



**CITY OF
WHITE SETTLEMENT
ADOPTED BUDGET
FY 2019-2020**





**City of White Settlement, Texas
Fiscal Year 2019-2020 Budget
Adopted September 03, 2019**

Section 102.005, of the Local Government Code, requires that the following notice be posted with the City's Proposed Budget:

"This budget will raise more revenue from property taxes than last year's budget by an amount of \$928,585, which is an 14.05 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$303,221."

The members of the governing body voted on the budget as follows:

FOR: Paul Moore Danny Anderson Gregg Geesa

Evelyn Spurlock Christina Grudzinski

AGAINST: None

PRESENT AND NOT VOTING: Ronald White

ABSENT:

Property Tax Rate Comparison	2019-2020	2018-2019
Property Tax Rate:	\$0.732245/100	\$0.762186/100
Effective Tax Rate:	\$0.647133/100	\$0.716776/100
Effective Maintenance & Operations Tax Rate:	\$0.534704/100	\$0.567847/100
Rollback Tax Rate:	\$0.732245/100	\$0.762186/100
Debt Rate:	\$0.154765/100	\$0.149812/100

Total debt obligation for the City of White Settlement secured by property taxes: \$1,593,066



Principal Officers

City Council

Ronald White - Mayor

Paul Moore - Place 1

Evelyn Spurlock - Place 2

Danny Anderson - Mayor Pro-tem - Place 3

Christina Grudzinski - Place 4

Gregg Geesa - Place 5

City Staff

Jeffrey J. James - City Manager

Krystal Crump - Finance Director

John Bevering - Police Chief

Mark Ball - Fire Chief

Rich Tharp - Community Services Director

Kyle Reeves - Public Works Director

Amy Arnold - City Secretary

Drew Larkin - City Attorney



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of White Settlement Texas

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of White Settlement, Texas, for its annual budget for the fiscal year beginning October 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and a communications device.

The award is valid for a one year period only. We believe our budget continues to conform to the program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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October 1, 2020

Honorable Mayor, City Council Members and Residents
City of White Settlement, Texas

To the City of White Settlement:

I am pleased to present the 2019-2020 fiscal year annual budget for the City of White Settlement. This budget continues the 2018-2019 vision of building a community in White Settlement with a bright future. City Staff and Council have worked diligently since June 2018 to craft a Comprehensive Plan for the City, and it has been completed and approved by the council in October 2019. The next step will be improving our Zoning throughout the City and implementing the 20-Year Comprehensive Plan. In addition, the City is starting the process of a Traffic Study as well as a Stormwater Utility Rate Study to continue the trend towards developing long-term sustainable plans for the City. This budget involved a significant amount of planning, prioritization, vision, and resident input to address our primary goal of making White Settlement a thriving community. This year will come with its own set of challenges (several infrastructure projects); however, we are on track for new housing projects to be built in our city this year. Unfortunately, sales taxes continue to be flat from year to year, and the City has experienced several legislative changes that have affected municipal court and franchise fee revenues. Meeting our expense demands this year with the projected tax revenue will be challenging, but I want to assure the taxpayers of White Settlement that we (your City Staff) are committed to meeting and maintaining our goals of conservative fiscal responsibility while maintaining a balanced budget.

I sincerely hope you will see and appreciate all the effort that went into creating this year's budget. This budget continues the progress that the city has made to put our residents first, while proactively addressing concerns with public safety and the City's infrastructure, which includes water, sewer, and street maintenance.

Highlights

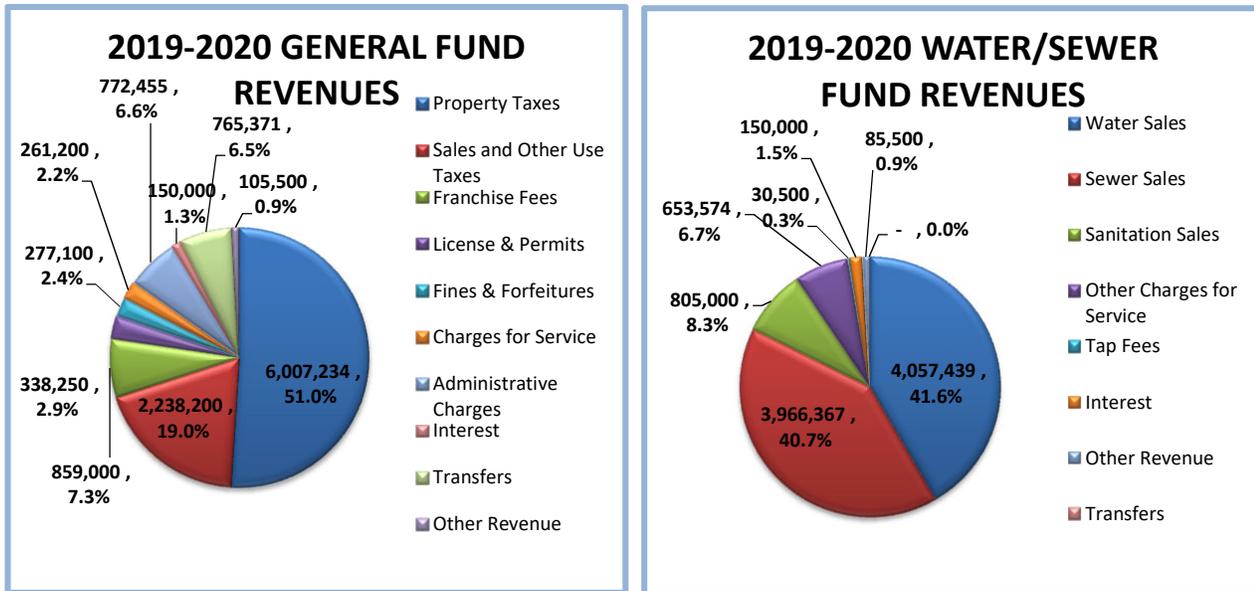
One of the issues facing the City is infrastructure needs. We have budgeted to complete projects such as; one sewer and street reconstruction project, three water, sewer, and street reconstruction projects, and wellsites #5 and #6 rehabilitation projects. The City will work to complete one sewer project and the Saddle Hills Park slope stabilization and erosion control project that started construction in 2018-2019. We will also continue working with NCTCOG (North Central Texas Council of Governments) and the City of Fort Worth to start a street project on North Las Vegas Trail using funds from several different sources (not just local taxes).

The City Council and City Management are moving closer to a full-time fire department by moving 6 part-time firefighters to 3 full-time positions and giving a market raise to full-time firefighter positions. In addition, the police department received a 4% step raise. Other full-time staff received raises as needed.

The City will continue to strive for adopting and maintaining a balanced budget. The City increased its water and sewer revenues by 2.5% (rates varied); this increase helped fund the purchase of materials and equipment to repair and replace part of our infrastructure. These funds were also used for consulting, planning, and engineering costs.

Revenue, Expenditures, and Personnel

City Council and City Management are committed to maintaining fiscal stability and a secure financial future. To achieve these goals, the budget includes a decrease in the property tax rate by 3.9%, with an increase in property values of 22.82%. Revenue from property taxes will rise more than last year's budget by an amount of \$928,525.00 Property and Sales Tax provides 70% of the City's General Fund budgeted revenues.



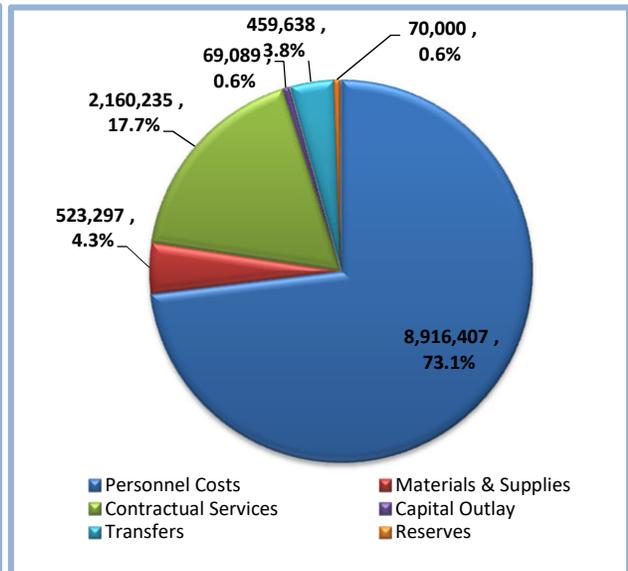
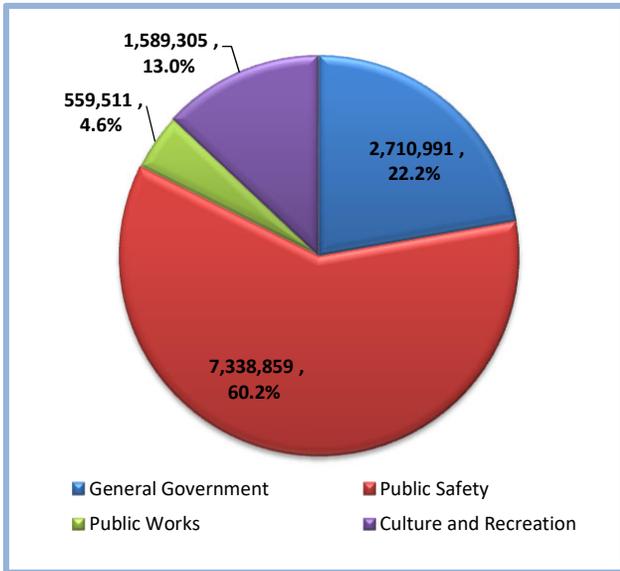
Another significant change planned this year is increasing water and sewer revenues by 2.5%. The need for this increase is the direct result of escalating internal labor and material costs for repairing and maintaining the City's aging water infrastructure. A minimal user will only see a \$1.46 increase in their monthly bill, while the average user (4,000 – 6,000 gallons per month) should expect a monthly increase of around \$2.76 per month. For those that double the amount of an average user's gallons, those customers could see an increase of \$6.74 per month.

Due to growing capital needs for stormwater projects such as erosion control and drainage repair issues, the City is looking to do a stormwater rate study to address the increased revenue needs from the drainage fee. The goal will be to look at a long-term sustainable plan to increase revenues to continue to work on infrastructure needs. The City cannot ignore the cost of maintaining our infrastructure any longer.

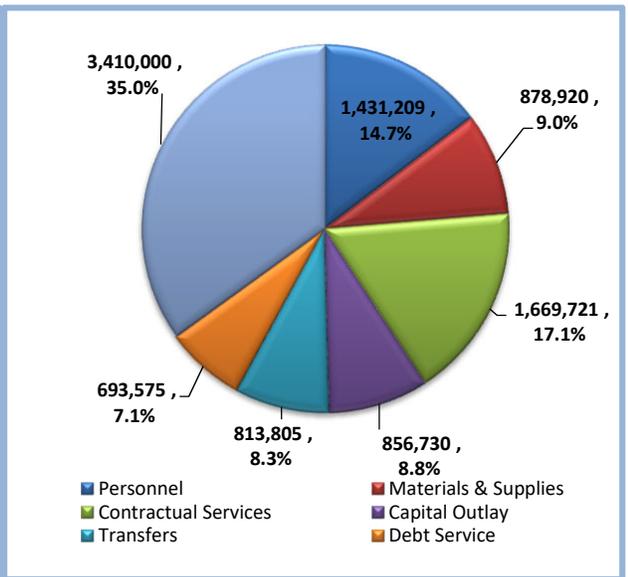
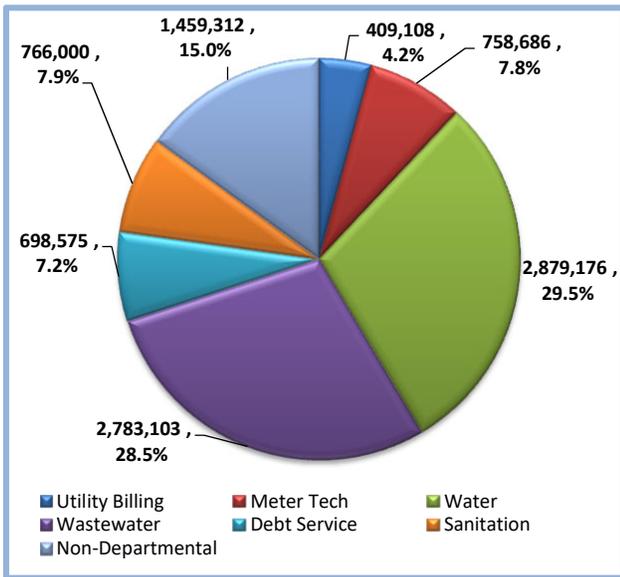
The City also entered into a contract with the City of Fort Worth to participate in their regional radio system to provide better communication between our City as well as the rest of Tarrant County. The City is finalizing the implementation of Brazos Ticket Writers for our police officers to move from paper tickets to electronic tickets. In addition, in 2018-2019, the City entered into an agreement with Enterprise Fleet Management to assist the City with the replacement of the City's aging fleet and managing fleet maintenance costs. About half the fleet is being changed out in 2019-2020 to remove aging vehicles from the City's fleet. This will provide staff with more efficient vehicles to perform their job duties.

The City of White Settlement will continue to make public safety its highest priority, with 60.2% of the General Fund budgeted expenditures going towards this important area. This included the previously mentioned action of moving 6 part-time firefighter positions to 3 full-time firefighter positions and providing a market raise for full-time firefighters. It also included the 4% step raise received by the police department.

The General Fund balance is healthy. However, there continues to be deterioration based on two factors. First, in previous years, City Management budgeted more general operating expenses than expected revenue. Current City Management has reversed this budget tendency in the 2017-2018 fiscal year as well as for the future. Second, the General Fund continues to support SplashDayz Waterpark operating expenses and capital expenditures for park improvements and attractions. However, the budgeted contribution to the SplashDayz Budget has been significantly reduced from \$1.3 million to \$450 thousand for the 2019-2020 budgets. This change resulted from a direct effort to increase revenue through strategic marketing while concentrating on cost reduction in operating efficiencies.



While the current Water and Sewer Fund balance is healthy, the growing infrastructure needs of the water and sewer system continue to increase due to 80% of the system being 40 years or older. The City has developed a 5-year plan to help address immediate concerns. In response to new regulatory obligations, the City has worked with engineering consultants and other outside sources to develop processes and policies that strengthened the Public Works Department.



Our City's fiscal health is the result of effective financial management policies, long-term financial planning, and having a comprehensive plan in place.

The Future

The City of White Settlement's government is committed to the goal of creating a "community of choice" that people from all over the metroplex choose to call home. The City will be addressing a variety of needs in addition to core services such as public safety, planning and development, and enforcement programs in the coming years. With a population of over 17,000 people, the City of White Settlement's residents deserves a safe, stable community where neighborhoods can thrive, where our infrastructure meets the needs of today and tomorrow, and where City government is open, effective, and efficient.

Action is already underway to accomplish these future goals. City staff is working with residents, elected officials, developers, and engineers to identify, prioritize, and implement projects where repair or replacement is needed with a focus on the water and sewer infrastructure and street improvements. These projects will allow the City to attract more commercial development such as restaurants, as well as increased residential development and continue to improve the quality of life for its residents. Our code enforcement program will contribute towards these objectives of ensuring neighborhood livability and improved quality of life. We will continue our residential certificate of occupancy inspections and increase inspections of multi-family and commercial properties. This will reduce substandard living conditions while increasing neighborhood appeal and safety throughout the City. The 2019-2020 Budget includes an organizational change to allow marshals, code, and animal control to work together to help clean up the City and implement a Code Rangers program to get resident assistance.

Summary

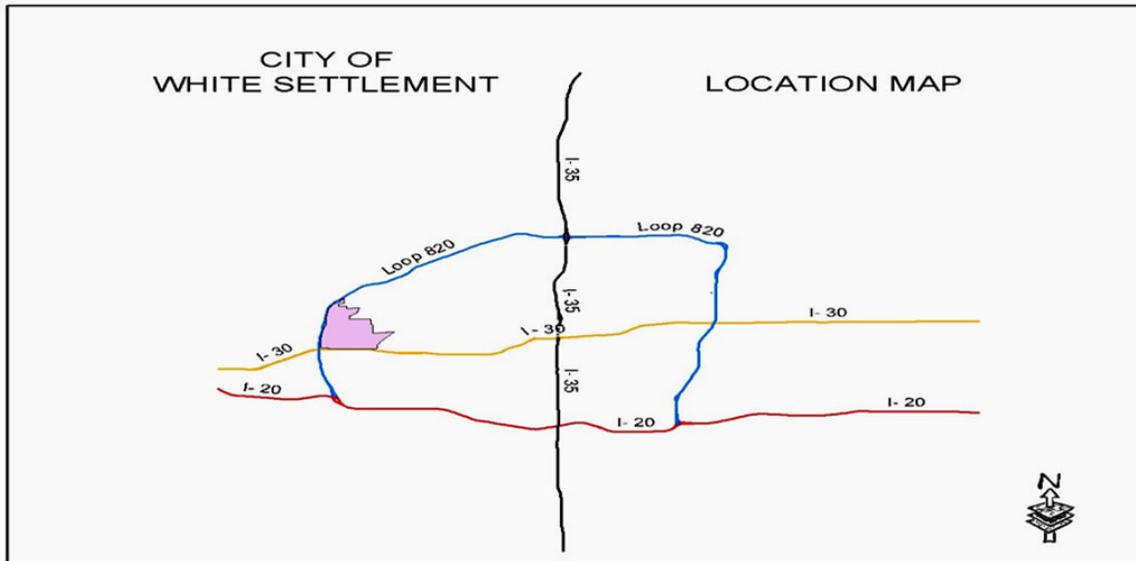
The 2019-2020 fiscal budget takes a balanced approach to planning for the future while maintaining continued fiscal conservancy and is a plan that will serve the community well for the coming years. While public safety continues to be a high priority, the City is also focusing on improving the aging infrastructure throughout the City.

I would like to thank the residents of White Settlement for their continued efforts to improve our City. I would like to thank the Mayor and City Council members for their continued commitment and efforts towards the advancement and success of our community. I would also like to express my gratitude to the many city employees who work towards the same vision of making the City of White Settlement a success.

Sincerely



Jeffrey J. James
City Manager



WHITE SETTLEMENT PROFILE

The City of White Settlement is located at the crossroads of Interstate 30 and Interstate Loop 820 on the western edge of the Dallas/Fort Worth Metroplex with all its culture and charm in addition to being on the "edge" of the West's wide-open spaces. White Settlement offers the best of all worlds - small town comfort, genuinely friendly people, quality public services, low crime, wonderful parks, terrific recreation, library and senior services programs, numerous restaurants, and several hotels. White Settlement affords an "edge" or advantage to businesses, relocating families and individuals, as well as visitors and conventioners.

White Settlement is fortunate by reason of its location and its access to the great Metroplex. Residents and visitors have easy access to numerous educational institutions, world-class museums, Texas Motor Speedway, professional sports franchises, Dallas/Fort Worth International Airport and no end of entertainment options in nearby Fort Worth and Dallas.

The City of White Settlement was officially incorporated on May 24, 1941. However, the existence of the White Settlement community reaches back to the earliest days of the Texas Republic. Shortly after his 1836 election to the presidency of the Texas Republic, Sam Houston created a General Land Office and a generous land grant policy to encourage migration of pioneers to Texas. One such pioneer was Logan Vandiver. He took advantage of the state's homestead law, and on February 16, 1838, received a headright certificate for a 1,476 acre tract of land just west of the Trinity River (property on which the City of White Settlement was ultimately established). Because of strife between Indians and settlers at the time, a small stockade (Bird's Fort) was built to afford a modicum of protection for new landholders and other incoming settlers. To forge peaceful relations between the Indians and settlers, a treaty was negotiated and signed in September 1843, by the Republic of Texas and area Indian tribes. This action generated increased migration to the prairie lands of what are now Tarrant and Parker Counties by both white settlers and Native Americans. Even with the peace treaty in place, the influx of new people to the area stirred old hostilities and prompted construction of a small fort at the confluence of the Clear and West Forks of the Trinity River. On November 14, 1849, the War Department named this new facility Fort Worth. This historical chain of events evolved into two settlements, one occupied by white settlers and another encompassing a grouping of seven Indian villages. The "white settlement" area became a trading post and farming community, with a road (known then

and now as White Settlement Road) leading to Fort Worth for the transport and exchange of farm products, livestock, and other items. From this early economic foundation, the area weathered the difficulties of pioneer life and agrarian development, World War I, and the depression of the 1930's.

Spurred by the World War II need for military aircraft, the White Settlement area grew rapidly from 500 people to a population of over 10,000. In 1941, the City of White Settlement was incorporated and was a neighbor to a new Consolidated Aircraft Corporation plant and a new Army airfield. A new housing area, known as "Liberator Village," was built in response to escalated housing demand and in honor of the B-24 or Liberator Bombers being assembled at the adjacent aircraft plant.

Over the years, the City of White Settlement has grown into a diverse urban community of about 17,000 residents under a Council/Manager form of government. Though surrounded by Fort Worth and other urban developments, White Settlement has not lost its small town sense of community and neighborliness. Residents care about one another and their community. Parks overflow during the summer with little league games and civic meetings are well attended. Residents are actively involved in their children's schools and extracurricular activities, and voluntarily participate in a wide variety of local programs and events within the City, schools and churches.

Constant improvements in all phases of the public domain continue to be the key to the development of the City of White Settlement. Many improvements have been made through the years in the mode of life in White Settlement. These include the construction of many churches, schools, various community facilities, family fun, fitness and entertainment opportunities, commercial/industrial buildings and firms.

We are growing and moving forward and should continue to do so. The untiring efforts of our predecessors in meeting and solving problems should inspire us in our efforts to face and resolve the challenges of each day. We must grow in a progressive manner or face the prospects of stagnation. We must grow to support a vibrant community of thriving businesses and quality neighborhoods. We must grow to ensure our citizens and visitors fulfilling family, fun and fitness opportunities. We must grow to encourage others in building and planning for the future. We must grow!

CITY OF WHITE SETTLEMENT ORGANIZATIONAL CHART



City of White Settlement Mission Statement

The government of the City of White Settlement exists to promote and sustain a superior quality of life. In partnership with the community and others, we pledge to deliver cost-effective services and quality facilities in a personal, responsive, and innovative manner.

In accomplishing this mission, the Mayor, City Council, City Manager, and City employees will be guided by these principles:

Respect for others

Teamwork

Fairness and integrity

Open, accessible government, where citizen participation is vital and strongly encouraged

Fiscal responsibility

A focus on progressive thinking and positive solutions

Fact-based decisions

A long-term perspective

Continuous community and personal improvement

Win-win partnerships with other public private entities

City of White Settlement Comprehensive Plan Policy Statements Goals & Strategies

Citizens of White Settlement experience a stable, self-sustaining economy with expanding job opportunities and sales tax expansion.

Economic Development: Expand and diversify the City's tax base.

Increase cooperation with private sector developers, regional economic development organizations, and economic development allies by providing assistance to developers with difficulties that may occur in the development process.

Economic Development: Create new jobs and expand the tax base.

Establish new website for economic development to provide additional information to prospective businesses. Also, create and provide site-specific information and geographic information to prospective and existing industries.

City owned, sponsored or managed public information and education services enhance the quality of life of the citizens in White Settlement.

Utility Billing: Increase citizen awareness and understanding of utility issues including conservation.

Improve public awareness of conservation issues including water conservation through proactive communication and expansion of the summer water conservation advertising and education program.

City Manager's Office: Provide timely and accurate public information via the City's website.

Redesign the City's website to provide a more user-friendly interface.

City Manager's Office: Improve citizen awareness and understanding of City programs, services and issues and promote a positive public image of the organization.

Develop a Public Information Program to improve community understanding of City services.

Parks, open space, recreation facilities and services, and social and cultural activities contribute to an enhanced quality of life for the citizens of White Settlement.

Park Maintenance: Improve the City of White Settlement park system to provide beautiful safe parks and a high quality of life.

Complete Parks, Recreation and Open Space Master Plan to provide long-range development guidelines for park expansion.

Provide for ongoing maintenance and operations of existing parks.

City-owned, sponsored or managed utilities provide safe, adequate and reliable services to all customers.

Utility Billing: Ensure the efficient delivery of timely and accurate billing and payment information to our customers.

Continue to explore new technology that will allow the Utility Office to run more efficiently and improve customer services.

Storm Water: Continue to explore new technology that will allow the Utility Office to run more efficiently and improve customer services.

Develop a Storm Water Drainage Master Plan to provide long-range capital improvement program and maintenance projects.

Use storm water utility fees to fund a pay-as-you-go funding program for storm water drainage capital projects.

Storm Water: Increase the rate of flow of storm water drainage through Farmer's Branch from all tributaries throughout the City.

Work with U.S. Army Corp of Engineers, City of Fort Worth and federal government to develop plans for project improving water flow through Farmer's Branch, using federal funding and voter approved debt.

Wastewater: Reduce the infiltration and inflow (I&I) of storm water drainage into the City's wastewater collection system.

To fund Phase I of the Infiltration and Inflow (I&I) Wastewater Improvement Program which includes rehabilitation of Priority 1 wastewater collection system manholes and replacement of most severely damaged collector mains.

The City provides for the safety of its citizens and supports the responsive delivery of coordinated services by the City and other public agencies.

Multiple: Ensure a safe and efficient fleet for City operations.

Extend the life of the City fleet in a cost-effective manner while maintaining the quality of fleet vehicles through innovative methods.

Management Information Systems: Provide cost effective information technology management services.

Contract with computer consulting firm that will provide the City with effective computer hardware and software implementation strategies and maintenance assistance.

White Settlement's natural and physical resources are managed so that citizens enjoy the benefits of economic and social development.

Sanitation: Protect the environment and contribute to community cleanliness and appearance.

Develop a plan for weather related community clean-up needs.

Continue hazardous household waste collection program.

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
GENERAL FUND**

	Account Description	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018
REVENUE						
01	PROPERTY TAXES	3,111,733	3,443,109	3,813,041	4,063,967	4,476,893
02	SALES AND OTHER USE TAXES	2,695,790	2,186,600	2,280,010	2,051,058	2,704,161
10	FRANCHISE FEES	962,473	989,747	901,836	939,417	979,164
25	FINES & FORFEITURES	498,863	499,021	492,185	527,474	409,556
15	LICENSE AND PERMITS	446,293	342,717	294,529	467,212	349,077
20	CHARGES FOR SERVICES	112,101	124,173	128,447	157,926	299,128
60	INTEREST INCOME	15,934	20,402	30,293	105,200	158,252
70	OTHER REVENUE	345,746	637,933	(250,242)	613,762	430,097
90	ADMINISTRATIVE CHARGES AND TRANSFERS	1,565,443	1,569,933	1,705,330	1,742,655	1,163,170
	TOTAL REVENUE	9,754,376	9,813,634	9,395,428	10,668,670	10,969,498
EXPENDITURES						
	GENERAL GOVERNMENT					
501	MAYOR & COUNCIL	1,197,029	100,968	166,014	278,731	248,883
502	CITY MANAGER'S OFFICE	189,613	328,591	238,624	520,371	309,462
503	CITY SECRETARY	92,266	136,030	111,748	105,598	112,116
504	HUMAN RESOURCES	156,870	163,366	165,029	103,954	128,370
505	MANAGEMENT INFORMATION SYSTEMS	215,757	219,946	244,461	335,317	387,829
507	FINANCE	379,781	457,022	513,316	563,256	497,885
509	PURCHASING	136,530	137,407	127,216	125,357	66,636
510	MEDIA		-	-	-	-
512	MUNICIPAL FACILITIES	172,701	154,315	122,319	148,525	76,087
590	NON-DEPARTMENTAL	7,500	7,500	610,163	1,091,122	889,625
	TOTAL	2,548,046	1,705,144	2,298,890	3,272,231	2,716,893
	PUBLIC SAFETY					
506	CITY MARSHAL	-	-	216,513	124,344	140,709
508	MUNICIPAL COURT	261,733	299,592	187,790	195,939	226,422
511	CODE COMPLIANCE	406,481	430,254	427,991	320,886	426,960
514	PLANNING & DEVELOPMENT		-	-	-	-
515	POLICE	3,880,433	4,107,305	4,013,853	4,010,837	4,150,961
517	ANIMAL CONTROL	220,464	233,776	224,740	181,189	203,007
518	FIRE	570,508	649,222	577,306	587,401	955,596
	TOTAL	5,339,620	5,720,150	5,648,193	5,420,596	6,103,655
	PUBLIC WORKS					
513	STREETS	568,795	505,007	467,600	467,783	494,648
	TOTAL	568,795	505,007	467,600	467,783	494,648
	CULTURE & RECREATION					
520	LIBRARY	412,667	418,458	392,533	414,637	415,814
522	SENIOR SERVICES	597,448	303,546	313,957	292,100	298,095
523	RECREATION	248,092	232,719	243,513	272,153	274,604
524	PARKS MAINTENANCE	309,639	278,647	323,685	147,113	575,573
	TOTAL	1,567,845	1,233,370	1,273,687	1,126,003	1,564,086
	TOTAL EXPENDITURES	10,024,306	9,163,670	9,688,369	10,286,612	10,879,282
	REVENUES OVER (UNDER) EXPENDITURES	(269,930)	649,963	(292,941)	382,058	90,216
	REVENUES OVER (UNDER) EXPENDITURES W/O SPLASH DAYZ TRANSFER	(269,930)	649,963	307,500	1,464,133	836,760
	% EXPENSE INCREASE/(DECREASE)	8.22%	-8.59%	5.73%	6.17%	5.76%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
GENERAL FUND**

	ACCOUNT DESCRIPTION	PROJECTED ACTUAL 2018-2019	CURRENT BUDGET 2019-2020	MYFP 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
REVENUE							
01	PROPERTY TAXES	5,187,924	6,007,234	6,247,523	6,497,424	6,757,321	7,027,614
02	SALES AND OTHER USE TAXES	2,327,301	2,238,200	2,282,964	2,328,623	2,375,196	2,422,700
10	FRANCHISE FEES	956,520	859,000	850,000	850,000	850,000	850,000
25	FINES & FORFEITURES	302,695	277,100	275,000	275,000	275,000	275,000
15	LICENSE AND PERMITS	412,685	338,250	340,000	340,000	340,000	340,000
20	CHARGES FOR SERVICES	268,963	261,200	260,000	260,000	260,000	260,000
60	INTEREST INCOME	312,061	150,000	150,000	150,000	150,000	150,000
70	OTHER REVENUE	455,396	105,500	70,000	70,000	70,000	70,000
90	ADMINISTRATIVE CHARGES AND TRANSFERS	1,583,300	1,537,826	1,630,799	1,679,723	1,730,115	1,782,018
	TOTAL REVENUE	11,806,845	11,774,310	12,106,286	12,450,771	12,807,632	13,177,332
EXPENDITURES							
	GENERAL GOVERNMENT						
501	MAYOR & COUNCIL	291,973	355,493	366,158	377,143	388,457	400,111
502	CITY MANAGER'S OFFICE	314,028	343,545	364,151	375,076	386,328	397,918
503	CITY SECRETARY	143,352	167,261	182,579	188,056	193,698	199,509
504	HUMAN RESOURCES	172,326	164,420	169,353	174,433	179,666	185,056
505	MANAGEMENT INFORMATION SYSTEMS	261,735	314,115	323,538	333,245	343,242	353,539
507	FINANCE	390,636	454,419	468,052	482,093	496,556	511,453
509	PURCHASING	76,384	71,822	73,977	76,196	78,482	80,836
510	MEDIA	-	75,170	77,425	79,748	82,140	84,604
512	MUNICIPAL FACILITIES	141,370	92,322	95,092	97,944	100,883	103,909
590	NON-DEPARTMENTAL	722,389	672,423	653,001	660,370	674,226	641,790
	TOTAL	2,514,193	2,710,990	2,773,325	2,844,303	2,923,678	2,958,725
	PUBLIC SAFETY						
506	CITY MARSHAL	190,672	184,182	189,707	195,399	201,261	207,298
508	MUNICIPAL COURT	187,648	144,526	148,862	153,328	157,927	162,665
511	CODE COMPLIANCE	351,842	164,114	169,037	174,109	179,332	184,712
514	PLANNING & DEVELOPMENT	-	264,502	272,437	280,610	289,028	297,699
515	POLICE	4,168,038	4,501,259	4,636,297	4,775,386	4,918,647	5,066,207
517	ANIMAL CONTROL	206,492	220,216	226,822	233,627	240,636	247,855
518	FIRE	1,356,256	1,860,060	1,915,862	1,973,338	2,032,538	2,093,514
	TOTAL	6,460,948	7,338,859	7,559,025	7,785,796	8,019,369	8,259,950
	PUBLIC WORKS						
513	STREETS	473,083	559,512	576,297	593,586	611,394	629,736
	TOTAL	473,083	559,512	576,297	593,586	611,394	629,736
	CULTURE & RECREATION						
520	LIBRARY	370,778	417,212	429,728	442,620	455,899	469,576
522	SENIOR SERVICES	248,970	213,031	219,422	226,005	232,785	239,768
523	RECREATION	272,316	273,712	281,923	290,381	299,092	308,065
524	PARKS MAINTENANCE	617,345	685,350	705,911	727,088	748,900	771,367
	TOTAL	1,509,409	1,589,305	1,636,984	1,686,094	1,736,676	1,788,777
	TOTAL EXPENDITURES	10,957,633	12,198,666	12,545,631	12,909,779	13,291,117	13,637,188
	REVENUES OVER (UNDER) EXPENDITURES	849,212	(424,356)	(439,345)	(459,008)	(483,486)	(459,856)
	REVENUES OVER (UNDER) EXPENDITURES W/O SPLASH DAYZ TRANSFER	1,199,539	27,782	27,262	22,530	13,461	52,993
	% EXPENSE INCREASE/(DECREASE)	6.52%	11.33%	2.84%	2.90%	2.95%	2.60%

Expenditures increase 3% annually in future years, property taxes increase annually 4%, sales taxes 2% and other revenues based on historical average

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
TAX SUPPORTED FUNDS**

Account Description	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018
REVENUE					
01 PROPERTY TAXES	3,897,581	4,316,772	4,817,967	5,093,923	5,582,598
02 SALES AND OTHER USE TAXES	5,516,806	4,559,548	4,805,593	4,375,470	5,673,315
10 FRANCHISE FEES	962,473	989,747	901,836	939,417	979,164
25 FINES & FORFEITURES	498,863	499,021	492,185	527,474	409,556
15 LICENSE AND PERMITS	446,293	342,717	294,529	467,212	349,077
20 CHARGES FOR SERVICES	290,163	307,644	347,493	333,834	299,128
60 INTEREST INCOME	21,287	35,697	39,428	134,578	199,510
70 OTHER REVENUE	351,390	5,303,578	(247,840)	4,943,296	448,315
90 ADMINISTRATIVE CHARGES AND TRANSFERS	1,565,443	1,569,933	1,705,330	1,742,655	1,446,787
TOTAL REVENUE	13,550,299	17,924,656	13,156,521	18,557,858	15,387,450
EXPENDITURES					
GENERAL GOVERNMENT					
501 MAYOR & COUNCIL	1,197,029	100,968	166,014	278,731	248,883
502 CITY MANAGER'S OFFICE	189,613	328,591	238,624	520,371	309,462
503 CITY SECRETARY	92,266	136,030	111,748	105,598	112,116
504 HUMAN RESOURCES	156,870	163,366	165,029	103,954	128,370
505 MANAGEMENT INFORMATION SYSTEMS	215,757	219,946	244,461	335,317	387,829
507 FINANCE	379,781	457,022	513,316	563,256	497,885
509 PURCHASING	136,530	137,407	127,216	125,357	66,636
510 MEDIA	-	-	-	-	-
512 MUNICIPAL FACILITIES	172,701	154,315	122,319	148,525	76,087
590 NON-DEPARTMENTAL	7,500	7,500	610,163	1,091,122	889,625
05 HOTEL/MOTEL OCCUPANCY TAX	74,553	128,533	165,241	113,280	313,691
TOTAL	2,622,598	1,833,677	2,464,131	3,385,510	3,030,584
PUBLIC SAFETY					
506 CITY MARSHAL	-	-	216,513	124,344	140,709
508 MUNICIPAL COURT	261,733	299,592	187,790	195,939	226,422
511 CODE COMPLIANCE	406,481	430,254	427,991	320,886	426,960
514 PLANNING & DEVELOPMENT	-	-	-	-	-
515 POLICE	3,880,433	4,107,305	4,013,853	4,010,837	4,150,961
517 ANIMAL CONTROL	220,464	233,776	224,740	181,189	203,007
518 FIRE	570,508	649,222	577,306	587,401	955,596
08 CRIME CONTROL PREVENTION DISTRICT	1,183,890	1,241,916	971,579	996,329	1,097,663
TOTAL	5,339,620	5,720,150	5,648,193	5,420,596	6,103,655
PUBLIC WORKS					
513 STREETS	568,795	505,007	467,600	467,783	494,648
TOTAL	568,795	505,007	467,600	467,783	494,648
CULTURE & RECREATION					
520 LIBRARY	412,667	418,458	392,533	414,637	415,814
522 SENIOR SERVICES	597,448	303,546	313,957	292,100	298,095
523 RECREATION	248,092	232,719	243,513	272,153	274,604
524 PARKS MAINTENANCE	309,639	278,647	323,685	147,113	575,573
TOTAL	1,567,845	1,233,370	1,273,687	1,126,003	1,564,086
04 ECONOMIC DEVELOPMENT	1,253,074	2,196,665	1,837,880	1,681,666	1,281,613
06 DEBT SERVICE	770,789	3,828,288	2,191,028	6,147,973	1,408,434
TOTAL EXPENDITURES	12,122,722	15,317,157	13,882,518	18,229,530	13,883,020
REVENUES OVER (UNDER) EXPENDITURES	1,427,577	2,607,500	(725,997)	328,328	1,504,430
REVENUES OVER (UNDER) EXPENDITURES W/O SPLASH DAYZ TRANSFER	1,427,577	2,607,500	(125,555)	1,410,403	2,250,974
% EXPENSE INCREASE/(DECREASE)	-9.71%	26.35%	-9.37%	31.31%	-23.84%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
TAX SUPPORTED FUNDS**

Account Description	PROJECTED ACTUAL 2018-2019	CURRENT BUDGET 2019-2020	MYFP 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
REVENUE						
01 PROPERTY TAXES	6,454,288	7,617,292	7,921,984	8,238,863	8,568,418	8,911,154
02 SALES AND OTHER USE TAXES	4,937,864	4,698,200	4,792,164	4,888,007	4,985,767	5,085,483
10 FRANCHISE FEES	956,520	859,000	850,000	850,000	850,000	850,000
25 FINES & FORFEITURES	302,695	277,100	275,000	275,000	275,000	275,000
15 LICENSE AND PERMITS	412,685	338,250	340,000	340,000	340,000	340,000
20 CHARGES FOR SERVICES	268,963	261,200	260,000	260,000	260,000	260,000
60 INTEREST INCOME	438,375	184,000	150,000	150,000	150,000	150,000
70 OTHER REVENUE	3,684,288	105,500	70,000	70,000	70,000	70,000
90 ADMINISTRATIVE CHARGES AND TRANSFERS	1,953,342	1,537,826	1,599,339	1,663,313	1,729,845	1,799,039
TOTAL REVENUE	19,409,020	15,878,368	16,258,487	16,735,183	17,229,030	17,740,676
EXPENDITURES						
GENERAL GOVERNMENT						
501 MAYOR & COUNCIL	291,973	355,493	366,158	377,143	388,457	400,111
502 CITY MANAGER'S OFFICE	314,028	343,545	364,151	375,076	386,328	397,918
503 CITY SECRETARY	143,352	167,261	182,579	188,056	193,698	199,509
504 HUMAN RESOURCES	172,326	164,420	169,353	174,433	179,666	185,056
505 MANAGEMENT INFORMATION SYSTEMS	261,735	314,115	323,538	333,245	343,242	353,539
507 FINANCE	390,636	454,419	468,052	482,093	496,556	511,453
509 PURCHASING	76,384	71,822	73,977	76,196	78,482	80,836
510 MEDIA	-	75,170	77,425	79,748	82,140	84,604
512 MUNICIPAL FACILITIES	141,370	92,322	95,092	97,944	100,883	103,909
590 NON-DEPARTMENTAL	722,389	672,423	653,001	660,370	674,226	641,790
05 HOTEL/MOTEL OCCUPANCY TAX	395,178	498,100	518,024	538,745	560,295	582,707
TOTAL	2,909,371	3,209,090	3,291,349	3,383,048	3,483,972	3,541,432
PUBLIC SAFETY						
506 CITY MARSHAL	190,672	184,182	189,707	195,399	201,261	207,298
508 MUNICIPAL COURT	187,648	144,526	148,862	153,328	157,927	162,665
511 CODE COMPLIANCE	351,842	164,114	169,037	174,109	179,332	184,712
514 PLANNING & DEVELOPMENT	-	264,502	272,437	280,610	289,028	297,699
515 POLICE	4,168,038	4,501,259	4,636,297	4,775,386	4,918,647	5,066,207
517 ANIMAL CONTROL	206,492	220,216	226,822	233,627	240,636	247,855
518 FIRE	1,356,256	1,860,060	1,915,862	1,973,338	2,032,538	2,093,514
08 CRIME CONTROL PREVENTION DISTRICT	1,217,800	1,294,300	1,346,072	1,399,915	1,455,911	1,514,148
TOTAL	6,948,586	7,875,835	8,125,053	8,382,265	8,647,732	8,921,724
PUBLIC WORKS						
513 STREETS	473,083	559,512	576,297	593,586	611,394	629,736
TOTAL	473,083	559,512	576,297	593,586	611,394	629,736
CULTURE & RECREATION						
520 LIBRARY	370,778	417,212	429,728	442,620	455,899	469,576
522 SENIOR SERVICES	248,970	213,031	219,422	226,005	232,785	239,768
523 RECREATION	272,316	273,712	281,923	290,381	299,092	308,065
524 PARKS MAINTENANCE	617,345	685,350	705,911	727,088	748,900	771,367
TOTAL	1,509,409	1,589,305	1,636,984	1,686,094	1,736,676	1,788,777
04 ECONOMIC DEVELOPMENT	1,089,271	1,078,995	1,086,392	1,084,410	1,086,047	1,086,178
06 DEBT SERVICE	4,678,281	1,603,066	1,608,753	1,602,190	1,607,927	1,605,789
TOTAL EXPENDITURES	17,608,000	15,915,803	16,324,828	16,731,594	17,173,749	17,573,635
REVENUES OVER (UNDER) EXPENDITURES	1,801,020	(37,435)	(66,341)	3,589	55,281	167,041
REVENUES OVER (UNDER) EXPENDITURES W/O SPLASH DAYZ TRANSFER	2,151,347	414,703	353,416	430,715	489,491	608,018
ENDING FUND BALANCE/WORKING CAPITAL	-3.41%	-9.61%	2.57%	2.49%	2.64%	2.33%

Expenditures increase 4% annually in future years, property taxes increase annually 8%, sales taxes 2% and other revenues based on historical average

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
WATER AND WASTEWATER FUND**

	Account Description	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018
REVENUE						
20	CHARGES FOR SERVICES	7,046,203	7,288,687	7,694,547	7,820,362	9,231,476
60	INTEREST INCOME	11,237	14,845	28,277	71,882	153,423
70	OTHER REVENUE	314,899	229,626	253,909	(459,034)	281,079
90	TRANSFERS	-	-	-	769,287	599,912
	TOTAL REVENUE	7,372,338	7,533,158	7,976,733	8,202,497	10,265,890
EXPENDITURES						
530	UTILITY BILLING	444,329	446,483	507,681	648,689	762,771
531	METER TECH	-	-	-	-	-
532	WATER	2,026,457	2,134,570	2,032,755	2,332,996	2,171,226
533	WASTEWATER	1,237,527	1,530,429	1,779,787	1,683,933	1,334,228
590	NON-DEPARTMENTAL	1,467,056	1,462,752	1,616,980	1,752,474	1,712,716
534	SANITATION (CONTRACTED SERVICES)	618,654	636,180	638,722	671,221	710,225
	TOTAL OPERATING EXPENSES	5,794,023	6,210,414	6,575,925	7,089,314	6,691,166
539	DEBT SERVICE	307,722	293,272	274,147	216,426	574,042
	CAPITAL OUTLAY	-	-	-	-	-
	TOTAL EXPENDITURES	6,101,745	6,503,686	6,850,072	7,305,740	7,265,208
	LESS DEPRECIATION	645,823	641,448	692,604	690,332	672,770
	NET EXPENSES	5,455,922	5,862,238	6,157,468	6,615,408	6,592,438
	NET WORKING CAPITAL	1,916,416	1,670,920	1,819,265	1,587,089	3,673,452
	% EXPENSE INCREASE/(DECREASE)	0.66%	6.59%	5.33%	6.65%	-0.55%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
WATER AND WASTEWATER FUND**

	Account Description	PROJECTED ACTUAL 2018-2019	CURRENT BUDGET 2019-2020	MYFP 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
REVENUE							
20	CHARGES FOR SERVICES	9,414,908	9,518,460	9,994,383	10,494,102	11,018,807	11,569,748
60	INTEREST INCOME	288,848	150,000	150,000	150,000	150,000	150,000
70	OTHER REVENUE	128,490	85,500	87,210	88,954	90,733	92,548
90	TRANSFERS	1,202,944	-	-	-	-	-
TOTAL REVENUE		11,035,190	9,753,960	10,231,593	10,733,056	11,259,541	11,812,296
EXPENDITURES							
530	UTILITY BILLING	360,552	409,108	425,472	442,491	460,191	478,598
531	METER TECH	519,514	758,686	850,056	884,059	1,019,528	1,225,840
532	WATER	2,023,956	2,389,176	2,577,958	2,863,253	2,483,784	2,583,135
533	WASTEWATER	2,145,546	2,416,373	2,684,264	2,628,916	3,107,355	2,990,093
590	NON-DEPARTMENTAL	1,934,879	1,459,312	1,517,684	1,578,392	1,641,528	1,707,189
534	SANITATION (CONTRACTED SERVICES)	723,012	766,000	796,640	828,506	861,646	896,112
TOTAL OPERATING EXPENSES		7,707,459	8,198,655	8,852,075	9,225,617	9,574,031	9,880,967
539	DEBT SERVICE	141,723	698,575	705,375	504,800	505,025	507,950
CAPITAL OUTLAY		716,410	1,547,062	1,364,475	1,692,971	1,870,817	2,113,711
TOTAL EXPENDITURES		8,565,592	10,444,292	10,921,925	11,423,388	11,949,873	12,502,628
LESS DEPRECIATION		716,410	690,332	690,332	690,332	690,332	690,332
NET EXPENSES		7,849,182	9,753,960	10,231,593	10,733,056	11,259,541	11,812,296
REVENUES OVER (UNDER) EXPENDITURES		3,186,008	0	(0)	0	(0)	(0)
ENDING FUND BALANCE/WORKING CAPITAL		17.90%	21.93%	4.57%	4.59%	4.61%	4.63%

