and interest then due shall be added as collection costs to be paid by the taxpayer, for all taxes delinquent on or after July 1, 2020.

Section 4.

Pursuant to the authority granted by Section 33.08 of the Texas Tax Code, the City further provides that all 2020 taxes and taxes for all subsequent years that become delinquent on or after June 1st of the year in which they become delinquent shall, in order to defray the costs of collection, incur an additional 20% of the delinquent tax, penalty and interest.

Section 5.

The tax assessor/collector for Tarrant County is hereby authorized to assess and collect the Ad Valorem taxes, interest, and penalties of the City of White Settlement, Texas. All current and delinquent tax collections on the 2020 tax levy shall be deposited as provided in Section 1 of this ordinance. All interest and penalties and collections of delinquent taxes levied in prior years shall be deposited in the General Fund of the City.

Section 6.

In the event any section, sub-section, clause, sentence, or phrase of this ordinance shall be declared or adjudged invalid or unconstitutional, such adjudication shall in no means

affect any other section, sub-section, clause sentence, or phrase of this ordinance, but all the rest thereof shall be in full force and effect just as though the section, sub-section, sentence, clause or phrase so declared or adjudged invalid or unconstitutional was not originally a part thereof.

Section 7.

This ordinance shall be in full force and effect from and after its passage and publication as provided by law.

PASSED AND ADOPTED BY THE CITY COUNCIL OF THE CITY OF WHITE SETTLEMENT, TEXAS, on this the 1st day of September 2020.



Approved:

Ronald White

Mayor

Attest:

Amy Arnold, TRMC, CMC
City Secretary

**CITY OF WHITE SETTLEMENT
PAY SCALE
EFFECTIVE 10/1/2020**

PAY GRADE	MASTER CLASSIFICATION & PAY GRADE TABLE												8% Between Grade				
	TEMP	TECH	CLERICAL			MAINTENANCE			FIRE	POLICE	D/D HEADS	MGT	FROM	TO	FROM	TO	
1	T1											7.25	TO	13.54	15,080.00	TO	28,164.86
2	T2							PTFF				9.00	TO	14.62	18,720.00	TO	30,414.59
3	T3	ACO PT	CLK1									10.00	TO	15.79	20,800.00	TO	32,837.38
4	T4	TEC1	CLK2				LBR1					12.00	TO	17.06	24,960.00	TO	35,476.48
5	T5	TEC2	CLK3				LBR2					13.50	TO	18.42	28,080.00	TO	38,310.27
6	T6	TEC3	CLK4	SEC1			LBR3			DSP1		14.58	TO	19.90	30,326.40	TO	41,382.02
7	T7	TEC4	CLK5	SEC2		HE01	LBR4			DSP2		15.76	TO	21.49	32,780.80	TO	44,691.71
8	T8	TEC5	CLK6	SEC3	AA1	HEO2	LBR5	CRL1	FF1	DSP3		17.03	TO	23.20	35,422.40	TO	48,260.99
9	T9	TEC6	CLK7	SEC4	AA2	HEO3		CRL2	ENG	DSP4		18.39	TO	25.06	38,251.20	TO	52,133.12
10	T10	TEC7	CLK8		AA3			SPT1				19.86	TO	27.07	41,308.80	TO	56,308.10
11		TEC8	OM1		AA4			SPT2		PO1-2		21.44	TO	29.23	44,595.20	TO	60,807.55
12		TEC9	OM2		AA5			SPT3	CPT	PO3-4		23.15	TO	31.57	48,152.00	TO	65,674.75
13			OM3							CORP	DIV1	25.01	TO	34.09	52,020.80	TO	70,909.70
14			OM4								DIV2	27.02	TO	36.83	56,201.60	TO	76,598.91
15									CHF		DIV3	29.18	TO	39.77	60,694.40	TO	82,720.77
16										SGT	DIR1	31.50	TO	42.95	65,520.00	TO	89,340.16
17											DIR2	34.02	TO	46.38	70,761.60	TO	96,478.72
18										LT	DIR3	36.75	TO	50.10	76,440.00	TO	104,201.34
19										ASST. CHF	DIR4	39.69	TO	54.11	82,555.20	TO	112,551.30
20												42.86	TO	58.44	89,148.80	TO	121,550.21
21										CHF		46.31	TO	63.11	96,324.80	TO	131,262.98
22												50.00	TO	68.15	104,000.00	TO	141,754.50
23												54.00	TO	73.60	112,320.00	TO	153,089.66
24											CM	58.32	TO	79.49	121,305.60	TO	165,333.38

MODIFIED 2019-2020 WITH STEP INCREASES

FIRE

	Hourly	Annual
PT FF	12.000	
FF	17.420	48,000
ENG	19.050	52,500
CAPTAIN	26.310	72,500