Expenditures increase 4% annually in future years, water & sewer sales increase annually 5% and other revenues based on historical average

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
STORMWATER FUND**

	Account Description	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018
REVENUE						
20	CHARGES FOR SERVICES	551,483	554,576	568,176	565,486	571,307
60	INTEREST INCOME	3,600	5,217	8,282	31,779	45,432
70	OTHER REVENUE	-	-	-	81,393	127,492
90	TRANSFERS	-	-	319,246	-	48,222
	TOTAL REVENUE	555,083	559,793	895,704	678,658	792,452
EXPENDITURES						
578	STORMWATER	7,295	25,810	3,299	255,812	390,260
	TRANSFERS	-	-	-	250,000	209,761
	CAPITAL OUTLAY	32,737	39,925	39,926	56,746	82,619
	TOTAL EXPENDITURES	40,032	65,736	43,225	562,558	682,640
	LESS DEPRECIATION	31,631	39,925	39,926	56,746	82,619
	NET EXPENSES	8,401	25,810	3,299	505,812	600,021
	REVENUES OVER (UNDER) EXPENDITURES	515,051	494,057	852,479	116,100	109,812
	NET WORKING CAPITAL	546,682	533,983	892,405	172,846	192,431
	% EXPENSE INCREASE/(DECREASE)	27.83%	64.21%	-34.24%	1201.47%	21.35%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
SPLASHDAYZ FUND**

	Account Description	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018
REVENUE						
30	WATER PARK ADMISSIONS	-	-	191,542	514,622	560,596
31	WATER PARK RENTALS	-	-	12,300	31,010	35,794
32	EVENT CENTER	-	-	5,920	40,069	31,187
33	CONCESSIONS	-	-	51,762	111,806	134,005
34/70	OTHER REVENUE	-	-	(91)	11,248	14,037
90	TRANSFERS	-	-	650,441	1,142,075	765,373
	TOTAL REVENUE	-	-	911,873	1,850,830	1,540,992
EXPENDITURES						
570	ADMINISTRATION	-	-	736,789	1,328,575	935,219
571	CONVENTION CENTER	-	-	-	-	122,127
572	FACILITY SERVICES	-	-	-	-	176,363
573	FOOD & BEVERAGE	-	-	-	-	128,148
574	LIFEGUARDS	-	-	-	-	256,276
575	FRONT GATE	-	-	-	-	36,855
576	CASH CONTROL	-	-	-	-	14,502
577	EMT	-	-	-	-	8,629
	CAPITAL OUTLAY	-	-	5,284	117,391	146,911
	TOTAL EXPENDITURES	-	-	742,073	1,445,966	1,825,029
	LESS DEPRECIATION	-	-	5,284	117,391	146,911
	NET EXPENSES	-	-	736,789	1,328,575	1,678,118
	REVENUES OVER (UNDER) EXPENDITURES	-	-	169,800	404,864	(284,037)
	NET WORKING CAPITAL	-	-	175,084	522,255	(137,126)
	% EXPENSE INCREASE/(DECREASE)	#DIV/0!	#DIV/0!	#DIV/0!	94.85%	26.22%

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
STORMWATER FUND**

	Account Description	PROJECTED ACTUAL 2018-2019	CURRENT BUDGET 2019-2020	MYFP 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
REVENUE							
20	CHARGES FOR SERVICES	578,859	565,000	598,900	634,834	672,924	713,299
60	INTEREST INCOME	77,509	45,000	45,000	45,000	45,000	45,000
70	OTHER REVENUE	435	-	-	-	-	-
90	TRANSFERS	-	-	-	-	-	-
	TOTAL REVENUE	656,803	610,000	643,900	679,834	717,924	758,299
EXPENDITURES							
578	STORMWATER	326,627	547,077	568,960	591,718	615,387	640,003
	TRANSFERS	86,520	71,692	74,560	77,542	80,644	83,869
	CAPITAL OUTLAY	145,272	192,864	82,619	82,619	82,619	82,619
	TOTAL EXPENDITURES	558,419	811,633	726,139	751,880	778,650	806,491
	LESS DEPRECIATION	82,619	82,619	82,619	82,619	82,619	82,619
	NET EXPENSES	475,800	729,014	643,520	669,261	696,031	723,872
	REVENUES OVER (UNDER) EXPENDITURES	98,384	(201,633)	(82,239)	(72,046)	(60,726)	(48,192)
	NET WORKING CAPITAL	181,003	(119,014)	380	10,573	21,893	34,427
	ENDING FUND BALANCE/WORKING CAPITAL	-0.74%	45.34%	-10.53%	3.54%	3.56%	3.58%

Expenditures increase 4% annually in future years, revenues increase 6% annually in future years

**City of White Settlement
MULTI-YEAR FINANCIAL PLAN
SPLASHDAYZ FUND**

	Account Description	PROJECTED ACTUAL 2018-2019	CURRENT BUDGET 2019-2020	MYFP 2020-2021	MYFP 2021-2022	MYFP 2022-2023	MYFP 2023-2024
REVENUE							
30	WATER PARK ADMISSIONS	591,183	537,000	563,850	592,043	621,645	652,727
31	WATER PARK RENTALS	44,895	36,500	38,325	40,241	42,253	44,366
32	EVENT CENTER	23,325	23,800	24,990	26,240	27,551	28,929
33	CONCESSIONS	131,596	121,300	127,365	133,733	140,420	147,441
70	OTHER REVENUE	20,941	10,750	11,288	11,852	12,444	13,067
90	TRANSFERS	656,252	652,138	619,757	627,126	634,210	640,977
	TOTAL REVENUE	1,468,192	1,381,488	1,385,575	1,431,234	1,478,524	1,527,507
EXPENDITURES							
570	ADMINISTRATION	354,879	370,840	385,674	401,101	417,145	433,830
571	CONVENTION CENTER	112,988	152,540	158,641	164,987	171,586	178,450
572	FACILITY SERVICES	354,281	322,606	335,511	348,931	362,888	377,404
573	FOOD & BEVERAGE	94,298	105,680	107,794	109,949	112,148	114,391
574	LIFEGUARDS	234,185	297,859	303,817	309,893	316,091	322,413
575	FRONT GATE	46,534	72,382	73,830	75,306	76,812	78,348
576	CASH CONTROL	12,605	16,880	17,556	18,258	18,988	19,748
577	EMT	1,853	2,700	2,754	2,809	2,865	2,923
	CAPITAL OUTLAY	154,561	186,911	146,911	146,911	146,911	146,911
	TOTAL EXPENDITURES	1,366,184	1,528,399	1,532,486	1,578,145	1,625,435	1,674,418
	LESS DEPRECIATION	154,561	146,911	146,911	146,911	146,911	146,911
	NET EXPENSES	1,211,623	1,381,488	1,385,575	1,431,234	1,478,524	1,527,507
	REVENUES OVER (UNDER) EXPENDITURES	102,008	(146,911)	(146,911)	(146,911)	(146,911)	(146,911)
	NET WORKING CAPITAL	256,569	0	0	0	(0)	(0)
	ENDING FUND BALANCE/WORKING CAPITAL	-5.52%	11.87%	0.27%	2.98%	3.00%	3.01%

Expenditures increase 2% annually in future years, revenues increase 5% annually in future years



**City of White Settlement
Capital Projects
5 Year Plan**

Account #	Projects	Dept	Project Amount	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Unknown	Funding Source
09-513-40-404	Street Replacements - Hackamore	513	352,606.98	343,741.00						2018 BONDS
09-513-40-405	Street Replacements - Tumbleweed	513	1,006,161.56	988,819.00						2018 BONDS
09-513-40-406	Street Replacements - Pemberton	513	1,528,861.11	1,479,604.00						2018 BONDS
09-513-40-422	North Las Vegas Trail near Shoreview Drive	513	1,136,000.00	500,000.00	627,909.00					2015 BONDS
09-513-40-426	Street Replacements - Clifford	513	1,208,151.00	1,208,151.00						2015 BONDS
09-513-40-427	Street/Traffic Study Analysis	513	75,000.00	75,000.00						2015 BONDS
10-555-40-425	Tarrant County Overlay Projects	513	831,000.00	230,000.00	141,000.00	-	230,000.00			10 - FRANCHISE FEES
10-555-40-425	Street Replacements - Raymond	513	375,000.00			375,000.00				10 - FRANCHISE FEES
10-555-40-425	Street Replacements - S. Redford	513	750,000.00			750,000.00				10 - FRANCHISE FEES
02-531-10-127	Meter & Transmitter Replacement	531	1,843,211.44	373,675.82	373,675.82	470,011.78	310,848.02			02 -W/S REVENUES
02-532-40-404	Well Site #4 Ammonia Injection	532	125,000.00		125,000.00					02 -W/S REVENUES
02-532-40-404	Well Site #5 Ammonia Injection	532	125,000.00		125,000.00					02 -W/S REVENUES
02-532-40-404	Well Site #6 Ammonia Injection	532	125,000.00			125,000.00				02 -W/S REVENUES
02-532-40-404	Well Site #13 Ammonia Injection	532	125,000.00			125,000.00				02 -W/S REVENUES
02-532-40-404	Well Site CIP	532	1,045,000.00	490,000.00	555,000.00					02 -W/S REVENUES
02-532-40-404	Water Line Replacements - Wyatt	532	381,000.00			381,000.00				02 -W/S REVENUES
02-532-40-404	Water Line Replacements - Clyde	532	547,200.00			547,200.00				02 -W/S REVENUES
02-532-40-404	Water Line Replacements - Raymond	532	219,500.00			219,500.00				UNKNOWN
02-532-40-404	Water Line Replacements - S. Redford	532	426,100.00			426,100.00				UNKNOWN
09-532-40-404	Water Line Replacements - Hackamore	532	186,853.00	184,141.00						2015 BONDS
09-532-40-405	Water Line Replacements - Tumbleweed	532	590,767.00	586,389.00						2015 BONDS
09-532-40-406	Water Line Replacements - Pemberton	532	773,313.00	760,003.00						2015 BONDS
02-533-40-404	Lift Station CIP	533	316,840.00	260,650.00	56,190.00					02 -W/S REVENUES
02-533-40-404	Manhole Rehabilitation	533	597,965.00	75,000.00	75,000.00	190,115.00	407,850.00			02 -W/S REVENUES
02-533-40-404	Sewer Line Replacements - Rumfield	533	323,900.00				323,900.00			02 -W/S REVENUES
02-533-40-404	Sewer Line Replacements - Tacoma & Colton	533	198,800.00				198,800.00			02 -W/S REVENUES
02-533-40-404	Sewer Line Replacements - Raymond	533	197,200.00			197,200.00				UNKNOWN
02-533-40-404	Sewer Line Replacements - S. Redford	533	292,500.00			292,500.00				UNKNOWN
02-533-40-404	Sewer Line Replacements - Spur 341	533	1,425,000.00			225,000.00	1,200,000.00			UNKNOWN
09-533-40-404	Sewer Line Replacements - Hackamore	533	215,424.00	210,000.00						02 -W/S REVENUES
09-533-40-405	Sewer Line Replacements - Tumbleweed	533	664,224.00	642,216.00						2018 BONDS
09-533-40-406	Sewer Line Replacements - Pemberton	533	770,780.00	762,244.00						2015 BONDS
09-533-40-407	Sewer Line Replacements - Clifford	533	925,237.50	863,812.00						24 - I & I FUNDS
09-533-40-408	Sewer Line Replacements - Saddle Hills Park	533	1,070,937.50	243,317.00						24 - I & I FUNDS
23-578-40-411	Storm Water Improvements - Saddle Hill Park	578	440,981.00	110,245.00						23 - SD REVENUES
23-578-40-411	Storm Water Improvements - 341 & Bolliger - Site #1	578	450,908.00		450,908.00					23 - SD REVENUES
23-578-40-411	Storm Water Improvements - 341 & Bolliger - Site #2	578	211,673.00						211,673.00	UNKNOWN
23-578-40-411	Storm Water Improvements - 341 & Bolliger - Site #3	578	299,835.00						299,835.00	UNKNOWN
23-578-40-411	Storm Water Improvements - Shoreview	578	-						?	UNKNOWN
23-578-40-411	Storm Water Improvements - Sands Ct #1	578	436,789.00						436,789.00	UNKNOWN
23-578-40-411	Storm Water Improvements - Sands Ct #2	578	299,837.00						299,837.00	UNKNOWN
09-590-40-400	Water/Wastewater Master Plan	590	175,000.00		175,000.00					2015 BONDS
09-512-40-400	Repaint Municipal Complex Buildings	590	80,000.00		80,000.00					UNKNOWN
Unknown	Water Replacement - N. Judd - Lanham St to dead end	532	85,140.00						85,140.00	UNKNOWN
Unknown	Sewer Replacement - N. Judd - Lanham St to dead end	533	-						-	UNKNOWN
Unknown	Street Replacement - N. Judd - Lanham St to dead end	513	129,600.00						129,600.00	UNKNOWN
Unknown	Water Replacement - Kimbrough - Downe to Tinsley	532	203,775.00					203,775.00		UNKNOWN
Unknown	Water Replacement - Kimbrough - Downe to Carlos	532	77,220.00					77,220.00		UNKNOWN
Unknown	Water Replacement - Kimbrough - Tinsley to Gibbs	532	62,205.00					62,205.00		UNKNOWN
Unknown	Water Replacement - Kimbrough - Tinsley to Downe	532	274,040.00					274,040.00		UNKNOWN
Unknown	Water Replacement - Kimbrough - Downe to Gibbs	532	193,375.00					193,375.00		UNKNOWN
Unknown	Water Replacement - Kimbrough - Gibbs to Wyatt	532	328,185.00					328,185.00		UNKNOWN
Unknown	Sewer Replacement - Kimbrough - Wyatt to Downe	533	585,900.00					585,900.00		UNKNOWN
Unknown	Street Replacement - Kimbrough - Wyatt to Downe	513	1,134,000.00					1,134,000.00		UNKNOWN
Unknown	Water Replacement - Mirike - Downe to Gibbs	532	312,840.00						312,840.00	UNKNOWN
Unknown	Water Replacement - Mirike - Mid Block Downe & Gibbs	532	57,120.00						57,120.00	UNKNOWN
Unknown	Water Replacement - Mirike - Gibbs to Wyatt	532	257,040.00						257,040.00	UNKNOWN
Unknown	Water Replacement - Mirike - South of Wyatt	532	37,800.00						37,800.00	UNKNOWN
Unknown	Sewer Replacement - Mirike - Wyatt to Downe	533	502,200.00						502,200.00	UNKNOWN
Unknown	Street Replacement - Mirike - Wyatt to Downe	513	1,004,400.00						1,004,400.00	UNKNOWN
Unknown	Street Replacement - Gibbs - Kimbrough to S. Cherry	513	1,068,000.00						1,068,000.00	UNKNOWN
Unknown	Street Replacement - Albert - Rumfield to Kimbrough	513	576,000.00						576,000.00	UNKNOWN
Unknown	Street Replacement - Western Hills - Meadow Park to S. Cherry	513	1,860,000.00						1,860,000.00	UNKNOWN
Unknown	Street Replacement - Gibbs - S. Las Vegas to Lakeview Ridge	513	648,000.00						648,000.00	UNKNOWN

34,144,937	10,387,008	2,784,683	4,323,627	2,671,398	2,858,700	7,786,274
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UNKNOWN 13,285,274.00
10 - FRANCHISE FEES 1,956,000.00
23 - SD REVENUES 891,889.00
24 - I & I FUNDS 1,996,175.00
02 -W/S REVENUES 5,969,340.44
2018 BONDS 3,551,853.65
2015 BONDS 6,594,405.33

FUND BALANCE AT 9/30/19 9,154,907.00 BOND MONEY & OTHER MONEY

Budget-In-Brief

Major Personnel Changes

Overall 8% health insurance cost increase

Overall .14% increase in TMRS retirement rate

General Government

Moved Communications Manager from City Manager's Budget to Media budget

City Manager and City Secretary contractual raises

Public Safety

Split Planning & Development from Code department

6 part-time positions changed to 3 full-time full-time firefighter positions

Full-Time Fire Fighters received \$5,000 base pay rate increase

Sworn Officers received a 4% step raise moving from anniversary date to start of fiscal year

1 sworn officer retirement payout budgeted

1 court clerk position removed

Public Works

Increase in pay rates for public works employees

Culture & Recreation

Increase in pay rates for parks employees

Major Materials & Supplies/Contractual Services Changes

General Government

Increase in legal costs in City Council budget

Decrease in audit costs in City Council budget

Decrease in other professional services in City Council budget

Increase in Council sponsored events in City Council budget

Increase in other professional services in MIS budget

Increase in annual computer maintenance in MIS budget

Decrease in equipment maintenance/repairs in MIS budget

Increase in enterprise lease costs for Maintenance & Non-departmental budget

Increase in overall contractual services for Media budget

Decrease in overall Code budget and corresponding increase in overall Planning & Development budget

Increase in other professional services in Non-departmental budget

Public Safety

Increase in enterprise lease costs for Marshal's, Code, Planning, CCPD, ACO budget

Increase in communications in Police budget

Increase in annual computer maintenance in Fire budget

Increase in equipment maintenance/repairs in Fire budget

Increase in uniforms and safety supplies & equipment in Fire budget

Increase in equipment maintenance/repairs in CCPD budget

Decrease in vehicle maintenance/repairs in CCPD budget

Increase in payment plan - radios in CCPD budget

Public Works

Increase in enterprise lease costs for Streets, Meter Technician, Water, Wastewater, & Non-departmental budget

Increase in street maintenance in Streets budget

Increase in sign supplies in Streets budget

Decrease in vehicle maintenance in Streets budget

Decrease in electric utilities in Streets budget

Increase in annual computer maintenance in Utility Billing budget

Decrease in credit card expenses in Utility Billing budget

Increase in meter supplies & equipment in Meter Technician budget

Decrease in well site maintenance & well site maintenance supplies in Water budget

Increase in hydrant supplies & equipment in Water budget

Increase in engineering in Water budget

Decrease in other professional services in Water budget

Decrease in well site maintenance in Water budget

Decrease in water testing in Water budget

Increase in system maintenance in Water budget

Decrease in water purchases - Fort Worth in Water budget

Decrease in electric utilities in Water budget

Decrease in system maintenance supplies in Wastewater budget

Decrease in lift station maintenance in Wastewater budget

Increase in wastewater treatment - Fort Worth in Wastewater budget

Increase in vehicle maintenance/repairs & equipment maintenance/repairs in Non-departmental budget

Increase in other professional services in Stormwater Utility budget

Culture & Recreation

Decrease in program instructions in Recreation budget

Increase in water / sewer utilities in Parks budget

Decrease in building maintenance/repairs in Parks budget

Decrease in vehicle maintenance/repairs in Parks budget

Decrease in electric utilities in Parks budget

Decrease in electric utilities in Splash Dayz Administration budget

Decrease in electric utilities in Splash Dayz Convention Center budget

Decrease in other professional services in Splash Dayz Facilities budget

Decrease in water park repair & maintenance in Splash Dayz Facilities budget

Decrease in concession supplies in Splash Dayz Food & Beverage budget

Major Capital Changes see Capital Projects Summary

Major Debt Service Changes



PLANNING PROCESS

STRAGIC PLAN

The City has developed a comprehensive strategic plan that was created by citizens, elected and appointed officials, and staff during recent years. The plan documents and formalizes the goals and processes by which White Settlement will strive to enhance its quality of life. Its foundation is the City's mission statement and a set of policy statements.

MISSION AND POLICY STATEMENTS

The City's Mission Statement serves as a broad statement of purpose. There are six major defined policy statements intended to support the City's mission. Each describes in specific terms a desired ending state or result. The policy statements are the vision of White Settlement at its very best and represent the ultimate target at which all activities are aimed. Policy statements are addressed with goals and strategies and assigned to each city division. Each goal represents a specific Council or citizen direction given toward achieving the more general policy statement. Policy statements may or may not have specific goals and strategies planned for the upcoming fiscal year. More detailed planning and additional resources may be required to identify the goals and determine the necessary strategies to achieve them.

LINK TO THE BUDGET

City staff and elected and appointed City Officials rely on the policy statements to provide direction and guidance for recommending and authorizing the expenditure of public funds. The budget is the Annual Program of Services element of the strategic plans. It is prepared around the policy statements set by the City Council at its budget workshops. Community input is also a factor in determining use of resources. Not all policy statements are addressed in each Annual Program of Services element. The Annual Program of Services specifically defines the methods or processes by which the City Manager and City Staff will go about achieving the desired results for each policy statement.

GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goals represent specific outcomes that will promote or enhance policy statements. Strategies are the specific actions needed to accomplish goals. Both goals and strategies are identified through strategic planning sessions with senior management team and key division staff guided by Council priorities. The Annual Program of Services is a detailed look at each operational area, or division, within the City's departments. Each division within the City has developed its own unique set of divisional goals which enhance its purpose and connection to the policy statements. Annually, each division reviews and updates these goals.

FIVE YEAR PLANS

The City uses a five-year planning horizon to prepare the capital projects program and financial forecasts. The five-year capital projects program and the anticipated funding sources are adopted by separate plans. The capital planning process is discussed in more detail in the Capital Improvements section. The following provides an overview of the City's strategic plan policy statements and the goals and strategies planned for the upcoming year.

BOND RATING INFORMATION

The City's goal is to fund capital improvement projects on a "pay-as-you-go" basis whenever possible. For large infrastructure projects or large pieces of equipment, debt financing is sometimes required. The City's debt management objective is to maintain levels of debt service that does not adversely impact tax or utility rates and does not hinder the City's ability to effectively operate the utility systems, street network, or other facilities. Debt financed projects must meet the City's long-term financing criteria as included in the Fiscal and Budgetary Policy.

When the City of White Settlement utilizes long-term debt financing, it will ensure that the debt is soundly financed by conservatively projecting the revenue sources that will be utilized to pay the debt and financing the improvement or equipment over a period of time not greater than the useful life of the asset.

BUDGET PROCESS

SUMMARY

The budget is a financial plan for a fiscal year of operations that matches all planned revenues and expenditures with the services provided to the residents of the City based on established budgetary policies. The City Charter establishes the City of White Settlement's fiscal year as October 1st through September 30th. Upon receipt of the proposed budget, the City Council is required to set a date and place for a public hearing. A public notice of the hearing date must be published at least ten (10) days prior to such hearing. At the hearing, the Council gives all interested persons an opportunity to be heard for, or against, any expenditure account or revenue estimate. The City Charter binds the City Council to adopt a budget prior to the beginning of the fiscal year. The City Council will normally approve the tax rate for the coming fiscal year and adopt the budget ordinance during the same meeting.

BUDGET PREPARATION

The City Manager's Office and Finance Department performs the functions of preparing and analyzing the 2019-2020 budget. The budget process is initiated in March with distribution of budget preparation packages to department heads and directors. In May, the City Manager prepares back-up information for the City Council and schedules work sessions to discuss the direction of the budget for the upcoming fiscal year. Work sessions begin in April with the Finance Department, City Manager, and each department supervisor to review line items for both the current budget and the proposed budget to determine if service levels were to be maintained, improved, or reduced. Revenues are projected as accurately as possible in order to set priorities for proposed expenditures. Issues are addressed in workshops beginning in May between the city staff and City Council. The City Manager and Department Heads must identify and prioritize programs, projects, and equipment necessary to accomplish their goals and objectives plus those established by City Council. The budget must be developed within the limitations of available resources. Each Department Head is responsible for divisions that are under their scope of authority. Each line item of maintenance and operations are justified on budget worksheets. All capital items are separately identified and justified. The City Council retains final authority on the budget.

BASIS OF BUDGETING

The City accounts and budgets for all general governmental funds using the modified accrual basis. This method recognizes revenues when they are measurable and available and expenditures when goods and services are received, except for principal and interest on long-term debt, which is recognized when paid. General governmental funds include the general fund, special revenue funds, and debt service fund.

Proprietary funds, which include the enterprise fund are accounted and budgeted for using the accrual basis of accounting. Under this method, revenues are recognized when they are earned and expenses when they are incurred.

Multi-year projections have become an integral part of the budget process as estimates of future financial operating conditions are provided to the City Council. Historical data, as reconciled to the CAFR, plus growth assumptions for each line item are combined to provide projections that indicate the City's future fiscal position. The multi-year projections identify any potential problem in matching projected revenues with anticipated growth in expenditures.

PROPERTY TAX RATE

A property tax rate consists of two components: a rate for funding maintenance and operations expenditures and a rate for debt service. State Property Tax law dictates certain procedures that must be followed when proposing and adopting a tax rate. The City must annually calculate and publicize its "effective tax rate" and "rollback tax rate." The City Council may not adopt a tax rate that exceeds the lower of the rollback tax rate or 103% of the effective tax rate until it has held a public hearing on the proposed increase following notice to the taxpayers. The rollback tax rate is the rate that will produce last year's maintenance and operations tax levy as adjusted from this year's value multiplied by 1.08 plus a rate that will produce this year's debt service from this year's values divided by the anticipated tax collection rate.

BUDGET ADOPTION

Public notices of the effective tax rate are published in the local newspaper according to state law. Workshops to discuss the budget were held in July and August 2019. A public hearing on the budget was conducted according to state and local laws on September 3, 2019. The proposed Tax Rate exceeded the Effective Tax Rate but was equal to the Roll Back Tax Rate, so two public hearings were held as required by state law. A meeting of the governing body to discuss the tax rate was held August 6, 2019 at which time the Council proposed the adoption of the property tax rate that is above the Effective Tax Rate but equal to the Roll Back Tax Rate. The Fiscal Year Budget for 2019-2020 and the tax rate were adopted by the majority consent of the City Council on September 3, 2019.

BUDGET AMENDMENT

Once the annual budget has been adopted, there are several methods by which the budget may be amended. In the internal form, the City Manager is authorized by the City Council to make adjustments between departments within an operating fund or line items within an operating department. Typically, these requests are generated at the department head level and submitted to the City Manager for consideration after the Finance Department has reviewed the request and recommended approval. In no case, however, may the budget adjustments result in the budgeted expenditures exceeding the lawfully adopted expenditures appropriated for the fund.

The City Council may amend the budget by ordinance during the fiscal year if such expenditures are necessary to protect public property or the health, safety, or general welfare of the citizens of White Settlement. The actual process begins in the same manner as an internal amendment, from department head submission through finance review to the City Manager. The City Manager then submits the request to the Mayor and City Council as part of a budget amendment public hearing.

BUDGETARY ACCOUNTING BASIS

The City records in detail all transactions affecting the acquisition, custodianship and disposition of anything of value. They are reported to the City Council and to the public, as necessary, to show the full effect of transactions upon the finances of the City. The City's accounting records for general governmental operations are maintained on a modified-accrual basis according to Generally Accepted Accounting Principles (GAAP). The revenues are recorded when actually received, and expenditures are recorded when the liability is incurred. Accounting records for the proprietary funds are maintained on a full-accrual basis. For example, expenditures are recognized when a liability is incurred, and revenues are recognized when they are obligated to the City. Principal payments are budgeted in the proprietary fund but are not reported as expenses on GAAP basis. Capital purchases for the proprietary funds are listed in the budget document in order that proposed purchases can be reviewed by the City Council. The budgetary accounting basis follows GAAP except that fund balances/retained earnings are presented in the budget, a measure of available spendable resources. Unexpended appropriations, except remaining project appropriations and encumbrances, lapse at fiscal year-end. Encumbrance accounting, under which purchase orders, contracts, and other commitments for expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration. Appropriations of Capital Bond Funds uses a full encumbrances method of budgetary accounting which means that appropriations lapse at year end only to the extent of the unencumbered balance.

BUDGET TYPE

For each budgeted operational fund, there is a program budget prepared on a line item basis. The comprehensive budgetary process requires line item justification by departments each year. The City Manager then presents budget programs and special issues to the City Council, but line item justifications are available for all budgetary requests if needed. The budget is reconciled to the Comprehensive Annual Financial Report (CAFR) after all audit adjustments and accruals are considered.

BUDGET DOCUMENT

The City of White Settlement Budget Document provides comprehensive information about City policies, goals, objectives, financial structure, operations, and an organizational framework that show how City services are maintained and improved for fiscal year 2019-2020. A main objective of the Budget Document is to communicate this information to readers (White Settlement citizens, the public and other governmental entities) in a manner that is clear, concise and understandable. At the front of the budget is a Table of Contents that will aid the reader in finding specific information quickly and provides a summary of the major topics. At the back of the budget, the Glossary will be helpful to a reader not familiar with governmental terms. After reviewing the suggested topics, the reader can then best receive an overview of the programs, services and resources available to the City by reviewing the major sections of the budget in the order they are presented. The budget is divided into eight (8) major sections: Introduction, , General Fund, Enterprise Funds, Debt Service Funds, Special Revenue Funds, Capital Improvements Program, Internal Service Fund, and Appendix. Highlights of the sections are as follows:

INTRODUCTION

The City Manager's Transmittal Message in the introduction should be read first. The Message provides policy decisions made during the budget preparation process that influenced the 2019-2020 budget. The message summarizes the contents of the budget with goals and objectives of the City clearly outlined.

In addition, the Introduction section contains information about the City in the "White Settlement Profile." The reader can read about the physical location of the City, significant demographic information and the history of White Settlement. The last portion of the Introduction covers the services offered by the City followed by the City's organizational chart.

STRATEGIC PLANNING

Strategic planning is an essential component of the annual budget and multi-year financial planning processes. The strategic planning process draws from the Long-Term Planning Process, the Five Year Capital Improvement Planning Process and the Short Term Budget Priorities. These plans are used to shape the current budget with consideration given for known challenges and unforeseen demands of the future. This section details how the long-term strategic plans are developed by City Council and City Administration.

BUDGET PROCESS

This summary section for all funds discusses the budget preparation process that begins at the first of every year and formally ends in September, with numerous steps in between. An explanation of the financial structure of the City is provided that shows how revenues and expenditures are reported by Fund, a self-balancing set of accounts designed to track specific revenues and the uses of those revenues. A summary of all funds is provided in this section that draws the operating funds and capital funds together. The stringent laws governing the use of specific funds guide municipal budgeting. This document attempts the full disclosure of City operations to provide the public with the checks and balances necessary to insure that tax dollars and municipal payments are expended in accordance with laws and directives of the State of Texas and the City Council. Only by careful analysis of the various funds and programs can we insure that the budget is one of the most important actions of the City Council. The budgetary process determines what services the City will provide, the level of service and how funds will be utilized to provide for their delivery. The budget is a cooperative effort between available resources and service needs, thus, allocating fund on a priority basis as determined by the City Council. The adopted budget, administered with the proper controls, will represent a reliable financial plan to be utilized in making major decisions facing the City of White Settlement during the next fiscal year.

GENERAL FUND

This major section of the budget will show the reader how the General Fund receives a greater variety of revenues and finances and a wider range of governmental activity than any other fund.

ENTERPRISE FUNDS

After examining the operations of these funds, which are conducted like a business, the reader will understand that the budgetary process is not easy. Enterprise operations are highly influenced by unpredictable weather conditions. The City is dependent upon the City of Fort Worth for wastewater treatment and approximately 75-85% of its water supply, and these costs are not always predictable.

DEBT SERVICE

The funds needed to cover the general debt service for the City are described. The Debt Service Fund provides for principal and interest payments for the City's general obligation and certificates of obligation as they become due and payable. Lease purchase payments are also included in this chapter. Property tax rates and levy are required to be computed and collected to pay these costs.

SPECIAL REVENUE FUNDS

This section provides the reader with a detailed look at the City's special revenue funds including The Hotel Occupancy Tax Fund, Economic Development Fund, and Crime Control and Prevention District Fund.

CAPITAL IMPROVEMENTS PROGRAM

The reader can obtain an overview of all City capital improvement projects that have been approved as funded. The City develops a multi-year plan for major capital expenditures that matches available resources and satisfies City Tax rate stabilization objectives. Generally, the program includes improvements that are relatively expensive, are non-recurring, have a multi-year useful life, and result in fixed assets. These could include the construction and acquisition of new buildings, additions or renovations of existing buildings, construction and reconstruction of streets, water and sanitary sewer improvements, drainage improvements, land purchases, and equipment purchases.

APPENDIX

The Appendix contains detailed information about the City's personnel, community profile, and budget glossary. The personnel section contains a listing of approved full time, part-time, and seasonal positions compared to last year's budget. The majority of resources are expended on Personnel Costs, which are necessary to provide quality services to White Settlement residents.

DISTINGUISHED BUDGET PRESENTATION AWARD

GFOA established the Distinguished Budget Presentation Awards Program in 1984 to recognize exemplary budget documentation by state and local governments as well as public universities and colleges. Entities participating in the program submit copies of their operating budget to GFOA for review within ninety days after budget adoption. After a preliminary screening, eligible budgets are sent to three independent reviewers who are members of GFOA's Budget Review Panel. Using extensive criteria, the reviewers evaluate the effectiveness of the budget as a policy document, a financial plan, an operations guide and a communication device.

GFOA's goal is to serve government finance by providing education and information, by developing new technology, by representing the state and local finance officer's positions before legislative and regulatory bodies, and establishing standards of excellence and avenues for networking.

The City has received this distinguished budget award for thirty-two consecutive years since the City initially submitted their budget in 1986. To receive this award, budgets must be judged "Proficient" in all four major award categories by two of the three out-of-state reviewers.

CERTIFICATE OF ACHIEVEMENT

The Government Finance Officers Association of the United States and Canada awarded a Certificate of Achievement for Excellence in Financial Reporting to the City for its comprehensive annual financial report for fiscal year ended September 30, 2018. The City of White Settlement has received a Certificate of Achievement for the last thirty-three consecutive fiscal years since the City initially submitted their Audit in 1985.

Fund Structure

Purpose - The City's accounts are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts comprised of assets, liabilities, fund equity, revenues, and expenditures or expenses as appropriate.

Governmental Fund Types

General Fund - The general fund is the primary operating fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund. The primary revenue sources are non-exchange revenues such as taxes and accounted for on a modified accrual basis.

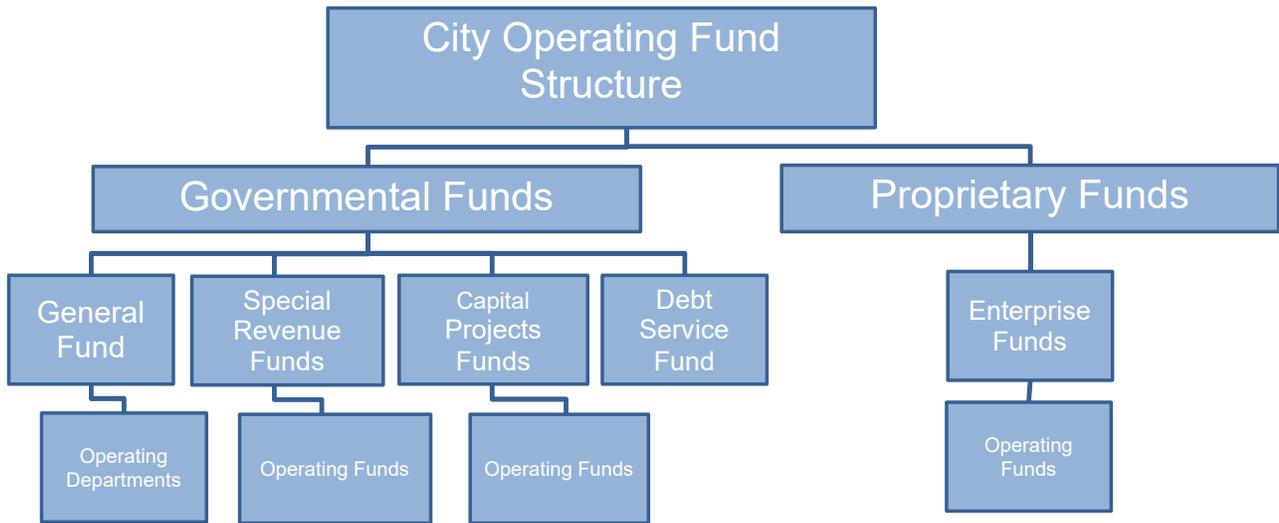
Debt Service Fund - The debt service fund is used to account for principal and interest payments for the City's long-term, tax supported debt.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Proprietary Fund Types

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to a private business. The goal of the City is that the costs (expenses, including depreciation) of providing the service are recovered through user charges.

Capital Projects Funds - Capital Project funds are used to account for financial resources to be used for the acquisition of major capital facilities and implementation of major City initiatives.



- General Government**
- Mayor & Council
- City Manager's Office
- City Secretary
- Human Resources
- Management Information Systems
- Finance
- Purchasing
- Media
- Municipal Facilities
- Non-Departmental
- Public Safety**
- City Marshal's
- Municipal Court
- Code Compliance
- Planning & Development
- Police
- Animal Control
- Fire
- Public Works**
- Streets
- Culture & Recreation**
- Library
- Senior Services
- Recreation
- Parks Maintenance

- Economic Development Corporation
- Hotel/Motel Occupancy Tax
- Crime Control Prevention District

- Street Improvement
- Capital Bonds

- Water & Wastewater
- Sewer I & I
- Splash Dayz
- Stormwater

2019-2020 Planning Calendar

Jun 4	Council Budget Kick-Off
Jun 13	Send Notice of Public Hearing on EDC and CCPD Budgets
Jul 2	EDC hold Public Hearing and adopts budget
July 18	Send Notice of City Council Public Hearing on EDC and CCPD Budgets to run Jul 25 to be held Aug 6th
July 25	CCPD hold Public Hearing and adopts budget
July 25	Deadline for Chief Appraiser to certify tax rolls.
July 25	Publish Notice of City Council Public Hearings for CCPD and EDC Budgets to be held on August 6th
Aug 1	Certification of anticipated collection rate / Calculation of Effective and Rollback Tax Rates
Aug 2	Send Notices of Public Hearing on proposed tax rate to paper (1/4 page) to run August 9 & August 16 (and publish on website) to be held August 20th and August 27th
Aug 2	Send Notices of Public Hearings on operating budget and Tax Rate
Aug 2	Proposed budget delivered to City Secretary for public inspection
Aug 6	Meeting of Governing Body to 1) discuss tax rate, 2) take Record Vote, and 3) call two Public Hearings if proposed tax rate will exceed the rollback rate or the effective rate (whichever is lower).
Aug 6	Council holds Public Hearing on CCPD and EDC budgets
Aug 6	Council adopts CCPD and EDC budgets
Aug 8	Public Notice of Public Hearing on operating budget and Tax Rate
Aug 8	Publish Notice of Public Hearing on Operating Budgets to be held on Sep 3rd
Aug 16	Send Notice of Tax Revenue Increase (1/4 page) to be voted on Sep 3rd to run August 22 & August 29
Aug 16	Publish Notice of Public Hearing on Tax Revenue Increase (1/4 page)
Aug 20	Council hold 1st Public Hearing on tax rate
Aug 22	Public Notice of Tax Revenue Increase (1/4 page) to be voted on Sep 3rd
Aug 27	Council hold 2nd Public Hearing on tax rate
Aug 29	Public Notice of Tax Revenue Increase (1/4 page) to be voted on Sep 3rd
Sep 3	Council hold Public Hearing on Operating Budgets
Sep 3	Council adopts Budgets and Tax Rate
Sep 5	Tax Rate is submitted to Tarrant County & Tarrant Appraisal District

ORDINANCE NO. 2019-09.025

AN ORDINANCE ADOPTING THE OPERATING BUDGET FOR THE CITY OF WHITE SETTLEMENT, TEXAS, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020.

WHEREAS, the City of White Settlement is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

WHEREAS, the City Manager of the City has filed with the City Secretary a budget outlining all proposed expenditures of the Government of the City for the fiscal year beginning October 1, 2019, and ending September 30, 2020, (hereinafter referred as the "Budget"); and

WHEREAS, the Budget, a copy of which is attached hereto as Exhibit "A" and incorporated herein for all purposes, specifically sets forth each of the various projects and departments for which appropriations are delineated , and the estimated amount of money carried in the Budget for each; and

WHEREAS, the Budget has been filed with the City Secretary for at least thirty (30) days before the date the City Council makes its tax levy for the fiscal year and such Budget has been available for inspection by any taxpayer; and

WHEREAS, public notice of a public hearing on the proposed Budget, stating the date, time, place and subject matter of said public hearing, was given as required by the laws of the State of Texas; and

WHEREAS, such public hearing was held on September 3, 2019, prior approval of such date being hereby ratified and confirmed by the City Council, and those wishing to speak on the Budget were heard; and

WHEREAS, the City Council has studied the Budget and listened to the comments of the taxpayers at the public hearing held thereon and has determined that the Budget attached hereto is in the best interest of the City and that same should be approved and adopted;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF WHITE SETTLEMENT, TEXAS, THAT:

Section 1.

All of the above premises are found to be true and correct and are incorporated into the body of this Ordinance as if copied in their entirety.

Section 2.

The Budget as set forth in Exhibit "A," of the revenue of the City and the expenditures / expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2019 and ending September 30, 2020, is hereby adopted and approved, and there is hereby appropriated from the funds indicated therein such sums for the projects, operations, activities, purchases, accounts and other expenditures proposed in the Budget.

Section 3.

No expenditure / expense of the funds of the City shall hereafter be made except in compliance with the budget and applicable state law; provided, however, that in case of grave public necessity to meet unusual and unforeseen conditions, which could not by reasonable, diligent thought and attention have been include in the original budget or from time to time be authorized by the City Council as amendments to the original Budget.

Section 4.

The City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget attached hereto, with the City Secretary. The City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget attached hereto, and any amendments thereto, in the office of the County Clerk of Tarrant County, Texas, as required by State law.

Section 5.

That the City Manager, and/or Finance Director is authorized to invest any funds not needed for current use, whether operating funds or bond funds according to the adopted Investment Policy, all of which investments shall be made in accordance with the law.

Section 6.

Any and all ordinances, resolutions, rules, regulations, policies or provisions in conflict with the provisions of this ordinance are hereby repealed and rescinded to the extent of conflict therewith.

Section 7.

It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs and sections of this ordinance are severable, and if any phrase, clause, sentence, paragraph or section of this ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such unconstitutional phrase, clause, sentence, paragraph or section.

Section 8.

The fact that the fiscal year begins October 1, 2019 requires that this Ordinance be effective upon its passage and adopted to preserve the public peace, property, health, safety, and shall be in full force and affect from and after its passage and adoption.

PASSED AND APPROVED THIS THE 3rd DAY OF September, 2019.

ATTEST:



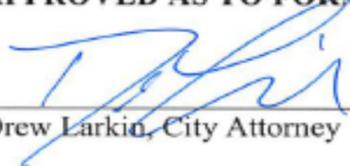
Amy Arnold, TRMC, CMC
City Secretary





Ronald White, Mayor

APPROVED AS TO FORM AND LEGALITY:



Drew Larkin, City Attorney

ORDINANCE NO. 2019-09-026

AN ORDINANCE OF THE CITY OF WHITE SETTLEMENT, TEXAS, AFFIXING AND LEVYING MUNICIPAL AD VALOREM TAXES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020, AT A RATE OF \$0.732245 PER \$100.00 OF ASSESSED VALUE ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS FOR THE CITY OF WHITE SETTLEMENT, AS OF JANUARY 1, 2019, AND PROVIDING FOR COLLECTION OF AD VALOREM TAXES.

WHEREAS, the City of White Settlement is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

WHEREAS, the City Council of the City of White Settlement, Texas, held a public meeting to discuss and a take a record for the proposed 2019 property tax rate on August 6, 2019 of \$0.732245 upon each one hundred dollar (\$100) valuation of all taxable real and personal property within the City of White Settlement, Texas; and,

WHEREAS, all statutory and constitutional requirements concerning the levying and assessing of ad valorem taxes have been completed in due and correct time, including providing notice of and conducting public hearings on August 20, 2019 and August 27, 2019 regarding the ad valorem tax levied hereby; and

WHEREAS, the City Council of the City of White Settlement, Texas, hereby finds that the tax for the fiscal year beginning October 1, 2019 and ending September 30, 2020, hereinafter levied for the current expenditures and the general improvements of the City and its property, must be levied to provide the revenue requirements of the budget for the ensuing year; and

WHEREAS, the City Council has approved on the 3rd day of September 2019, the budget for the fiscal year beginning October 1, 2019 and ending September 30, 2020; and

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF WHITE SETTLEMENT, TEXAS, THAT:

Section 1.

The City Council of the City of White Settlement hereby levies and adopts the tax rate on One Hundred Dollars (\$100.00) of assessed valuation for this city for the tax year 2019 as follows:

<u>Tax Rate</u>	<u>Purpose</u>
\$0.577480	Maintenance and operations
\$0.154765	Interest & sinking on general obligation debt
\$0.732245	Total Tax Rate

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 8.66 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY -\$30.30.

Section 2.

The taxes herein are levied according to law and shall be due and payable on October 1, 2019, and the same shall become delinquent on February 1, 2020. Should any taxpayer fail to make payment before the date of delinquency, the penalty as provided by law shall be assessed until the unpaid taxes and penalty have been satisfied.

Section 3.

Pursuant to the authority granted by Section 33.07 of the Texas Tax Code, in the event that 2018 taxes and taxes for all subsequent years become delinquent on or after February 1st but not later than May 1st of the year in which they become delinquent, and in the event such delinquent taxes are referred to an attorney for collection, an additional amount of twenty percent (20%) of the total amount of tax, penalty and interest then due shall be added as collection costs to be paid by the taxpayer, for all taxes delinquent on or after July 1, 2019.

Section 4.

Pursuant to the authority granted by Section 33.08 of the Texas Tax Code, the City further provides that all 2019 taxes and taxes for all subsequent years that become delinquent on or after June 1st of the year in which they become delinquent shall, in order to defray the costs of collection, incur an additional 20% of the delinquent tax, penalty and interest.

Section 5.

The tax assessor/collector for Tarrant County is hereby authorized to assess and collect the Ad Valorem taxes, interest, and penalties of the City of White Settlement, Texas. All current and delinquent tax collections on the 2019 tax levy shall be deposited as provided in Section 1 of this ordinance. All interest and penalties and collections of delinquent taxes levied in prior years shall be deposited in the General Fund of the City.

Section 6.

In the event any section, sub-section, clause, sentence, or phrase of this ordinance shall be declared or adjudged invalid or unconstitutional, such adjudication shall in no means affect any other section, sub-section, clause sentence, or phrase of this ordinance, but all the rest thereof shall be in full force and effect just as though the section, sub-section, sentence, clause or phrase so declared or adjudged invalid or unconstitutional was not originally a part thereof.

Section 7.

This ordinance shall be in full force and effect from and after its passage and publication as provided by law.

PASSED AND APPROVED THIS THE 3rd DAY OF September, 2019.


Ronald White, Mayor



ATTEST:


Amy Arnold, TRMC, CMC
City Secretary

APPROVED AS TO FORM AND LEGALITY:


Drew Larkin, City Attorney

BUDGETARY & FINANCIAL POLICY GUIDELINES

The City of White Settlement's financial policies compiled below set forth the basic framework for the overall fiscal management of the City. Budgets for all funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). Operating independently of changing circumstances and conditions, numerous financial policies assist the decision-making process of the City Council and the Administration. These policies provide guidelines for evaluating both current activities and proposals for future programs and are reviewed annually. Most of the policies represent long-standing principles, traditions and practices which have guided the City in the past and have helped maintain financial stability. Some of the most significant guidelines pertaining to the budget are as follows:

BUDGET POLICIES

Balanced Budget

The City shall prepare an itemized budget for each fund and each program within the fund. The budget should be balanced with current revenues equal to or greater than current expenditures/expenses using the following strategies: improve productivity; improve revenues; create new service fees or raise existing fees based on the cost of services; reduce or eliminate programs; use fund balances if available; increase property taxes; and lastly, reduce or eliminate services. In any fund in which expenditures/expenses shall exceed revenues, operating reserves shall be used to meet the shortfalls. The General Fund reserve will be used to meet the shortfall and balance fiscal year 2019-2020 budget.

A diversified and stable revenue system is integral to a city maintaining protection against short-run economic fluctuations. The City continually strives to obtain additional major revenue sources as a means to balance the budget. Monthly reports shall be prepared to compare actual revenues to budget and to determine the variances and associated corrective action necessary. The City staff and council will review fees/charges annually and will adjust or modify such fees as to keep pace with the cost of providing the service.

General and Administrative Charges

The half-cent sales tax for the Crime Control District and the Economic Development Corporation provide funding assistance to the General Fund for general and administrative services provided by City administration, finance and personnel. The Enterprise Funds also provide funding assistance to the General Fund for City administration, finance and personnel services.

Debt Service

As an operational policy, the annual general obligation debt service should not exceed 50% of the total tax rate. Once the debt service portion of the tax rate exceeds a 50% pro-rata share, a city's ability to adjust the operations levy to adapt to changes in the tax base and in operational needs is hindered. The inflexibility in the tax rate places further stress upon other sources of revenue.

For the 2019-2020 fiscal year the debt service portion of the tax rate is \$0.154765 per \$100 of assessed value. This represents 21.1% of the total adopted rate of \$0.733245 per \$100 of assessed value. Debt principal payments paid from ad valorem tax revenues are paid annually. Interest payments on tax-supported debt are made semi-annually.

Reserve Policies

The General Fund balance should be adequate to handle unexpected decreases in revenues plus a reasonable level for extraordinary unbudgeted expenditures. For measurement purposes, the minimum fund balance acceptable in the General Fund is the equivalent of sixty days expenditure and should be computed separately from designated components of the fund balance. The City has a fiscal and budgetary policy to maintain one hundred forty-four (144) days or 40% of annual budgeted expenditures. The City has over 365 days reserve available as of September 30, 2019.

Accounting, Auditing, and Financial Reporting

The City Council, at the close of each fiscal year, contracts for an independent audit of the City's finances. The audit will be published annually as a Comprehensive Annual Financial Report to be submitted to the Government Finance Officers Association of the United States and Canada for review for the Certificate of Achievement of Excellence in Financial Reporting. The City produces annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board.

Capital Improvement Guidelines

Items with a useful life of one year or more and a unit cost of \$5,000 or more are considered capital outlays. Capital outlays for land, structures, street improvements, recreational and park improvements or expansions of utility systems are capital improvements. The cost of capital improvements could include fees for engineering and architectural design, equipment rental during construction as well as legal fees for any right-of-way, easement or land acquisition.

Capital acquisitions are intended to meet defined criteria. Vehicles and equipment are scheduled for replacement based upon repair history. High technology procurements are based upon changes in technology and obsolescence. Improvements to infrastructure are targeted to meet current/future demands or to address particular maintenance problems. In all cases, capital outlays/acquisitions require a cost/benefit analysis to justify the purchase decision.

Personnel and other operating expenditures remain relatively constant from year to year. Capital expenditures have a tendency to stand out because they are usually large expenditures that are not recurring. Without long-range planning, the level of service and quality of the ecological and social environment will begin to decline.

The capital improvement plan results in coordination of various goals of individual departments into a consolidated effort, scheduling proposals over a period whereby the plan can be realistically realized, and anticipating needed projects with the related projected fiscal capacity of the City.

Expenditure Issues

Monthly reports shall be prepared showing actual expenditures compared to original budget expectations. Modifications within the operating categories (supplies, maintenance, and other) under \$10,000 may be made with approval from the Finance Director. Modifications within the personnel and capital categories may be made with the approval of the City Manager and Finance Director. Modifications to reserve categories inter-fund totals, or overall budget increases shall be done only with City Council consent through the approval of an Ordinance.

Purchases over \$50,000 shall conform to a formal bidding process as defined by the laws of the State of Texas and ordinances of the City of White Settlement. Recommendation of bids shall be made to the City Council for their approval.

REVENUE POLICIES

Property Tax

Property owners have the right to know about increases in their properties' appraised value and to be notified of the estimated taxes that could result from the new value. Creating a budget and adopting a property tax rate to support that budget are major functions of the City's governing body. This is accomplished by following truth-in-taxation requirements to ensure the public is informed of any increases. Truth-in-taxation is a concept embodied in the Texas Constitution and the Tax Code that requires local taxing units to make taxpayers aware of tax rate proposals and to afford taxpayers the opportunity to roll back or limit tax increases. Taxing units must comply with truth-in-taxation requirements when holding public hearings, considering budgets and setting rates to impose property taxes.

In accordance with the Truth in Taxation requirements, the City calculates two rates after receiving a certified appraisal roll from the chief appraiser - the effective tax rate and the rollback tax rate. The effective tax rate is a calculated rate that would provide the taxing unit with about the same amount of revenue it received in the year before on properties taxed in both years. The rollback tax rate is the rate that will produce last year's maintenance and operations tax levy as adjusted from this year's value multiplied by 1.08 plus a rate that will produce this year's debt service from this year's values divided by the anticipated tax collection rate. The rollback tax rate provides the taxing unit with about the same amount of tax revenue it spent the previous year for day-to-day operations, plus an extra eight percent increase for those operations, and sufficient funds to pay debts in the coming year. The rollback tax rate calculation splits the tax rate into two separate components – a maintenance and operations (M&O) rate and a debt service rate. M&O includes such things as salaries, utilities and day-to-day operations. Debt service covers the interest and principal on bonds and other debt secured by property tax revenues. If the proposed property tax rate exceeds the lower of the effective tax rate or the rollback tax rate, public notice must be provided using language specified in Local Government Code Section 140.010(d). State law requires that two public hearings be held by the governing body before adopting the proposed tax rate. The tax rate should be adequate to produce the revenues needed to pay for approved City services.

Sales Tax

City continues to be conservative on sales tax projections due to the volatile nature of this economically sensitive revenue source and the noticeable effect of the oil and gas industry.

Utility Rates

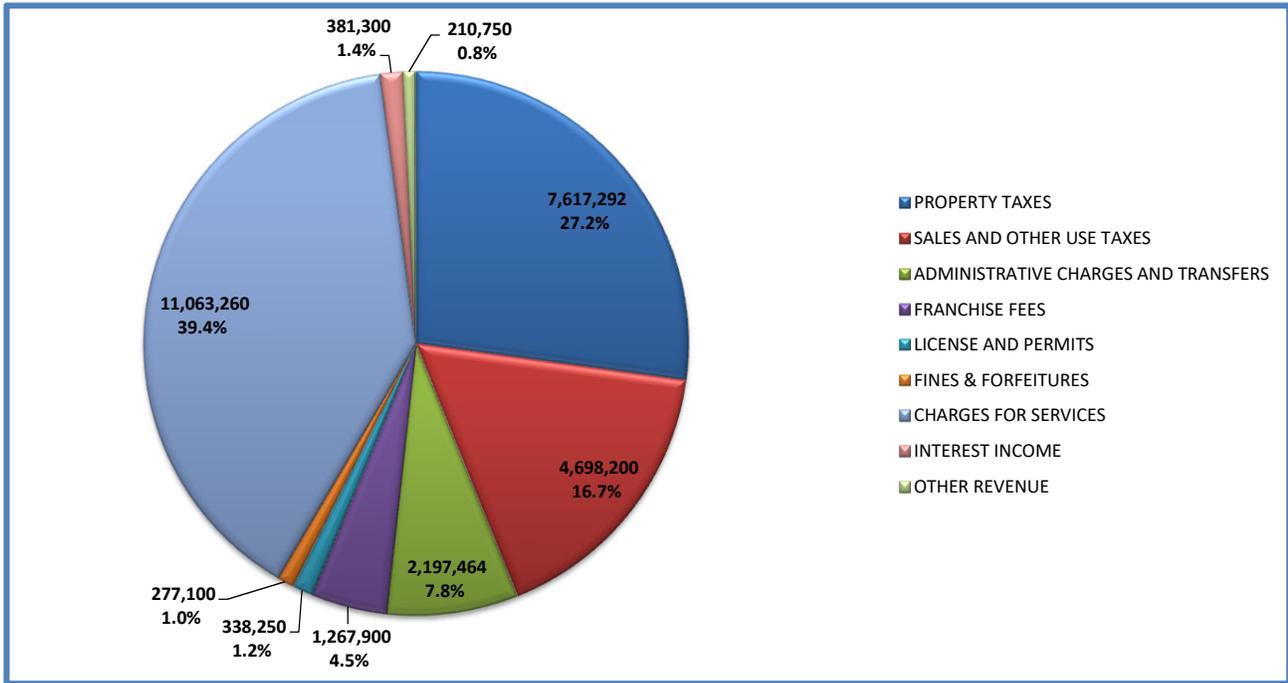
The City reviews utility rates at least annually to ensure adequate revenues to cover operating expenses, meet the legal requirements of bond covenants, and fund depreciation to allow adequate capital replacement in water production, distribution, and wastewater collections systems.

Investment Policies

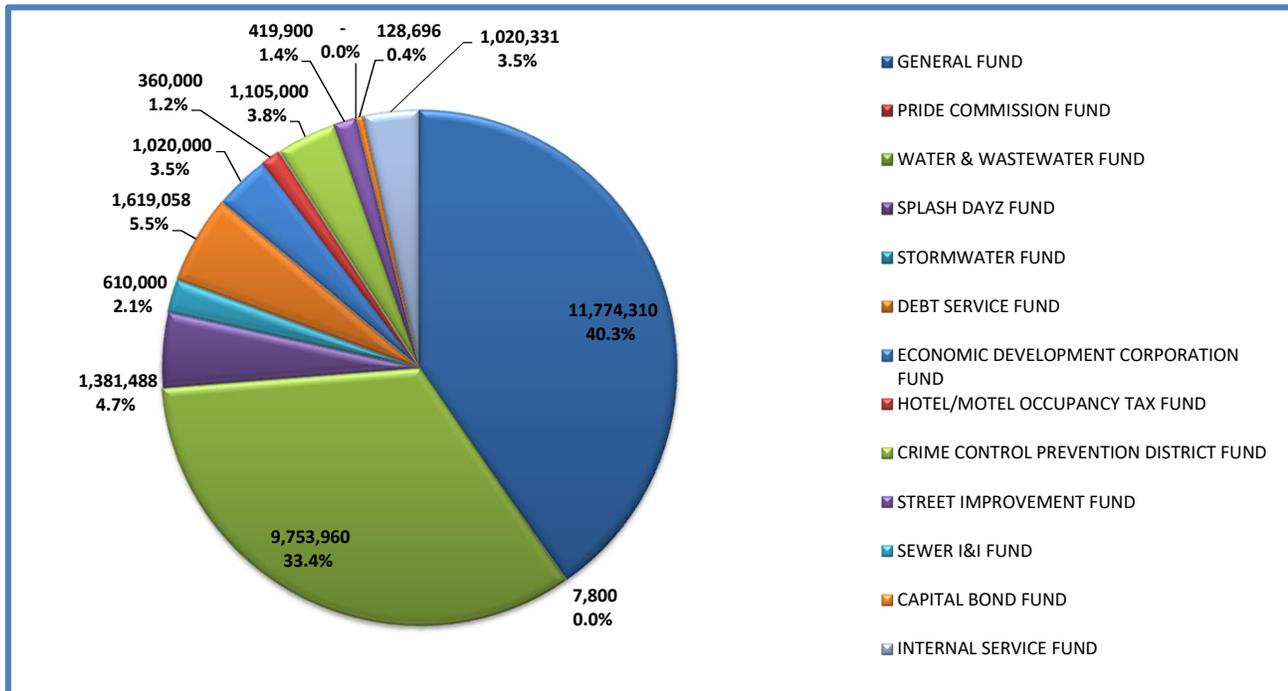
The City Council has formally approved a separate Investment Policy for the City that meets the requirements of the Public Funds Investment Act (PFIA), Section 2256 of the Texas Local Government Code. This policy is reviewed annually by the City Council, and it applies to all financial assets held by the City. Investments address safety, liquidity, and yield. Interest earned from investment of all available funds is distributed to funds according to ownership of the invested funds and are included in the 2019-2020 annual budget.

Budget Highlights

Revenues by Fund



Revenues by Source



Property Taxes

The FY 2020 adopted budget decreased the tax rate from \$0.762186 to \$0.732245 per \$100 net taxable valuation. The total Adjusted Net Taxable Value increased 31.80%. The City decided to continue to adopt the rollback tax rate decreasing the overall tax rate by \$0.029941, with an increase in the interest and sinking (I&S) rate of \$0.004953, and a decrease in the maintenance and operations (M&O) rate of \$0.034894. I&S supports debt service bond payments for long-term capital projects and M&O supports day-to-day General Fund operations. As a result, the General Fund is expected to collect \$928,585 more in property taxes in FY 2020. The estimate of the FY 2020 tax revenue is based on the certified roll provided by Tarrant County Appraisal District in July 2019. Other factors affecting current property tax revenue are exemptions to assessed valuation authorized by the State and additional exemptions granted on a local option and approved by City Council. City Council has approved a general homestead exemption of 20% available to all residential homestead properties, an additional \$37,000 homestead exemption granted to senior citizens, and an additional \$10,000 exemption granted to a disabled person.

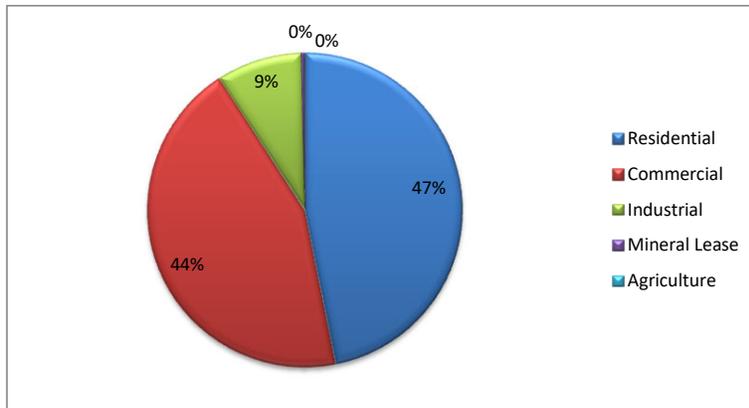
Property tax collections are projected to increase due to an improving economy, anticipated growth and new construction. General Property Taxes are assessed on real and personal property as of January 1 each year. The maintenance and operation tax for the General Fund is set by the City Council. Property Tax Revenue comprises 43.9% of the 2019-2020 General Fund revenues. Each year the tax rate, as approved by the City Council, is largely dependent upon re-evaluation by the Tarrant Appraisal District to reflect current market values. Other key components are personal property, new construction and improvements to existing structures. The Appraisal District estimates that the net taxable value for levying purposes. As the City has been using fund balance in prior years due to City operating the water park, the City Management and Council decided to adopt the rollback tax rate which would keep service levels to the residents unchanged and minimize the use of fund balance. All tax information relative to budgetary decisions is not available until July 25th of each year when the certified tax roll is received from the Chief Appraiser. At that time, other revenue sources and expenditure priorities are considered in preparing a tax rate for the new budget year.

July Certified Tax Roll Values

	2017-2018	2018-2019	2019-2020	% Change
Appraised Values	1,001,155,327	1,113,358,852	1,278,631,244	14.84%
Exemptions	(252,528,739)	(258,683,831)	(228,593,734)	-11.63%
Cases before ARB	(50,722,738)	(83,062,122)	(53,566,001)	-35.51%
Incompletes/ In Process	(11,161,518)	(23,581,560)	(10,584,553)	-55.12%
Net Taxable Value	686,742,332	748,031,339	985,886,956	31.80%
Estimated Tax Value	728,123,306	820,393,586	1,029,448,004	25.48%
New Construction	5,729,382	33,732,047	47,506,521	40.83%

Taxable Values by Classification

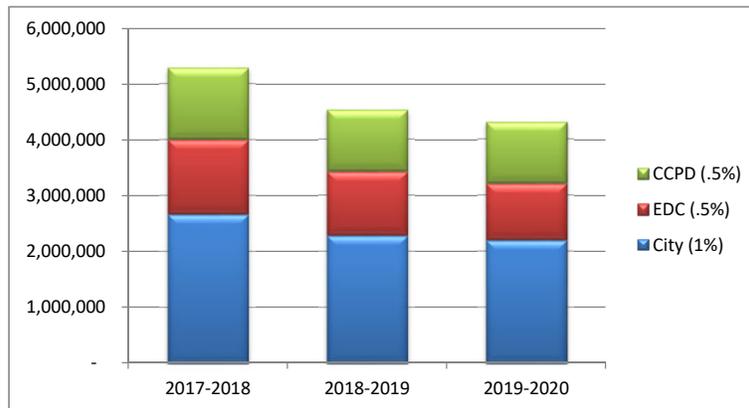
	2017-2018	2018-2019	2019-2020	% Change
Residential	357,474,262	398,886,422	490,822,542	23.05%
# of Residential	5,584	5,619	5,632	0.23%
Commercial	316,402,407	368,540,855	461,163,135	25.13%
# of Commercial	642	637	636	-0.16%
Industrial	71,701,256	82,704,532	92,341,959	11.65%
# of Industrial	12	12	11	-8.33%
Mineral Lease	264,970	1,273,950	3,742,980	193.81%
Agriculture	1,187	219	219	0.00%



Sales Taxes

Revenue from the City's 1%, Economic Development Corporation's .5%, and Crime Control Prevention District's .5% are projected to equal \$4,310,000, a decrease of \$220,001, or -4.86% from the prior year. This revenue is dependent on the level of wholesale and retail sales. FY 2017-2018 experienced some one time sales tax dollars that inflated the year's sales taxes. The City budgeted to receive about the same in sales tax revenues as budgeted in previous years due to the loss of some businesses and uncertainty of incoming new business sales tax dollar projections. Sales taxes have remained relatively consistent the last 10 years with the exception of a few increased years. The City no longer receives the Westworth Village Walmart and Sam's Club tax payment per the agreement as of 09/30/16.

	Sales Tax Values			
	2017-2018	2018-2019	2019-2020	% Change
City (1%)	2,670,942	2,286,432	2,200,000	-3.78%
EDC (.5%)	1,335,471	1,143,216	1,010,000	-11.65%
CCPD (.5%)	1,282,963	1,100,353	1,100,000	-0.03%
Total	5,289,376	4,530,001	4,310,000	-4.86%



Administrative Charges & Transfers

Administrative charges consist of revenues that are transferred from funds such as Water and Sewer, Storm Water, Economic Development Corporation and Crime Control Prevention District to the General Fund to pay for the costs of administrative costs that are charged to the General Fund. Administrative Charges are projected to decrease by \$29,261, or 37.6% from \$801,716 to \$772,455 due to a change in allocation costs. Transfers include a transfer from Crime Control Prevention District to General Fund for the funding of 8 officers, General Fund to Splash Dayz to help support the Water Park (this payment is decreasing each year due to increased revenues and new operating efficiencies), Hotel/Motel Occupancy Tax to Splash Dayz to support the convention center, and Sewer I & I to Water and Sewer Fund to close out the fund, Water and Sewer and Street Improvement Fund to the Debt Service Fund to help pay for bonds that were issued for water, sewer, and street projects.

Franchise Fees

Franchise Tax Revenue includes revenue collected from electric, telephone, gas, solid waste, and cable franchise agreements with local providers. The City is expecting a slight decrease in franchise fees. The City also collects 5% water and sewer franchise fee on the utility bills that is used fund street projects, which is expected to increase due to an increase of 2.5% on the water and sewer rates. Due to new legislation, the City budgeted to only collect telephone franchise fees as companies no longer have to pay both cable and telephone fees.

Franchise Taxes are collected primarily from utilities and are fees charged for the privilege of continued use of public property. The City collects a 5% fee on the gross receipts of the cable television utility, 12% fee on commercial refuse service, a 4% fee on the gross receipts of the electric utility, and a 5% fee on the gross receipts of the gas utility. The certificate telecommunication providers pay a fee-per-access line rate as required by HB1777 adopted on September 1, 1999.

License & Permits

License and Permit revenues include fees charged by the City contractor for registration, business licenses and permits for general construction. Fees are charged for City inspection of electrical, plumbing, and mechanical installations. Major sources of revenue are from building, residential, alarm, certificates of occupancy and mowing fees. Revenues were budgeted at normal permit levels and did not include significant growth in case expected projects do not happen in the current year. 2016-2017 had two large apartment complexes start construction which resulted in significant permit revenue. 2018-2019 saw an increase due to electrical permits increasing for people moving from gas to electric as well as an increase in inspections resulting in needed upgrades as well as new builds through the City.

of Permits/Liens Issued for Significant Revenue Sources

	<u>2016-2017</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>% Change</u>
Certificates of Occupancy	637	614	638	3.91%
Building/Electrical Permits	298	231	255	10.39%
Mowing Liens	46	54	41	-24.07%

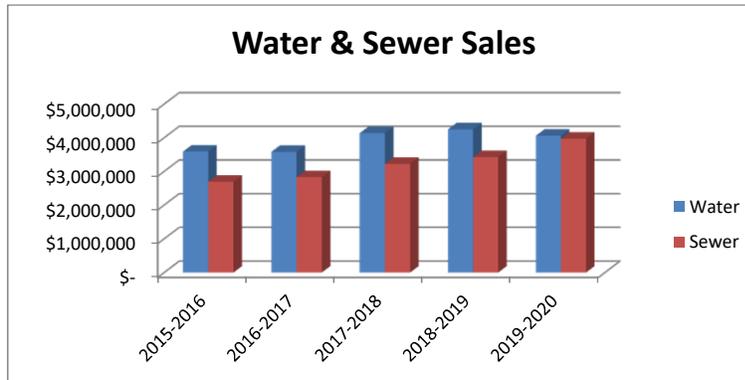
Fines & Forfeitures

Fines are revenues received by the City from the Municipal Court from Class "C" misdemeanor violations occurring within the corporate City limits. Class "C" misdemeanors typically result in fines of less than \$200, but in some cases can reach \$2,000. Fines and Forfeitures are mainly made up of traffic fines, general fines, parking fines, and code violations. Revenues are down in FY 2017-2018 and 2018-2019 due to a lack of issuing warrants but are expected to recover some of the lost revenue in the future. Fines and Forfeitures have remained consistent for the most given the downward trend of less money being collected by courts.

Charges for Services

Charges for services include water and sewer revenues, park and recreation fees, building rentals, library revenues, storm water fees, and water park revenues. Water and sewer revenues were increased 2.5% by a rate increase that is effective October 1 and water park revenues were for the majority budgeted at a 5% increase. Remaining fees were budgeted to remain flat. Storm water fees will be re-evaluated this year with a rate study.

Water and Wastewater revenues are received primarily from water sales to City utility customers and wastewater charges. The volume of water to the customers and treatment of sewer is expected to be stable. Projections for the 2019-2020 are based on the historical volume usage, trends in the number of utility customers, and program funding requirements. The financial policy objective for water and wastewater rates is to ensure that rates are adequate to meet all operating needs; to meet or exceed bond covenant tests (1.25 times annual debt service); and to provide sufficient working capital levels to be fiscally responsible; and provide a reliable and fiscally strong utility system. A 2.5% increase in water and wastewater revenues for both residential and commercial customers were incorporated in the 2019-2020 Budget. Fees charged by the City of Fort Worth will decrease for both water and wastewater. Residential refuse rates are at \$13.26 for the 2019-2020 Budget. IESI continues to bill commercial customers and the City bills for residential accounts. The City of Fort Worth pays \$257,235 of the 2009 Certificate of Obligation for their share of the Farmers Branch Sewer Interceptor Line.



Interest Income

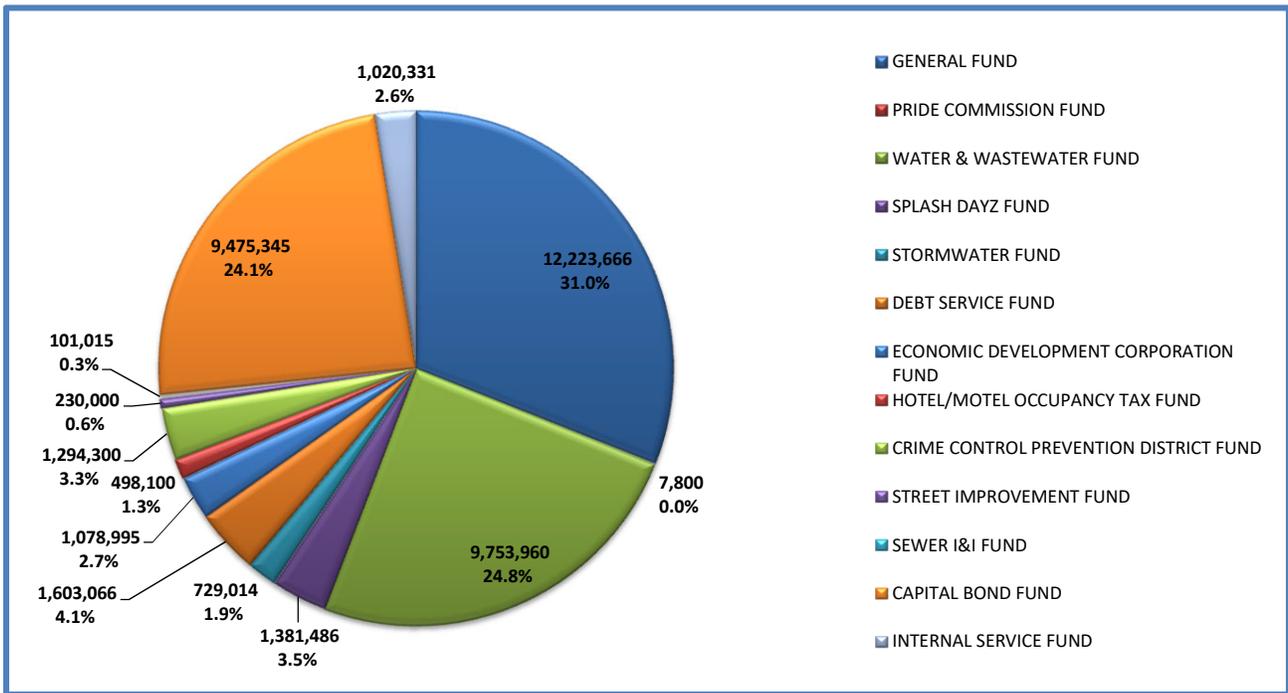
Interest rates have been on the rise increasing the City's investment earnings. 2016 average yield was 0.5% on \$40,582,484 resulting in \$200,192 in interest income. 2017 average yield was 0.94% on \$39,718,161 resulting in \$354,509 in interest income. 2018 average yield was 1.66% on \$41,610,050 resulting in \$620,733 in interest income. 2019 average yield was 2.43% on \$44,675,578 resulting in \$1,065,384 in interest income. The City conservatively budgeted interest income at \$381,300 in 2020 due to the expectation that the City will be spending down bond funds and some fund balance with capital projects.

Other Revenue

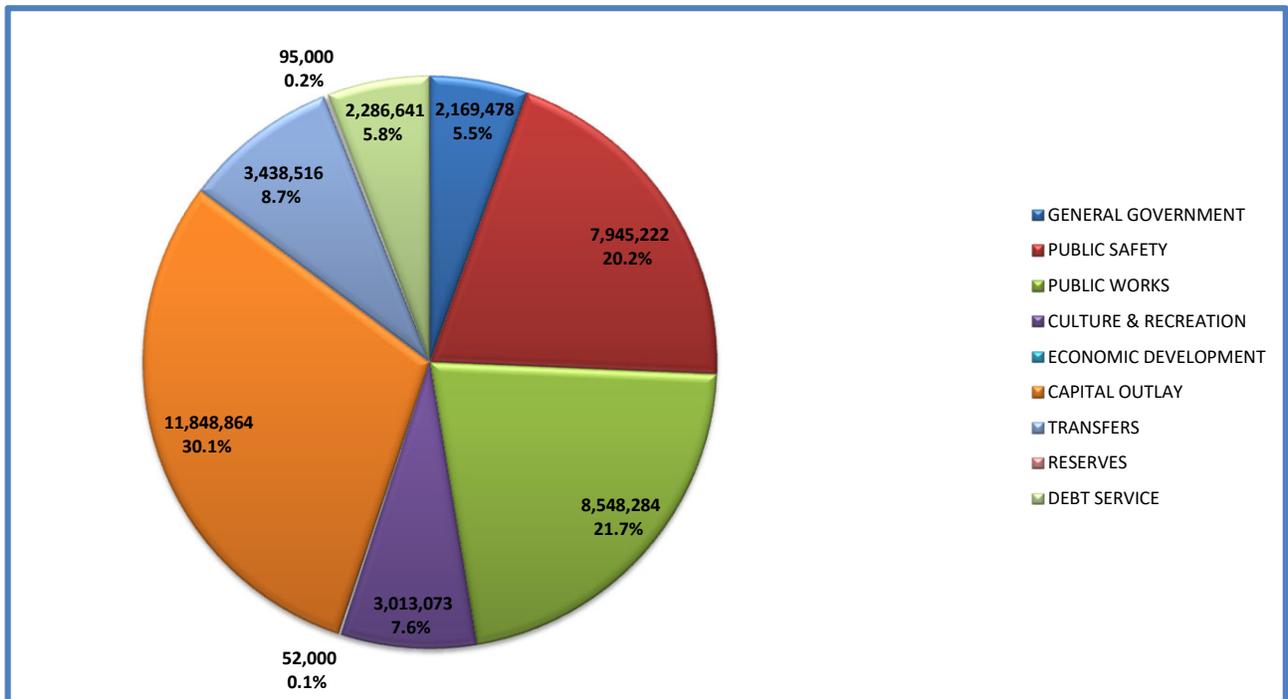
Other revenue major sources of income include oil and gas royalties, sale of city property, and credit card processing fees. The City had a decrease in 2019-2020 due to the sale of land being budgeted in 2018-2019. All other revenues remain consistent with prior year estimates.



Expenditures by Fund



Expenditures by Source



General Government

General Government increased from the prior year budget of \$1,958,996 to \$2,169,478 as a result of legal expenses being increased, increases in MIS budget for additional 3rd party support and software needs, and increases in contractual services for enterprise lease costs for 2 new vehicles.

Public Safety

Public Safety increased from the prior year budget of \$7,113,630 to \$7,945,222 due to the City moving towards a full-time fire department. We moved from 6 part-time firefighter positions to 3 full-time firefighter positions and gave full-time firefighter positions a market raise. . Police received a 4% step raise. Marshal's, Code, Planning, CCPD and Animal Control all received new vehicles through the enterprise lease agreements increasing costs. Fire had an increase in annual computer maintenance, equipment maintenance, uniforms, safety supplies, and capital needs. Police had an increase in communications, equipment maintenance, and lease costs for new radios.

Public Works

Public works increased from the prior year budget of \$8,098,525 to \$8,548,284 due to an increase in meter services for replacement of both meters and transmitters throughout the City, an increase in consulting and engineering services, an increase in sewer flows to Fort Worth and increase in system maintenance costs. Streets, Meter Technician, Water, Wastewater, and Non-departmental all received new vehicles through the enterprise lease agreements increasing costs. Streets received an increase in budget for street maintenance and sign supplies for growing maintenance needs.

Culture & Recreation

Culture and recreation decreased from the prior year budget of \$3,281,497 to \$3,013,073 due to cost savings from the reduction in operating costs for the City's water park as well the utility costs for Parks operations.

Economic Development

Economic development increased from the prior year budget of \$44,393 to \$52,000 due to an increase in costs resulting in more administrative costs.

Transfers

Transfers decreased from the prior year budget of \$6,724,400 to \$3,438,516 due to less money being transferred for the water park and capital projects.

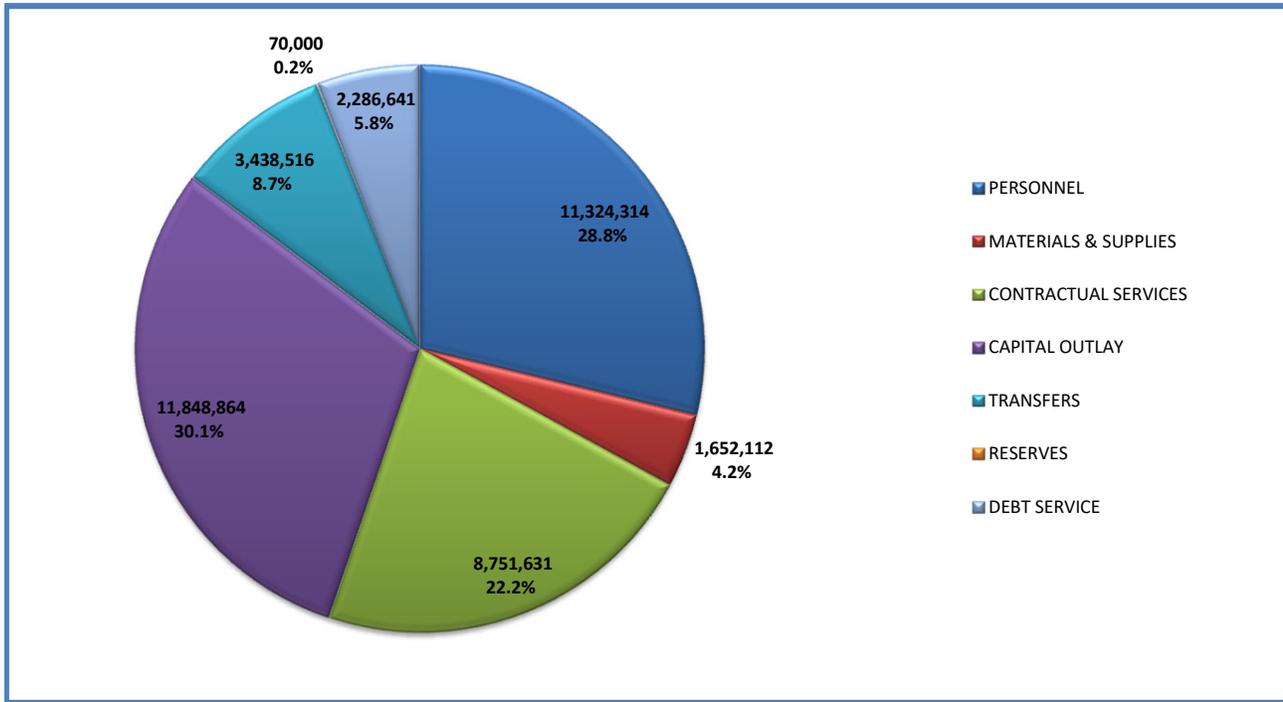
Reserves

Reserves decreased from the prior year budget of \$95,000 to \$70,000 due to less money being available for balanced budgets.

Debt Service

Debt service decreased from the prior year budget of \$2,309,815 to \$2,286,641 due to a bond being paid off.

Expenditures by Category



Personnel

Personnel increased from the prior year budget of \$10,883,935 to \$11,324,314 due to the City moving towards a full-time fire department. We moved 6 parttime firefighter positions to 3 full-time firefighter positions as well a market raise for full-time firefighters, police receiving a 4% step raise. Public Works, Parks & Stormwater staff received a market raise in mid-year 2018-2019 that has been reflected in the new budget year. Additionally, health insurance costs increased 8% overall in the budget.

Materials & Supplies

Materials & Supplies increased from the prior year budget of \$1,402,891 to \$1,652,112 due to an increase in meters and meter transmitters, increase in street maintenance, sign, and hydrant supplies as well as an overall increase in the cost of supplies and supplies that are needed.

Contractual Services

Contractual Services increased from the prior year budget of \$8,210,215 to \$8,751,631 due an increase in legal costs, council sponsored events, enterprise lease costs for new vehicles throughout the City, and an increase in sewer flows for Fort Worth treatment, increase in engineering and system maintenance costs in water.

Capital Outlay

Capital Outlay increased from the prior year budget of 1,691,625 to \$2,373,519 in the funds excluding capital bond fund due to increased projects in water and wastewater in the upcoming year as well as the purchase of \$837,455 in vehicles through our new Enterprise Fleet Management partnership. Capital Bond Fund costs remain relatively consistent as many projects were delayed until 2019-2020 but several of the 2018-2019 projects were completed in 2018-2019 or are expected to finish in early 2019-2020.



FUND BALANCE CHANGES

Fund	Beginning Fund Balance	Revenues	Expenditures	Ending Fund Balance	CY as % of Expenditures	PY as % of Expenditures
<i>General Fund</i>	12,745,147	11,774,310	12,198,666	12,320,791	101.0%	116.3%
<i>Pride Commission Fund</i>	15,629	7,800	7,800	15,629	200.4%	313.6%
Total General Fund	12,760,776	11,782,110	12,206,466	12,336,420	101.1%	116.4%
<i>Water and Wastewater Fund</i>	26,469,479	9,753,960	9,753,960	26,469,479	271.4%	309.0%
<i>Splash Dayz Fund</i>	538,140	1,381,488	1,381,486	538,142	39.0%	39.0%
<i>Stormwater Fund</i>	5,092,556	610,000	729,014	4,973,542	682.2%	912.0%
Total Enterprise Funds	32,100,175	11,745,448	11,864,460	31,981,163	269.6%	306.0%
Debt Service Fund	355,574	1,619,058	1,603,066	371,566	23.2%	7.7%
<i>Economic Development Fund</i>	802,280	1,020,000	1,078,995	743,285	68.9%	73.7%
<i>Hotel/Motel Occupancy Tax Fund</i>	1,139,652	360,000	498,100	1,001,552	201.1%	288.4%
<i>Crime Control Prevention District Fund</i>	913,203	1,105,000	1,294,300	723,903	55.9%	75.0%
Total Special Revenue Funds	2,855,135	2,485,000	2,871,395	2,468,740	86.0%	105.7%
<i>Street Improvement Fund</i>	1,016,190	419,900	230,000	1,206,090	524.4%	147.8%
<i>Sewer I & I Fund</i>	101,872	-	101,015	857	0.8%	100.0%
<i>Capital Bonds Fund</i>	9,346,649	128,696	9,475,345	(0)	0.0%	346.9%
Total Capital Funds	10,464,711	548,596	9,806,360	1,206,947	12.3%	200.0%
Internal Service Fund	-	1,020,331	1,020,331	-	0.0%	0.0%

General Fund is projected to have a fund balance decrease of 3.3% as a percentage of expenditures due to a balanced budget being adopted with the exception of the Splash Dayz transfer.

Water and Wastewater Fund is projected to have a fund balance increase of 0% as a revenues equal expenditures in current budget.

Splash Dayz Fund is projected to have no change in fund balance due to a balanced budget being adopted using the transfer from the General Fund.

Stormwater Fund is projected to have a decrease of 2.3% in fund balance due to stormwater projects expected to be done.

Debt Service Fund is projected to have an increase in fund balance of 4.5% due to revenues being slightly higher than expenditures.

Economic Development Fund is projected to have a decrease of 7.4% in fund balance due to revenues being lower than water park debt payment.

Hotel/Motel Occupancy Tax fund is projected to have a fund balance decrease of 12.1% as a percentage of expenditures due to capital projects for Splash Dayz Convention Center.

Crime Control Prevention District Fund is projected to have a fund balance decrease of 20.7% as a percentage of expenditures due to enterprise vehicle costs and fort worth radio contract costs.

Street Improvement Fund is projected to have a significant increase in fund balance due to not transferring money to debt service in current year.

Sewer I & I Fund is projected to have no fund balance left as this fund is to be closed.

Capital Bonds Fund is projected to use all of fund balance over the next 3-5 years for capital projects that have been proposed.

Internal Service Fund is projected to be 0 as revenue will equal expenditures.