Sworn Officers

		1	2	3	4
Annual	PO	52,672	54,779	56,870	59,249
Annual	CORP	59,859	62,253	64,743	67,333
Annual	SGT	74,812	77,804	80,917	84,153
Annual	LT	87,471	90,970	94,609	
Annual	CDT	37,232			

SPLASH DAYS SEASONAL

	T1	T2	T3	T4	
Hourly	LIFEGUARD	8.250	9.000	10.000	12.000
Hourly	GATE	7.250	9.000	10.000	
Hourly	CASH	9.000		10.000	
Hourly	F&B	7.250	9.000		
Hourly	MAINT.	7.250			

		1	2	3	4
Hourly	PO	25.323	26.336	27.389	28.485
Hourly	CORP	28.778	29.930	31.127	32.372
Hourly	SGT	35.967	37.406	38.902	40.458
Hourly	LT	42.053	43.736	45.485	4% difference
Hourly	CDT	17.900			Between steps

ACRONYMS OF KEY BUDGET TERMS

ADA	Americans with Disability Act
CAFR	Comprehensive Annual Financial Report
CCPD	Crime Control Prevention District
CDBG	Community Development Block Grant
CIP	Capital Improvements Program
CO	Certificate of Obligation
DPS	Department of Public Safety
EDC	Economic Development Corporation
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
FD	Fire Department
FLSA	Fair Labor Standards Act
FT	Full-time
FTE	Full-time equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information Systems
GO	General Obligation
HR	Human Resources
I&I	Inflow & Infiltration
I&S	Interest and Sinking
IT	Information Technology
KWSB	Keep White Settlement Beautiful
M&O	Maintenance and Operations
MGD	Million Gallons Per Day
MIS	Management Information Systems
NCTCOG	North Central Texas Council of Governments
P&Z	Planning & Zoning
PD	Police Department
PFIA	Public Funds Investment Act
PT	Part-time
ROW	Right of Way
S&P	Standard & Poor's
SCADA	Supervisory Control and Data Acquisition
SEC	Security and Exchange Commission
TAD	Tarrant Appraisal District
TCEQ	Texas Commission on Environmental Quality
TIRZ	Tax Increment Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TxDOT	Texas Department of Transportation
TWDB	Texas Water Development Board
W&S or W/S	Water & Sewer
YTD	Year-to-Date

GLOSSARY OF KEY BUDGET TERMS

Accrual Basis of Accounting	A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.
Account	A term used to identify an individual asset, liability, expenditure control, revenue control, encumbrance control, or fund balance.
Accounts Payable	A short-term liability account reflecting amounts owed to private persons or organizations for goods and services received by a government.
Accounts Receivable	An asset account reflecting amounts due from private persons or organizations for goods and services furnished by a government.
Accrual Accounting	A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent.
Adopted Budget	The budget as modified and finally approved by the City Council. The adopted budget is authorized by ordinance that sets the legal spending limits for the fiscal year.
Ad Valorem Tax	A tax levied on the assessed valuation of land and improvements.
Appraised Value	The estimated value of property for the purpose of taxation, as established by the Tarrant Appraisal District.
Appropriation	An authorization made by the City Council that permits officials to incur obligations against and to make expenditures of resources. Appropriations normally are made for fixed amounts at the department level and cover the operating budget for a one-year period.
Arbitrage	With respect to the issuance of municipal securities, arbitrage usually refers to the difference between the interest paid on tax-exempt bonds and the interest earned by investing the proceeds of the bonds in higher-yielding taxable securities. Federal income tax laws generally restrict the ability to earn positive arbitrage in connection with tax-exempt bonds.
Assessed Valuation	A valuation set upon real and personal property by the Tarrant Appraisal District as a basis for levying taxes.
Audit	A standardized, systematic and independent examination of data, statements, records, operations and performances of an enterprise for the purpose of examining for compliance with standardized procedures for managing cash on hand, receipts, payments, investments, and other allocations of monetary resources, capital assets or the use of personnel time and expertise.
Balanced Budget	A budget adopted by the City Council and authorized by ordinance where the proposed expenditures are equal to or less than the proposed revenues plus fund balances.

Basis of Accounting	A term used referring as to when revenues, expenditures, expenses, and transfers - and related assets and liabilities - are recognized in the accounts and reported in the City's financial statements.
Bond	A written promise to pay a sum of money on a specific date at a specific interest rate.
Budget	The City's financial plan that contains both the estimated revenues to be received during the year and the proposed expenditures to be incurred to achieve stated objectives.
Budget Amendment	A formal legal procedure utilized by the City to revise a budget during a fiscal year.
Budget Calendar	The schedule of dates used as a guide to complete the various steps the budget preparation and adoption process.
Budget Message	The opening section of the budget document from the City Manager that provides the City Council and the public with a general summary of the most important aspects of the budget. Sometimes referred to as a "transmittal letter."
Budgetary Control	The control of management of the organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.
Capital Assets	Long-term assets, such as buildings, equipment and infrastructure, intended to be held or used in operations.
Capital Outlay	An expenditure which results in the acquisition of or addition to capital assets, and meets these criteria: having an anticipated useful life or more than one year; can be permanently identified as an individual unit of property; belonging to one of the following categories - land, buildings, machinery and equipment, or infrastructure; constitutes a tangible, permanent addition to the value of City assets; cost generally exceeds \$5,000; does not constitute repair or maintenance; and is not readily susceptible to loss. In the budget, capital outlay is budgeted as expenditures in all fund types.
Capital Improvement Program	A plan for purchasing capital expenditures over a period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the City is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.
Capital Project Fund	A fund used to account for the financial resources to be used for the acquisition or construction of major capital facilities, infrastructure, or equipment, usually financed by the issuance of debt.
Certificates of Obligation	Tax-supported bonds that are similar to general obligation bonds and can be issued after meeting strict publication requirements and with final approval of the City Council.

Certified Appraisal Roll	The final property appraisals roll, as calculated by the Tarrant Appraisal District (TAD). The certified roll is required to be prepared by TAD by July 25 of each year.
City Charter	The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.
City Council	The elected governing body of the City, consisting of the Mayor and six (6) Council members, collectively acting as the legislative and policy-making body of the City.
Contractual Services	The costs related to services performed for the City by individuals, business, or utilities.
Crime Control and Prevention Sales Tax	Approved by votes in 1996 to collect a 1/2% sales tax for the Crime Control and Prevention District purposes, and readopted in 2010 for an additional 20 year period.
Current Taxes	Taxes levied and due within one year.
Debt Service	The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.
Debt Service Fund	A fund used to account for resources and expenditures related to retirement for the City's general obligation debt service, sometimes referred to as a "sinking fund."
Deficit	The excess of the liabilities of a fund over its assets; or the excess of expenditures over revenues during an accounting period; or in the case of proprietary fund, the excess of expense over income during an accounting period.
Delinquent Taxes	Taxes that remain unpaid after the date on which a penalty for nonpayment is attached. Property taxes are delinquent if not paid by January 31.
Department	A major administrative organizational unit of the City containing one or more divisions or activities.
Depreciation	A non-cash expense that reduces the value of an asset as a result of wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.
Distinguished Budget Presentation Program	A major administrative organizational unity of the City which indicates overall management responsibility for one or more activities.
Division	A major administrative organizational unity of the City which indicates overall management responsibility for one or more activities.

Encumbrance	An obligation, usually in the form of a purchase order, contract, or salary commitment, related to uncompleted contracts for goods or services. Used in budgeting, encumbrances are not classified as expenditures or liabilities, but are shown as a reservation of fund balance. Upon payment, encumbrances are recorded as expenditure and liquidated, thereby releasing the reservation of fund balance. Outstanding or unliquidated encumbrances at year-end are closed out.
Enterprise Fund	A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
Expenditure/Expenses	The outflow of funds paid or to be paid for assets obtained or goods and services obtained regardless of when the expense is actually paid. An expenditure decreases fund balance.
Fiscal Year	The time period designated by the City signifying the beginning and ending period for the recording of financial transactions. The City's fiscal year is October 1 through September 30.
Franchise Fees (Taxes)	A fee (tax) paid by a public utility for the use of public property in providing their services to the residents of the City. The fee is typically calculated as a % of the utility's gross receipts.
Full-Time Equivalent (FTE)	A position for an employee working a 40 hour work week for 52 weeks a year. Based on 2,080 annual hours or 2,756 for firefighters.
Fund	A fiscal and accounting entity established to record receipt and disbursement of income from sources set aside to support specific activities or to attain certain objectives. Each fund is treated as a distinct fiscal entity where assets equal liabilities plus fund balances.
Fund Balance	Unless stated otherwise, the excess of a fund's current assets over its current liabilities; sometimes called working capital in enterprise funds.
General Fund	The fund used to account for financial resources except those funds required to be accounted for in another fund; the general fund is tax supported and includes the operations of most City services, i.e., police, fire, streets, parks and recreation, and administration.
General Obligation Debt	Money owed on interest and principal to holders of the City's obligation bonds. The debt is supported by revenues provided from real property that is assessed through the taxation power of the City.
Generally Accepted Accounting Principles (GAAP)	Uniform minimum standards and guidelines for financial accounting and reporting.
Goal	A broad, general statement of each department's or division's desired social or organizational outcomes.