City of White Settlement
All Funds Summary by Category
2019 - 2020 Budget

Account Description	GENERAL FUND	PRIDE COMMISSION FUND	WATER & WASTEWATER FUND	SPLASH DAYZ FUND	STORMWATER FUND	DEBT SERVICE FUND
BEGINNING FUND BALANCE/WORKING CAPITAL	12,745,147	15,629	26,469,479	538,140	5,092,556	355,574
REVENUE						
PROPERTY TAXES	6,007,234	-	-	-	-	1,610,058
SALES AND OTHER USE TAXES	2,238,200	-	-	-	-	-
ADMINISTRATIVE CHARGES AND TRANSFERS	1,537,826	7,500	-	652,138	-	-
FRANCHISE FEES	859,000	-	-	-	-	-
LICENSE AND PERMITS	338,250	-	-	-	-	-
FINES & FORFEITURES	277,100	-	-	-	-	-
CHARGES FOR SERVICES	261,200	-	9,518,460	718,600	565,000	-
INTEREST INCOME	150,000	300	150,000	-	45,000	9,000
OTHER REVENUE	105,500	-	85,500	10,750	-	-
TOTAL REVENUE	11,774,310	7,800	9,753,960	1,381,488	610,000	1,619,058
EXPENDITURES						
PERSONNEL	8,916,406	-	1,431,209	682,502	294,197	-
MATERIALS & SUPPLIES	523,297	2,250	878,920	183,740	20,755	-
CONTRACTUAL SERVICES	2,160,236	5,550	5,079,721	475,244	232,125	10,000
CAPITAL OUTLAY	69,089	-	856,730	40,000	110,245	-
TRANSFERS	459,638	-	813,805	-	71,692	-
RESERVES	70,000	-	-	-	-	-
DEBT SERVICE	-	-	693,575	-	-	1,593,066
TOTAL EXPENDITURES	12,198,666	7,800	9,753,960	1,381,486	729,014	1,603,066
REVENUES OVER (UNDER) EXPENDITURES	(424,356)	-	-	2	(119,014)	15,992
ENDING FUND BALANCE/WORKING CAPITAL	12,320,791	15,629	26,469,479	538,142	4,973,542	371,566

City of White Settlement
All Funds Summary by Category
2019 - 2020 Budget

ECONOMIC DEVELOPMENT CORPORATION FUND	HOTEL/MOTEL OCCUPANCY TAX FUND	CRIME CONTROL PREVENTION DISTRICT FUND	STREET IMPROVEMENT FUND	SEWER I&I FUND	CAPITAL BOND FUND	INTERNAL SERVICE FUND	TOTAL FUNDS
802,280	1,139,652	913,203	1,016,190	101,872	9,346,649	-	58,536,371
-	-	-	-	-	-	-	7,617,292
1,010,000	350,000	1,100,000	-	-	-	-	4,698,200
-	-	-	-	-	-	-	2,197,464
-	-	-	408,900	-	-	-	1,267,900
-	-	-	-	-	-	-	338,250
-	-	-	-	-	-	-	277,100
-	-	-	-	-	-	266,684	11,063,260
10,000	10,000	5,000	11,000	-	128,696	-	390,300
-	-	-	-	-	-	753,646	201,750
1,020,000	360,000	1,105,000	419,900	-	128,696	1,020,331	28,051,516
-	-	-	-	-	-	-	11,324,314
-	14,900	28,250	-	-	-	-	1,652,112
52,000	53,200	500,679	-	-	-	182,876	8,751,631
-	230,000	-	230,000	-	9,475,345	837,455	11,848,864
1,026,995	200,000	765,371	-	101,015	-	-	3,438,516
-	-	-	-	-	-	-	70,000
-	-	-	-	-	-	-	2,286,641
1,078,995	498,100	1,294,300	230,000	101,015	9,475,345	1,020,331	39,372,078
(58,995)	(138,100)	(189,300)	189,900	(101,015)	(9,346,649)	-	(11,320,562)
743,285	1,001,552	723,903	1,206,090	857	(0)	0	47,215,809

**City of White Settlement
Funds by Category
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

General Fund

REVENUE

TAXES	7,181,054	7,271,728	7,515,225	8,245,434
FRANCHISE FEES	979,164	952,154	956,520	859,000
LICENSE AND PERMITS	360,522	320,851	412,685	338,250
CHARGES FOR SERVICES	299,128	272,664	268,963	261,200
FINES & FORFEITURES	409,556	453,405	302,695	277,100
INTEREST INCOME	158,252	80,000	312,061	150,000
OTHER REVENUE	430,097	382,378	455,396	105,500
ADMINISTRATIVE CHARGES AND TRANSFERS	2,038,170	1,563,556	1,583,300	1,537,826
TOTAL REVENUE	11,855,943	11,296,736	11,806,845	11,774,310

EXPENDITURES

PERSONNEL	7,867,808	8,501,068	8,122,103	8,916,406
MATERIALS & SUPPLIES	449,233	469,298	438,561	523,297
CONTRACTUAL SERVICES	1,725,842	1,824,939	1,889,409	2,160,236
CAPITAL OUTLAY	82,354	-	149,733	69,089
TRANSFERS	754,044	816,125	357,827	459,638
RESERVES	-	95,000	-	70,000
TOTAL EXPENDITURES	10,879,281	11,706,430	10,957,633	12,198,666

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Pride Commission Fund

REVENUE

TRANSFERS	7,500	7,500	7,500	7,500
INTEREST INCOME	224	72	452	300
TOTAL REVENUE	7,724	7,572	7,952	7,800

EXPENDITURES

MATERIALS & SUPPLIES	661	2,250	1,047	2,250
CONTRACTUAL SUPPLIES	6,260	6,070	3,937	5,550
TOTAL EXPENDITURES	6,921	8,320	4,984	7,800

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Water/Sewer Fund

REVENUE

WATER & SEWER REVENUES	9,231,466	9,368,681	9,414,908	9,518,460
INTEREST INCOME	153,423	75,000	288,848	150,000
OTHER REVENUES	268,940	76,000	128,490	85,500
TRANSFERS	599,912	-	1,202,944	-
TOTAL REVENUE	10,253,741	9,519,681	11,035,190	9,753,960

EXPENDITURES

PERSONNEL	1,217,155	1,378,239	1,195,676	1,431,209
MATERIALS & SUPPLIES	451,906	633,925	507,691	878,920
CONTRACTUAL SERVICES	3,791,557	5,720,048	5,201,806	5,079,721
CAPITAL OUTLAY	672,770	168,500	716,410	856,730
TRANSFERS	1,236,409	807,342	807,342	813,805
DEBT SERVICE	157,182	715,350	136,668	693,575
TOTAL EXPENDITURES	7,526,979	9,423,404	8,565,593	9,753,960

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Splash Dayz Fund

REVENUE

WATER PARK ADMISSIONS	560,596	556,100	591,183	537,000
WATER PARK RENTALS	35,794	31,250	44,895	36,500
EVENT CENTER	31,187	41,000	23,325	23,800
CONCESSIONS	134,005	141,350	131,596	121,300
MISCELLANEOUS	14,053	14,390	15,471	10,750
OTHER REVENUE	(16)	-	5,470	-
TRANSFERS	765,373	826,219	656,252	652,138
TOTAL REVENUE	1,540,992	1,610,309	1,468,192	1,381,488

EXPENDITURES

PERSONNEL	855,917	706,558	550,747	682,502
MATERIALS & SUPPLIES	203,266	240,840	196,984	183,740
CONTRACTUAL SERVICES	472,250	662,910	463,892	475,244
CAPITAL OUTLAY	146,911	-	154,561	40,000
TOTAL EXPENDITURES	1,678,344	1,610,308	1,366,184	1,381,486

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Stormwater Utility Fund

REVENUE

UTILITY FEES	571,307	573,600	578,859	565,000
INTEREST INCOME	45,432	32,000	77,509	45,000
OTHER REVENUE	127,492	-	435	-
TRANSFERS	48,222	-	-	-
TOTAL REVENUES	792,453	605,600	656,803	610,000

EXPENDITURES

PERSONNEL	291,547	297,970	288,987	294,197
MATERIALS AND SUPPLIES	22,291	23,280	18,749	20,755
CONTRACTUAL SERVICES	76,422	105,850	18,891	232,125
CAPITAL OUTLAY	82,619	1,001,738	86,520	110,245
TRANSFERS	209,761	167,949	145,272	71,692
TOTAL EXPENDITURES	682,640	1,596,787	558,419	729,014

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Debt Service Fund

REVENUE

TAXES	1,105,705	1,238,664	1,266,364	1,610,058
INTEREST INCOME	7,394	4,100	53,681	9,000
OTHER REVENUE	-	-	3,082,343	-
TRANSFERS	283,617	370,042	370,042	-
TOTAL REVENUES	1,396,716	1,612,806	4,772,429	1,619,058

EXPENDITURES

CONTRACTUAL SERVICES	9,390	12,400	9,410	10,000
DEBT SERVICE	1,399,044	1,591,715	1,592,996	1,593,066
TRANSFERS	-	-	3,025,000	-
TOTAL EXPENDITURES	1,408,434	1,604,115	4,627,406	1,603,066

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Economic Development Corporation Fund

REVENUE

TAXES	1,335,471	887,855	1,143,216	1,010,000
OTHER REVENUE	18,218	-	26,725	-
INTEREST INCOME	11,183	5,473	32,784	10,000
TRANSFERS	-	182,406	-	-
TOTAL REVENUES	1,364,872	1,075,734	1,202,725	1,020,000

EXPENDITURES

CONTRACTUAL SERVICES	202,054	44,393	57,930	52,000
TRANSFERS	1,079,559	1,031,341	1,031,341	1,026,995
TOTAL EXPENDITURES	1,281,613	1,075,734	1,089,271	1,078,995

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Occupancy Tax Fund

REVENUE

TAXES	350,720	368,000	366,994	350,000
INTEREST INCOME	14,750	9,000	23,214	10,000
TOTAL REVENUE	365,470	377,000	390,208	360,000

EXPENDITURES

MATERIALS & SUPPLIES	-	8,000	3,870	14,900
CONTRACTUAL SERVICES	62,758	53,600	52,684	53,200
CAPITAL OUTLAY	50,933	129,067	32,592	230,000
TRANSFERS	200,000	200,000	306,032	200,000
TOTAL EXPENDITURES	313,691	390,667	395,178	498,100

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Crime Control and Prevention District Fund

REVENUE

TAXES	1,282,963	1,015,000	1,100,353	1,100,000
INTEREST INCOME	7,931	3,784	16,635	5,000
OTHER REVENUE	10,955	-	119,825	-
TOTAL REVENUES	1,301,849	1,018,784	1,236,813	1,105,000

EXPENDITURES

MATERIALS & SUPPLIES	23,821	42,048	36,192	28,250
CONTRACTUAL SERVICES	320,099	329,799	291,147	500,679
CAPITAL OUTLAY	86,743	129,820	128,620	-
TRANSFERS	667,000	761,840	761,840	765,371
TOTAL EXPENDITURES	1,097,663	1,263,507	1,217,800	1,294,300

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Street Improvement Fund

REVENUE

FRANCHISE TAXES	381,769	377,778	392,226	408,900
INTEREST INCOME	15,269	10,000	22,659	11,000
TOTAL REVENUES	397,038	387,778	414,885	419,900

EXPENDITURES

CAPITAL OUTLAY	-	230,000	161,148	230,000
TRANSFERS	150,000	526,534	526,534	-
TOTAL EXPENDITURES	150,000	756,534	687,682	230,000

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Sewer I & I Fund

REVENUE

INTEREST INCOME	25,483	20,000	5,678	-
TRANSFERS	130,000	130,000	130,000	-
TOTAL REVENUE	155,483	150,000	135,678	-

EXPENDITURES

CAPITAL OUTLAY	-	32,500	-	-
TRANSFERS	-	1,850,475	1,850,475	101,015
TOTAL EXPENDITURES	-	1,882,975	1,850,475	101,015

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Capital Bond Fund

REVENUE

INTEREST INCOME	106,131	-	206,074	128,696
OTHER REVENUE	0	-	9,796	-
TRANSFERS	-	2,684,309	5,709,309	-
TOTAL REVENUE	106,131	2,684,309	5,925,180	128,696

EXPENDITURES

CAPITAL OUTLAY	1,896,532	10,657,958	1,691,839	9,475,345
TRANSFERS	648,134	-	1,202,944	-
TOTAL EXPENDITURES	2,544,666	10,657,958	2,894,783	9,475,345

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Internal Service Fund

REVENUE

CHARGES FOR SERVICES	-	-	-	266,684
OTHER REVENUE	-	-	-	753,646
TOTAL REVENUE	-	-	-	1,020,331

EXPENDITURES

CONTRACTUAL SERVICES	-	-	-	182,876
CAPITAL OUTLAY	-	-	-	837,455
TOTAL EXPENDITURES	-	-	-	1,020,331

**City of White Settlement
All Funds Summary by Function
2019 - 2020 Budget**

Account Description	GENERAL FUND	PRIDE COMMISSION FUND	WATER & WASTEWATER FUND	SPLASH DAYZ FUND	STORMWATER FUND	DEBT SERVICE FUND
BEGINNING FUND BALANCE/WORKING CAPITAL	12,745,147	15,629	26,469,479	538,140	5,092,556	355,574
REVENUE						
PROPERTY TAXES	6,007,234	-	-	-	-	1,610,058
SALES AND OTHER USE TAXES	2,238,200	-	-	-	-	-
ADMINISTRATIVE CHARGES AND TRANSFERS	1,537,826	7,500	-	652,138	-	-
FRANCHISE FEES	859,000	-	-	-	-	-
LICENSE AND PERMITS	338,250	-	-	-	-	-
FINES & FORFEITURES	277,100	-	-	-	-	-
CHARGES FOR SERVICES	261,200	-	9,518,460	718,600	565,000	-
INTEREST INCOME	150,000	300	150,000	-	45,000	-
OTHER REVENUE	105,500	-	85,500	10,750	-	9,000
TOTAL REVENUE	11,774,310	7,800	9,753,960	1,381,488	610,000	1,619,058
EXPENDITURES						
GENERAL GOVERNMENT	2,149,103	-	-	-	-	10,000
PUBLIC SAFETY	7,302,020	-	-	-	-	-
PUBLIC WORKS	559,511	-	7,389,850	-	547,077	-
CULTURE & RECREATION	1,589,305	7,800	-	1,341,486	-	-
ECONOMIC DEVELOPMENT	-	-	-	-	-	-
CAPITAL OUTLAY	69,089	-	856,730	40,000	110,245	-
TRANSFERS	459,638	-	813,805	-	71,692	-
RESERVES	95,000	-	-	-	-	-
DEBT SERVICE	-	-	693,575	-	-	1,593,066
TOTAL EXPENDITURES	12,223,666	7,800	9,753,960	1,381,486	729,014	1,603,066
REVENUES OVER (UNDER) EXPENDITURES	(449,356)	-	-	2	(119,014)	15,992
ENDING FUND BALANCE/WORKING CAPITAL	12,295,791	15,629	26,469,479	538,142	4,973,542	371,566

City of White Settlement
All Funds Summary by Function
2019 - 2020 Budget

ECONOMIC DEVELOPMENT CORPORATION FUND	HOTEL/MOTEL OCCUPANCY TAX FUND	CRIME CONTROL PREVENTION DISTRICT FUND	STREET IMPROVEMENT FUND	SEWER I&I FUND	CAPITAL BOND FUND	INTERNAL SERVICE FUND	TOTAL FUNDS
802,280	1,139,652	913,203	1,016,190	101,872	9,346,649	-	58,536,371
-	-	-	-	-	-	-	7,617,292
1,010,000	350,000	1,100,000	-	-	-	-	4,698,200
-	-	-	-	-	-	-	2,197,464
-	-	-	408,900	-	-	-	1,267,900
-	-	-	-	-	-	-	338,250
-	-	-	-	-	-	-	277,100
-	-	-	-	-	-	266,684	11,063,260
10,000	10,000	5,000	11,000	-	128,696	-	381,300
-	-	-	-	-	-	753,646	210,750
1,020,000	360,000	1,105,000	419,900	-	128,696	1,020,331	28,051,516
-	-	-	-	-	-	10,375	2,169,478
-	-	528,929	-	-	-	114,273	7,945,222
-	-	-	-	-	-	51,846	8,548,284
-	68,100	-	-	-	-	6,382	3,013,073
52,000	-	-	-	-	-	-	52,000
-	230,000	-	230,000	-	9,475,345	837,455	11,848,864
1,026,995	200,000	765,371	-	101,015	-	-	3,438,516
-	-	-	-	-	-	-	95,000
-	-	-	-	-	-	-	2,286,641
1,078,995	498,100	1,294,300	230,000	101,015	9,475,345	1,020,331	39,397,078
(58,995)	(138,100)	(189,300)	189,900	(101,015)	(9,346,649)	0	(11,345,562)
743,285	1,001,552	723,903	1,206,090	857	(0)	0	47,190,809

**City of White Settlement
Funds by Function
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

General Fund

REVENUE

TAXES	7,181,054	7,271,728	7,515,225	8,245,434
FRANCHISE FEES	979,164	952,154	956,520	859,000
LICENSE AND PERMITS	360,522	320,851	412,685	338,250
CHARGES FOR SERVICES	299,128	272,664	268,963	261,200
FINES & FORFEITURES	409,556	453,405	302,695	277,100
INTEREST INCOME	158,252	80,000	312,061	150,000
OTHER REVENUE	430,097	382,378	455,396	105,500
ADMINISTRATIVE CHARGES AND TRANSFERS	2,038,170	1,563,556	1,583,300	1,537,826
TOTAL REVENUE	11,855,943	11,296,736	11,806,845	11,774,310

EXPENDITURES

GENERAL GOVERNMENT	1,951,418	1,947,597	2,051,706	2,149,103
PUBLIC SAFETY	6,098,489	6,741,783	6,415,875	7,302,020
PUBLIC WORKS	420,133	504,657	473,083	559,511
CULTURE & RECREATION	1,564,087	1,601,268	1,509,409	1,589,305
CAPITAL OUTLAY	82,354	-	149,733	69,089
TRANSFERS	572,873	816,125	357,827	459,638
RESERVES	-	95,000	-	70,000
TOTAL EXPENDITURES	10,689,354	11,706,430	10,957,633	12,198,666

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Pride Commission Fund

REVENUE

TRANSFERS	7,500	7,500	7,500	7,500
INTEREST INCOME	224	72	452	300
TOTAL REVENUE	7,724	7,572	7,952	7,800

EXPENDITURES

CULTURE & RECREATION	6,921	8,320	4,984	7,800
TOTAL EXPENDITURES	6,921	8,320	4,984	7,800

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Water/Sewer Fund

REVENUE

WATER & SEWER REVENUES	9,231,466	9,368,681	9,414,908	9,518,460
INTEREST INCOME	153,423	75,000	288,848	150,000
OTHER REVENUES	268,940	76,000	128,490	85,500
TRANSFERS	599,912	-	1,202,944	-
TOTAL REVENUE	10,253,741	9,519,681	11,035,190	9,753,960

EXPENDITURES

PUBLIC WORKS	5,460,618	7,732,212	6,905,173	7,389,850
CAPITAL OUTLAY	672,770	168,500	716,410	856,730
TRANSFERS	1,236,409	807,342	807,342	813,805
DEBT SERVICE	157,182	715,350	136,668	693,575
TOTAL EXPENDITURES	7,526,979	9,423,404	8,565,593	9,753,960

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Splash Dayz Fund

REVENUE

WATER PARK ADMISSIONS	560,596	556,100	591,183	537,000
WATER PARK RENTALS	35,794	31,250	44,895	36,500
EVENT CENTER	31,187	41,000	23,325	23,800
CONCESSIONS	134,005	141,350	131,596	121,300
MISCELLANEOUS	14,053	14,390	15,471	10,750
OTHER REVENUE	(16)	-	5,470	-
TRANSFERS	765,373	826,219	656,252	652,138
TOTAL REVENUE	1,540,992	1,610,309	1,468,192	1,381,488

EXPENDITURES

CULTURE & RECREATION	1,531,433	1,610,308	1,211,624	1,341,486
CAPITAL OUTLAY	146,911	-	154,561	40,000
TOTAL EXPENDITURES	1,678,344	1,610,308	1,366,185	1,381,486

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Stormwater Utility Fund

REVENUE

UTILITY FEES	571,307	573,600	578,859	565,000
INTEREST INCOME	45,432	32,000	77,509	45,000
OTHER REVENUE	127,492	-	435	-
TRANSFERS	48,222	-	-	-
TOTAL REVENUES	792,453	605,600	656,803	610,000

EXPENDITURES

PUBLIC WORKS	390,260	427,100	326,627	547,077
CAPITAL OUTLAY	82,619	1,001,738	86,520	110,245
TRANSFERS	209,761	167,949	145,272	71,692
TOTAL EXPENDITURES	682,640	1,596,787	558,419	729,014

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Debt Service Fund

REVENUE

TAXES	1,105,705	1,238,664	1,266,364	1,610,058
INTEREST INCOME	7,394	4,100	53,681	9,000
OTHER REVENUE	-	-	3,082,343	-
TRANSFERS	283,617	370,042	370,042	-
TOTAL REVENUES	1,396,716	1,612,806	4,772,429	1,619,058

EXPENDITURES

GENERAL GOVERNMENT	9,390	12,400	9,410	10,000
DEBT SERVICE	1,399,044	1,591,715	1,592,996	1,593,066
TRANSFERS	-	-	3,025,000	-
TOTAL EXPENDITURES	1,408,434	1,604,115	4,627,406	1,603,066

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Economic Development Corporation Fund

REVENUE

TAXES	1,335,471	887,855	1,143,216	1,010,000
OTHER REVENUE	18,218	-	26,725	-
INTEREST INCOME	11,183	5,473	32,784	10,000
TRANSFERS	-	182,406	-	-
TOTAL REVENUES	1,364,872	1,075,734	1,202,725	1,020,000

EXPENDITURES

ECONOMIC DEVELOPMENT	202,054	44,393	57,930	52,000
TRANSFERS	1,079,559	1,031,341	1,031,271	1,026,995
TOTAL EXPENDITURES	1,281,613	1,075,734	1,089,201	1,078,995

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Occupancy Tax Fund

REVENUE

TAXES	350,720	368,000	366,994	350,000
INTEREST INCOME	14,750	9,000	23,214	10,000
TOTAL REVENUE	365,470	377,000	390,208	360,000

EXPENDITURES

CULTURE & RECREATION	62,758	61,600	56,554	68,100
CAPITAL OUTLAY	50,933	129,067	32,592	230,000
TRANSFERS	200,000	200,000	306,032	200,000
TOTAL EXPENDITURES	313,691	390,667	395,178	498,100

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Crime Control and Prevention District Fund

REVENUE

TAXES	1,282,963	1,015,000	1,100,353	1,100,000
INTEREST INCOME	7,931	3,784	16,635	5,000
OTHER REVENUE	10,955	-	119,825	-
TOTAL REVENUES	1,301,849	1,018,784	1,236,813	1,105,000

EXPENDITURES

PUBLIC SAFETY	343,920	371,847	327,339	528,929
CAPITAL OUTLAY	86,743	129,820	128,620	-
TRANSFERS	667,000	761,840	761,840	765,371
TOTAL EXPENDITURES	1,097,663	1,263,507	1,217,800	1,294,300

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Street Improvement Fund

REVENUE

FRANCHISE TAXES	381,769	377,778	392,226	408,900
INTEREST INCOME	15,269	10,000	22,659	11,000
TOTAL REVENUES	397,038	387,778	414,885	419,900

EXPENDITURES

CAPITAL OUTLAY	-	230,000	161,148	230,000
TRANSFERS	150,000	526,534	526,534	-
TOTAL EXPENDITURES	150,000	756,534	687,682	230,000

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Sewer I & I Fund

REVENUE

INTEREST INCOME	25,483	20,000	5,678	-
TRANSFERS	130,000	130,000	130,000	-
TOTAL REVENUE	155,483	150,000	135,678	-

EXPENDITURES

CAPITAL OUTLAY	-	32,500	-	-
TRANSFERS	-	1,850,475	1,850,475	101,015
TOTAL EXPENDITURES	-	1,882,975	1,850,475	101,015

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Capital Bond Fund

REVENUE

INTEREST INCOME	106,131	-	206,074	128,696
OTHER REVENUE	0	-	9,796	-
TRANSFERS	-	2,684,309	5,709,309	-
TOTAL REVENUE	106,131	2,684,309	5,925,180	128,696

EXPENDITURES

CAPITAL OUTLAY	1,896,532	10,657,958	1,691,839	9,475,345
TRANSFERS	648,134	-	1,202,944	-
TOTAL EXPENDITURES	2,544,666	10,657,958	2,894,783	9,475,345

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Projected	

Internal Service Fund

REVENUE

CHARGES FOR SERVICES	-	-	-	266,684
OTHER REVENUE	-	-	-	753,646
TOTAL REVENUE	-	-	-	1,020,331

EXPENDITURES

GENERAL GOVERNMENT	-	-	-	10,375
PUBLIC SAFETY	-	-	-	114,273
PUBLIC WORKS	-	-	-	51,846
CULTURE & RECREATION	-	-	-	6,382
CAPITAL OUTLAY	-	-	-	837,455
TOTAL EXPENDITURES	-	-	-	1,020,331





GENERAL FUND



City of White Settlement FY 2019-2020 Annual Budget General Fund

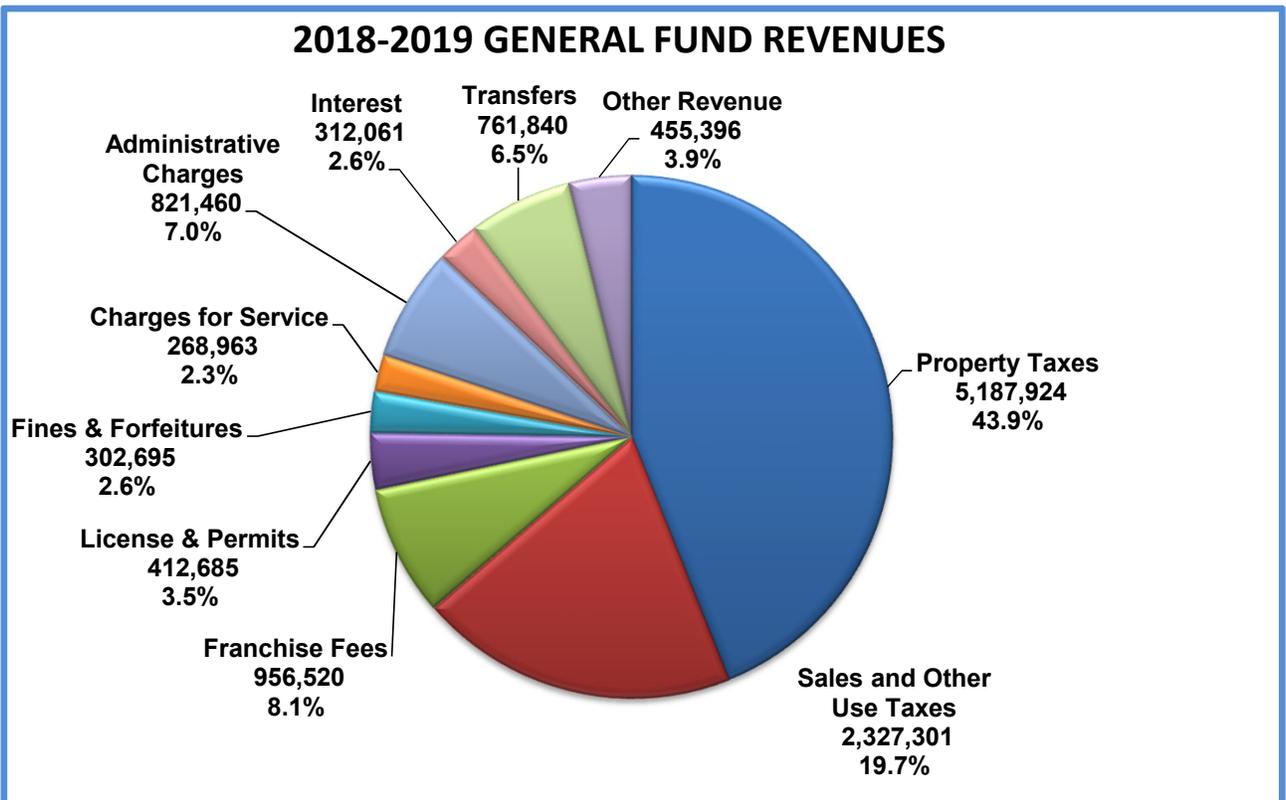
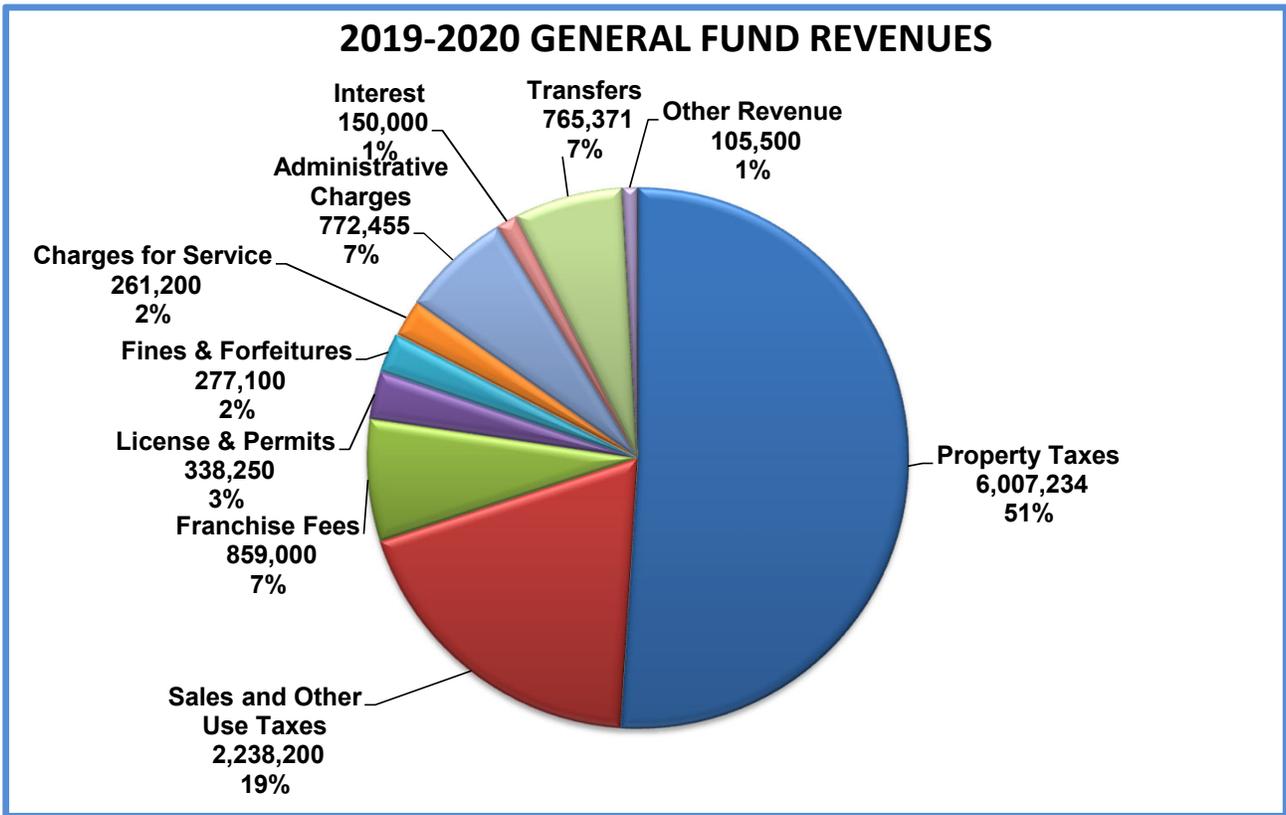
The General Fund is the general operating fund for the City. It is used to account for all financial resources except those required to be accounted for in other funds. The General Fund falls within the governmental fund category, which measures funds using current financial resources. All general tax revenues and other receipts that are not allocated by law or contractual agreement to other funds are accounted for in this fund. The General Fund is the largest fund for the City. The General Fund accounts for the majority of City services, including general government, public safety, public works, and culture and recreation. Budgeted expenditures include salaries and benefits, materials and supplies, contractual services and capital outlay.

The Pride Commission Fund is also included in this section as it is funded through a transfer from the General Fund.

**City of White Settlement
General Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
BEGINNING FUND BALANCE	\$ 10,703,562	\$ 11,870,151	\$ 12,237,969	\$ 12,745,147
REVENUE				
TAXES	7,181,054	7,271,728	7,271,728	8,245,434
FRANCHISE FEES	979,164	952,154	952,154	859,000
LICENSE AND PERMITS	360,522	320,851	320,851	338,250
CHARGES FOR SERVICES	299,128	272,664	272,664	261,200
FINES & FORFEITURES	409,556	453,405	453,405	277,100
INTEREST INCOME	158,252	80,000	80,000	150,000
OTHER REVENUE	430,097	382,378	382,378	105,500
ADMINISTRATIVE CHARGES AND TRANSFERS	2,038,170	1,563,556	1,563,556	1,537,826
TOTAL REVENUE	11,855,943	11,296,736	11,296,736	11,774,310
EXPENDITURES				
PERSONNEL	7,867,808	8,501,068	8,259,715	8,916,406
MATERIALS & SUPPLIES	444,258	469,298	475,626	523,297
CONTRACTUAL SERVICES	1,722,061	1,824,939	2,080,821	2,160,236
CAPITAL OUTLAY	82,354	-	171,519	69,089
TRANSFERS	572,873	816,125	816,233	459,638
RESERVES	-	95,000	-	70,000
TOTAL EXPENDITURES	10,689,354	11,706,430	11,803,914	12,198,666
REVENUES OVER (UNDER) EXPENDITURES	1,166,589	(409,694)	(507,178)	(424,356)
TOTAL WITHOUT SPLASH DAYZ TRANSFER	1,913,133	216,525	119,041	27,782
ENDING FUND BALANCE	\$ 11,870,151	\$ 12,279,845	\$ 12,745,147	\$ 13,169,503

Revenues



Property Taxes

The City anticipates annual growth in property values and the overall taxable property base. The City receives a significant portion of its revenues from taxes assessed on real and personal property. Taxable property values increased 22.82% to \$1,029,340,229 compared to prior year values of \$838,062,247. New construction values increased to \$41,409,735 compared to the prior year of \$33,835,647.

The City Council voted to approve the property tax rate of \$0.732245 of assessed value (compared to prior year tax rate of \$0.762186) with M&O being \$0.577480 and Debt Rate at \$0.154765. This tax rate will raise more revenue from property taxes than last year's budget by an amount of \$928,585, which is an 14.05% increase.

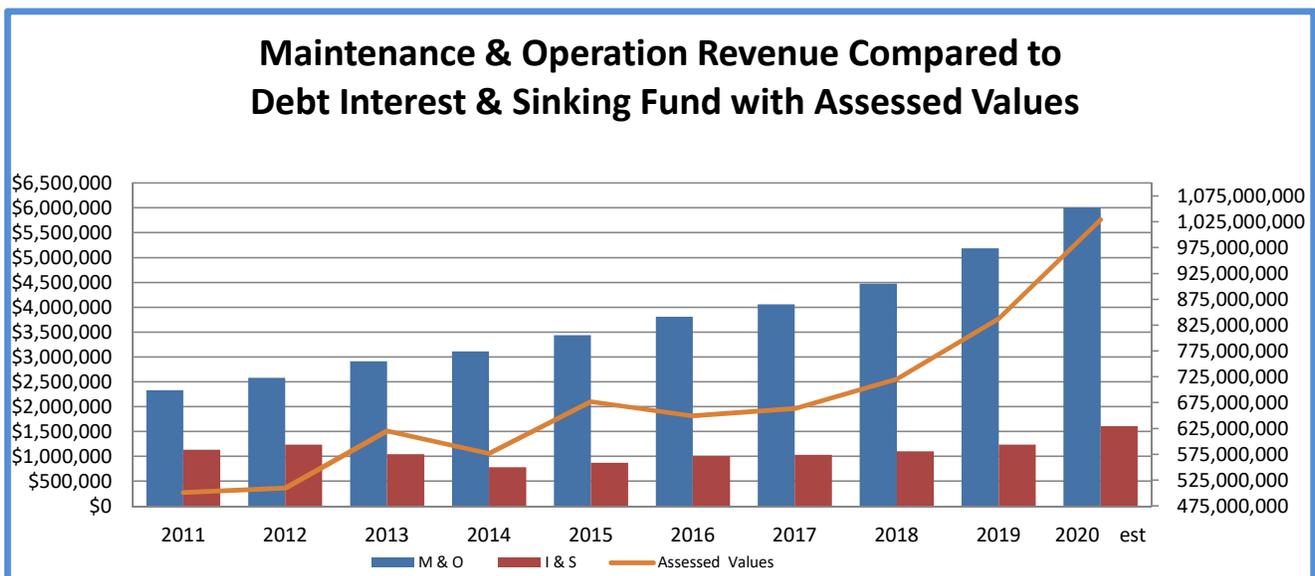
The average taxable value of a residence homestead last year was \$76,803. Based on last year's tax rate of \$0.762186/\$100 of taxable value, taxes imposed on the average home was \$522.43. The average taxable value of a residence homestead this year is \$93,094. Based on this year's tax rate of \$0.732245/\$100 of taxable value, taxes imposed on the average home will be \$602.44. This is annual increase of \$80.01 or about \$6.67 a month.

Debt obligation has increased \$371,395 from \$1,593,066 to \$1,221,671.

City of White Settlement Ten-Year Property Tax Schedule (Includes Debt I&S)

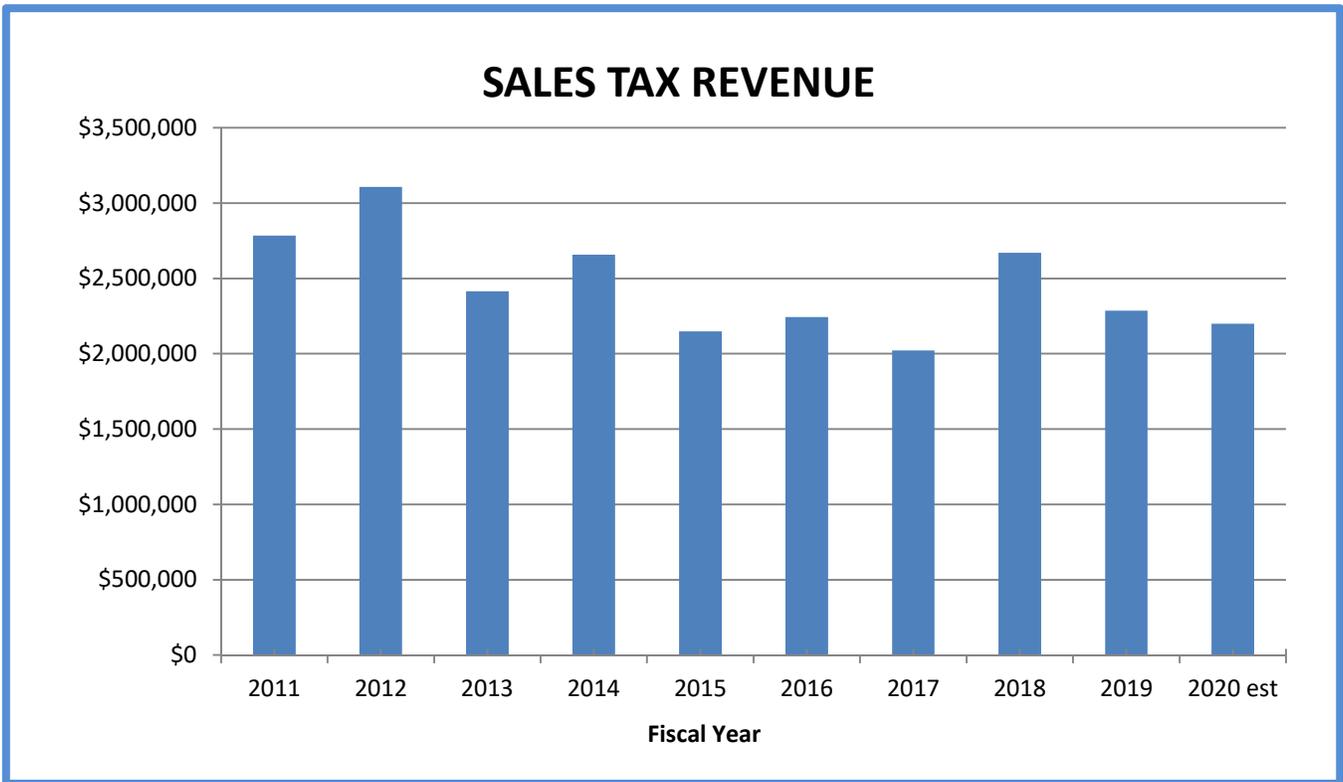
FY	Tax Levy	Current Collections	Percent	Prior Collections	Total Collections	Percent
2011	3,436,632	3,358,328	97.72%	65,534	3,423,862	99.63%
2012	3,752,309	3,690,390	98.35%	72,967	3,763,357	100.29%
2013	3,810,645	3,759,013	98.65%	64,096	3,823,109	100.33%
2014	3,846,840	3,791,609	98.56%	32,257	3,823,866	99.40%
2015	4,282,033	4,214,836	98.43%	44,917	4,259,753	99.48%
2016	4,731,884	4,663,616	98.56%	55,887	4,719,503	99.74%
2017	5,086,294	4,995,473	98.21%	37,332	5,032,805	98.95%
2018	5,549,224	5,498,546	99.09%	14,494	5,513,040	99.35%
2019	6,506,890	6,339,076	97.42%	25,276	6,364,352	97.81%
2020	7,551,172	7,537,292	99.82%	27,000	7,564,292	100.17%

*Interest not included in this chart.



Sales Taxes

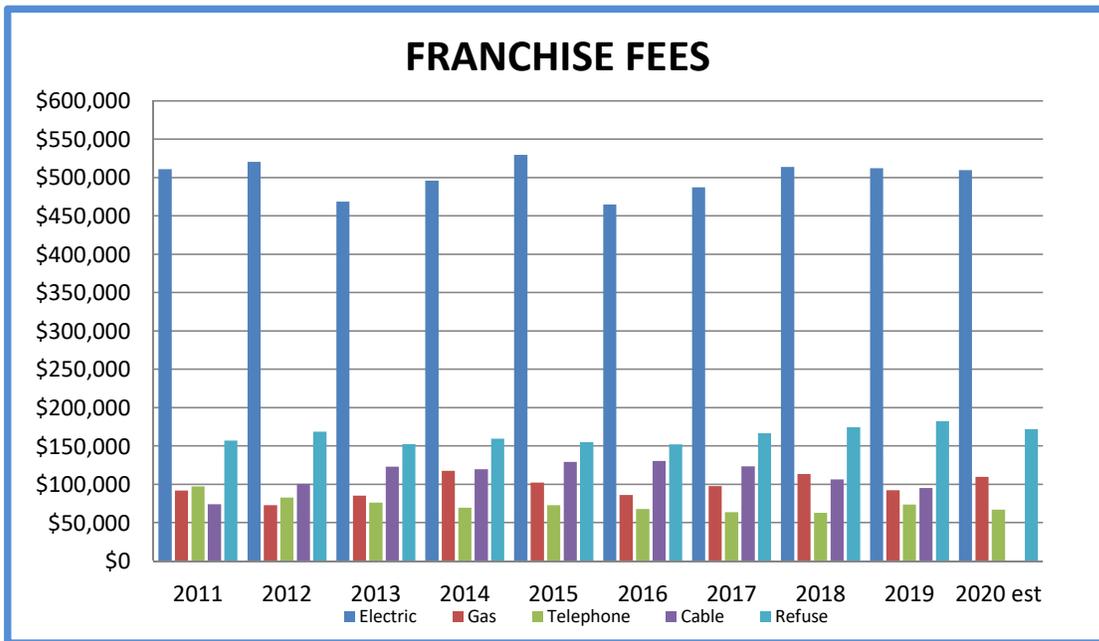
In 2007, two major retail sales stores, Sam's Club and Wal-Mart Supercenter moved outside the city limits into the City of Westworth Village, but the parking lots of both still lie inside the City of White Settlement. The City negotiated an agreement to receive 34% of the 2% sales taxes generated by the two stores; however, the City has not received these payments since FY16. The City is very conservative with their projections due to the uncertainty with the economy.



Year	1% Sales Tax General Fund
2011	2,784,998
2012	3,107,576
2013	2,414,799
2014	2,658,233
2015	2,149,738
2016	2,244,239
2017	2,021,316
2018	2,670,943
2019	2,286,432
2020 est	2,200,000

Franchise Fees

The City collects a fee paid by public service utilities for use of public property in providing their services to the citizens of the community. The Franchise Agreements are based on a percentage of “Gross Receipts” except Tele-Communication. House Bill 1777 passed in March 2000 required the PUC to establish three types of lines, known as categories of access lines. Each Certified Tele-Communications Provider (CTP) within the City pays an allocated fee based on three categories. Franchise payments from Oncor Electric are made quarterly. In 2005, the Texas Legislature set a standard State Franchise Fee of 5% for cable companies to pay municipalities for customers within their boundaries. Once the franchise expired, municipalities were required to accept the State-Issued Certificates of Franchise Authority (SICFAs) issued by the Public Utility Commission (PUC). The City of White Settlement accepted the SICFA for their franchise agreement with Charter Cable.



Year	Electric	Gas	Telephone	Cable	Refuse
2011	510,946	91,849	97,284	74,355	157,279
2012	520,486	72,837	82,947	100,896	168,775
2013	468,624	85,308	76,373	122,966	152,701
2014	496,181	117,545	69,438	119,830	159,479
2015	529,943	102,252	73,117	129,330	155,105
2016	465,174	86,293	67,905	130,481	151,983
2017	487,579	98,034	63,705	123,470	166,629
2018	513,931	113,636	62,953	106,473	174,752
2019	512,251	92,625	73,730	95,253	182,662
2020 est	510,000	110,000	67,000	-	172,000

Other Revenues

Licenses/Permits

This category reflects the fees charged to contractors for building, mechanical, plumbing and electrical permits. It also shows the amounts assessed for permits for demolition, house moving and building fences and signs. Fees for contractors' registrations with the City are included in this category as well as fees for inspections and property platting.

Fines and Forfeitures

Fines and Forfeitures is generated through the City's Municipal Court. These revenues include traffic violations, city ordinance violations and minor criminal acts. The White Settlement School District, in conjunction with the City's Police Department, also issues citations for truancy and other violations within the school system.

Charges for Services

Charges for Services are generated for services provided by the City paid for by the participants. Some of the services are building rentals, animal control, park rentals, library fees, and recreation classes.

Administrative Charges

Administrative Charges include administrative cost shares from the Enterprise Fund and Special Revenue Funds for a proportional share of salaries, building costs and sundry charges that have been totally absorbed by the General Fund related to its operation.

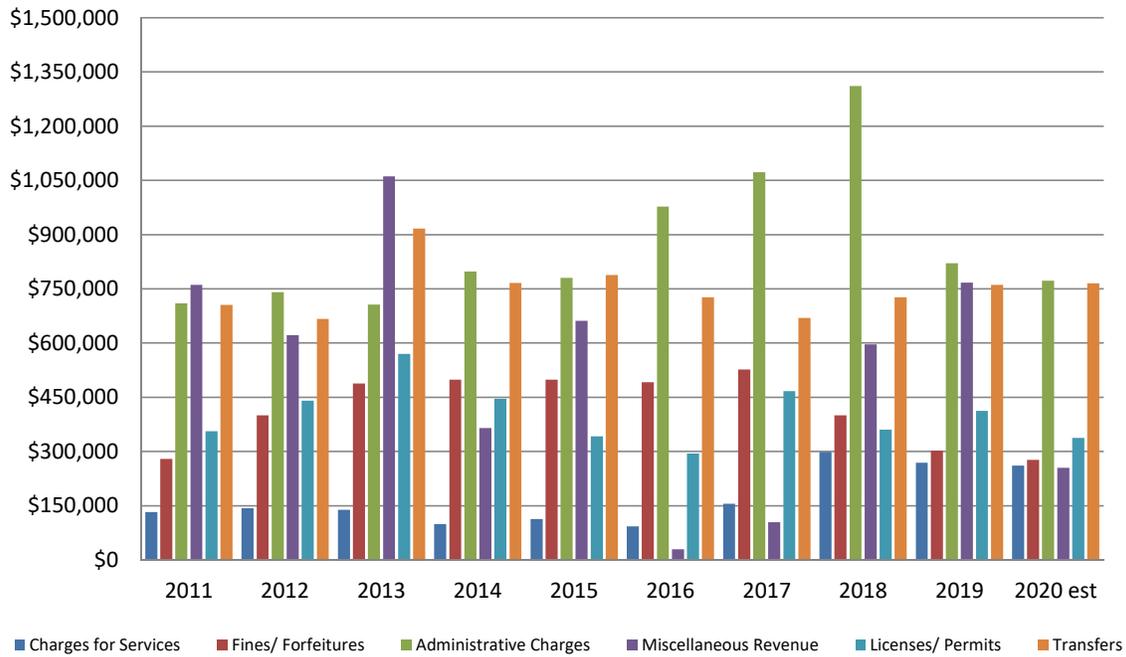
Transfers

This category consists primarily of the annual transfers from the Crime Control & Prevention District for the funding assistance toward the community policing efforts of the police department. Other departments transfer funds as well.

Miscellaneous Revenue

Miscellaneous revenue includes interest earned from the investment of City funds, oil and gas royalties, various grants, insurance refunds, mutual aid contract with county, proceeds from sale of capital assets, and other miscellaneous income.