Governmental Funds	Funds generally used to account for tax-supported activities. The acquisition, use and financial resources and the related current liabilities are accounted for through governmental funds (General, Special Revenue, Capital Projects and Debt Service).
Grant	A contribution by a government or other organization to support a particular function. Typically, these contributions are made to local governments from state or federal governments.
Infrastructure	That portion of a City's assets located at or below ground level, including streets, water, and sewer systems.
Internal Service Fund	Internal Service Funds are used to account for the financing of goods or services provided by one fund or department to another fund or department on a cost reimbursement basis.
Levy	To impose taxes or special assessments. The total of taxes or special assessments imposed by a governmental unit.
Liability	Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date. The term does not include encumbrances.
Long-term Debt	Debt with a maturity of more than one year after date of issuance.
Materials and Supplies	Expendable materials and operating supplies necessary to conduct the business of departmental activities.
Mixed Beverage Tax	A tax imposed on the gross receipts of a licensee for the sale, preparation or serving of mixed beverages.
Modified Accrual Basis	The basis of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash, except for material and/or available resources, which should be accrued to reflect properly the taxes levied and revenue earned.
No New Revenue Tax Rate	Defined by State law. In general, the tax rate that will rise the same amount of property tax revenue as the previous year, based on properties taxed in both years.
Objectives	A specific statement of desired end which can be measured.
Operating Budget	Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities are controlled. The use of annual operating budgets is required by the City's Charter and State Law.
Ordinance	A formal legislative enactment by the governing body of a municipality.
Performance Measures	Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

Personnel Costs	The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.
Proposed Budget	The financial plan initially developed by departments and presented by the City Manager to the City Council for approval.
Property Tax	An annual or semi-annual tax paid to one or more governmental jurisdictions based on the real and personal property's assessed valuation and the tax rate, done in compliance with the State Property Tax Code.
Proprietary Fund	A governmental accounting fund having profit and loss aspects; therefore, it uses the accrual rather than modified accrual accounting method. The two types of proprietary funds are the Enterprise Fund and the Internal Service Fund.
Ratings	Designations used by credit rating agencies to give relative indications of credit quality. Municipal bonds rated Baa or BBB and above are considered to be investment-grade.
Refunding Bonds	Bonds issued to retire bonds already outstanding.
Reserve	An account used to indicate that a portion of fund resources is restricted for a specific purpose, or it not available for appropriation and subsequent spending.
Resolution	A formal statement of opinion or determination adopted by an assembly or other formal group.
Revenue	Funds that the City receives as income. Revenue increases fund balance.
Sales Tax	A general tax on certain retail sales levied on persons and businesses selling taxable items in the city limits. The City's current sales tax rate is 8.25%, consisting of 6.25% for the State of Texas; 1% for the City; 0.5% for the Economic Development Corporation; and 0.5% for the Crime Control Prevention District.
SCADA	Acronym for Supervisory Control and Data Acquisition. An automated system that electronically monitors and controls water storage tanks, pumping stations, and water supply levels. The system monitors and coordinates water supply throughout the City in order to meet customer water demands, by allowing remote facilities to be operated from a central location.
Special Revenue Fund	A fund used to account for proceeds for specific revenue sources (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specified purposes, or have been segregated by financial policy to be maintained separately.
Tarrant Appraisal District	The Tarrant Appraisal District legal entity that has been established in each Texas County by the State legislature for the purpose of appraising all property within the county or district. All taxing units within Tarrant County use the property values certified by TAD. TAD is governed by a board of directors, whose members are appointed by the individual taxing units within the district.

Tax Base	The total value of all real and personal property in the City as of January 1st of each year, as certified by Tarrant Appraisal District's Appraisal Review Board. The tax base represents the net taxable value after exemptions. (Also sometimes referred to as "assessed taxable value.")
Tax Levy	The result of multiplying the ad valorem property tax rate per one hundred dollars times the tax base.
Tax Rate	The rate applied to all taxable property to generate revenue. The tax rate is comprised of two components: the debt service (I&S) rate, and the maintenance and operations (M&O) rate.
Transfers	Transfers made from one City fund to another City fund for purposes such as reimbursement of expenditures, general and administrative services or debt service.
Unearned Revenue	Cash Received from customers in advance of services received. Recorded as a liability under general accepted accounting principles.
Voter Approval Tax Rate	A taxing unit's voter approval tax rate is a calculated rate that divides the overall property taxes into two categories - M&O and debt service. If a unit adopts a tax rate that is higher than the voter approval rate, an election is held for voters to approve the rate.
Working Capital	For enterprise funds, the excess of current assets over current liabilities. Working capital of a fund is important because budgeted expenditures of the fund must be provided for from cash receipts during the year supplemented by working capital carried over from prior years, if any.
Yield	The rate earned on an investment based on the price paid for the investment, the interest earned during the period held and the selling price or redemption value of the investment.