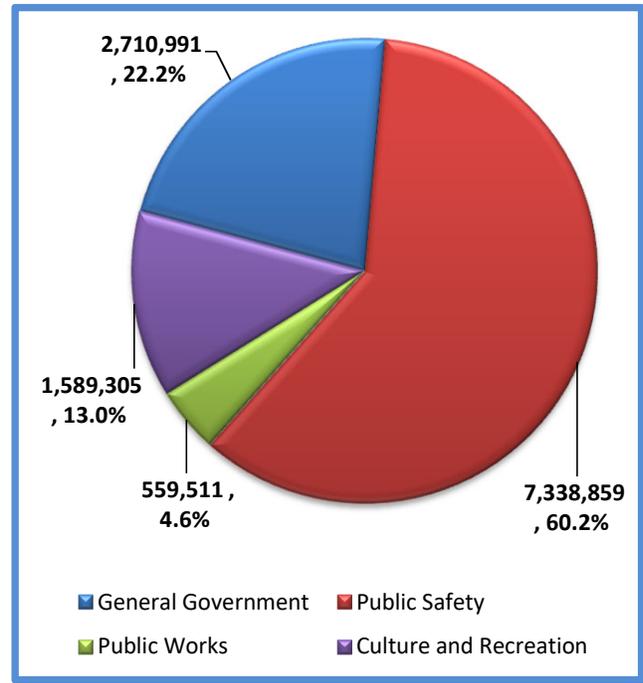
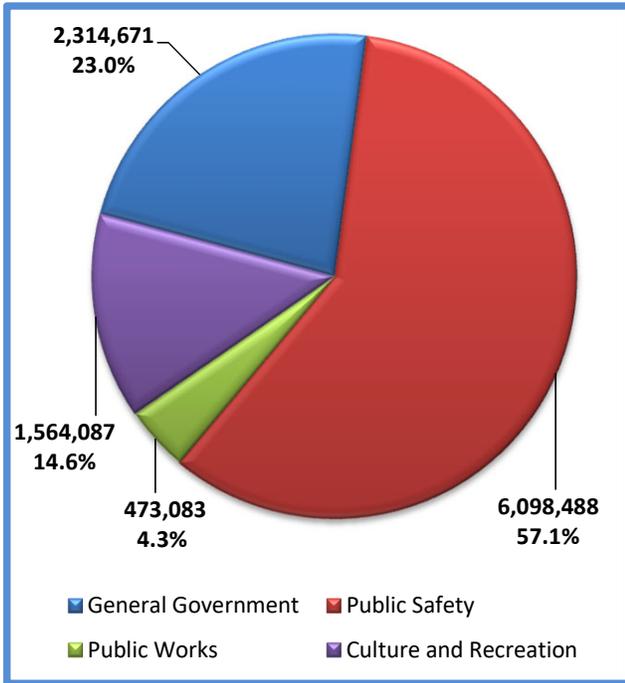
Other Revenues



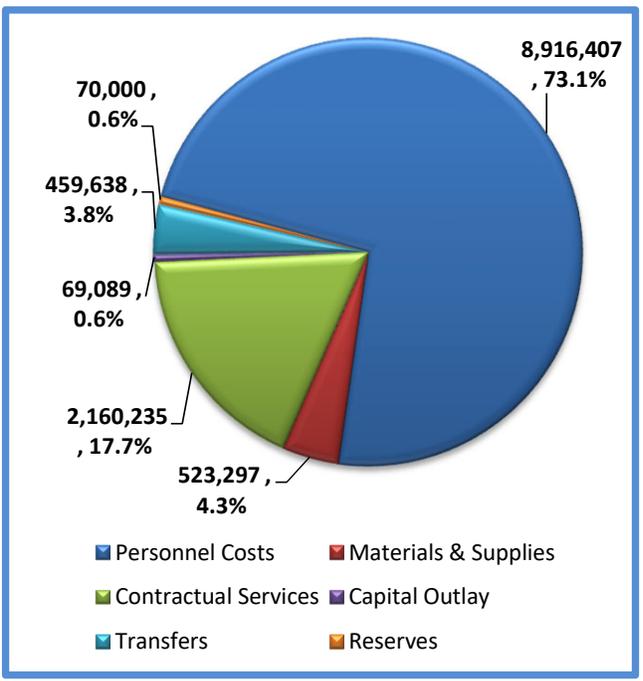
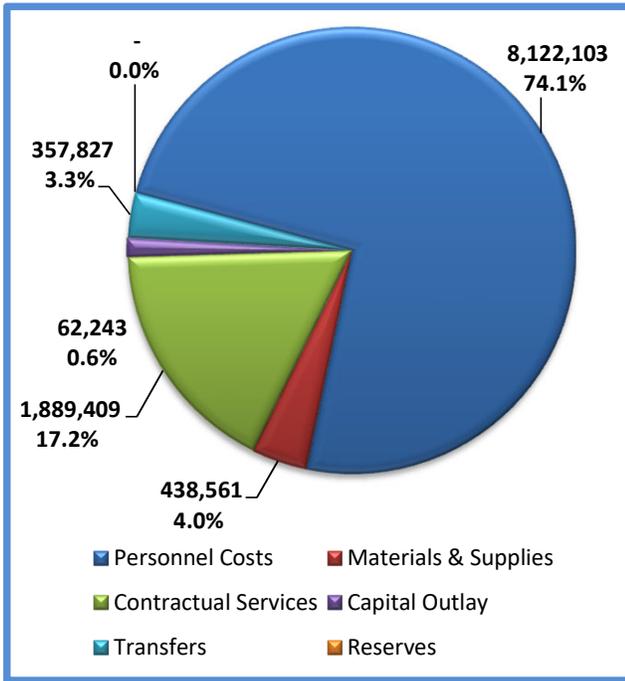
Year	Charges for Services	Fines/ Forfeitures	Administrative Charges	Miscellaneous Revenue	Licenses/ Permits	Transfers
2011	133,352	279,934	710,185	761,593	356,464	705,780
2012	143,182	400,482	741,001	622,673	440,962	667,000
2013	139,062	488,501	707,219	1,061,442	570,299	917,000
2014	99,283	498,863	798,443	365,397	446,294	767,000
2015	113,220	499,021	780,803	662,263	342,718	789,130
2016	93,336	492,184	978,012	30,293	294,529	727,319
2017	155,742	527,474	1,072,741	105,200	467,212	669,913
2018	299,128	400,734	1,311,083	596,792	360,622	727,087
2019	268,963	302,695	821,460	767,457	412,685	761,840
2020 est	261,200	277,100	772,455	255,500	338,250	765,371

Expenditures

PRIOR YEAR VS. CURRENT YEAR BY FUNCTION



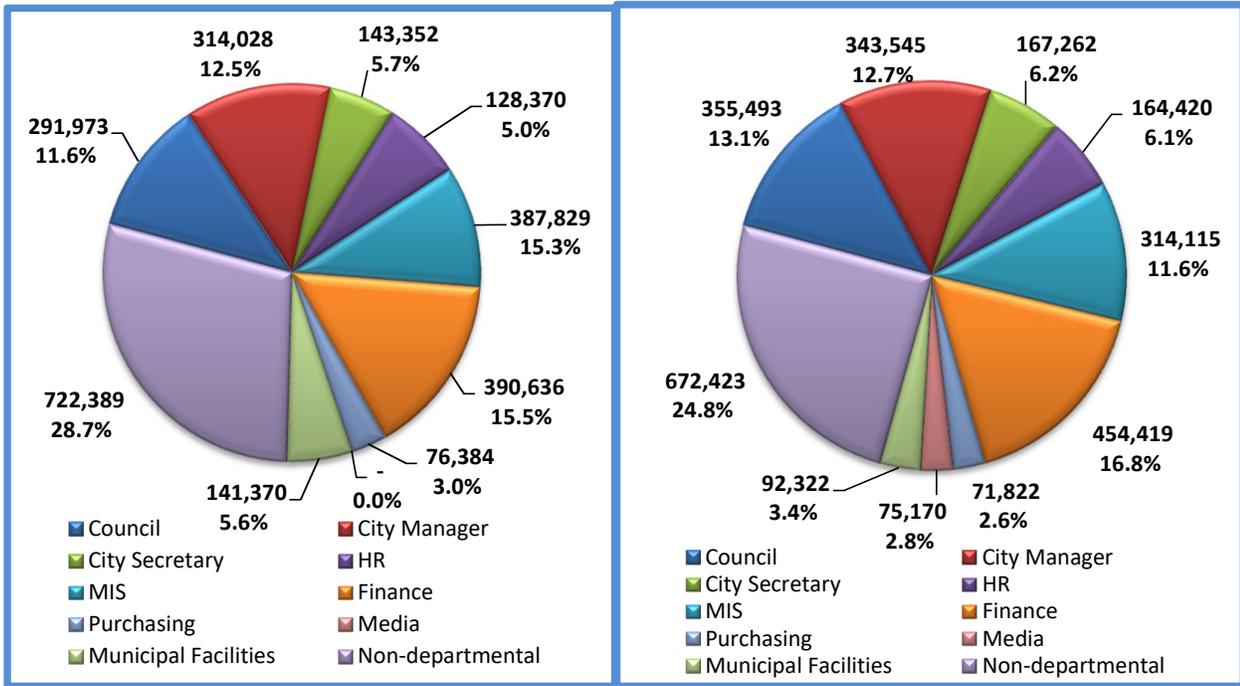
PRIOR YEAR VS. CURRENT YEAR BY OBJECT



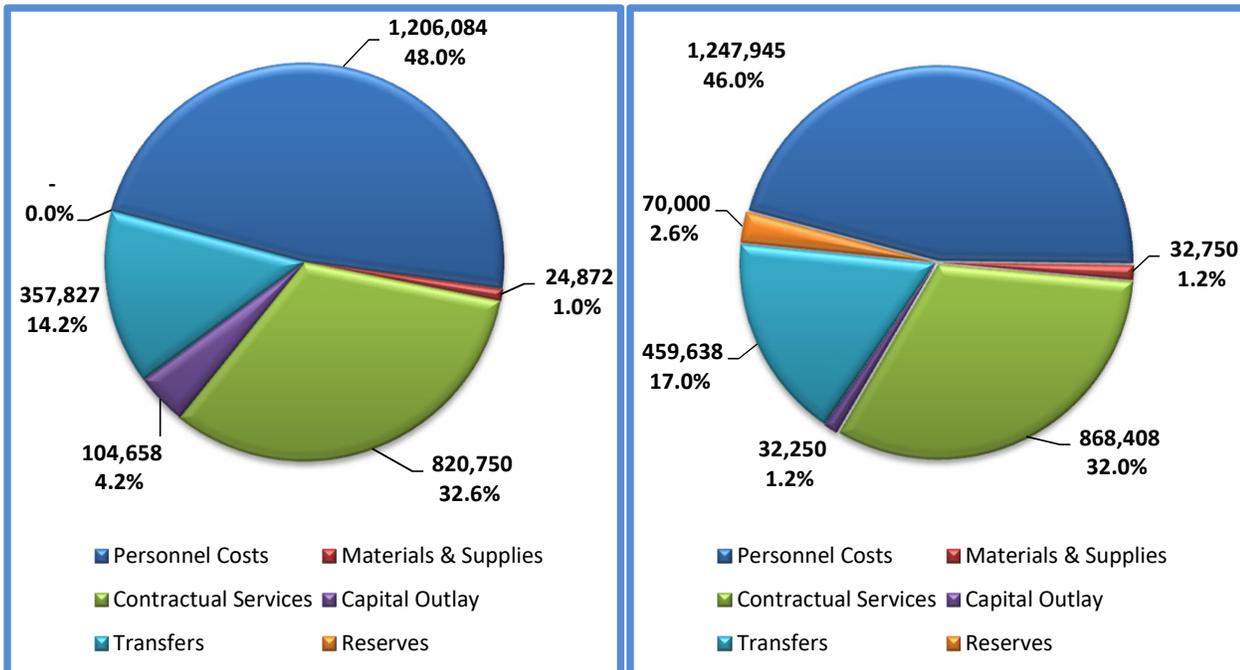
GENERAL FUND

GENERAL GOVERNMENT

PRIOR YEAR VS. CURRENT YEAR BY DEPARTMENT



PRIOR YEAR VS. CURRENT YEAR BY OBJECT





City of White Settlement City Council Organizational Chart



Mayor and City Council

Description

The City Council, comprised of five council members and one mayor, are the elected governing body of the city. Members are elected at-large to serve a three-year term. The members have equal authority and voting privileges, excluding the Mayor who is not entitled to a vote on legislative or other matters, except in case of a tie when he may cast a deciding vote. The City Council serves as the city's primary legislative body and appoints a city manager to oversee day-to-day operations, draft a budget, and to implement and enforce the council's policy and legislative initiatives.

The City Council establishes values that are fundamental to organizational success and fulfillment of the City's mission and vision. The values are: excellence and quality in the delivery of services, fiscal responsibility, ethics and integrity, open and honest communication, treating the citizen as our customer, professionalism, and equal opportunity.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 3,187	\$ 8,471	\$ 1,566	\$ 8,471
Materials & Supplies	1,452	1,588	1,588	1,584
Contractual Services	244,243	212,124	297,327	345,438
Total	\$ 248,882	\$ 222,183	\$ 300,481	\$ 355,493

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Mayor	1	1	1	1
Mayor Pro-Tem	1	1	1	1
Council	4	4	4	4
Total	6	6	6	6

2018-2019 Accomplishments

Improved communications with the public through updated website and social media access

Approved Comprehensive Land Use Plan

Implemented programs to encourage community involvement

Contracted with professional engineering services to update infrastructure

Approved policies and agreements to ensure community well being

Goals

Financially sustain our community

Maintain and improve amenities and services that enhance the quality of life

Maintain and enhance our infrastructure and transportation system

Maintain and enhance the image of major corridors

Operate city government as a customer service business

Promote and reflect a positive image of our community

FY 20 Objectives

Maintain an adequate financial base to sustain a sufficient level of municipal services

Protect and strengthen neighborhoods to improve quality of life

Provide on-going maintenance for public infrastructure and facilities

Approve projects and agreements according to the Comprehensive Plan guidelines

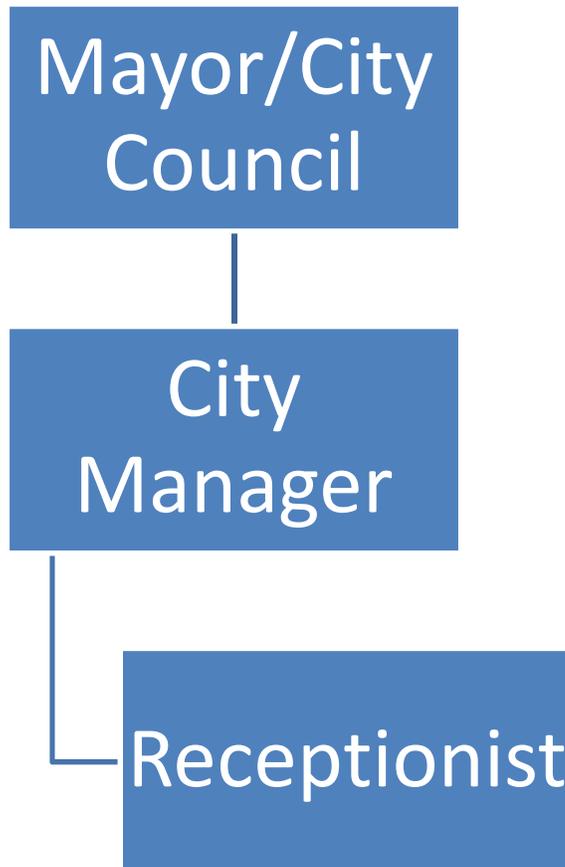
Enhance staff and support employee education to prepare for and respond to future growth

Improve and enhance the visual identity of commercial corridors

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Budget amendments approved	-	-	3	2
Comprehensive Plan Review	-	-	4	-
Infrastructure and Transportation Projects	1	4	-	-
Adopted Ordinances	24	27	29	28
Partnerships obtained	-	-	2	2



**City of White Settlement
City Manager's Office Organizational Chart**



City Manager's Office

Description

The City Manager's Office is responsible for administering the programs and policies, including the annual budget, established by the City Council. It directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions, existing conditions and future requirements. The City Manager and staff act as liaisons among City Council, citizens, and other organizations.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 293,374	\$ 301,981	\$ 309,504	\$ 255,250
Materials & Supplies	89	1,350	1,550	1,350
Contractual Services	16,000	19,635	16,571	16,945
Reserves	-	95,000	-	70,000
Total	\$ 309,463	\$ 417,966	\$ 327,625	\$ 343,545

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
City Manager	1	1	1	1
Asst. City Manager	1	1	-	-
Receptionist	1	1	1	1
Information Officer	1	1	1	-
Total	4	4	3	2

2018-2019 Accomplishments

Home values increased by 21% and Taxable values increased by 22%

General Fund fund balance increased by \$849,211 and Water & Sewer Fund fund balance increased by \$1,266,653

Enterprise Rental Car Fleet Maintenance program with the City

Completed Comprehensive Land Use Plan, previous one was done in 1999

SplashDayz Waterpark operations was not a loss

Increased our focus on the infrastructure projects to replace

Goals (Refers back to 2.0 City Goal)

Effectively execute City Council policies, programs and directives

Ensure that all City operations are conducted efficiently and effectively

Maintain professional director staff and improve training for front line staff

Develop partnerships with other governmental agencies

Respond promptly to citizen comments and requests and ensure effective communication with residents

Maintain ongoing working Interlocal relationships with the County for Street Overlay projects

Move to a complete full-time fire department

FY 20 Objectives

Complete three large Public Works projects

Assist in bringing new Residential Housing projects to the community

Continue to Develop Social Media Programs

Ensure Timely Communication with Council

Maintain a Balanced Budget

Increase the number of Public Safety Personnel (firefighter & police officers)

Focus on Code Enforcement issues through-out the City involving dilapidated and neglected properties

Resolve residents concerns on Bulk Trash issues

Increase Partnership with Other Agencies

Maintain All Fund Balance Reserves at Policy Levels

Increase Communication and Transparency with Residence

Set Realistic Expectation for Council and Residents

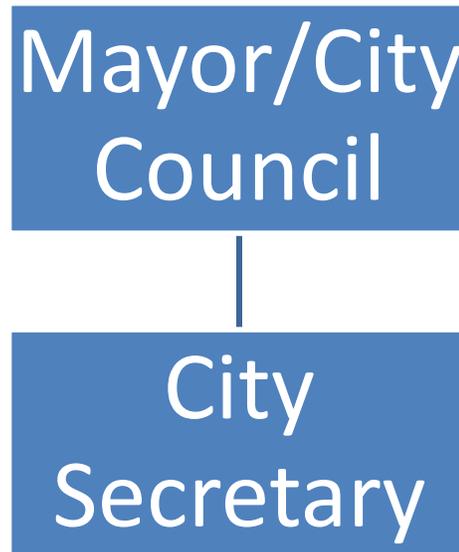
Increase Diversity of Tax Base

Increase Taxable Values and Home Values

Work With the Finance Department to develop a Capital Improvement Plan

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Partnership Meetings	N/A	34	45	50
General Fund Balance # of Days	306	346	380	395
Water & Sewer Fund Balance # of Days	563	277	512	550
General Fund Balance Increase/Decrease	194,360	1,160,761	849,211	(424,356)
Average Home Value	68,176	76,803	93,094	100,000
Property Tax % vs. Sales Tax %	56%/44%	51%/49%	62%/38%	62%/38%
# of Monthly Report to Council	N/A	12	12	12

**City of White Settlement
City Secretary Organizational Chart**



City Secretary

Description

The City Secretary is appointed by the City Council as established under the City Charter and Local Government Code. The position has certain prescribed duties serving in several capacities including administration of City Council Meetings, legal notices, and publications; administration of Code of Ordinances; serving as the Chief Municipal Elections Officer; administration of Records Management including requests for information; Controller of Council Legislation, municipal contracts and agreements; Filing Authority of claims against the City and Conflict of Interest forms; Coordinator and Filing Authority of City boards and commissions; Administrator of Texas Alcoholic Beverage Commission (TABC) Applications; and Administrative Secretary to the Economic Development Board of Directors.

The City Secretary keeps the corporate seal. The City Secretary keeps a register of bonds issued by the municipality. The City Secretary keeps the official Election Registry of the City. The City Secretary serves as the Public Notary of the city.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 88,609	\$ 105,807	\$ 99,974	\$ 118,720
Materials & Supplies	1,705	1,701	1,004	1,460
Contractual Services	21,993	22,933	43,397	47,082
Total	\$ 112,307	\$ 130,441	\$ 144,375	\$ 167,262

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
City Secretary	1	1	1	1
Total	1	1	1	1

2018-2019 Accomplishments

Held first municipal election using new equipment and vote centers with no issues

Reduced budget items in various line item accounts

Successfully completed a re-codification of the Code of Ordinances

Successfully implemented a 24-month calendar notice of agenda item deadlines

Updated public use forms for easier completion and access on the city website

Completed a mission, vision, and values statement

Goals

Educate community on current elections

Promote efficient and effective use of City resources

Improve communication with the public

Enhance communications with department directors regarding project deadlines

Operate the City Secretary Office as a customer service business

Promote and reflect a positive image of our community

FY 20 Objectives

Provide Election information to the public via website and social media

Submit a department budget for FY20-21 supporting Council overall goals

Share Council approved amenities & services to Communications Director for publishing

Distribute annual listing of agenda item deadlines to directors for timely project submissions

Develop a Goals program

Develop a Community Resources Program from the City Secretary's Office for Citizen use

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Elections Held	1	1	2	1
City Council Agendas prepared	29	32	28	23
Notary service performed for public	15	15	20	25
Education opportunities attended	5	4	5	5



**City of White Settlement
Human Resources Organizational Chart**



Human Resources

Description

The Human Resources Division (HR) purpose is to serve as an aid to the City manager and to help meet City and Council objectives as they relate to employees, compliance, risk management, culture, and productivity. The Human Resources Division supports the City departments in minimizing employee risk and maximizing employee productivity through recruiting, retention, performance management, safety trainings, and transparent hiring practices.

HR administers the City's compensation and benefits program; prepares and revises job classifications; and maintains employee records. HR works to educate, facilitate, and collaborate with departments in a professional manner to accomplish the goals of the City. The Division seeks to enhance its processes through transparent and efficient practices, while remaining compliant in all legal areas of the human resource profession.

The HR Manager serves as the City's Civil Service Director. The Civil Service Director represents the municipality as liaison and secretary to the Civil Service Commission. Civil Service maintains the official test(s) for entry level and promotional Civil Service candidates, conducts investigation research for all appeals and hearings, maintains all files, and support for information in accordance to local Civil Service Rules.

The HR Manager serves as the City's Risk Management directs strategic planning, provides operational control and establishes rules, policies and procedures to accomplish risk management goals related to employee and workplace safety, loss control, claims objectives.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 84,345	\$ 90,043	\$ 90,308	\$ 92,940
Materials & Supplies	2,909	3,650	2,346	2,950
Contractual Services	41,116	59,160	80,144	68,530
Total	\$ 128,370	\$ 152,853	\$ 172,798	\$ 164,420

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
HR Coordinator	1	-	-	-
HR Manager	-	1	1	1
Total	1	1	1	1

2018-2019 Accomplishments

Creation of policy - vacation cash out - financial hardship for employees, approved June 2019 by Council

Served as the proctor for Civil Service - two entry level, two corporal, and one sergeant police exams

Reviewed and updated sexual harassment policy for Civil Service and City to include a more diverse workforce

Worked with Texas Municipal League to update all vehicle, building, and property for more accurate insurance listing

Established new policies and procedures for uniforms and vehicles to remain compliant with the IRS and DOL based upon audits

Goals

Assist departments with recruitment; new employee onboarding; processing and following up on worker's compensation and unemployment claims; disciplinary actions; maintaining personnel files and maintaining compliance within federal, state and local rules and regulations

Coordinate and administrate the City's compensation and benefits package with the goal to attract, promote, and retain quality employees

Assist the Police Department, as the Civil Service Director, with entry level and promotional testing and conducting investigations, as needed

Assist all departments with risk management to protect the assets of the City and the employees from loss and damage and provide effective proactive risk management

FY 20 Objectives

Create a high performance organizational climate that encourages outstanding customer service and continuous quality improvement through effective recruitment, selection and retention programs, training and development initiatives and reward and recognition programs

Continue a thorough examination, review, update and re-issue of the personnel policy manual for 2020

Attend training for each division represented by the division - Human Resources, Civil Service, and Risk Management

Administer entrance and promotional exams, and prepare lists of person eligible for hiring and promotion

Develop and implement organizational training for departments: sexual harassment, risk management implement training for new hires, current employees and ongoing based on changing workplace climate and laws

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Applications Processed	968	1,475	3,053	2,800
# of Employees Hired	487	245	244	250
# of Workers Comp. Injury Reports Processed	46	21	20	22

City of White Settlement Management Information Systems Organization Chart



Management Information Services (MIS)

Description

Management information services (MIS) strives to provide City departments with a stable, reliable computer environment so required information may be obtained in a timely manner for decision making processes. Information Services assists all City departments in identifying future information technology (IT) requirements, and is responsible for management of a long-term planning process to meet these requirements.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 270,627	\$ 168,083	\$ 165,292	\$ 174,242
Materials & Supplies	1,133	2,550	506	1,100
Contractual Services	108,229	97,234	98,492	106,523
Capital Outlay	7,840	-	4,130	32,250
Total	\$ 387,829	\$ 267,867	\$ 268,420	\$ 314,115

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
MIS Manager	1	1	1	1
MIS Technician	2	1	1	1
Total	3	2	2	2

2018-2019 Accomplishments

Established GIS cloud software and computer access for Public Works Department

Prepared White Settlement Police Department for CJIS audit and corrected issues to pass CJIS

Configured automatic Windows OS and MS Office updates to daytime patching schedules reducing overtime

Goals (Refers back to 2.0 & 5.0 City Goal)

Provide City with improved system security

Improve wireless network system at remote city facility sites

Provide departments stable and secure email with reliable archiving

Provide departments a Splash Dayz emergency management option

Lead in effectively planning for technology improvements that directly aligns with departmental goals

FY 20 Objectives

Provide Public Works three desktop computers to access SCADA, email, and shared drive

Install, patch, configure, and test software for CJIS laptops for police

Install new network dishes and repair switch links

Provide City Departments secure GIS access

Create, distribute, and enforce a complex password policy

Purchase and configure new email system for archiving email and sending voicemail to email

Uninstall old infrastructure, inventory and discard outdated equipment

Provide Public Works and Splash Dayz wireless access point

Upgrade Splash Dazy and Library reservation database server and client software

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Average Service Tickets Created	N/A	N/A	16,949	17,000
Average Days to Close Service Tickets	N/A	N/A	2	2
# of Workstation Computers	210	220	176	175
# of System Servers	N/A	N/A	64	64
# of Laptop Computers	30	30	40	50



City of White Settlement Finance Organizational Chart



Finance

Description

The Finance Department provides accurate and timely financial reporting to parties with a vested interest in the City's financial activity and health. The Finance Department recommends and implements sound fiscal policies, safeguards the City's assets, and assures the effective use of fiscal resources in accordance with the City's policies and procedures, generally accepted accounting principles, pertinent rules and laws, and best practices. The Finance Department includes the functions of accounting, budgeting, payroll, accounts receivable, accounts payable, cash and investment management, and debt management.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 456,812	\$ 402,690	\$ 372,627	\$ 408,773
Materials & Supplies	5,393	14,000	7,450	7,300
Contractual Services	35,721	37,935	26,592	38,346
Total	\$ 497,926	\$ 454,625	\$ 406,669	\$ 454,419

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Finance Director	1	1	1	1
Asst. Finance Director	1	-	-	-
Senior Accountant	1	1	1	1
Technician	2	2	2	2
Total	5	4	4	4

2018-2019 Accomplishments

Developed Procedure Manuals for each role within the department.

Developed Chart of Accounts to assist in ensuring proper coding throughout the City

Performed 2 City-Wide Training sessions for departments

Increased ACH/EFT processed by 25%

Improved daily cash deposit process for departments.

Goals

Safeguard the City's assets by ensuring policy and procedures are established and followed within a good internal control system

Provide accurate and timely financial records to all external and internal customers while maintaining strict financial accountability in a courteous and friendly manner

Maintain effective cash and investment management in order to realize a competitive rate of return, while protecting the City's safety of principal, in accordance with the City's Investment Policy and procedures

Control costs through creating operational efficiencies (processes) in the both the Finance Department and all other Departments

FY 20 Objectives

Increase purchases on purchase cards to at least \$250,000 annually

Develop Accounts Receivable process for Code & Planning & Development processes

Increase ACH and EFT payments to vendors by 10%

Develop and improve financial policies for the City

Provide basic financial training classes for City employees including Cash Handling and Red Flag Rules Training.

Monitor and maintain net 30 payments to vendors

Implement quarterly department budget meetings

Move processes to paperless records and develop electronic records process.

Earn the Certificate of Achievement for Excellence in Financial Reporting for the 32nd consecutive year

Earn the Distinguished Budget Presentation Award for the 31st consecutive year

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Property Tax Levy Collection Rate	98.21%	98%	100.00%	100.00%
Journal Entries Processed	808	941	1,032	800
Checks Processed	4,527	4,272	2,925	2,800
EFT/ACH's Processed	268	2,970	3,788	4,000
1099's Issued	123	62	65	75
Payroll Direct Deposits Processed	4,605	4,564	4,514	4,500
W-2's Issued	366	410	397	410
Average Yearly Yield on Investments	0.94%	1.66%	2.43%	2.00%
Purchase Card Purchases	123,286	271,346	442,063	480,000
Financial Training Classes	-	-	1	1



City of White Settlement Purchasing Organizational Chart



Purchasing

Description

The Purchasing Division reports to the Director of Finance. The Purchasing Division provides purchasing support for all City departments, disposes of obsolete and surplus materials/ equipment and confiscated property, and manages the City's vendor relationships. The Purchasing Division assists departments with compliance with the State Law requirements for purchases, including identifying historically underused businesses in the County, and preparation and administration of all formal bids, and request for proposals. The Purchasing Division is responsible for processing purchase orders from initial request from the department to invoice receipt and payment.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 60,989	\$ 62,619	\$ 64,624	\$ 64,422
Materials & Supplies	261	525	327	600
Contractual Services	5,386	8,131	13,249	6,800
Total	\$ 66,636	\$ 71,275	\$ 78,200	\$ 71,822

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Purchasing Buyer	1	1	1	1
Total	1	1	1	1

2018-2019 Accomplishments

Created Contract Management System

Fully implemented Enterprise Fleet Management Program

Completed 2 City Wide Purchasing trainings as well as 7 one on one purchasing trainings

Attended state and national purchasing conference

Entered in an Interlocal Agreement with Haltom City

Goals

Maximize resources utilizing cooperative purchasing agreements with other governmental entities, contractual purchasing agreements, and the bidding process

Review and update, when necessary, the City's purchasing policies for applicable legislative changes affecting municipalities purchasing laws

Ensure that City procurements and the disposal of surplus property are made in full compliance with State and City statutes, policies, and procedures

Ensure the City is properly utilizing Enterprise Fleet Management (EFM) program

FY 20 Objectives

Increase the average number of bids/proposals received per formal solicitation by 10%

Increase the number of purchases using inter-local / cooperative agreements by 10% to reduce both the formal bid/proposal costs and time to procure services/goods

Attend at least one purchasing training program

Hold at least two training sessions for City employees on Purchasing training

Monitor maintenance costs through Enterprise Fleet Management program

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Requisitions Processed	736	191	129	140
# of Purchase Orders Issued	215	159	153	170
# of Purchasing Training Sessions Held	1	2	2	1
# of RFP/RFQ	6	5	9	10
Avg. # of bids/proposals received per formal solicitation	5	4	7	6
# of Purchases using cooperative/interlocal agreements (PO only)	80	69	58	70
# of Auction Items	94	69	72	50
\$ from Sale of Surplus Items	\$ 49,543	\$ 112,445	\$ 8,147	\$ 10,000
# of Vehicles Replaced with EFM	-	-	4	18
\$ Enterprise Maintenance Costs	\$ -	\$ -	\$ 25,035	\$ 45,000



City of White Settlement Media Organizational Chart



Media

Description

The Media Department oversees the flow of information to and from the public for all city departments through multiple communication platforms such as social media, newspapers, PSA's, marketing and promotion and digital media. This department also manages the city's web page and content working with other city departments to ensure the proper and timely flow of information to the public. In addition, audio and visual services are provided through this department to photograph and record City activities and events throughout the City.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ -	\$ -	\$ -	\$ 63,170
Materials & Supplies	-	-	-	300
Contractual Services	-	-	-	11,700
Total	\$ -	\$ -	\$ -	\$ 75,170

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Communications Manager	-	-	-	1
Total	-	-	-	1

2018-2019 Accomplishments

Launched new City website

Established and maintain weekly Facebook Question & Answer

Optimized digital message board

Assisted in the creation of the 2040 Comprehensive Plan

Goals

Increase use of video content on social media

More Positive Community Engagement

Departmental website optimization

FY 20 Objectives

Obtain, learn, and utilize new software and equipment that will allow for higher quality video content

Study viewership stats and feedback to determine the type of video content that our residents find most useful and informative

Create more ways to engage the community on a regular basis

Identify key user content for each department for the website

Use website analytics to website trends and work on optimizing ease of use and relevant content to residents

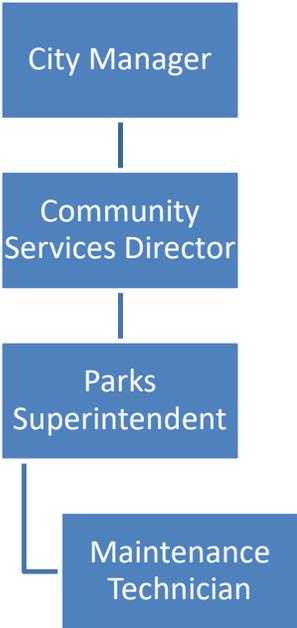
Increase # of Facebook Followers

Continue to Develop Social Media Programs

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Organic Facebook Reach	N/A	N/A	601,805	632,000
Online Applications Processed	N/A	N/A	576	650
# of Articles Published	N/A	444	684	700
# of Facebook Followers	1,425	2,425	3,285	3,600
Inquires Managed/Responded To	N/A	N/A	3,011	3,200



**City of White Settlement
Municipal Facilities Organizational Chart**



Municipal Facilities

Description

Municipal Facilities is responsible for providing building and facility maintenance repair services for all departments throughout the City. The primary responsibilities include, but are not limited to, maintenance of the heating and air conditioning systems, maintenance of electrical and plumbing systems, and repairing and upgrading structures and facilities in need of service.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 61,505	\$ 118,721	\$ 119,077	\$ 61,957
Materials & Supplies	6,868	10,150	9,487	7,815
Contractual Services	7,714	24,760	22,439	22,550
Total	\$ 76,087	\$ 153,631	\$ 151,003	\$ 92,322

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Facilities Worker II	1	1	1	1
Barn Maintenance	-	1	1	-
Total	1	2	2	1

2018-2019 Accomplishments

Goals

Maintain each facility at peak operating efficiency and reduce overall maintenance cost while expanding current service levels

Encourage staff to obtain and maintain necessary trade licenses and certifications for improved service

Actively respond to departmental customer requests for building maintenance services

FY 20 Objectives

Create a preventative maintenance program for the heating and air conditioning systems for all City buildings

Schedule all facilities for an annual maintenance review, noting maintenance priorities and programming repairs and upgrades

Budget and schedule staff to attend the necessary CEU training certifications and workshops required for licenses and improved skills (electrical, HVAC, plumbing, etc.)

Complete 90% of departmental work order requests within 7 days of receipt

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Departmental Projects Completed	N/A	19	21	20
HVAC Air Filter Replacement Program - # of filters replaced	128	256	272	260
LED Light Bulb Replacement Program - # of buildings/facilities completed	3	2	1	1
# of Work Order Service Tickets Completed	152	180	127	200



Non-Departmental

Description

The Non-Departmental Division, managed by the Finance Department, provides cost effective services to the General Fund that cannot be divided into individual department costs, such as general insurance, postage, electrical and water utilities, property tax collection and office supplies used by multiple General Fund departments. Non-Departmental also budgets for the transfers out to other funds. Currently, no positions are budgeted within the Non-Departmental Division.

Budget Summary

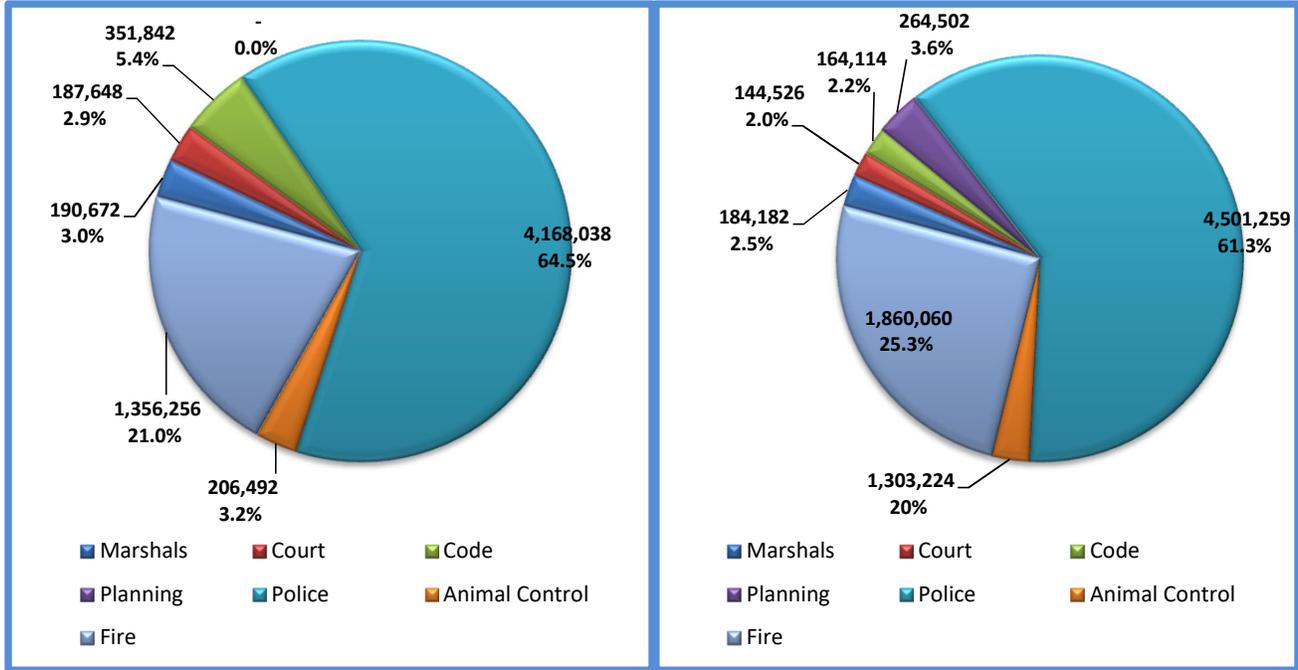
Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Materials & Supplies	\$ 7,964	\$ 10,016	\$ 9,716	\$ 8,291
Contractual Services	123,794	161,740	305,113	204,494
Transfers	572,873	816,125	816,233	459,638
Capital Outlay	-	-	108,338	-
Total	\$ 704,631	\$ 987,881	\$ 1,239,400	\$ 672,423



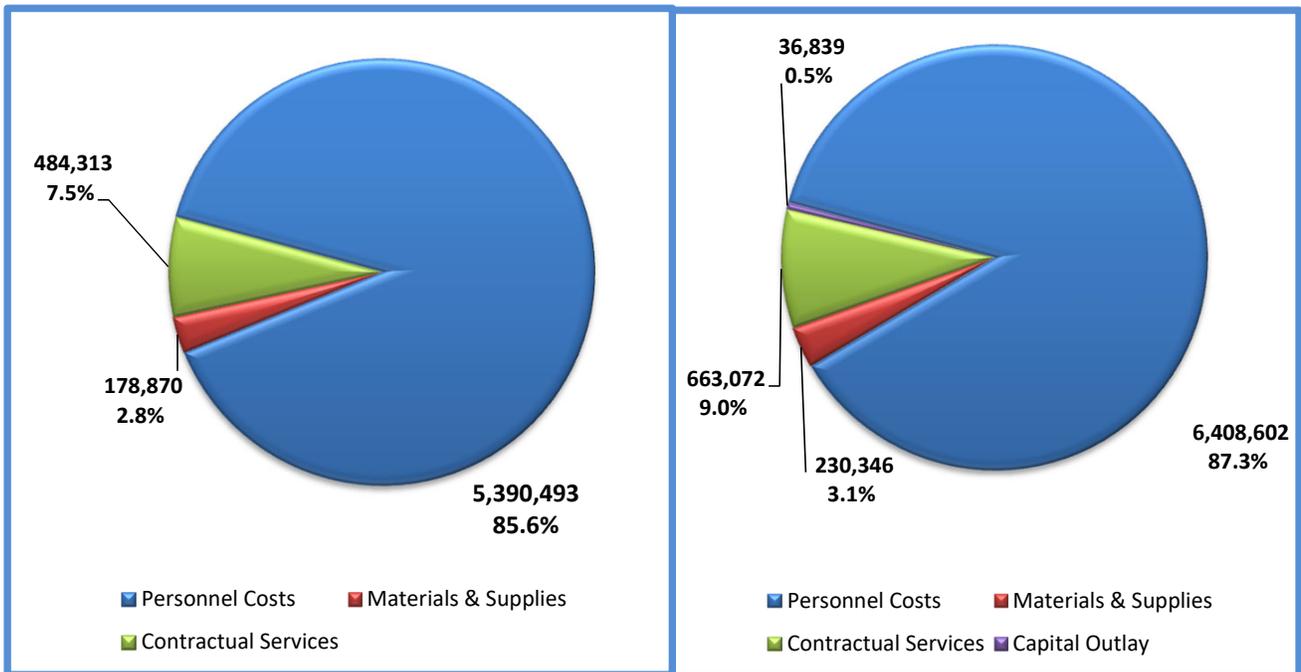
GENERAL FUND

PUBLIC SAFETY

PRIOR YEAR VS. CURRENT YEAR BY DEPARTMENT

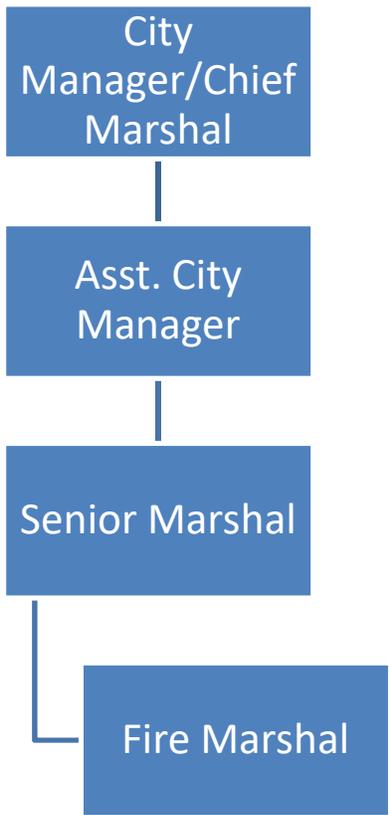


PRIOR YEAR VS. CURRENT YEAR BY OBJECT





City of White Settlement City Marshal Organizational Chart



City Marshal

Description

The City Marshal's office is responsible for bailiff duties, security and police presence during court sessions, warrant services, and fire marshal duties. The City Council created the City Marshal's office through the City Charter with all duties related to the resolution and collections of outstanding warrants via means of communication, negotiation, concession and/or conciliatory means to maximize collections for the City. The Office's mission is to protect and serve the community's quest for a peaceful and safe existence, free from fear, and with democratic values applied equally to all citizens.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 112,183	\$ 120,202	\$ 113,050	\$ 127,459
Materials & Supplies	5,874	12,600	12,193	10,400
Contractual Services	22,653	24,080	27,794	46,323
Total	\$ 140,710	\$ 156,882	\$ 153,037	\$ 184,182

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Asst. City Marshal	1	1	1	1
Deputy City Marshal/ Fire Marshal	1	1	1	1
Total	2	2	2	2

2018-2019 Accomplishments

Submitted an accurate racial profiling report

Maintained adequate number of police/fire/EMS ce's for all commissioned personnel

Maintained court security and screening with no reportable incidents

Goals

Coordinate and administer the Warrants Program & Community Service Program

Serve as the Municipal Court Bailiff and provide security and police presence during court sessions

Provide municipal building security for City Council and Board meetings

Monitor School Zone Speed Limits

Ensure Fire Safety Standards are met

Investigate fires of suspicious origin

FY 20 Objectives

Maintain certification for the City Marshal through the Texas Commission on Law Enforcement (TCOLE) and through the Texas Marshal Association (TMA)

Maintain the collection process for outstanding warrants through warrant notifications

Maintain and manage budget

Perform annual fire inspections on commercial businesses

Issue annual racial profile reports

Obtain Animal Control Officer Certifications

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
TCOLE/TMA Training Hours	20	388	224	200
Warrant Notifications	600	42	112	500
Warrant Address Updates	N/A	N/A	639	600
Monitor 2 Different School Zones (per wk.)	2	2	2	2
Traffic Stops	408	783	420	400
Citations Issued	173	476	270	200
Arrests	124	61	40	50
Homeless Camp Eradication	N/A	N/A	16	12
Abandoned/Junk Vehicles Removed by Marshal's	21	9	80	40
Fire Inspections	N/A	297	128	200
Fire Investigations	N/A	11	41	12



City of White Settlement Municipal Court Organizational Chart



Municipal Court

Description

The Municipal Court is created by City Charter charged with jurisdiction over violations of City ordinances, traffic laws, class C misdemeanors, and similar statutes within its legal boundaries. The Court is presided over by a City Council-Appointed Municipal Court Judge. The Municipal Court's mission is to act as an impartial forum to address legal charges brought against an individual. The Court schedules appearances before a judge, summons jurors, collects fines as levied, issues writs and warrants, and performs any administrative duties as necessary.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 143,554	\$ 149,880	\$ 140,380	\$ 77,254
Materials & Supplies	6,184	9,700	9,700	6,000
Contractual Services	76,684	64,148	59,148	61,272
Total	\$ 226,422	\$ 223,728	\$ 209,228	\$ 144,526

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Court Clerk	1	1	1	1
Deputy Court Clerk	1	1	1	-
Total	2	2	2	1

2018-2019 Accomplishments

Goals

Consistently maintain accurate records for court operations and court sessions

Maintain a contract with an outside agency to collect warrants which remain outstanding after 60 days after effort to collect is exhausted in-house

Professionally provide citizens with clear information on all court procedures

FY 20 Objectives

Build and maintain court operation SOP handbook and data base

Annually maintain Texas Municipal Court Education Center (TMCEC) certification CEU's for deputy court clerk

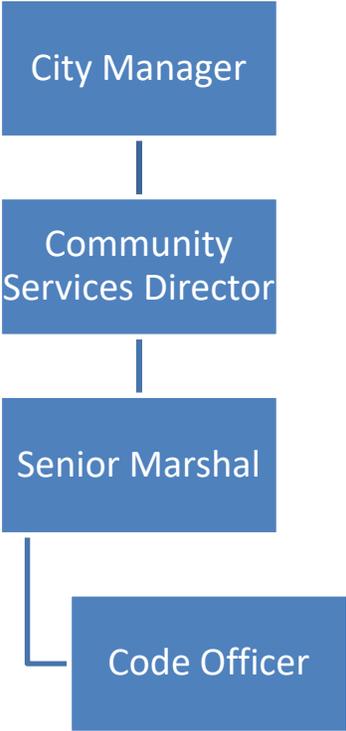
Routinely record and analyze third party warrant collection efforts based upon performance

Provide court customers with easy access to informational brochures and forms, both printed and electronic, to include website updates and community service opportunities

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Total Citations Processed	4,389	3,919	2,702	3,000
# of Warrants Issued	3,563	322	350	2,000
# of Training Courses Attended	6	3	2	4
# of Court Clerks TMCEC Certified	2	2	1	1



City of White Settlement Code Organizational Chart



Code Compliance

Description

The Code Compliance Department is responsible for the application and enforcement of zoning regulations, subdivision regulation, abatement of weed lots, trash/debris, junk vehicles, substandard structures and other life, health, and safety concerns.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 306,419	\$ 276,826	\$ 262,063	\$ 84,261
Materials & Supplies	9,432	10,198	11,949	4,554
Contractual Services	111,109	92,103	92,335	75,299
Total	\$ 426,960	\$ 379,127	\$ 366,347	\$ 164,114

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
EDC Dir./Chief Build. Off.	1	1	1	-
Code Enforcement Off.	1	1	1	1
Code Clerk	1	1	1	-
Permits Clerk	1	0.5	1	-
Building Inspector	1	-	-	-
Total	5	3.5	4.0	1.0

2018-2019 Accomplishments

Performed Residential Certificate of Occupancy Inspections

Goals

Safeguard the public health, safety and general welfare through structural strength, means of egress facilities, sanitation, adequate light and ventilation, energy conservation, and safety of life and property from fire and other hazards, by controlling the design, location, use of occupancy of all buildings through the regulated and orderly development of the land and land use within the jurisdiction

FY 20 Objectives

Manage and maintain department budget

Maintain required CE's for Code Enforcement Certifications

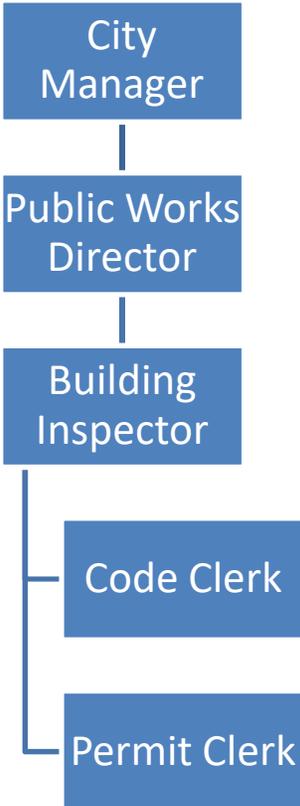
Investigate and abate substandard structures

Implement a Community Code Enforcement Program

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Abandoned/Junk Vehicle Notices	238	151	121	100
High Grass	195	609	665	600
Garbage Regulations - Bulk Out Early	151	151	78	100
Junk and Debris	280	201	243	200
Parking on Unimproved Surface	497	201	245	220
Tree Limbs and Shrubs	17	37	70	60
Nuisance Fence	20	9	5	10
Other Nuisance	218	118	64	60



**City of White Settlement
Planning & Development Organizational Chart**



Planning & Development

Description

The Planning & Development Department is a key component to the growth of White Settlement, both residentially and commercially. The department follows projects from inception to completion, including planning, permitting and inspections. These projects can include commercial buildings, new homes, remodels, fences, pools, sheds, and much more. As a department, we work with citizens, business owners, contractors and developers to continue to make White Settlement a wonderful place to live.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ -	\$ -	\$ -	\$ 200,740
Materials & Supplies	-	-	-	6,118
Contractual Services	-	-	-	57,644
Total	\$ -	\$ -	\$ -	\$ 264,502

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Code Clerk	-	-	-	1
Permits Clerk	-	-	-	1
Building Inspector	-	-	-	1
Total	-	-	-	3

2018-2019 Accomplishments

Assisted in the development of the City's Comprehensive Plan

Developed a new permit fee chart to comply with new state laws

Assisted with the development and implementation of the inspection process for the City's storm water collections system

Assisted with CMOM development and implementation to comply with TCEQ requirements

Goals

Assist with development of new zoning map that correlates with new Comprehensive Plan

Design commercial inspection check list for developers and builders

Develop standards of practice for the department

Implement new zoning districts and address issues in existing districts

FY 20 Objectives

Review plans and issue permits within an average of 7 days to 10 days

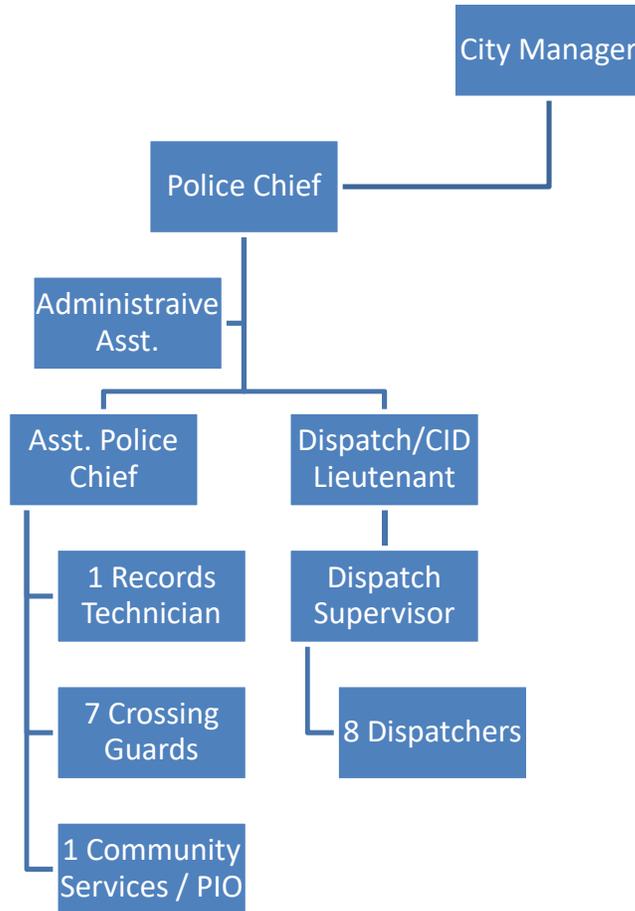
Respond to daily inspections within 24 hours of notice each business day

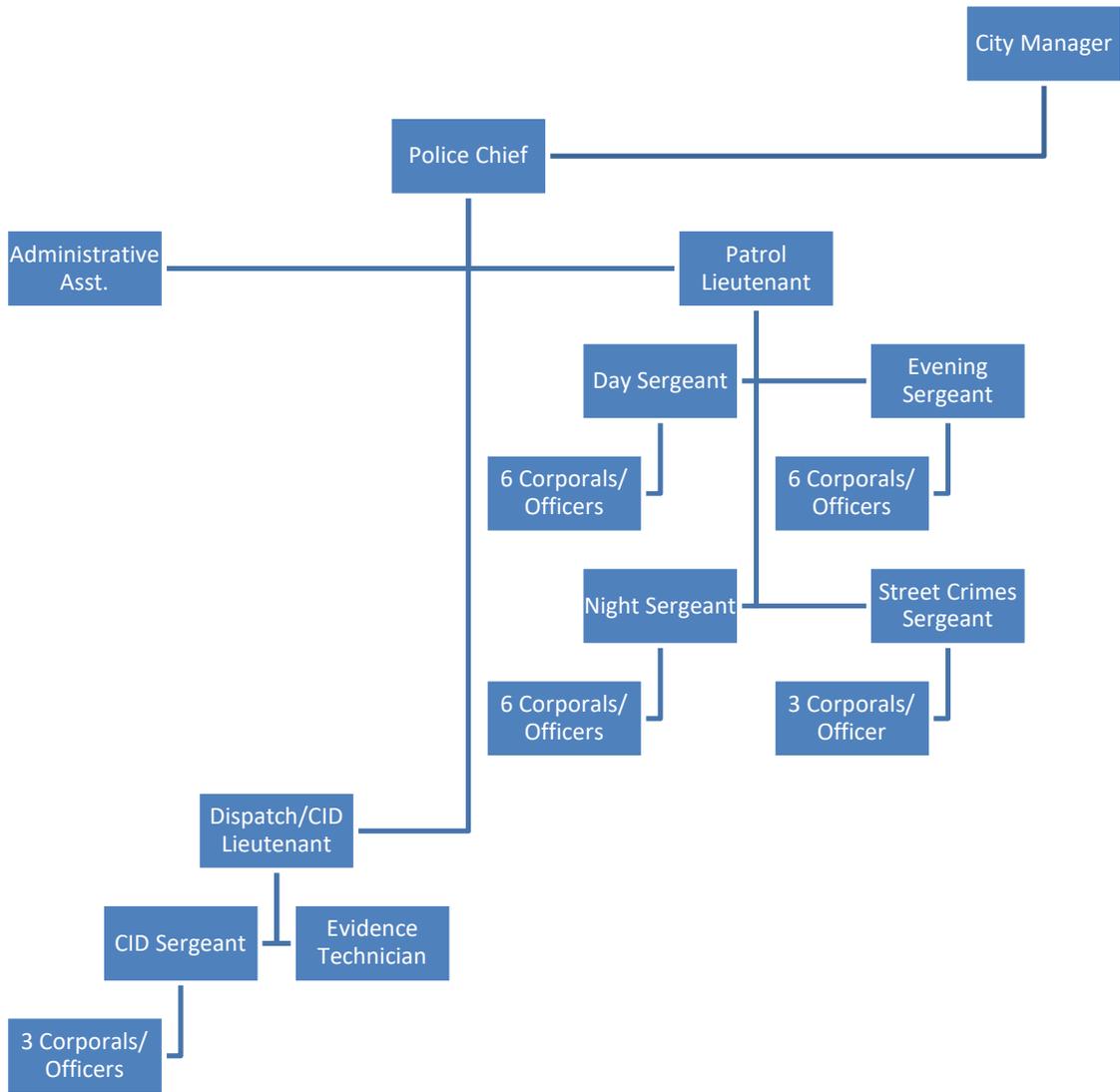
Obtain and maintain required certifications and licenses

Cross train department staff to ensure excellent customer service

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Permits Pulled	1,485	1,291	1,485	1,450
# of Inspections Performed	2,362	2,752	2,352	2,400
# of Re-platts completed	5	4	4	5
# of Variances issued	1	2	1	3
# of Residential CO's	585	563	588	575
# of Commercial CO's	60	58	50	55

City of White Settlement Police Organizational Chart





Police

Description

The White Settlement Police Department is a State Recognized Agency by the Texas Police Chief's Association Best Practices Program and is dedicated to providing the highest level of service to the citizens by protecting our community. The Vision of the Police Department is "To make the City of White Settlement the safest place in Tarrant County to live, work or visit." The Chief of Police is assisted in the administration of the Police Department by the Assistant Chief of Police. The Police Department is comprised of two distinct areas; **Support Services** and **Operations**.

The **Support Services** is responsible for the Communications Division, the Records Division, the Holding Facility, Backgrounds and Internal Affairs, Community Services, along with seasonal School Crossing Guards. The departments' Communication and Dispatch Division is operated 24 hours a day, seven days a week answering 911 emergency calls, providing two-way radio and computer aided dispatch with officers, and handling other calls for police service.

The **Operations Division** consists of the Patrol Division, the Criminal Investigation Division, Property & Evidence, and Crime Scene Investigations. The purpose of the Patrol Division is the maintenance of law and order through timely response to calls for service, preliminary investigation of criminal offenses, apprehension of persons committing crimes, enforcement of traffic laws and working vehicular accidents. Further, the patrol division enhances the furtherance of crime prevention efforts through interaction with citizens providing a deterrent through officer presence. The purpose of the Criminal Investigation Division is for follow-up investigations on most criminal offenses reported to the police department. The Property, Evidence and Crime Scene Unit provides secure storage for property and evidence which is turned in or seized by officers related to crimes until needed for court purposes or are no longer needed and released to owners. This unit also is responsible for providing crime scene investigation 24 hours a day, seven days a week when needed for high profile, large or complicated crime scenes. The Property and Evidence Unit provides secure storage for property and evidence which is turned in or seized by officers related to crimes until needed for court purposes or are no longer needed and released to owners.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 3,924,843	\$ 4,234,456	\$ 4,010,722	\$ 4,243,447
Materials & Supplies	83,899	86,185	83,818	93,075
Contractual Services	137,053	140,522	133,189	164,737
Total	\$ 4,145,795	\$ 4,461,163	\$ 4,227,729	\$ 4,501,259

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Police Chief	1	1	1	1
Asst. Police Chief	1	1	1	1
Lieutenant	2	2	2	2

Sergeant	5	5	5	5
Sr. Corporal	2	2	2	-
Corporal	7	7	7	9
Officer	15	16	16	16
Administrative Asst.	1	1	1	1
Comm. Supervisor	1	1	1	1
Dispatcher	8	8	8	8
Records Clerk	1	1	1	1
Asst. Records Clerk	1	-	-	-
Property Clerk	1	1	1	1
Crossing Guards	7	7	7	7
Total	53	53	53	53

2018-2019 Accomplishments

Obtained full staffing in Patrol and one employee short in Communications

Increased Traffic Enforcement and issuance of citations by 2.8%

Able to maintain five patrol officers on a shift 47% of the time

Increased clearance rates of Part 1 Offenses by 1% and Part 2 Offenses by 0.6%

Provided increased training to employees by 3.6% while maintaining training budget

Goals (Refers back to 5.0 City Goal)

Receive and dispatch calls for service in a timely and efficient manner

Enter data into State and National databases without errors

Promote crime prevention and awareness programs, educate all citizens in our community of special programs, and provide healthy community relationship and support

Obtain full staffing to insure quick and effective response to community needs

Provide a timely patrol response for initial police calls for service

Reduce traffic accidents through traffic enforcement

Provide sufficient patrol units to handle calls for service and conduct preventative patrol

Assure investigations are accurate and detailed providing a quality product to enhance the probability of arrest and conviction

Enhance officer skills through continued training and education to ensure officers are current in laws and police techniques, as well as supervisors who are knowledgeable in management and leadership practices

Maintain the department's Recognized Agency status by the Texas Police Chief's Assoc

FY 20 Objectives

Receive, input and dispatch Priority 1 calls within 4:00 and Priority 2 and 3 calls within 4:30

Enter data into State and National databases with less than .25% error rate

Conduct one Citizen Police Academy

Conduct and/or attend 40 Community Service Events per year

Complete applicant hiring and background investigations within 30 days

Maintain an average response time for Priority One calls to less than 3:30 and non-emergency calls to four minutes

Increase enforcement of traffic laws to reduce the number of vehicle accidents and traffic complaints

Maintain four patrol units on patrol 75% of the time

Maintain five units on patrol 50% of the time

Increase clearance rates above national average of Part I offenses by 1% and Part II by 1%

Increase ongoing training to employees by 100 hours to ensure a well-trained and professional department

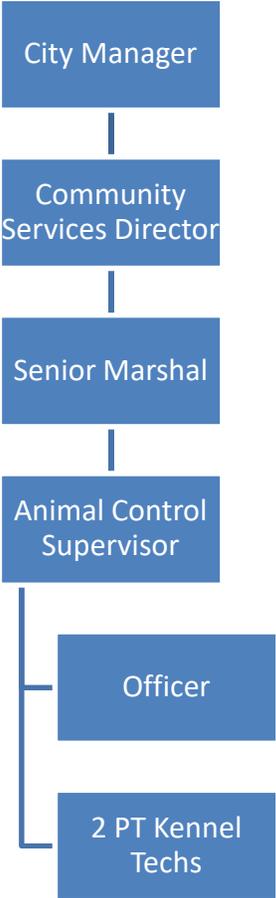
Conduct required inspections, audits, and update policies to comply with the Texas Police Chief's Recognition Program using new software management program

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Calls for Service	31,796	29,499	29,006	30,000
Avg Time Priority 1 Calls in Queue	4:32	4:28	4:16	4:00
Avg Time Priority 2 Calls in Queue	4:32	4:37	4:53	4:30
TCIC/NCIC Rejection %	0.24%	0.31%	0.35%	0.25%
Community Service Events Attended/Conducted	25	59	33	40
Avg. # of days to complete hiring applications	N/A	N/A	48	30
Priority 1 Response Times	3:38	3:51	3:47	3:30
Priority 2 Response Times	3:48	4:02	4:07	4:00
Accident Reports	161	159	188	160
Traffic Citations	3,483	3,579	3,679	3,800
4 Units on Patrol	76%	67%	69%	75%
5 Units on Patrol	33%	27%	47%	50%
Offense Reports	1,222	1,254	1,377	1,400

Part 1 Offenses Cleared	('16) 27.7%	('17) 22.9%	('18) 23.9%	25%
Part 2 Offenses Cleared	('16) 55.7%	('17) 57.8%	('18) 58.4%	59%
Training Hours Completed	2,336	2,451	2,509	2,600
Inspections / Audits / for Recognition Program	45	43	33	45



City of White Settlement Animal Control Organizational Chart



Animal Control

Description

Animal control is responsible for handling animal related problems throughout the City; which include, stray animal and impounding issues, customer service, animal nuisance and ordinance enforcement issues, animal welfare and vaccination issues, animal bites and quarantine issues and procedures, population control and enforcement, animal adoptions and pet licensing, urban livestock and wildlife management.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 140,047	\$ 145,805	\$ 141,768	\$ 151,276
Materials & Supplies	27,284	23,900	18,669	20,497
Contractual Services	35,675	47,954	57,336	48,443
Total	\$ 203,006	\$ 217,659	\$ 217,773	\$ 220,216

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Supervisor	1	1	1	1
Officer	1	1	1	1
Clerk PT	2	2	2	2
Total	4	4	4	4

2018-2019 Accomplishments

Goals

- Promote and enforce responsible pet ownership
- Promote good customer service and response to the community
- Promote public awareness about animal welfare, care and services
- Promote public donation and community service opportunities

FY 20 Objectives

Continue monitoring and enforcement through pet licensing and animal microchip programs; as well as promoting local adoption events

Maintain customer service and response issues through expanded hours of operation, after-hours emergency procedures, website development, and the continued use of animal related adoption and lost-n-found sites

Participate in local vaccination clinics and adoption events with local businesses and other local municipalities

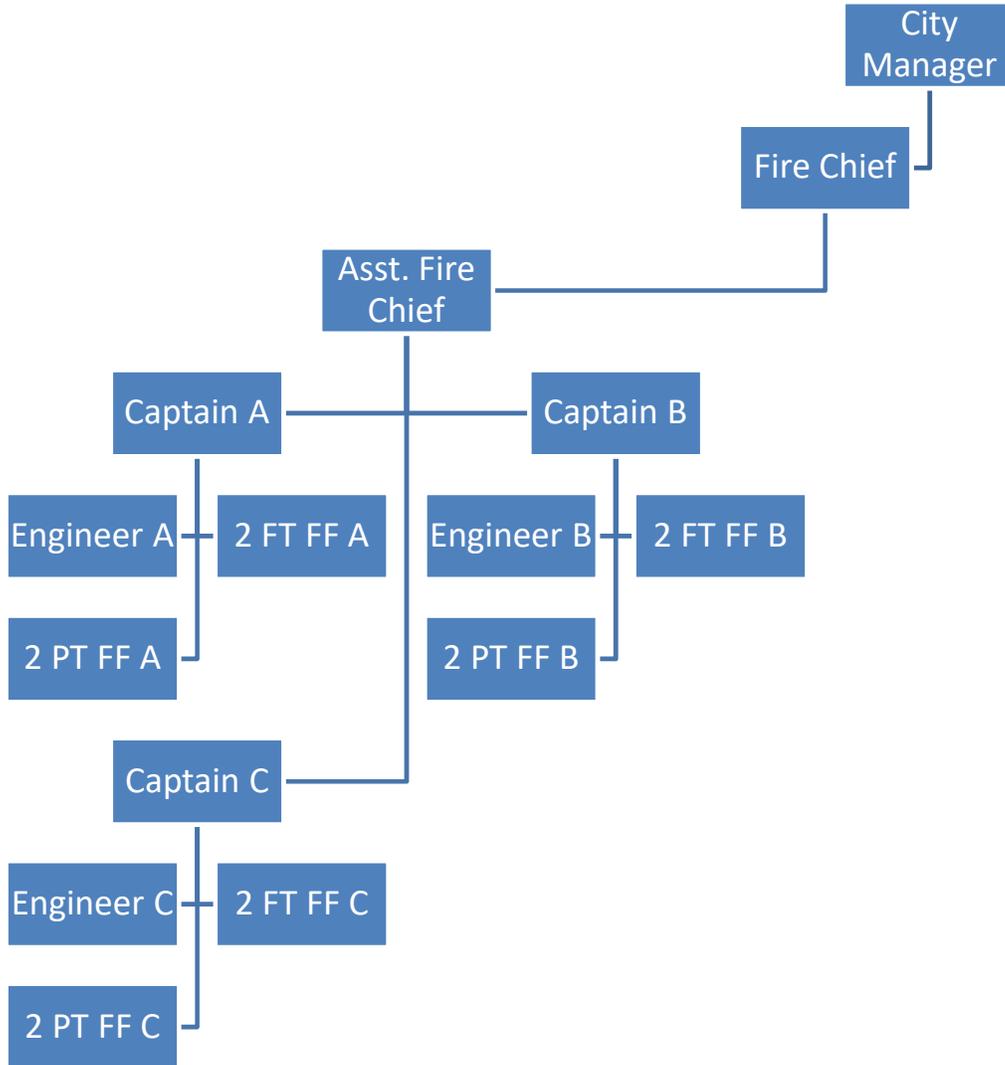
Continue to build the Animal Shelter volunteer program through partnering opportunities with local businesses, the WSISD, scouting organizations, churches, and individuals alike

Continued facility and amenities improvements to the dog park from donation support

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Service Calls	2,250	2,350	1,756	2,000
# of Adoptions	139	170	123	175
# of Volunteer Hours	139	200	356	400
# of Animal Licenses Issued	270	325	266	300



City of White Settlement Fire Organizational Chart



Fire

Description

The White Settlement Fire Department's mission is to serve and protect the community through education, prevention preparedness and response. It provides protection of life, property, and the environment from fires and other emergencies, first response for emergency medical services, and fire safety and prevention programs.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 763,447	\$ 1,110,604	\$ 1,159,418	\$ 1,524,165
Materials & Supplies	71,259	57,700	63,773	89,702
Contractual Services	120,890	134,920	145,426	209,354
Capital Outlay	-	-	-	36,839
Total	\$ 955,596	\$ 1,303,224	\$ 1,368,617	\$ 1,860,060

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Fire Chief (PT)	1	1	1	1
Asst. Fire Chief (FT)	-	-	1	1
Fire Captain (FT)	3	3	3	3
Engineers (FT)	3	3	3	3
Firefighters (FT)	-	3	3	6
Firefighters (PT)	29	9	9	6
Total	36	19	20	20

2018-2019 Accomplishments

Goals (Refers back to 5.0 City Goal)

Provide comprehensive fire prevention and safety education programs

Maintain reasonable response time for all calls

Enforce fire codes

Initiate safety inspection program

Maintain a safe and efficient fleet for City operations

FY 20 Objectives

- Increase pay to retain well trained personnel & cut cost for new hires
- Increase Training by 200%
- Reduce Uniform Cost
- Initiated Mutual Aid Agreement with Fort Worth to better serve the city
- Maintain response time of five minutes of receipt of call
- Reduce the number of fires calls by 5% through education and business inspections.
- Send Captains for Certifications
- Establish a “vile of life” program / seniors & Texas Health
- Establish Wild Land Certifications to be TIFMAS compliant
- Continue with Special Rescue certifications.
- Chief Officer courses & additional certifications for ASST. Chief Logan
- Expand on Fire Prevention Program.
- Place in service new computer software programs for inventory & maintenance

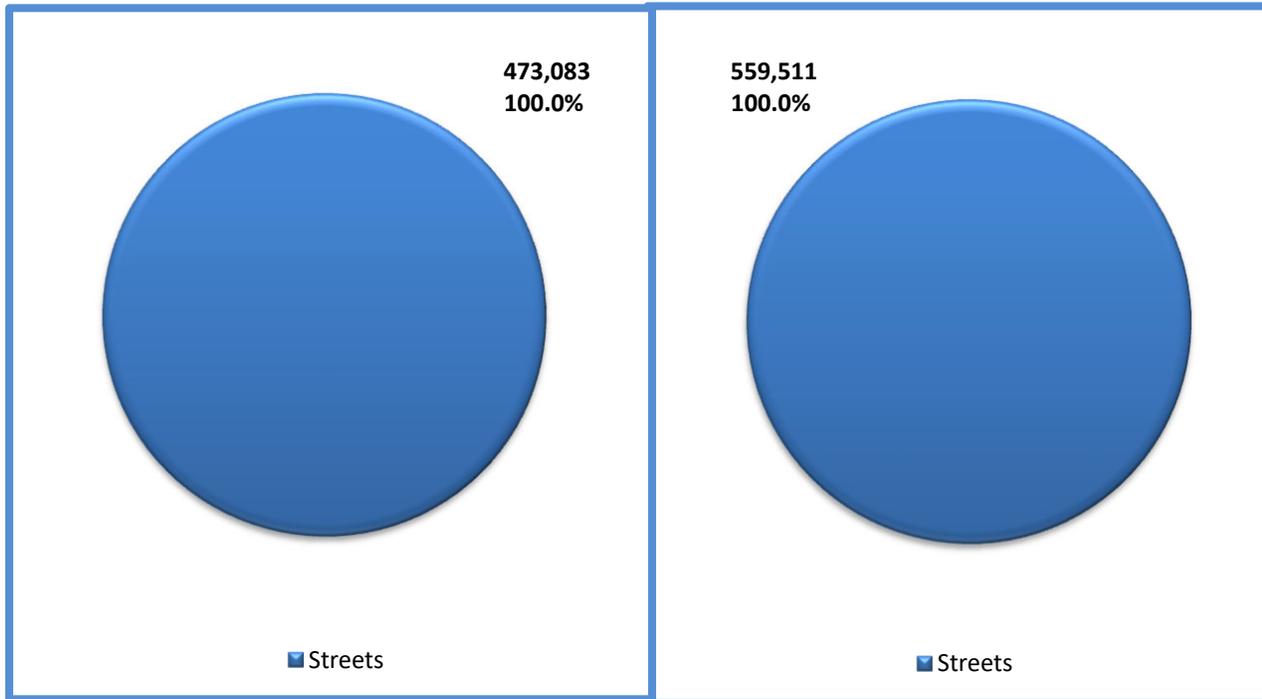
Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Fire Calls	122	135	195	205
# of EMS Calls	1,872	2,190	2,477	3,000
Call Response Time	5 min	5 min	5 min	5 min
Mutual Aid	66	41	78	100
Motor Vehicle Collisions	69	148	143	160
Truck 18 Apparatus Responses	1,113	1,099	594	200
Brush 18 Apparatus Responses & Medical	707	2,800	903	50
Engine 218/E18 Apparatus Responses	2,959	79	987	1,000
Rescue 18	N/A	N/A	1,082	2,000
# of Runs	2,959	3,200	2,893	3,200
2 Runs at One Time	160	153	591	700
3 Runs at One Time	19	26	100	150
Dispatched and Cancelled en Route	149	225	245	300
Building Fire	90	76	76	100
Assist Invalid	122	244	300	400



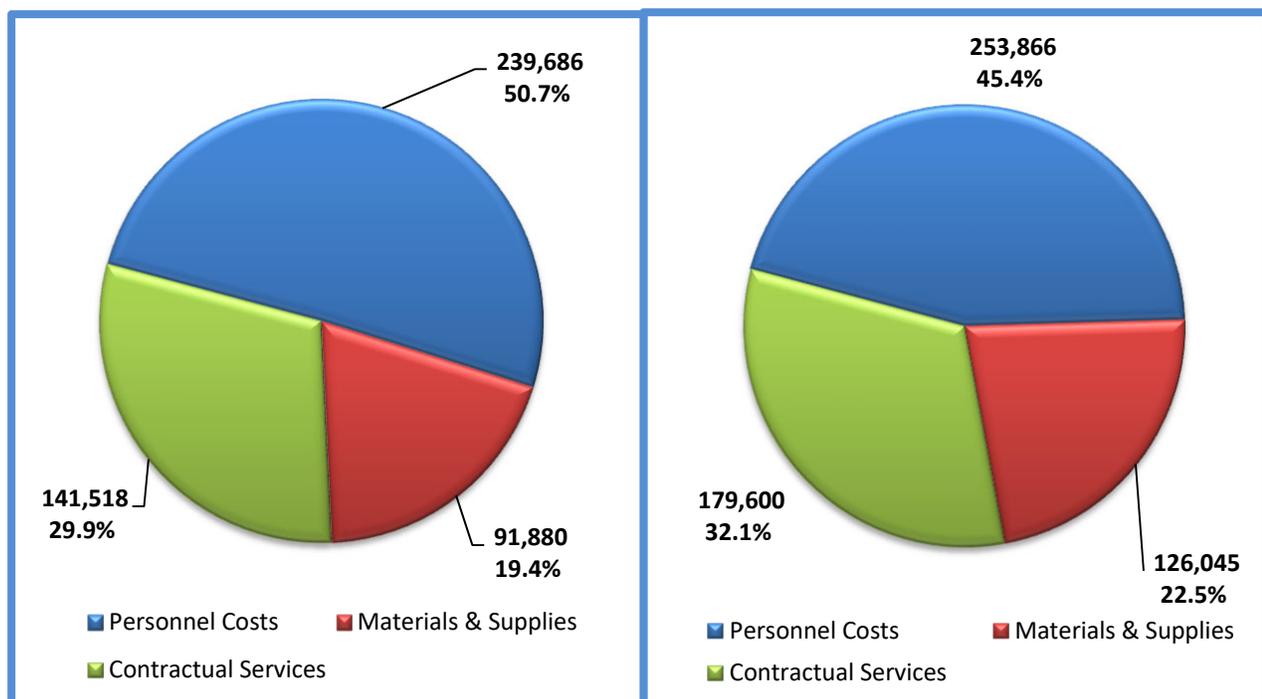
GENERAL FUND

PUBLIC WORKS

PRIOR YEAR VS. CURRENT YEAR BY DEPARTMENT

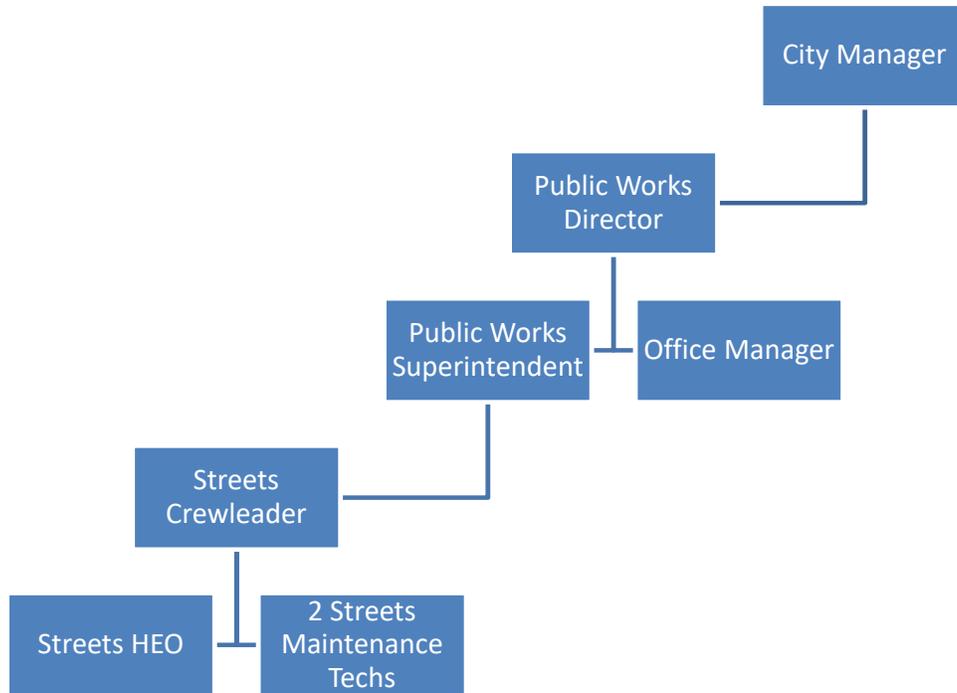


PRIOR YEAR VS. CURRENT YEAR BY OBJECT





City of White Settlement Streets Organizational Chart



Streets

Description

This department provides both corrective and preventative maintenance to the City's streets including pothole patching, curb and gutter repair, sweeping, traffic control signal and sign repair and replacement, drainage ditch and channel dredging and cleaning, and much more. Maintenance work is typically undertaken on either a scheduled (weather permitting) or condition-responsive basis.

Budget Summary

Expenses	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 187,179	\$ 223,507	\$ 240,759	\$ 253,866
Materials & Supplies	66,650	80,760	95,508	126,045
Contractual Services	166,304	200,390	170,948	179,600
Capital Outlay	74,514	-	-	-
Total	\$ 494,647	\$ 504,657	\$ 507,215	\$ 559,511

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Crew Leader II	1	1	1	1
Heavy Equipment Operator	1	1	1	1
Laborer	2	2	2	2
Seasonal	1	-	-	-
Total	5	4	4	4

2018-2019 Accomplishments

Implemented a barricade trailer to be utilized during establishment of traffic zones

Worked with Communications Manager to communicate with the residents through social media about pot holes needing repair

Implemented an Asphalt repair program by dividing the City into districts to facilitate faster repairs

Goals (Refers back to 5.0 City Goal)

Maintain streets that provide safe and drivable public thoroughfares and enable the public to move efficiently throughout the City

Perform maintenance of drainage and street system in an efficient manner that puts forth a positive image for the City

Maintain all signs and markings to meet the requirements of the Manual Uniform Traffic Control Devices

Coordinate the annual residential street overlay projects with Tarrant County

Maintain a safe and efficient fleet for City operations

FY 20 Objectives

Improve overall condition of roads by installing, rehabilitating or overlaying existing pavement

Improve drivability of roads by repairing potholes and utility service cuts

Improve quality of stormwater runoff by sweeping residential streets at least 2 times per year

Adhere to the Texas Manual on Uniform Traffic Control Devices by replacing missing or faded signage

Improve stormwater quality by identify and cleaning storm drain inlets

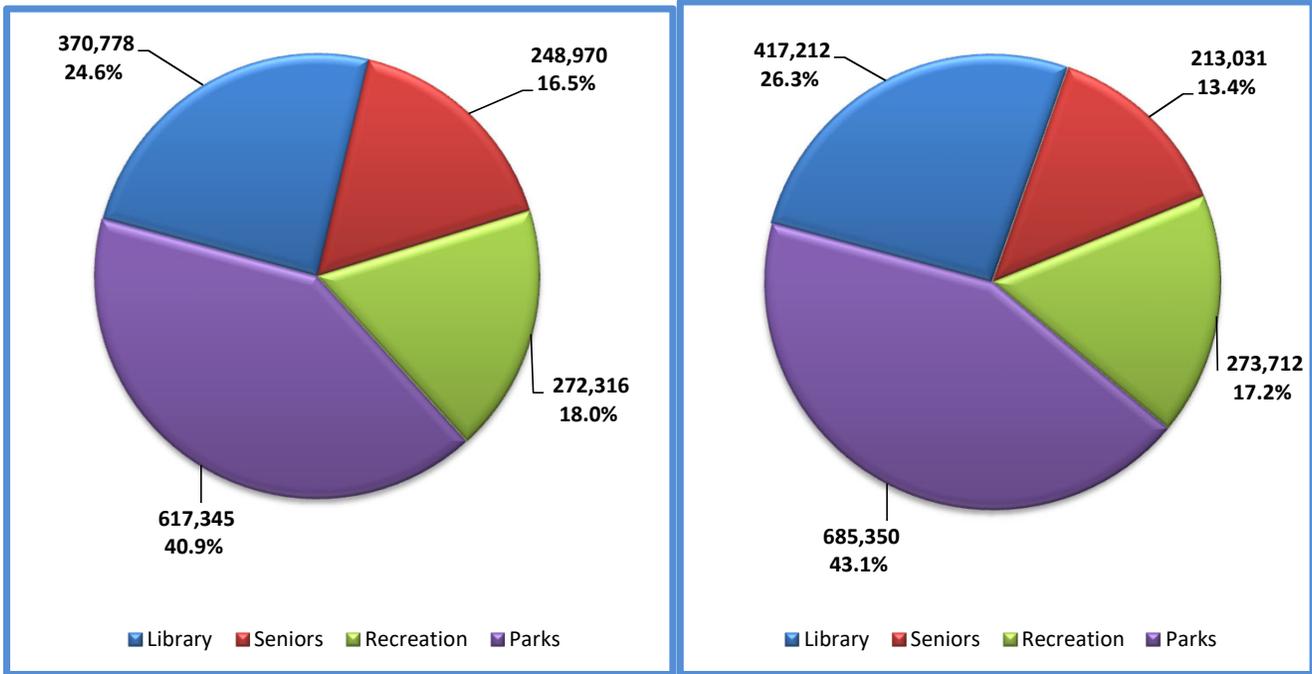
Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Pavement Installed/Rehabilitated/Overlaid (Feet)	5,845	8,510	11,430	15,656
Potholes & Utility Service Line Cuts Repaired (#)	20	60	60	150
Sweep Residential Streets (Feet)	2	2	2	2
Traffic Signs Replaced (#)	25	100	100	150
Storm Drain Inlets Located & Cleaned (#)	15	50	50	50



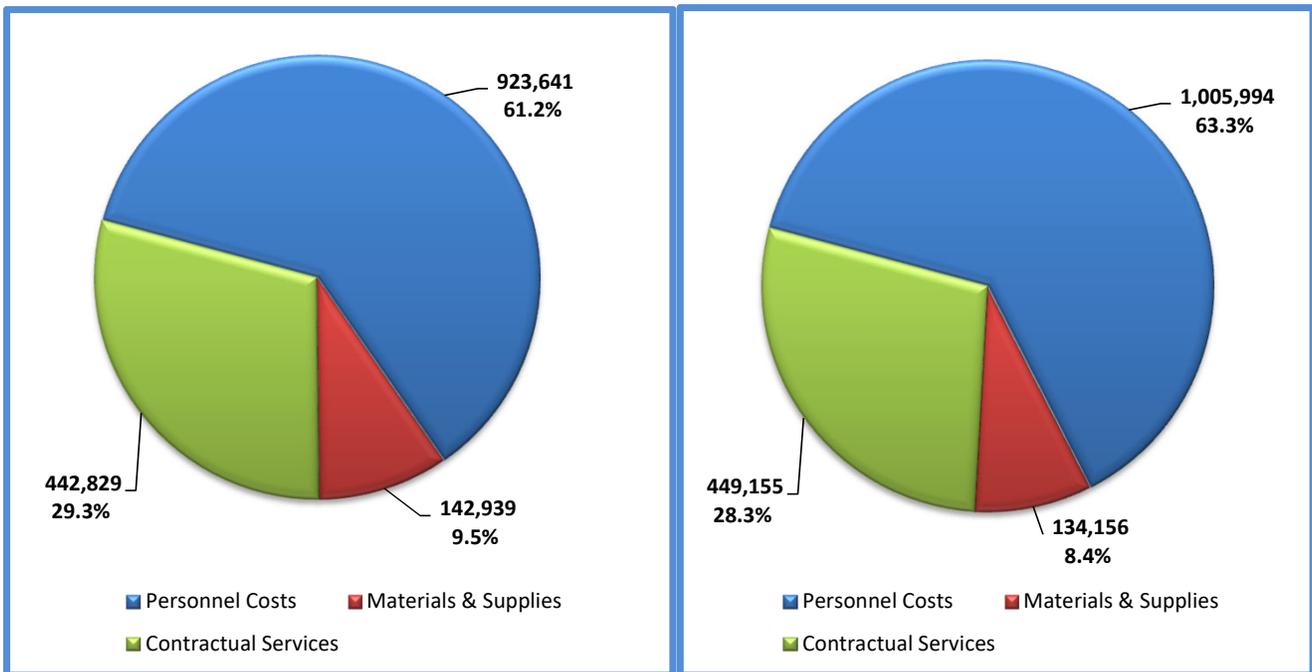
GENERAL FUND

CULTURE & RECREATION

PRIOR YEAR VS. CURRENT YEAR BY DEPARTMENT

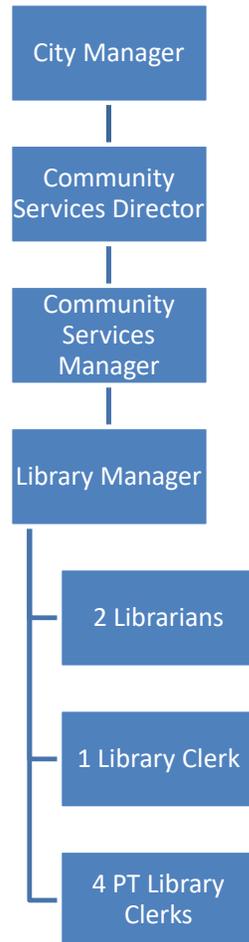


PRIOR YEAR VS. CURRENT YEAR BY OBJECT





City of White Settlement Library Organizational Chart



Library

Description

The White Settlement Public Library provides an organized collection of print and non-print materials for patrons of all ages that meet their informational, educational and recreational needs. The Library has a relatively large and growing collection of books, reference materials, newspapers, magazines and audio/visual materials in a variety of formats. The Library has a Computer Center that houses over twenty-five computers with Internet access and Microsoft Office Suite. Not only is the Library a central source of books and audios, it also houses Adult Basic Education, GED preparatory classes and small display spaces.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 294,556	\$ 296,438	\$ 292,265	\$ 321,400
Materials & Supplies	53,149	39,850	40,050	33,306
Contractual Services	68,109	65,640	71,315	62,506
Total	\$ 415,814	\$ 401,928	\$ 403,630	\$ 417,212

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Community Services Manager	-	-	-	0.33
Library Manager	1	1	1	1
Librarian	1	1	1	1
Tech	1	1	1	1
Cir. Supervisor	1	1	1	1
Clerk PT	4	4	4	4
Seasonal	-	-	-	-
Total	8	8	8	8.33

2018-2019 Accomplishments

Goals

Encourage children's interests in and appreciation of reading through development of the collection and programming.

Continue to improve access to technology.

Actively pursue grants to provide a wider range of materials to benefit the public.

Provide for the planning, delivery and improvement of a wide variety of library services to the citizens through efficient management and coordination of staff, facilities and materials.

FY 20 Objectives

Make a wide variety of materials available to residents by evaluating the collection and remaining responsive to community needs.

Continue to develop existing facilities to promote and enhance technology programs for all ages .

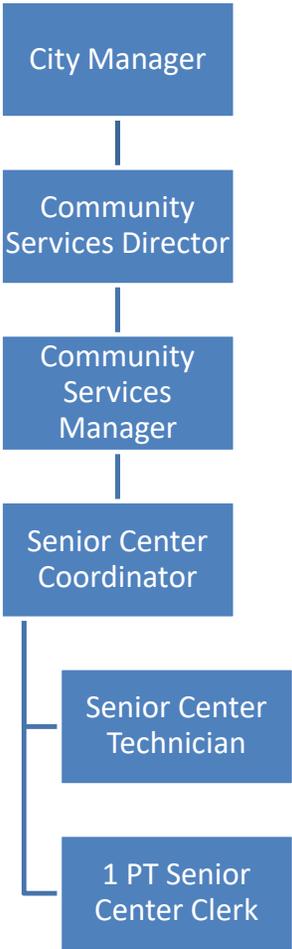
Increase the number of Library cardholders through social media marketing efforts.

Provide information and recreation to an increasing number of citizens through adult, young adult and children's programs.

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Material Circulated	103,540	100,954	119,071	125,000
New Library Cardholders	1,119	1,226	1,318	1,400
# of Patrons Using Computer Center	13,324	11,557	9,683	9,700
Library Visits	63,636	54,263	74,596	75,000
Program Attendance	4,890	4,272	3,106	3,200



**City of White Settlement
Senior Services Organizational Chart**



Senior Services

Description

In cooperation with Senior Citizens Services of Greater Tarrant County, Inc. and other organizations, Senior Services provides multiple services and activities for the senior citizens of White Settlement and surrounding areas. Services include hot meals, transportation, health screenings, educational and informational programs, crafts, legal advice, exercise and fitness opportunities, referrals to other agencies for needed assistance and a host of other social activities and support services. All of this is designed to afford senior adults opportunities to continue to utilize their considerable wisdom, experience, and talents in productive, worthwhile, and rewarding ways.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 243,920	\$ 220,458	\$ 209,823	\$ 157,427
Materials & Supplies	8,495	8,750	8,800	7,334
Contractual Services	45,680	50,570	46,042	48,270
Total	\$ 298,095	\$ 279,778	\$ 264,665	\$ 213,031

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Community Services Manager	-	-	-	0.33
Senior Center Manager	1	1	1	-
Senior Center Coordinator	-	-	-	1
Senior Center Technician	3	3	3	1
Senior Center Clerk	1	1	1	1
Total	5	4.5	4.5	3.33

2018-2019 Accomplishments

Goals

Continue to help older adults build a brighter future for themselves and their community by enabling them to live independently with dignity

Upgrade and improve our publications in local newspapers and City's website to promote senior center programs to a wider audience

Network with local churches to provide information and referral and act as a resource for their older parishioners

Network with local schools to increase intergenerational programming opportunities to expand awareness that there can be healthy, active aging

FY 20 Objectives

Outreach into the community to make people aware of our services

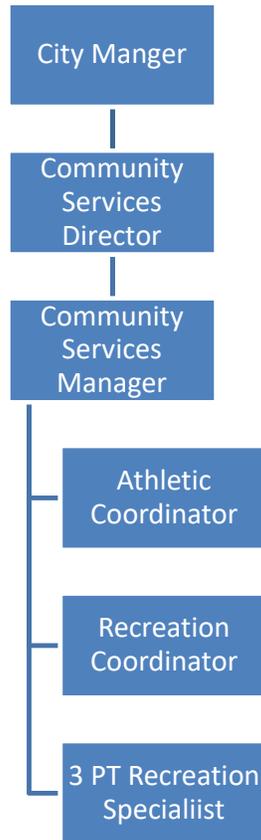
Manage and monitor volunteers to overall better the organization of the center

Keep local, state and federal government aware of the needs of our seniors

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Meals Served - Breakfast & Lunch	22,477	20,057	20,007	20,000
# of Average Daily Attendance	102	110	58	75
# of Participation - Programs & Classes	695	538	650	600
# of Participation - Special Events & Trips	455	475	348	400



City of White Settlement Recreation Organizational Chart



Recreation Services

Description

Recreation Services is responsible for providing a wide variety of recreational opportunities for all age groups in the local and surrounding community. Recreation Service endeavors to expand outreach capability and impact through partnership opportunities with the WSISD, YMCA, Scouting organizations, youth sports associations, and other civic organizations to provide year round quality recreation programs and opportunities.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 203,572	\$ 194,879	\$ 206,092	\$ 201,832
Materials & Supplies	20,460	19,615	16,605	16,871
Contractual Services	50,572	71,640	63,175	55,009
Total	\$ 274,604	\$ 286,134	\$ 285,872	\$ 273,712

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Recreation Manager	1	0.5	0.5	-
Coordinator	1	1	2	2
Recreation Specialist	1	1	-	-
Recreation Specialist PT	2	3	3	3
Total	5	5.5	5.5	5.0

2018-2019 Accomplishments

Goals

Promote low cost/high impact leisure programs and classes for all age groups

Promote community service opportunities and programs for youth and adults alike

Promote active recreational opportunities and programs for all age groups

Promote outdoor education and recreation programs

FY 20 Objectives

Increase participation in fitness, exercise and athletic opportunities through new programs and classes

Increase participation through partnering opportunities with the WSISD, youth associations, scouting organizations, and civic organizations

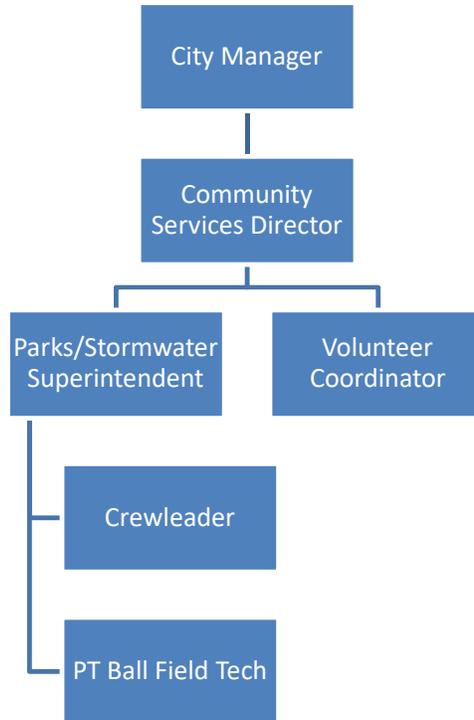
Seek continued facility and amenity improvements at the Recreation Center from donation support

Actively pursue outdoor recreation grant opportunities with private and state organizations for new programs

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Class / Program Participation	1,240	1,500	3,300	3,500
Open Gym Participation	3,911	4,000	2,448	3,200
Special Events / Activities Participation	2,500	3,000	3,200	4,000
Memberships	2,133	2,500	1,842	2,500



City of White Settlement Parks Maintenance Organizational Chart



Park Maintenance

Description

The Park Maintenance Division is responsible for the grounds maintenance, landscape enhancement, beautification, and development of the City's Civic Complex buildings. Furthermore, it manages approximately 101 acres in small parks, neighborhood and community park areas, public leisure recreational areas, related and unrelated City properties throughout the City. In addition, there are 76 acres of street right-of-ways, 25-30 miles of curb and gutter, and selected vacant City lots; as determined by the City's Manager's office.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 228,640	\$ 269,598	\$ 260,403	\$ 325,335
Materials & Supplies	63,798	74,510	80,587	76,645
Contractual Services	283,136	289,320	310,789	283,370
Total	\$ 575,574	\$ 633,428	\$ 651,779	\$ 685,350

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Community Services Director	1	1	1	1
Parks Superintendent	-	-	-	0.4
Crew Leader I	1	1	1	1
Parks Maintenance Tech.	1	-	-	-
Ball Field Tech.	1	1	1	1
Volunteer Coord.	1	1	1	1
Total	5	4	4	4.4

2018-2019 Accomplishments

Goals (Refers back to 3.0 & 5.0 City Goal)

Maintain all common, right-of-way, and drainage areas at a standard and acceptable manner which reflect in a positive light on the community and its citizens

Maintain and improve the overall appearance of the City's parklands, major municipal sites, and right-of-way areas throughout the City

Maintain a safe and efficient fleet for City operations

FY 20 Objectives

Improve smaller parks, including but not limited to security lighting, parking areas, picnic areas, playgrounds and play areas

Assist in the support and operation of City sponsored special events and activities, to include other departments and programs throughout the City

Maintain required licensing, training, and continuing education of park staff in the areas of irrigation, chemical application, and equipment operation and safety

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Park / Public Acreage Maintained	203	193	193	193
# of Field Rentals/Games/Tournaments	1,322	3,417	1,430	2,000
# of Pavilion & Building Rentals	1050	851	983	1000
# of Maintenance Hours	14,978	15,000	11,678	14,500

**City of White Settlement
Pride Commission Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TRANSFERS	7,500	7,500	7,500	7,500
INTEREST INCOME	224	72	72	300
TOTAL REVENUE	7,724	7,572	7,572	7,800
EXPENDITURES				
MATERIALS & SUPPLIES	661	2,250	2,250	2,250
CONTRACTUAL SERVICES	6,260	6,070	6,070	5,550
TOTAL EXPENDITURES	6,921	8,320	8,320	7,800
REVENUES OVER (UNDER) EXPENDITURES	803	(748)	(748)	0

BUDGETED FUND BALANCE 9/30/2019	15,629
BUDGETED FUND BALANCE 9/30/2020	15,629

Pride Commission

Description

The Pride Commission is funded by an annual transfer of \$7,500 from the General Fund. The Pride Commission was established to work with Keep Texas Beautiful and other related organizations to improve “quality of life” issues by focusing on Recycling, Trash and Debris cleanup and removal and the overall beautification of the City’s streets, waterways, parklands and neighborhoods within the community. The Pride Commission Board was established by ordinance in 1996 by the City Council and is comprised of seven members and two alternates. It is the responsibility of the board (members and alternates) to represent businesses, industries, education, and neighborhoods. This fund is financed by donations and transfers from the General Fund.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Materials & Supplies	\$ 661	\$ 2,250	\$ 2,250	\$ 2,250
Contractual Services	6,260	6,070	6,070	5,550
Total	\$ 6,921	\$ 8,320	\$ 8,320	\$ 7,800

Goals

Promote and advance programs that ultimately enhance the attractiveness and beauty of the City;

Encourage and organize broad citizen participation and community involvement in accomplishing the litter and debris reduction, beautification, and recycling.

FY 20 Objectives

Gather data, prepare plans, recommend, advise, and assist the City Council and City Manager in promoting and advancing integrated, systematic, and comprehensive programs and efforts to reduce and remove litter, trash, debris, and other such items and materials as detract from the beauty, cleanliness, health, and safety of the City and its citizens

Evaluate, monitor, and report the progress of these programs to the respective local and state agencies

Reduce waste through recycling and reuse

Increase participation in Simple Recycling and other city clean-up programs

Increase community education and awareness programs in the local schools, water bill inserts and social media





ENTERPRISE FUNDS



City of White Settlement FY 2019-2020 Annual Budget Water and Wastewater Fund

The Water and Wastewater Fund is used to account for the provision of utility billing, water, wastewater, and sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including, but not limited to administration, operations, maintenance, financing, and related debt service. The operations of the Water and Wastewater Fund are financed and operated in a manner similar to private business enterprises where the expenses of providing goods or services to the general public are financed or recovered primarily through user charges.

The Water and Wastewater System was purchased by the City in 1951, the year of its incorporation, from Tarrant Utility Company. When purchased, the System was composed of 10 water wells, six in the Paluxy Sand, and four in the Trinity Aquifers. Over the years, productivity of some of the wells declined as a result of sand infiltration which led to their removal from production. Renovation of some of the wells removed from production and drilling four new wells into the Travis Peak sand gives the City seven wells capable of 1,000 gallons per minute. These wells are used continuously to produce approximately 20-30% of the water supply of the City. The City treats the water by chlorination.

In 1966, it became apparent that groundwater was incapable of supplying its growing water needs. The City made arrangements to purchase additional water from Fort Worth and in September of 1968, the City entered into a 30-year contract with Fort Worth whereby Fort Worth agrees to supply treated water to the City. The contract was renewed in 2010 for an additional 30 year-term.

The City implemented new water rates that included a tiered volume rate structure in October 2017. The City implemented Winter Quarter Average sewer rates in April 2018. This will be based on wastewater volumes on the average volume consumption used during the winter months. In October 2019, a 2.5% revenue increase was approved.

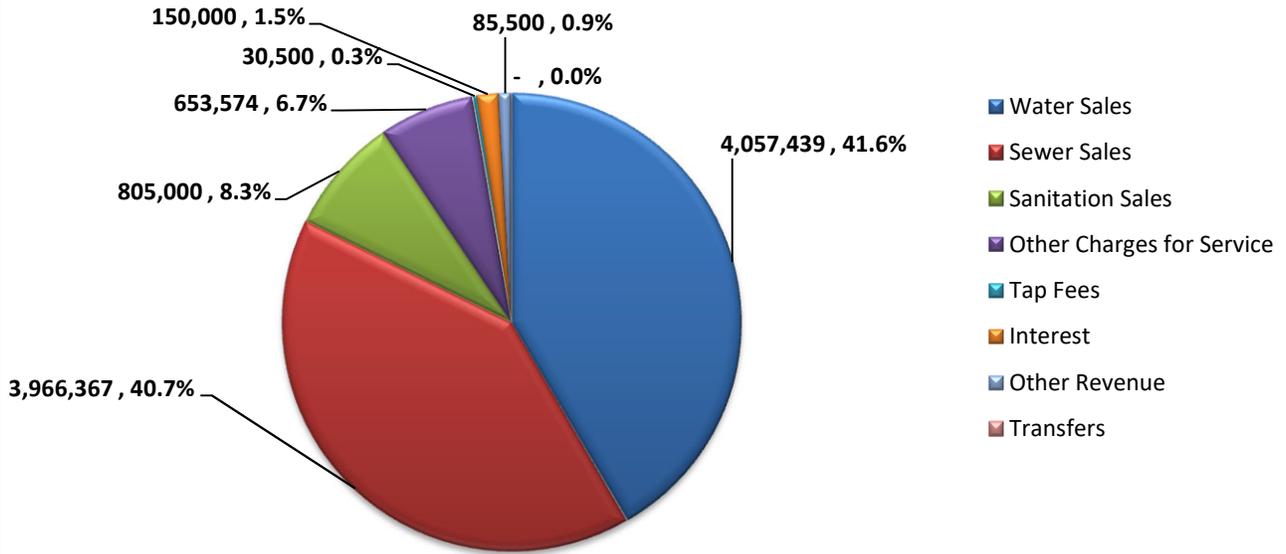
**City of White Settlement
Water/Sewer Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
WATER & SEWER REVENUES	9,088,124	9,368,681	9,368,681	9,518,460
INTEREST INCOME	153,423	75,000	75,000	150,000
OTHER REVENUES	281,079	76,000	76,000	85,500
TRANSFERS	599,912	-	-	-
TOTAL REVENUE	10,122,538	9,519,681	9,519,681	9,753,960
EXPENDITURES				
UTILITY BILLING	762,772	398,874	408,682	409,108
METER TECHS	-	664,784	660,246	758,686
WATER	2,171,226	3,012,582	2,507,877	2,879,176
WASTEWATER	1,334,227	2,013,022	2,424,805	2,783,103
SANITATION	710,225	772,800	723,012	766,000
DEBT SERVICE	163,042	718,100	160,405	698,575
NON-DEPARTMENTAL	2,385,487	1,843,242	2,675,517	1,459,312
TOTAL EXPENDITURES	7,526,979	9,423,404	9,560,544	9,753,960
REVENUES OVER (UNDER) EXPENDITURES	2,595,559	96,277	(40,863)	-

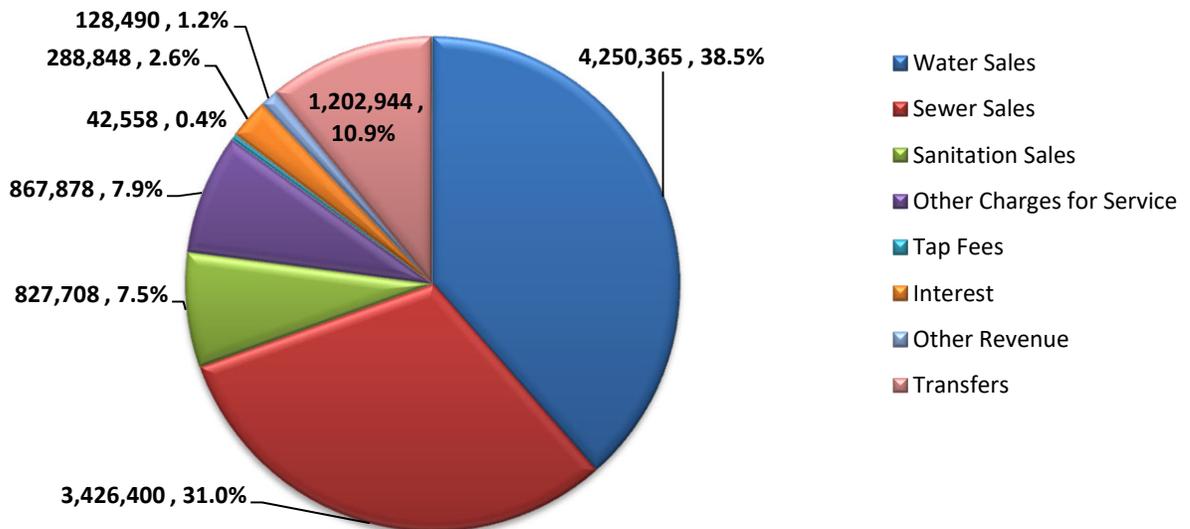
BUDGETED FUND BALANCE 9/30/2019	26,469,479
BUDGETED FUND BALANCE 9/30/2020	<u>26,469,479</u>

Revenues

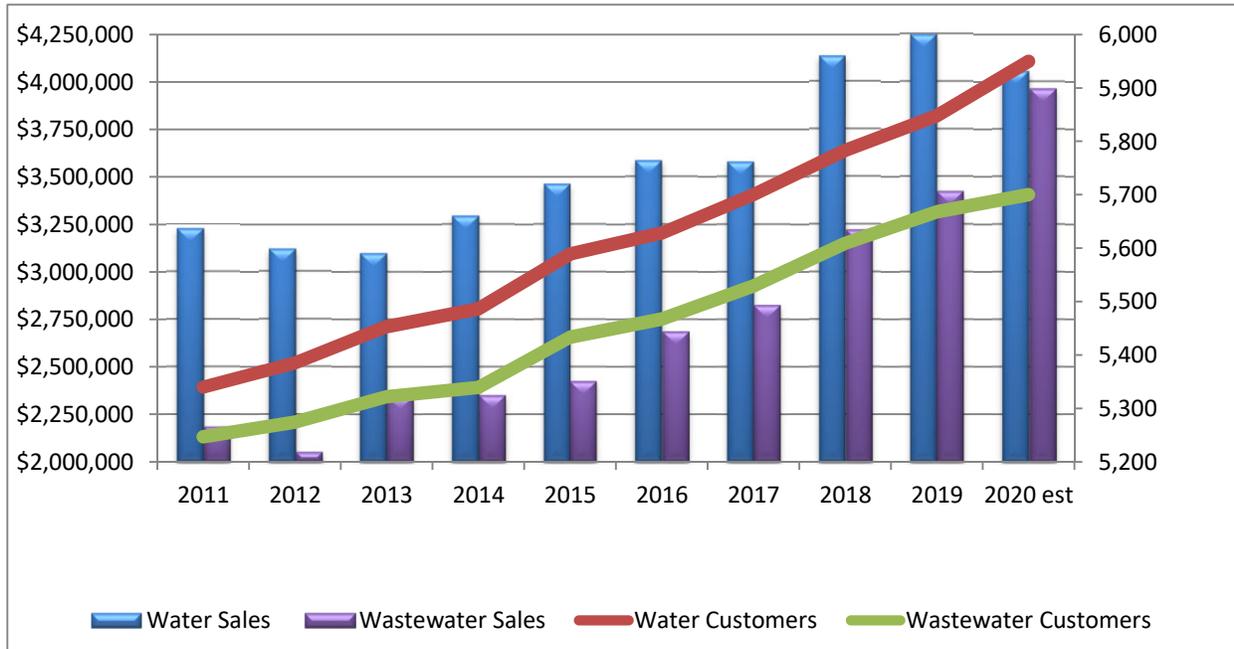
2019-2020 WATER & WASTEWATER FUND REVENUES



2018-2019 WATER & WASTEWATER FUND REVENUES



10 Year History of Water & Wastewater Sales

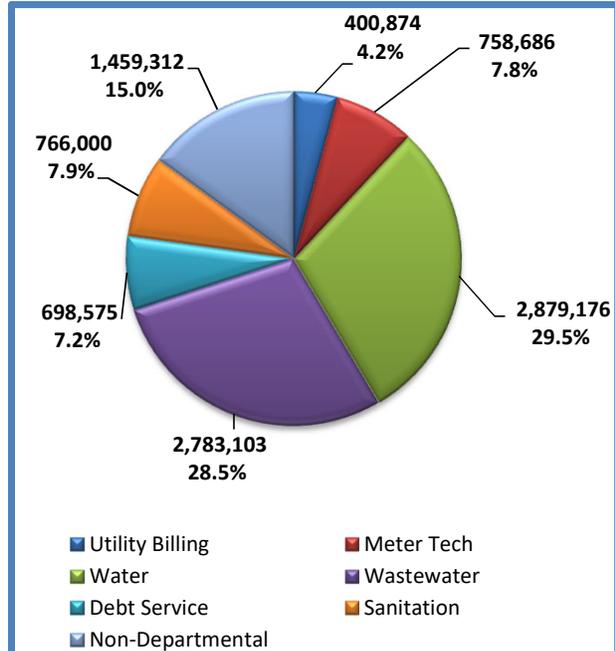
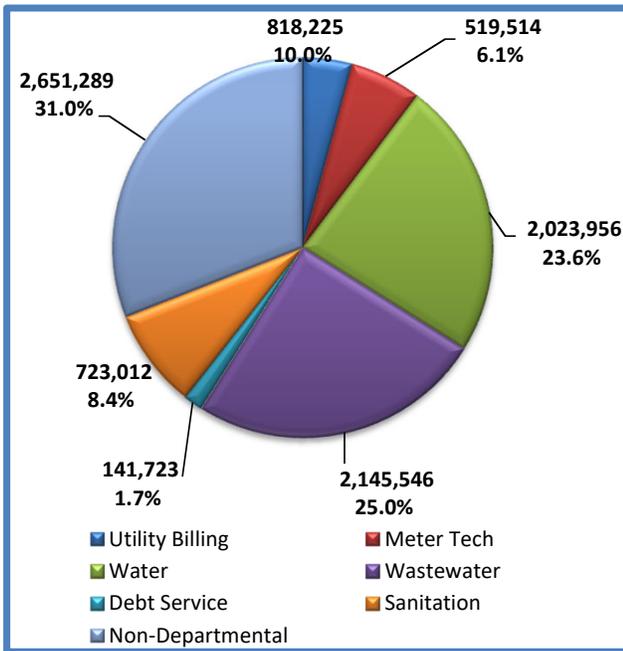


Year	Water Sales	Water Customers	Wastewater Sales	Wastewater Customers
2011	3,227,595	5,340	2,187,859	5,247
2012	3,118,587	5,385	2,055,971	5,274
2013	3,101,414	5,453	2,350,429	5,322
2014	3,297,375	5,486	2,354,321	5,339
2015	3,464,904	5,589	2,428,065	5,433
2016	3,589,257	5,628	2,689,392	5,467
2017	3,581,174	5,700	2,828,057	5,529
2018	4,136,074	5,783	3,224,116	5,609
2019	4,250,365	5,848	3,426,400	5,668
2020 est	4,057,439	5,950	3,966,367	5,700

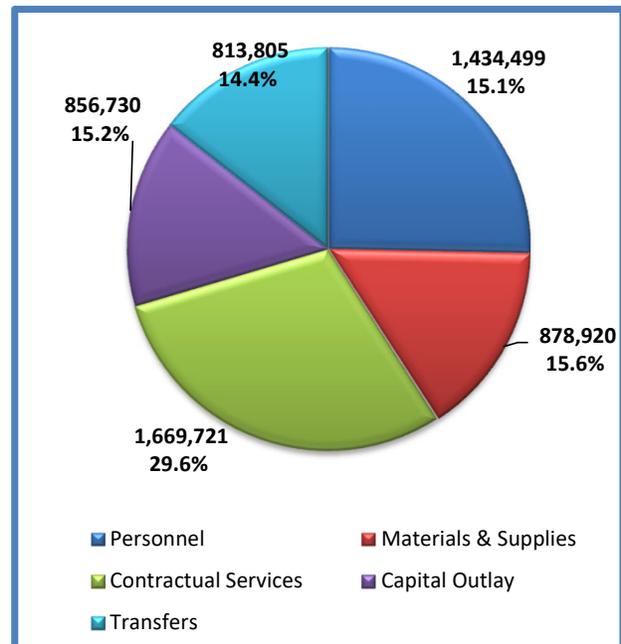
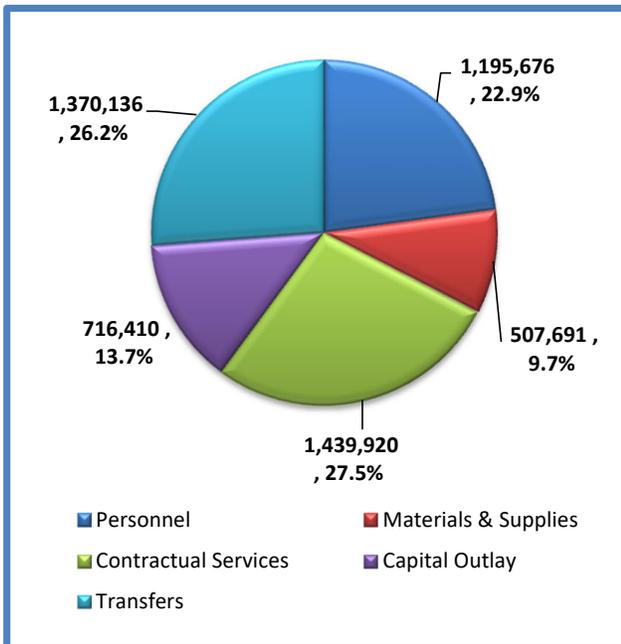


Expenses

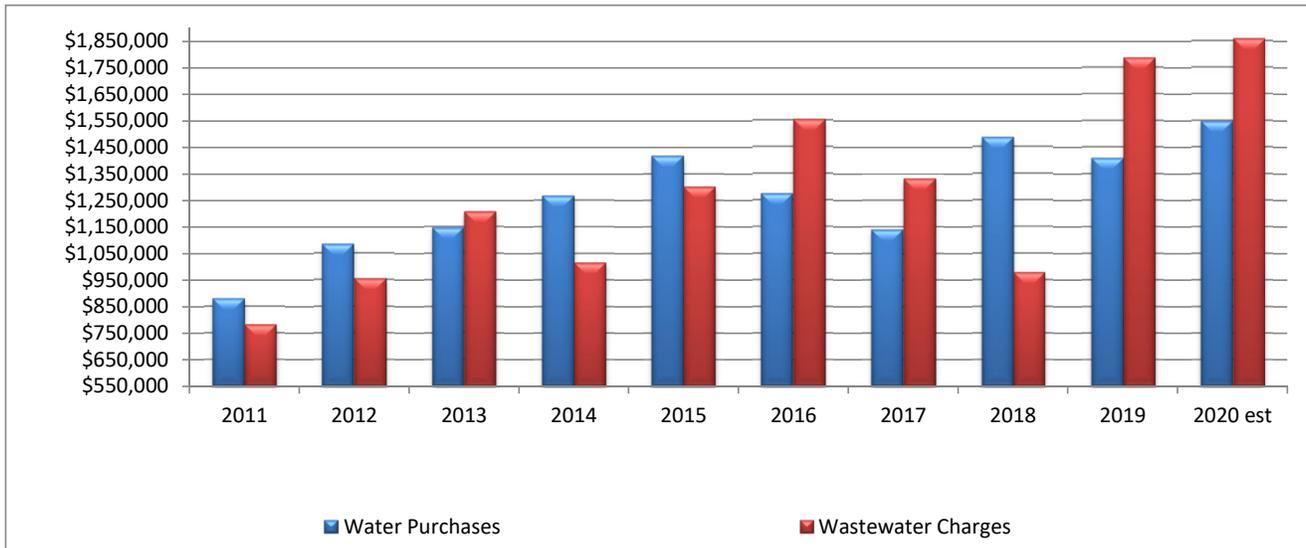
PRIOR YEAR VS. CURRENT YEAR BY FUNCTION



PRIOR YEAR VS. CURRENT YEAR BY OBJECT



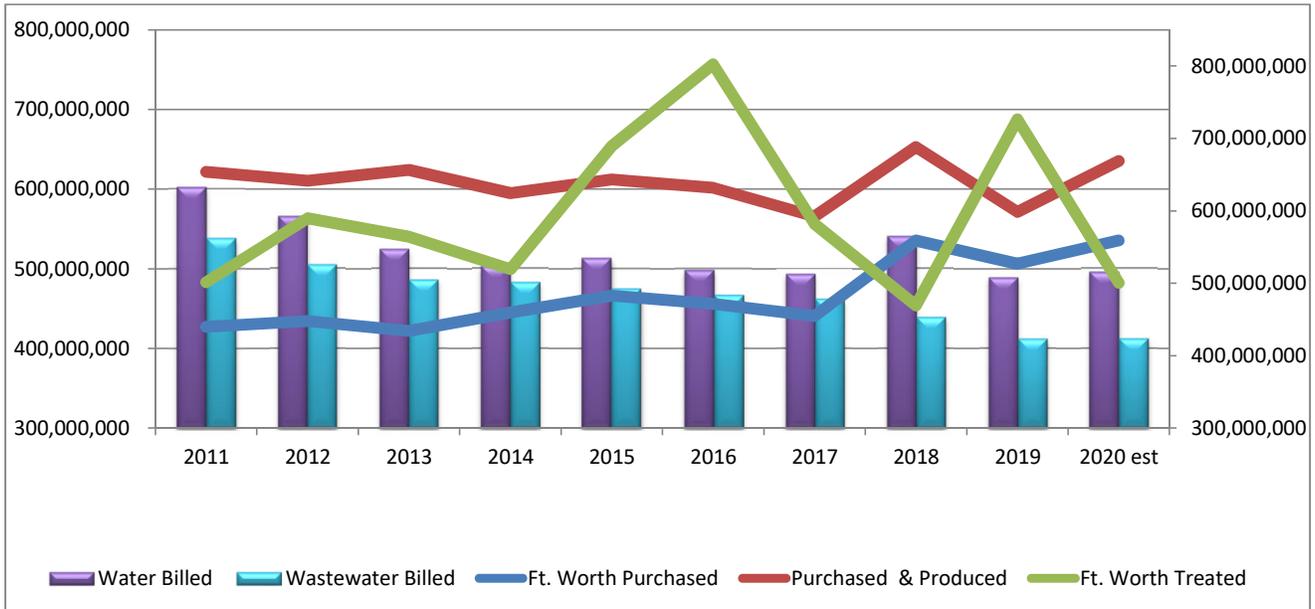
**10 Year Analysis of Purchases
Fort Worth Water & Wastewater**



Year	Water Purchases	Wastewater Charges
2011	880,056	783,815
2012	1,085,048	956,568
2013	1,148,585	1,209,316
2014	1,268,844	1,017,424
2015	1,420,420	1,303,800
2016	1,275,952	1,554,236
2017	1,141,639	1,333,408
2018	1,487,182	979,521
2019	1,410,582	1,788,509
2020 est	1,550,000	1,860,000

FORT WORTH COST INFORMATION					
Type	Actual 2015-2016	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Actual 2019-2020
FW Water Costs per 1,000 Gal	\$ 0.9528	\$ 0.9574	\$ 0.9927	\$ 1.0712	\$ 0.8664
TRWD Pass Thru Water Costs per 1,000 Gal	1.3019	1.3658	1.3724	1.3791	1.3684
Total Water Costs per 1,000 Gal	2.2547	2.3232	2.3651	2.4503	2.2348
Max Day	1.179539	1.137826	0.972459	0.933577	2.340000
Max Hour	1.989000	1.563000	1.163800	1.611000	3.730000
Max/Peak Day Charge	128,074	148,529	159,516	156,337	121,788
Max/Peak Hour Charge	41,788	5,964	48,598	50,407	51,242
BOD Average lbs.	826,190	1,596,467	1,240,335	987,796	552,661
TSS Average lbs.	943,196	1,290,760	1,072,088	888,340	750,454
Sewer Costs per 1,000 Gal	1.2784	1.1785	1.1445	1.3710	1.3326
BOD Cost per lb.	0.3532	0.4124	0.4241	0.4162	0.3985
TSS Cost per lb.	0.2514	0.2279	0.2300	0.2737	0.2633

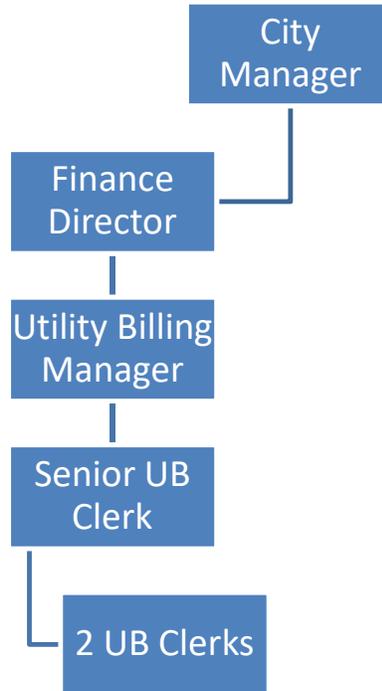
10 Year Analysis of Purchased, Produced, & Treated vs. Billed



Year	Ft. Worth Purchased	Purchased & Produced	Ft. Worth Treated	Water Billed	Wastewater Billed
2011	439,707,727	653,769,580	501,459,331	602,935,771	538,914,871
2012	447,541,977	641,610,977	589,875,697	565,631,600	505,188,800
2013	433,913,698	656,382,398	564,137,285	524,749,400	486,356,200
2014	459,628,948	624,399,648	519,431,238	503,066,726	483,053,826
2015	482,802,105	643,136,157	689,424,481	513,836,000	475,588,000
2016	471,576,874	632,024,878	802,558,408	498,730,207	467,467,207
2017	454,905,430	592,413,421	581,832,426	493,632,900	462,350,000
2018	558,758,801	688,100,801	469,152,093	540,603,400	439,746,649
2019	526,849,533	598,573,217	726,274,088	488,805,488	412,471,696
2020 est	558,760,000	668,760,000	500,518,000	496,069,477	412,822,778



City of White Settlement Utility Billing Organizational Chart



Utility Billing

Description

The Utility Billing (UB) department reports to the Finance Director. The City has approximately 5,700 water meter accounts. On a monthly basis, approximately 600 accounts require additional collection actions, including processing cutoffs. The City is split into two billing cycles each month. The department's responsibilities includes meter reading; processing and mailing out utility bills; processing utility payments; setting and closing accounts; answering and resolving customers' questions; preparing work orders for the UB Department, the Public Works Department, the Maintenance Department, and the Fire Marshal; billing out the fire inspections for commercial businesses for the Fire Marshal; and processing general deposits for the City.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 369,983	\$ 246,029	\$ 244,444	\$ 245,603
Materials & Supplies	292,945	34,450	35,686	33,200
Contractual Services	99,844	118,395	128,552	130,305
Total	\$ 762,772	\$ 398,874	\$ 408,682	\$ 409,108

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Manager	1	1	1	1
Sr. Clerk	-	-	1	1
Clerk	3	3	2	2
Total	4	4	4	4

2018-2019 Accomplishments

Implemented New Beacon Software for Utility Billing

Created Audit and Review program that identified deceased customer accounts

Goals (Refers back to 2.0 & 4.0 City Goal)

Establish and maintain positive relationships with customers through excellent customer service

Control costs through creating operational efficiencies

Provide accurate and timely meter readings on a monthly basis to customers

Promote alternative forms of payment for Utility Billing customers

FY 20 Objectives

Install transmitters on 20% of accounts

Install meters on 20% of accounts

Increase Web payments by 10%

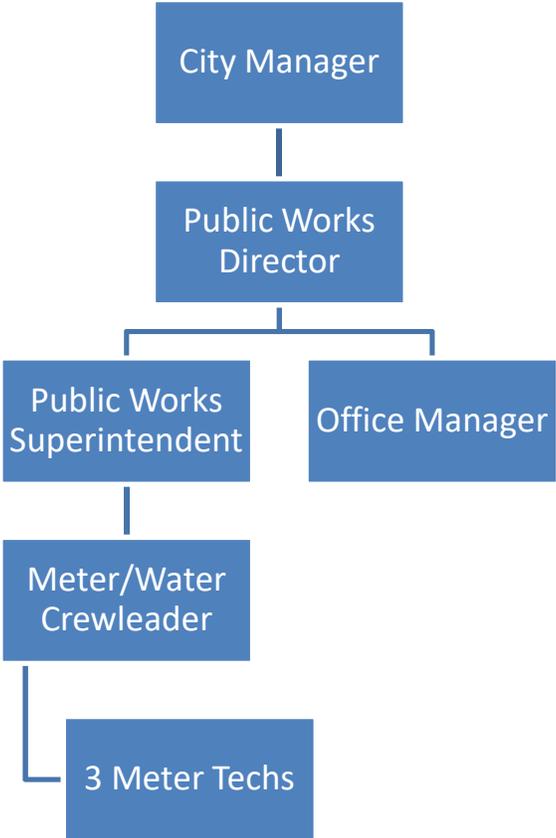
Increase ACH payments by 10%

Increase IVR payments by 10%

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of Accounts sent to Collections (monthly)	590	664	482	550
# of Work Orders Completed (UB)	6,631	7,867	9,228	10,000
# of Work Orders Completed One Day (UB)	N/A	N/A	8,552	9,000
# of Work Orders Completed (All Depts)	11,608	8,699	10,988	12,000
# of Accounts	5,700	5,773	6,084	6,100
# of Web Payments (monthly)	978	1,086	1,319	1,450
# of ACH Payments (monthly)	89	98	210	240
# of IVR Payments (monthly)	-	103	165	175



**City of White Settlement
Meter Services Organizational Chart**



Meter Services

Description

This department provides service to both the Utility Billing department and residents' of White Settlement. Meter Services work to provide accurate water meter readings and maintain consistent water service to residents. At the same time, they are responsible for the difficult task of disconnecting and reconnecting properties that either have not paid for water service or have private water issues that need correction. Meter services has recently served to update the aging meter system with new meters and transmitters, as budget allows.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ -	\$ 208,159	\$ 205,165	\$ 232,993
Materials & Supplies	-	374,150	373,280	503,720
Contractual Services	-	27,475	32,131	21,973
Capital Outlay	-	55,000	49,670	-
Total	\$ -	\$ 664,784	\$ 660,246	\$ 758,686

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Meter Technician Crewleader	1	1	1	1
Meter Technician	1	3	3	3
Total	2	4	4	4

2018-2019 Accomplishments

City staff have changed out 1,000 transmitters for cellular

Beacon software and tablets were implemented for cellular and to increase job performance

Implemented a meter box replacement / rest program.

Goals (Refers back to 5.0 City Goal)

Comply with all State and Federal regulations governing public water systems

Provide safe and pure drinking water in sufficient volumes and under adequate pressure to the water customers and to maintain the integrity of the water distribution system

Maintain an effective and efficient water meter services program

Reduce water loss and unnecessary disruptions of water service

Maintain a safe and efficient fleet for City operations

Become a professionally trained and licensed department

FY 20 Objectives

Inventory 33% of meter boxes within the City

Install / replace the City's commercial water meters and transmitters

Provide cross training to meter technicians to work with all departments within public works

Provide training for all meter technicians to become licensed Customer Service Inspectors

Improve City's ability to provide accurate and efficient water meter readings

Discourage tampering of water meters and theft of service

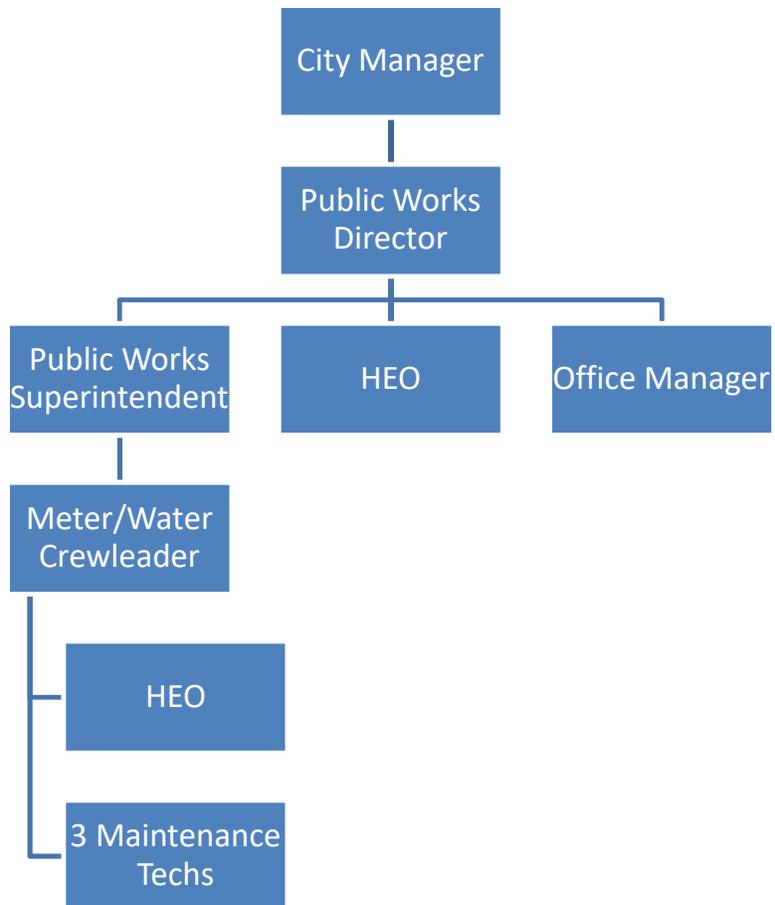
Improve overall reliability of commercial water meters and their readings

Provide excellent customer service by efficiently responding to request for service

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Replace 20% water meter transmitters	-	200	1,325	1,200
Change out 5% of meter lids to locking lids	-	100	100	325
Change out 50% of commercial meter & transmitters	-	20	119	75
# of Work Orders Completed	-	7,877	10,403	12,000
Track & close 90% of work orders within 1 days	-	7,696	9,529	5,000
Accounts Inventoried	-	N/A	N/A	1,800



City of White Settlement Water Organizational Chart



Water

Description

The Water Department is responsible for the production and disaffection of water produced by seven City owned wells and for the potable water purchased from City of Fort Worth from the time it enters the City's system. Daily production of these wells is 1.2 million gallons per day. The City has a total storage capacity of 2.77 million gallons. The department maintains the wells along with the sites in which these wells are located. The department is responsible for maintaining an adequate supply of water in storage reservoirs to meet the peak periods of usage, maintaining water pressure throughout the City, and maintaining pumping facilities, which convey water from, the reservoirs to the customers. The department performs emergency repair to the water distribution system.

Budget Summary

Expenses	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 375,149	\$ 379,417	\$ 353,336	\$ 387,972
Materials & Supplies	88,397	128,805	125,229	136,426
Contractual Services	220,498	1,342,872	458,655	314,778
Purchase/Resale	1,487,182	1,077,988	1,455,900	1,550,000
Capital Outlay	-	83,500	114,757	490,000
Total	\$ 2,171,226	\$ 3,012,582	\$ 2,507,877	\$ 2,879,176

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Crew Leader II	1	1	1	1
Heavy Equipment Operator	2	2	2	2
Laborer	4	4	4	3
Total	7	7	7	6

2018-2019 Accomplishments

Implemented a repurpose / repair program for equipment and hand tools

Re-organized service trucks to be more efficient

Cleaned and organized work shop / bay areas for better working conditions

Completed, cleaned up, removed barricades from older and unfinished work orders

Initiated "clean process" method to use on current and future jobs

Implemented a repair / replace fire hydrant program throughout the City

Implemented a locate / repair / replace / exercise valve replacement program throughout the City

Continued update of system items for City maps through GIS software

Goals (Refers back to 5.0 City Goal)

Comply with all State and Federal regulations governing public water systems

Provide safe and pure drinking water in sufficient volumes and under adequate pressure to the water customers and to maintain the integrity of the water distribution system

Maintain an effective Water Production System

Obtain TCEQ Certifications for all water department employees

Maintain the Superior Public Water System status as issued by the TCEQ (Texas Commission on Environmental Quality)

Maintain a safe and efficient fleet for City operations

FY 20 Objectives

Monitor water quality to ensure compliance with all Safe Drinking Water Act rules and regulation

Improve overall condition of existing water system by installing new, or replacing existing water main

Maintain reliability of existing water system by repairing water leaks and breaks

Improve overall functionality of water system by installing or replacing water valves and fire hydrants

Reduce volume of water loss by locating, exercising and maintaining water valves

Ensure adequate fire protection by exercising, flow testing and maintaining fire hydrants

Maintain valve repair / replace / exercise valve program

Maintain valve repair / replace fire hydrant program

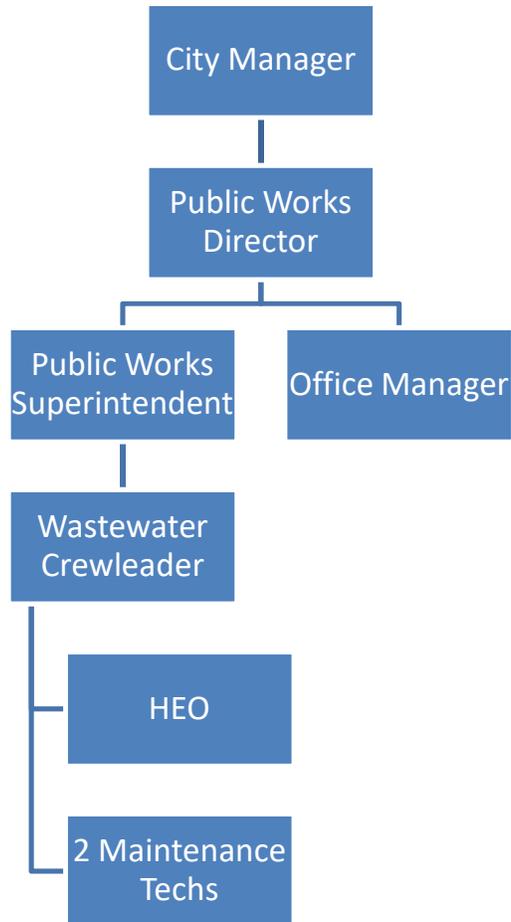
Update water well locations for compliance with CMOM

Conduct research on water line locations for compliance with TCEQ

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Water Mains Installed/ Replaced (Feet)	750	4,350	4,350	7,339
Water Leaks & Breaks Repaired (#)	70	72	75	50
Water Valves, Exercised & Maintained/Repaired (#)	20	300	350	500
Fire Hydrants Exercised, Flow Tested & Maintained/Repaired (#)	50	200	250	250
Water Valves & Fire Hydrants Replaced (#)	-	44	47	2



City of White Settlement Wastewater Organizational Chart



Wastewater

Description

The wastewater department is responsible for the collection and transmission of wastewater, including repair, maintenance, replacement, monitoring and proper flows within the wastewater collection system. Under contract with the City of Fort Worth, the City's wastewater is transported to Fort Worth Village Creek Wastewater Treatment Plant. Preventative maintenance (to avoid stoppages and sewer backups) and condition-responsive repair work represent a large part of the workload of the department.

Budget Summary

Expenses	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 204,821	\$ 199,502	\$ 218,327	\$ 249,910
Materials & Supplies	41,091	128,805	64,888	58,070
Contractual Services	108,794	1,342,872	260,858	248,393
Purchase/Resale	979,521	1,483,004	1,838,412	1,860,000
Total	\$ 1,334,227	\$ 3,154,183	\$ 2,382,485	\$ 2,416,373

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Crew Leader II	1	1	1	1
Heavy Equipment Operator	-	-	-	1
Laborer	4	4	4	2
Total	5	5	5	4

2018-2019 Accomplishments

- Worked with a 3rd party contractor to rehab 50 manholes
- Established new work order procedures to ensure a safer work environment
- Researched replacement of damaged antenna for Bourland lift station
- Established a work order system to track jobs
- Continued update of system items for City maps through GIS software

Goals (Refers back to 4.0 & 5.0 City Goal)

Minimize wastewater collection service interruptions, ensure wastewater collection system infrastructure integrity and monitor wastewater quality prior to entering the Fort Worth collections system

Minimize reduce inflow and infiltration

Minimize sanitary sewer interruptions

Maintain a safe and efficient fleet for City operations

FY 20 Objectives

Adhere to EPA National Pollutant Discharge Elimination System (NPDES) by improving the overall condition of wastewater system and eliminating potential causes of sanitary sewer overflows (SSOs)

Improve overall condition of existing sewer collection system by installing new, or replacing deteriorating sewer main

Regular inspection and cleaning of existing sewer collection system on a preventive maintenance basis

Perform annual maintenance of manholes throughout the collections system

Provide excellent customer service by responding to requests for service

Perform videotaping and cleaning of 25% of the City's sewer mains

Identify I & I issues by conducting smoke tests and flow monitoring

Beautify the City's lift stations and complete TCEQ's high priority concerns

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Sewer Mains Installed/Replaced (Feet)	400	10,710	5,430	11,903
Sewer Mains Videotaped (Feet)	2,500	3,750	3,750	3,750
Sewer Main Cleaned (Feet)	30,000	25,000	25,000	30,000
Manholes Inspected (I&I) (#)	-	150	200	50
Manholes Repaired &/or Replaced (I&I) (#)	10	58	40	50
Sewer Service Line Chokes Cleared (#)	-	50	50	50



Sanitation

Description

The City of White Settlement entered into a contract for a five (5) year period beginning May 1, 2007 ending April 30, 2012 with IESI, currently renamed Waste Connections of Texas. The City of White Settlement has extended the contract for a five year period expiring April 30, 2022. Approximately 5,080 residential customers are served with twice a week curbside garbage collection. Residential customers pay for solid waste collection services through a monthly fee added to their utility bill that covers weekly garbage, yard waste, and monthly bulk collection. The monthly residential fee is currently structured as a flat rate fee of \$13.71.

The City of White Settlement objective is to strengthen our solid waste program we have in place with Waste Connections of Texas. Code Compliance Department will strongly monitor all areas and resident complaints thoroughly to ensure proper actions are taken place to contribute to the cleanliness of the City.

Budget Summary

Expenses	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Contractual Services	\$ 710,225	\$ 772,800	\$ 723,012	\$ 766,000

Debt Service

Budget Summary

Expenses	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Contractual Services	\$ 5,860	\$ 2,750	\$ 5,055	\$ 5,000
Debt Service	157,182	715,350	155,350	693,575
Total	\$ 163,042	\$ 718,100	\$ 160,405	\$ 698,575

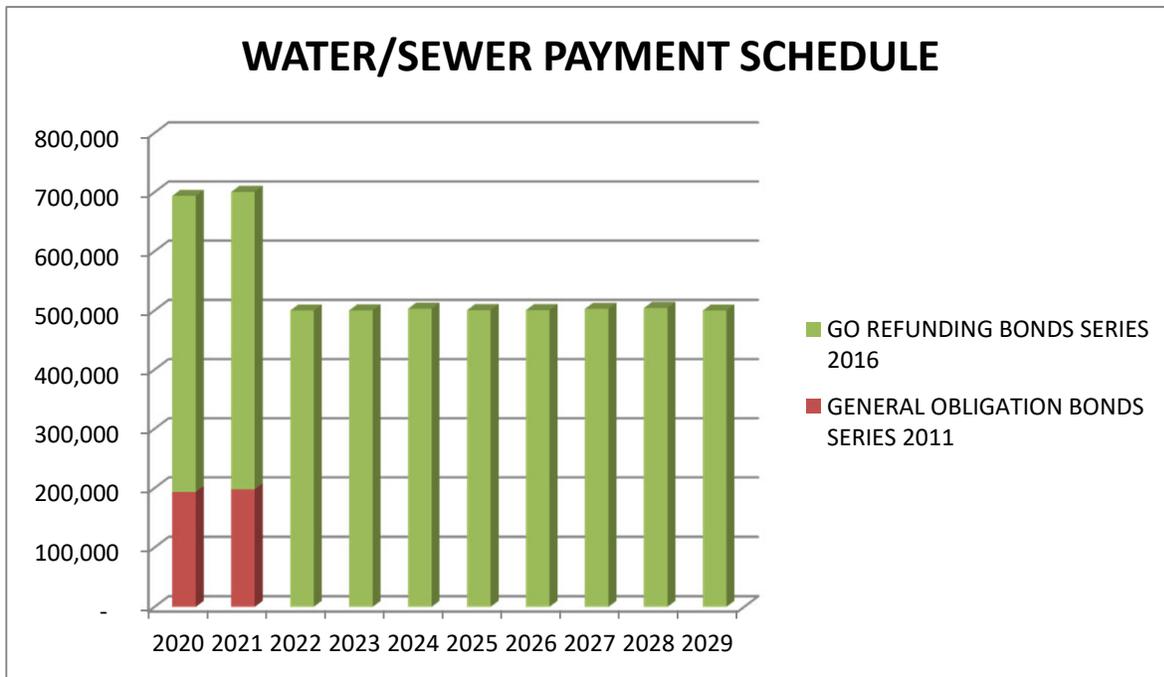
TOTAL OUTSTANDING DEBT REQUIREMENTS

	<u>INTEREST RATE (%)</u>	<u>ISSUE DATE</u>	<u>MATURITY DATE</u>	<u>AMOUNT OF ISSUE</u>
GO REFUNDING BONDS	2.0-3.01	2011	2021	\$ 1,705,000
GO REFUNDING BONDS*	2.0-4.0	2016	2029	4,330,000
TOTAL AMOUNT ISSUED				\$ 6,035,000

* The City of Fort Worth will reimburse White Settlement for 51.46% of the principal and interest on the 2016 General Obligation Refunding Bonds and the 2009 Tax and Revenue Certificates of Obligation over the remaining life of the bonds.

**SUMMARY REQUIREMENTS FOR PRINCIPAL AND INTEREST
RETIREMENTS**

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020	\$ 555,000	\$ 138,575	\$ 693,575
2021	575,000	125,375	700,375
2022	385,000	114,800	499,800
2023	395,000	105,025	500,025
2024	410,000	92,950	502,950
2025	420,000	80,500	500,500
2026	435,000	65,500	500,500
2027	455,000	47,700	502,700
2028	475,000	29,100	504,100
2029	490,000	9,800	499,800
TOTAL OUTSTANDING	\$ 4,595,000	\$ 809,325	\$ 5,404,325



**GENERAL OBLIGATION REFUNDING BONDS
 SERIES 2011- \$1,705,000
 PURPOSE: REFUND 2001 BONDS**

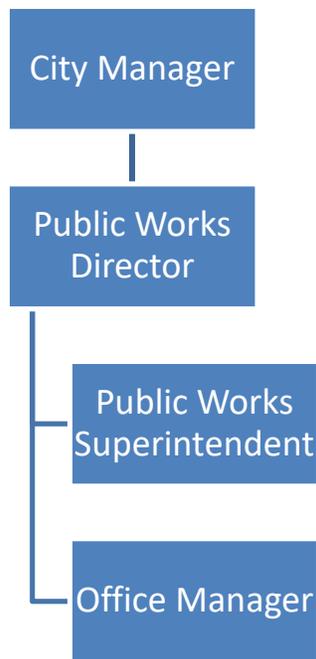
FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2020	\$ 185,000	\$ 5,700	\$ 2,925	\$ 193,625
2021	195,000	2,925	-	197,925
TOTAL	\$ 380,000	\$ 8,625	\$ 2,925	\$ 391,550

**GENERAL OBLIGATION REFUNDING BONDS
 SERIES 2016 - \$4,330,000
 PURPOSE: REFUND GO 2009 BONDS**

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2020	\$ 370,000	\$ 66,825	\$ 63,125	\$ 499,950
2021	380,000	63,125	59,325	502,450
2022	385,000	59,325	55,475	499,800
2023	395,000	55,475	49,550	500,025
2024	410,000	49,550	43,400	502,950
2025	420,000	43,400	37,100	500,500
2026	435,000	37,100	28,400	500,500
2027	455,000	28,400	19,300	502,700
2028	475,000	19,300	9,800	504,100
2029	490,000	9,800	-	499,800
TOTAL	\$ 4,215,000	\$ 432,300	\$ 365,475	\$ 5,012,775



City of White Settlement Non-Departmental Organizational Chart



Non-Departmental

Description

Non-Departmental personnel supervise and provides assistance to all Public Works departments. Expenses that are not identified with a specific Public Works department are budgeted in non-departmental.

Budget Summary

Expenses	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 267,202	\$ 345,132	\$ 376,576	\$ 314,731
Materials & Supplies	29,473	27,300	31,566	147,504
Contractual Services	179,633	70,674	147,694	183,272
Capital Outlay	672,770	30,000	749,545	-
Transfers	1,236,409	1,370,136	1,370,136	813,805
Total	\$ 2,385,487	\$ 1,843,242	\$ 2,675,517	\$ 1,459,312

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Public Works Director	1	1	1	1
Superintendent	1	1	1	1
Yard Maintenance	1	1	-	-
Utilities Services Manager	-	-	1	-
Office Manager	-	0.5	-	1
Total	3	3.5	3	3

2018-2019 Accomplishments

Coordinated repair of equipment

Completed construction for a new conference room

Changed organizational structure and job duties of public works departments

Implemented a pothole program

Implemented a new hiring process

Worked with Tarrant County to enhance more streets through Interlocal Agreement

Goals (Refers back to 5.0 City Goal)

Work towards completion of 5 year capital improvement program

Implement maintenance contracts for public works needs

FY 20 Objectives

Support the infrastructure needs of the Public Works' divisions by utilizing dedicated resources for the design and construction of identified Capital Improvement Plan projects

Award and administer annual maintenance contracts that both compliment and offset the resource needs of the Public Works divisions

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Award of sewer reconstruction project	-	2	1	4
Award of water reconstruction project	-	3	-	3
Award of street reconstruction project	-	3	1	17
Award of well site rehab project	-	2	-	2
Award maintenance contracts for public works infrastructure	-	3	-	6

City of White Settlement FY 2019-2020 Annual Budget Splash Dayz Fund

The Splash Dayz Fund is used to account for the operations and maintenance of the City water park and Convention Center. The operations of Splash Dayz and Convention Center are financed and operated in a manner similar to private business enterprises where the expenses (including depreciation) of providing goods or services to the general public are financed or recovered primarily through user charges.

In 2013-2014, a water park was constructed as a promising project shared with Hawaiian Falls. The City's cost for development, construction and start-up was \$12.5 Million, with financing through Economic Development Corporation (EDC) issued bonds. The debt payments were to be paid from the proceeds of a 40 year lease with Hawaiian Falls where Hawaiian Falls would fully operate and maintain the park during the lease term. In January, 2016, Hawaiian Falls informed the City that they would not be making the currently due lease payment, but wished to continue to operate the park. City Council and the Economic Development Board decided to terminate the lease agreement based on breach of contract. A budget amendment was authorized by City Council and the City opened and operated Splash Dayz water park starting the summer of 2016.

The General Fund is currently subsidizing the operating loss through transfers.

**City of White Settlement
Splash Dayz Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	

REVENUE

WATER PARK ADMISSIONS	560,596	556,100	556,100	537,000
WATER PARK RENTALS	35,794	31,250	31,250	36,500
EVENT CENTER	31,187	41,000	41,000	23,800
CONCESSIONS	134,005	141,350	141,350	121,300
MISCELLANEOUS	14,053	14,390	14,390	10,750
OTHER REVENUE	(16)	-	-	-
TRANSFERS	765,373	826,219	826,219	652,138
TOTAL REVENUE	1,540,992	1,610,309	1,610,309	1,381,488

EXPENDITURES

ADMINISTRATION	935,219	518,704	552,533	370,840
EVENT CENTER	122,352	174,050	134,531	152,539
FACILITIES	176,363	392,241	422,063	362,606
FOOD & BEVERAGE	128,148	154,965	133,596	105,680
LIFEGUARDS	256,276	282,046	283,441	297,859
FRONT GATE	36,855	52,651	61,503	72,382
CASH CONTROL	14,502	19,788	19,381	16,880
EMT	8,629	15,863	4,320	2,700
TOTAL EXPENDITURES	1,678,344	1,610,308	1,611,368	1,381,486

REVENUES OVER (UNDER) EXPENDITURES

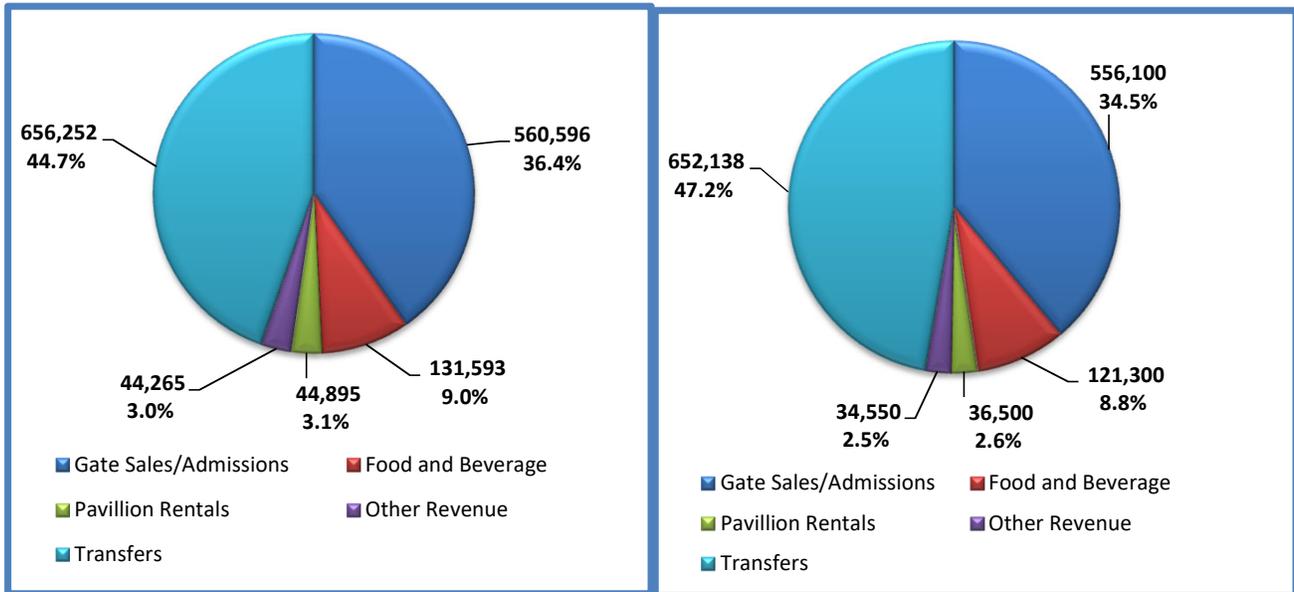
(137,352)	1	(1,059)	2
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BUDGETED FUND BALANCE 9/30/2019	538,140
BUDGETED FUND BALANCE 9/30/2020	<u>538,142</u>



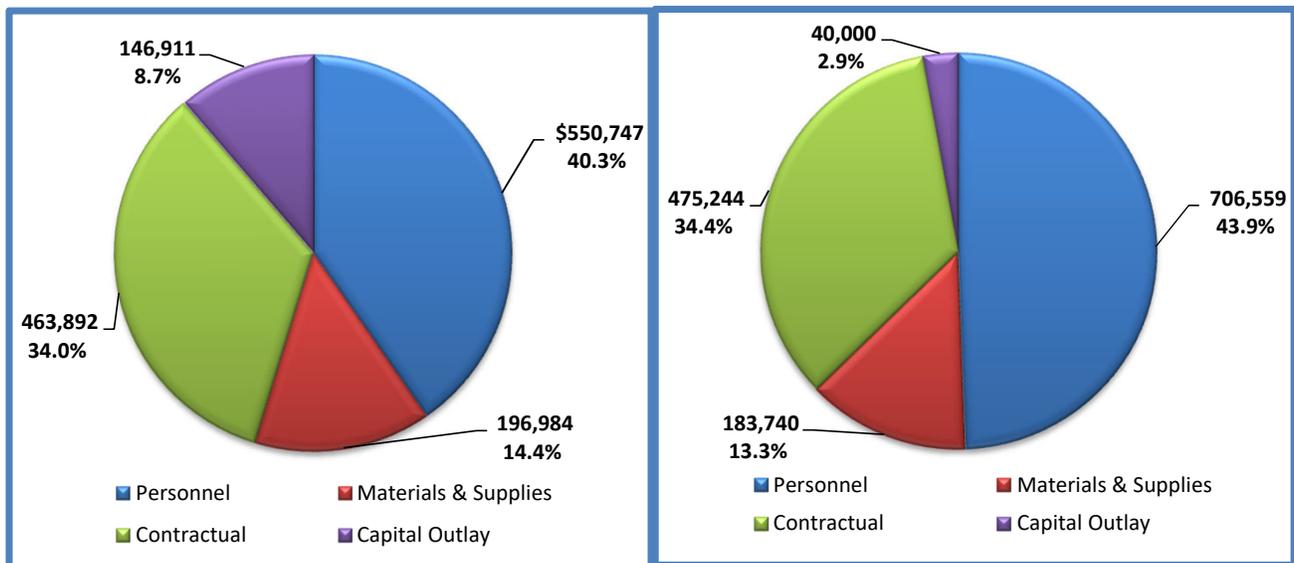
Revenues

PRIOR YEAR VS. CURRENT YEAR



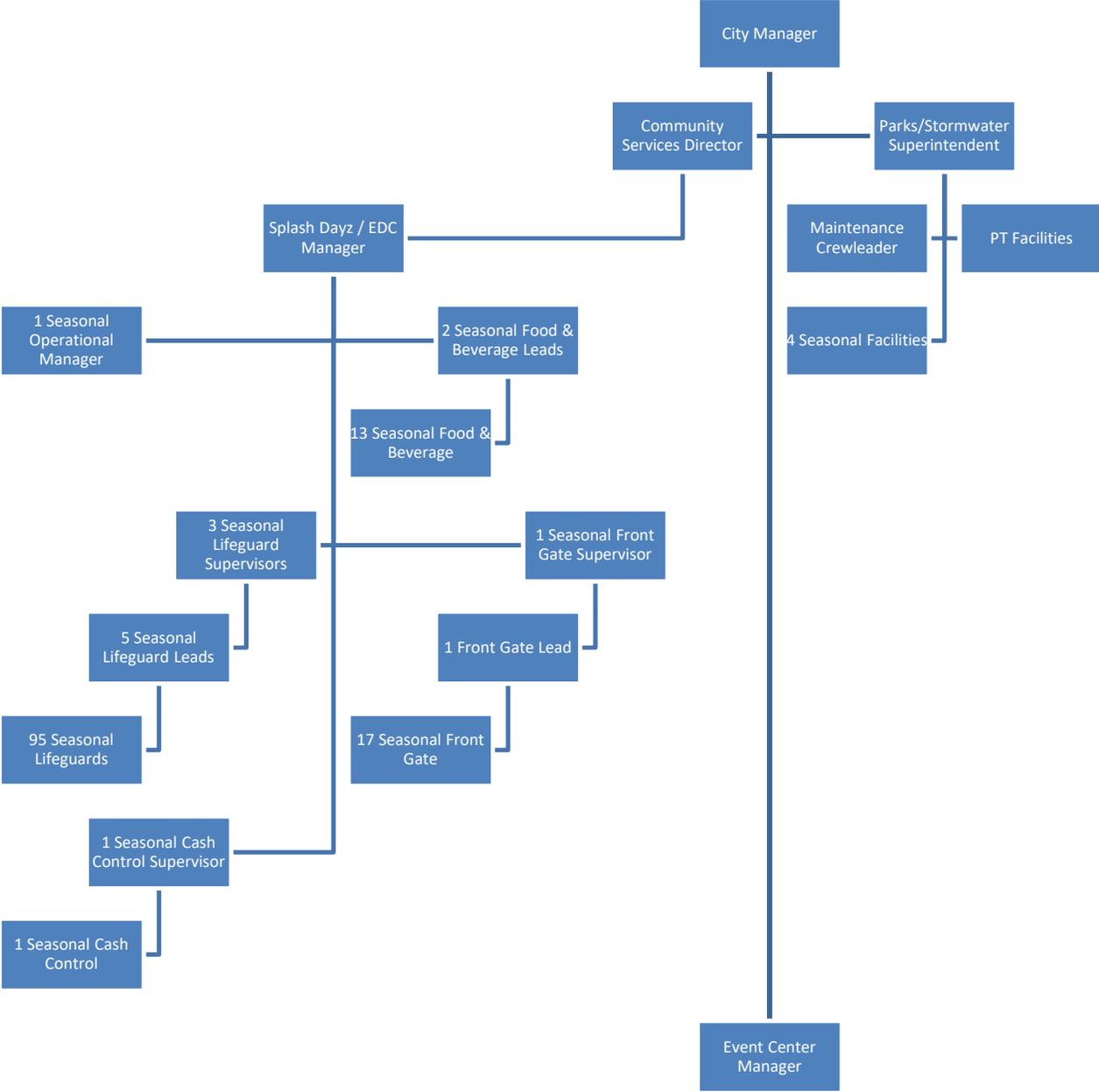
Expenses

PRIOR YEAR VS. CURRENT YEAR





City of White Settlement Splash Dayz Organization Chart



Water Park

Description

The water park is an amusement park that features water play area, such as water slides, a splash pad, lazy river, wave pool and other recreational sun bathing, swimming, and barefooting environments. Open Memorial Day to Labor Day.

Budget Summary

Expenses	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 791,929	\$ 639,458	\$ 591,514	\$ 613,023
Materials & Supplies	198,837	220,340	239,732	167,840
Contractual Services	418,315	576,460	438,884	408,084
Capital Outlay	146,911	-	206,707	40,000
Total	\$ 1,555,992	\$ 1,436,258	\$ 1,476,837	\$ 1,228,947

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Water Park Manager	0.80	1	1	1
Water Park Clerk	0.33	0.33	0.5	-
Administrative Asst.	0.80	-	-	-
Parks / Stormwater Superintendent	1	-	-	0.2
Maintenance Lead	0.90	1	1	1
Maintenance PT	16	16	16	5
Food & Beverage PT	20	20	20	15
Lifeguards PT	100	100	100	103
Cash Control PT	5	5	5	20
Front Gate PT	15	15	15	2
Total	159.8	158.2	158.4	147.2

2018-2019 Accomplishments

Added new kid friendly feature at the wave pool

Reduced operational expenditures

Increased seasonal attendance

Reduced seasonal staff needed for season

Goals

- Become a profitable water park
- Deliver a great experience in a safe, clean and fun environment
- Change the entrance to the park for better operations
- Continue to grow sales and marketing opportunities
- Expand upon amusement park rides and features

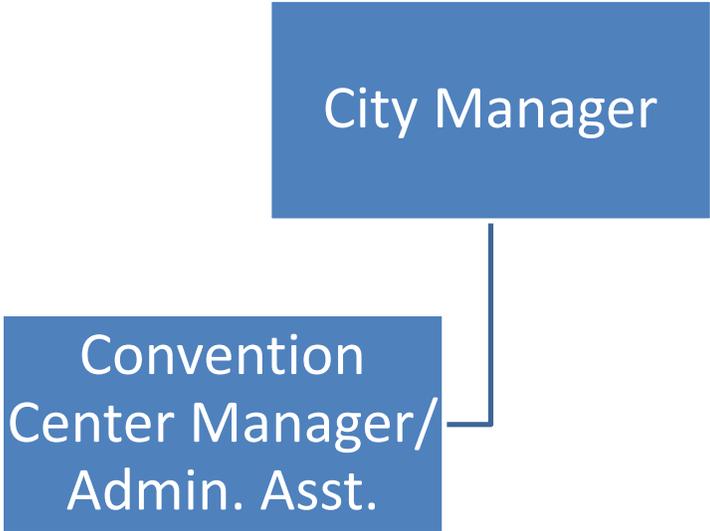
FY 20 Objectives

- Increase events at water park
- Increase water park revenues by 10%
- Increase online promotional codes
- Increase sponsorships
- Increase concessions promotions and sales
- Increase School Splash Dayz attendance
- Add reloadable cards for payment and in-park sales

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Corporate/youth events	13	25	28	30
Online discount promotional codes	3	25	20	22
# of Days Open	92	91	91	91
# of Guests	40,000	50,700	60,415	65,000
# of Season Passes Sold	3,164	3,200	3,414	4,000
# of Day Passes Sold	31,419	32,000	35,200	37,000
Sponsorships	N/A	4	5	6
School Splashdayz Attendance	1,810	942	1,100	1,600
Impactful Bad Weather Days/Closures	N/A	9	8	9
How many reloadable cards loaded	N/A	N/A	N/A	N/A
GROUPON Season Passes Sold	313	1,023	1,150	1,200
GROUPON Combo Meal	N/A	3,714	1,867	2,100
Number of Radio Spots	822	858	650	400
Number of Social Media Posts	N/A	31	90	110
Number of People Registered on CC	N/A	512	1,000	1,250
Number of CC Email Blasts	N/A	9	30	50
Added or replaced elements or rides	2	1	2	1



**City of White Settlement
Convention Center Organizational Chart**



Convention Center

Description

The Convention Center is on the same property as the water park. Currently, the Convention Center offers 2 large rooms with 3,684 square feet and 5,083 square feet along with small meeting rooms. These rooms or the entire Convention Center are great for conferences, training, corporate events, shows, and banquets.

Budget Summary

Expenses	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 63,988	\$ 67,100	\$ 68,127	\$ 69,479
Materials & Supplies	4,429	20,500	11,264	15,900
Contractual Services	53,935	86,450	55,140	67,160
Total	\$ 122,352	\$ 174,050	\$ 134,531	\$ 152,539

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Convention Center Manager/Admin Asst.	1	1	1	1
Total	1	1	1	1

2018-2019 Accomplishments

Remodel of both rooms with new carpet and paint

Goals

Provide excellent customer service and have multiple catering options at our venue for different occasions

Rebrand the conference center to make it easier to network and market

Maintain conference center facilities

FY 20 Objectives

Increase conference center events by 7%

Change entrance to the convention center

New logo and sign for the convention center

Create private meeting room for rental

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Convention Center Events - Paid	131	63	41	67
Convention Center Events - Unpaid (Community Events)	29	25	12	22
Convention Center Events - Unpaid (City Events)	N/A	18	44	51

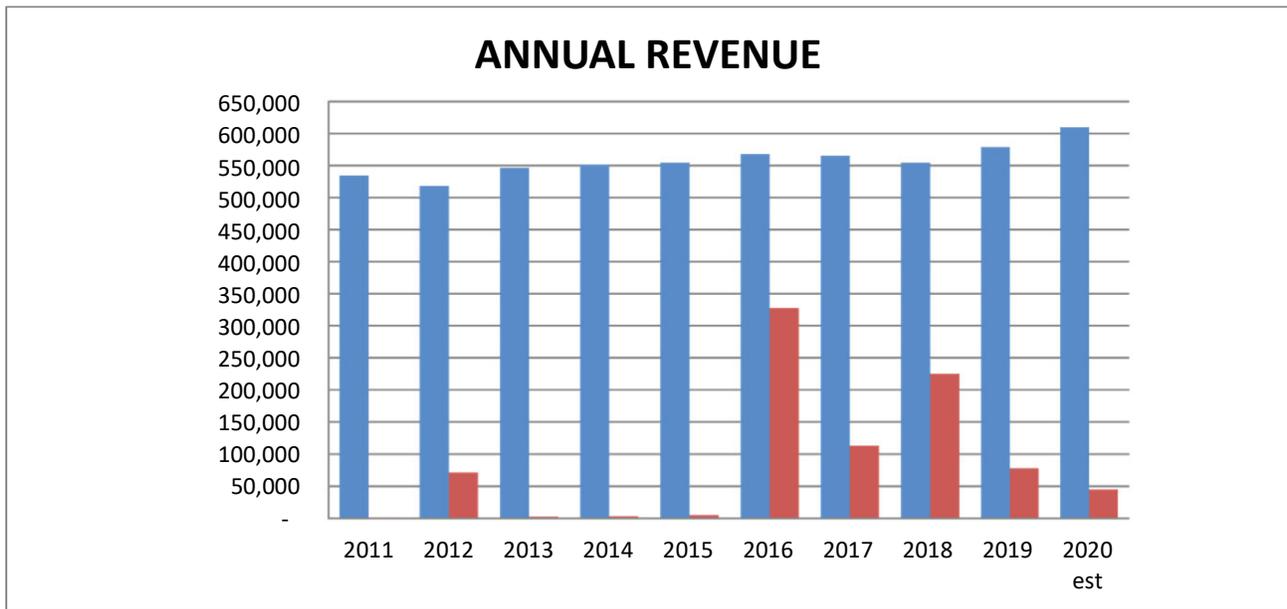


**City of White Settlement
Stormwater Utility Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
UTILITY FEES	571,307	573,600	573,600	565,000
INTEREST INCOME	45,432	32,000	32,000	45,000
OTHER REVENUE	127,492	-	-	-
TRANSFERS	48,222	-	-	-
TOTAL REVENUES	792,452	605,600	605,600	610,000
EXPENDITURES				
PERSONNEL	291,547	297,970	292,558	294,197
MATERIALS AND SUPPLIES	22,291	23,280	21,841	20,755
CONTRACTUAL SERVICES	76,422	105,850	169,769	232,125
CAPITAL OUTLAY	82,619	1,001,738	969,447	110,245
TRANSFERS	209,761	167,949	145,272	71,692
TOTAL EXPENDITURES	682,640	1,596,787	1,598,887	729,014
REVENUES OVER/(UNDER) EXPENDITURES	109,812	(991,187)	(993,287)	(119,014)

BUDGETED FUND BALANCE 9/30/2019	5,092,556
BUDGETED FUND BALANCE 9/30/2020	<u>4,973,542</u>

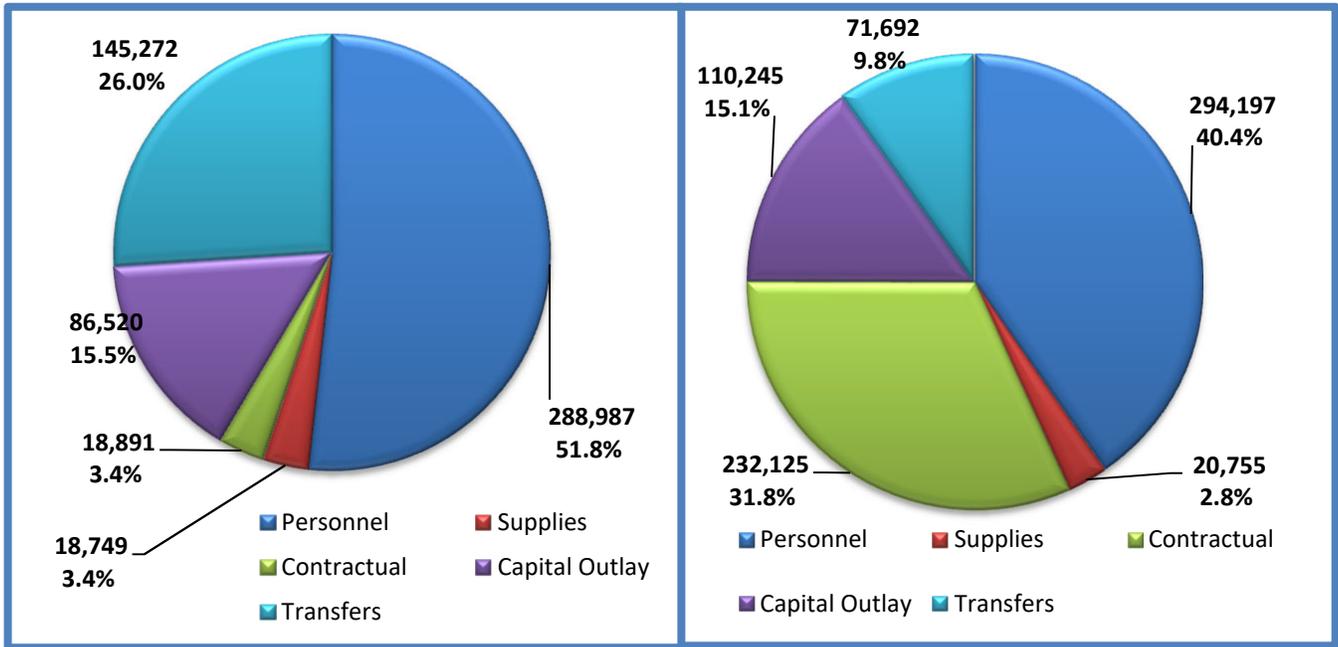
Revenues



Year	Stormwater Fees	Other Revenue
2011	534,691	1,785
2012	518,382	71,445
2013	546,704	2,671
2014	551,483	3,600
2015	554,576	5,217
2016	568,176	327,528
2017	565,486	113,172
2018	554,585	225,112
2019	578,859	77,944
2020 est	610,000	45,000

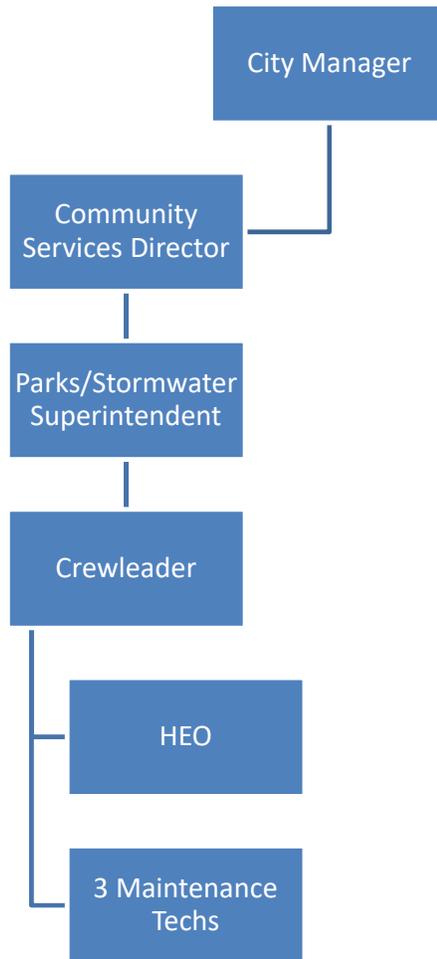
Expenses

PRIOR YEAR VS. CURRENT YEAR





City of White Settlement Storm Water Organizational Chart



Storm Water

Description

In 2005-2006 the City created the Storm Water Utility Fund. It is the intent of the City to fund a Storm Water Utility System that fairly and equitably allocates the cost of storm water control to properties in proportion to storm water run-off potential for each class of property. Fees were established in order to recapture the estimated costs of handling the storm water run-off from properties inside the City limits. The fees were not assessed until March 2006. Funds may be used to acquire land, structures and associated engineering or architect fees, machinery, equipment, maintenance of the system or debt service for issued bonds.

The storm water department provides corrective and preventative maintenance to the City's drainage infrastructure and flood control system. Storm Water is responsible for vegetation control and removal in channels, maintenance and development of the City's drainage system which includes approximately 76 acres in greenbelt drainage areas within the park system, neighborhoods, drainage channels, vacant City properties/lots, street right-of-ways and curb and gutter throughout the City.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Personnel	\$ 291,547	\$ 297,970	\$ 292,558	\$ 294,197
Materials & Supplies	22,291	23,280	21,841	20,755
Contractual Services	76,422	105,850	169,769	232,125
Capital Outlay	82,619	1,001,738	969,447	110,245
Transfers	209,761	167,949	145,272	71,692
Total	\$ 682,640	\$ 1,596,787	\$ 1,598,887	\$ 729,014

Personnel Summary

Position Title	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Parks Superintendent	-	-	1	0.4
Crew Leader I	1	2	1	1
Heavy Equipment Operator	1	1	1	1
Park Maint. Tech	2	3	3	3
Park Maint. Tech PT	1	-	-	-
Total	5	6	6	5.4

2018-2019 Accomplishments

Goals (Refers back to 4.0 City Goal)

Maintain all common, right-of-way, and drainage areas in a standard and acceptable manner that will provide consistent and effective drainage system which reflects in a positive manner on the community and its citizens.

Ensure that the collection of storm water run-off and control of storm water within the City limits adequately protects the health, safety and welfare of the citizens.

Make necessary improvements to drainage channels/areas throughout the City in order to manage erosion, sediment removal and vegetation control.

FY 20 Objectives

Increase mowing frequencies and vegetation removal in the Storm Water System.

Work with residents in maintaining drainage channels and low lying areas on private property.

Removal of debris and blockage in storm drains and under passes for positive drainage flows prior to high water events.

Complete special projects designated to improve drainage facilities and infrastructures within the system.

Create an integrated storm water management plan for the City.

Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
# of times right of way mowed	8	9	9	10
# of times drainage areas cleaned	7	8	8	9
# of storm water drains cleaned	6	7	8	8
# of maintenance man hours	6,495	7,500	7,500	7,610





**DEBT SERVICE
FUND**



City of White Settlement

FY 2019-2020 Annual Budget

Debt Service Fund

The Debt Service Fund provides for principal and interest payments for the City's general obligation bonds, certificates of obligation, tax notes, capital leases and fiscal agents fees as they become due and payable.

Property tax rates and levies are required to be computed and collected in order to provide sufficient funds to pay debt principal and interest as it comes due. Although general obligation bonds and certificates of obligation are the predominate form of debt issuance, tax notes and lease purchase agreements (which allow for purchases of capital equipment) are also included in this section.

As an operational policy, the annual general obligation debt service should not exceed 50% of the total tax rate. Once the debt service portion of the tax rate exceeds a 50% pro-rata share, a city's ability to adjust the maintenance and operations portion of the tax levy is hindered. A large debt burden creates inflexibility in the tax rate and places further stress upon other sources of revenue. Therefore, a balance between the maintenance and operations portion and the debt portion of the tax rate should be maintained in order to adapt to changes in the tax base and operational needs.

For the 2019-2020 fiscal year, the debt service portion of the tax rate is \$0.154765 per \$100 of assessed value. This represents 21.1% of the total adopted rate of \$0.732245 per \$100 of assessed value. Debt principal payments from ad valorem tax revenue are paid annually while interest payments on tax-supported debt are paid semi-annually. The City has not issued notes to finance operating deficits.

DEBT MANAGEMENT

Debt Issuance – The City issues debt for the purpose of purchasing land or right-of-way and/or improvements to land, for construction projects to provide for the general good, or for capital equipment. The City will uphold all related bond covenant agreements associated with bond issues. Bond issues are conducted after consultation with an outside financial advisor. The City maintains good communications with bond rating agencies, financial advisors, independent auditors, investors, and citizens regarding its financial condition.

Debt Limit – The State of Texas limits the total ad valorem tax rate to \$2.50 per \$100 valuation. The City Charter limits the ad valorem tax rate to \$1.50 per \$100 valuation of taxable property within the City, which includes the Interest & Sinking rate. The City of White Settlement adopted rate of \$0.732245 falls well below this limit.

Bond Ratings - Moody's – A1 Standard & Poor's – AA-

These ratings directly affect the cost of debt. First Southwest, Fort Worth, Texas is the City's financial advisor. The financial advisor coordinates the debt issuance for the City and determines the City's capacity to authorize, issue, and service debt. The financial advisor negotiates the sale of debt instruments. When a bid for debt instruments is accepted by the City, the financial advisor directs the closing of the sale.

**City of White Settlement
Debt Service Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TAXES	1,105,705	1,238,664	1,238,664	1,610,058
INTEREST INCOME	7,394	4,100	4,100	9,000
OTHER REVENUE	-	-	3,082,343	-
TRANSFERS	283,617	370,042	370,042	-
TOTAL REVENUES	1,396,716	1,612,806	4,695,149	1,619,058
EXPENDITURES				
CONTRACTUAL SERVICES	9,390	12,400	11,119	10,000
DEBT SERVICE	1,399,044	1,591,715	1,643,870	1,593,066
TRANSFERS	-	-	3,025,000	-
TOTAL EXPENDITURES	1,408,434	1,604,115	4,679,989	1,603,066
REVENUES OVER (UNDER) EXPENDITURES	(11,718)	8,691	15,160	15,992

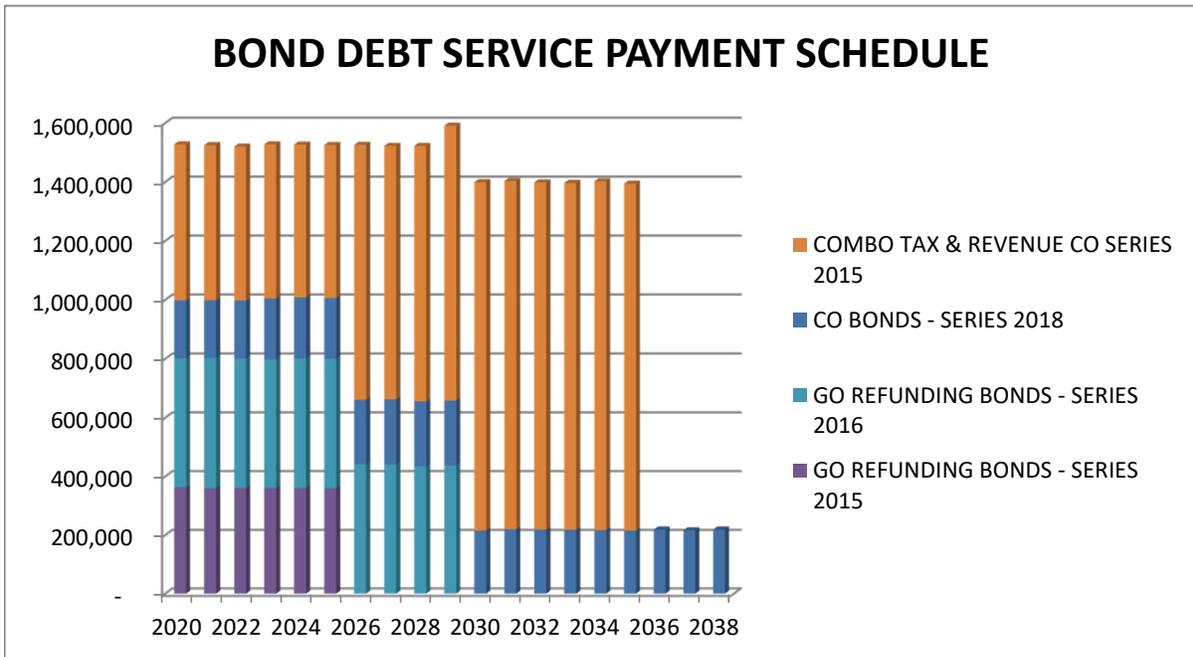
BUDGETED FUND BALANCE 9/30/2019	355,574
BUDGETED FUND BALANCE 9/30/2020	<u>371,566</u>

TOTAL OUTSTANDING DEBT REQUIREMENTS

	<u>INTEREST RATE (%)</u>	<u>ISSUE DATE</u>	<u>MATURITY DATE</u>	<u>AMOUNT OF ISSUE</u>
GO REFUNDING BONDS	2.5-4.625	2009	2019	\$ 6,150,000
GO REFUNDING BONDS	2.0-3.0	2015	2025	2,980,000
TAX & REV CO'S	2.0-5.0	2015	2035	9,540,000
PPFCO	3.07	2015	2028	710,000
GO REFUNDING BONDS	2.0-4.0	2016	2029	3,815,000
CO BONDS	<u>1.85-3.625</u>	<u>2018</u>	<u>2038</u>	<u>2,995,000</u>
TOTAL DEBT REQUIREMENTS				<u>\$ 26,190,000</u>

**SUMMARY REQUIREMENTS FOR PRINCIPAL AND INTEREST
RETIREMENTS**

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2020	\$ 900,000	\$ 352,129	\$ 340,937	\$ 1,593,066
2021	925,000	340,936	327,817	1,593,753
2022	945,000	327,817	314,373	1,587,190
2023	980,000	314,373	298,554	1,592,928
2024	1,010,000	298,554	282,235	1,590,789
2025	1,045,000	282,234	265,339	1,592,573
2026	1,080,000	265,338	245,793	1,591,131
2027	1,120,000	245,792	224,839	1,590,631
2028	1,160,000	224,838	204,041	1,588,879
2029	1,205,000	204,041	182,278	1,591,319
2030	1,060,000	182,278	157,178	1,399,456
2031	1,115,000	157,178	130,791	1,402,969
2032	1,165,000	130,791	103,088	1,398,878
2033	1,220,000	103,088	74,050	1,397,138
2034	1,285,000	74,050	43,313	1,402,363
2035	1,340,000	43,313	11,238	1,394,550
2036	200,000	11,238	7,613	218,850
2037	205,000	-	3,897	208,897
2038	215,000	3,897	-	218,897
TOTAL OUTSTANDING	\$ 18,175,000	\$ 3,561,885	\$ 3,217,373	\$ 25,900,611



**GENERAL OBLIGATION REFUNDING BONDS
 SERIES 2015 - \$2,980,000
 PURPOSE: REFUND 2013 TAX NOTE**

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2020	\$ 310,000	\$ 28,225	\$ 25,125	\$ 363,350
2021	315,000	25,125	20,400	360,525
2022	325,000	20,400	15,525	360,925
2023	335,000	15,525	10,500	361,025
2024	345,000	10,500	5,325	360,825
2025	355,000	5,325	-	360,325
TOTAL OUTSTANDING	<u>\$ 1,985,000</u>	<u>\$ 105,100</u>	<u>\$ 76,875</u>	<u>\$ 2,166,975</u>

TAX & REVENUE CERTIFICATES OF OBLIGATION

SERIES 2015 - \$9,540,000

PURPOSE: STREETS, CITY FACILITIES, IT EQUIP., STORMWATER IMPROVEMENTS, WATER & SEWER SYSTEM

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2020	\$ 130,000	\$ 200,794	\$ 198,844	\$ 529,638
2021	130,000	198,844	196,894	525,738
2022	130,000	196,894	194,944	521,838
2023	135,000	194,944	192,919	522,863
2024	135,000	192,919	190,894	518,813
2025	140,000	190,894	188,794	519,688
2026	495,000	188,794	181,369	865,163
2027	505,000	181,369	173,163	859,532
2028	530,000	173,163	163,888	867,051
2029	615,000	163,888	153,125	932,013
2030	900,000	153,125	130,625	1,183,750
2031	945,000	130,625	107,000	1,182,625
2032	990,000	107,000	82,250	1,179,250
2033	1,040,000	82,250	56,250	1,178,500
2034	1,100,000	56,250	28,750	1,185,000
2035	1,150,000	28,750	-	1,178,750
TOTAL OUTSTANDING	\$ 9,070,000	\$ 2,440,503	\$ 2,239,709	\$ 13,750,212

**PUBLIC PROPERTY FINANCE CONTRACT OBLIGATION
 SERIES 2015 - \$710,000
 PURPOSE: REFUND OSHKOSH CAPITAL LEASE**

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2020	\$ 50,000	\$ 7,982	\$ 7,215	\$ 65,197
2021	55,000	7,214	6,370	68,584
2022	55,000	6,370	5,526	66,896
2023	55,000	5,526	4,682	65,208
2024	55,000	4,682	3,838	63,520
2025	60,000	3,837	2,917	66,754
2026	60,000	2,916	1,996	64,912
2027	65,000	1,995	998	67,993
2028	65,000	997	-	65,997
TOTAL OUTSTANDING	\$ 520,000	\$ 41,519	\$ 33,542	\$ 595,061

**GENERAL OBLIGATION REFUNDING BONDS
 SERIES 2016 - \$3,815,000
 PURPOSE: REFUND 2009 GO BONDS**

FISCAL YEAR	FEB 15TH		AUG 15TH	TOTAL
	PRINCIPAL	INTEREST	INTEREST	
2020	\$ 325,000	\$ 58,625	\$ 55,375	\$ 439,000
2021	335,000	55,375	52,025	442,400
2022	340,000	52,025	48,625	440,650
2023	345,000	48,625	43,450	437,075
2024	360,000	43,450	38,050	441,500
2025	370,000	38,050	32,500	440,550
2026	385,000	32,500	24,800	442,300
2027	400,000	24,800	16,800	441,600
2028	410,000	16,800	8,600	435,400
2029	430,000	8,600	-	438,600
TOTAL OUTSTANDING	\$ 3,700,000	\$ 378,850	\$ 320,225	\$ 4,399,075

**CERTIFICATES OF OBLIGATION
SERIES 2018 - \$2,995,000
PURPOSE: STREETS**

<u>FISCAL YEAR</u>	<u>FEB 15TH</u>		<u>AUG 15TH</u>	<u>TOTAL</u>
	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>INTEREST</u>	
2020	\$ 85,000	\$ 56,503	\$ 54,378	\$ 195,881
2021	90,000	54,378	52,128	196,506
2022	95,000	52,128	49,753	196,881
2023	110,000	49,753	47,003	206,756
2024	115,000	47,003	44,128	206,131
2025	120,000	44,128	41,128	205,256
2026	140,000	41,128	37,628	218,756
2027	150,000	37,628	33,878	221,506
2028	155,000	33,878	31,553	220,431
2029	160,000	31,553	29,153	220,706
2030	160,000	29,153	26,553	215,706
2031	170,000	26,553	23,791	220,344
2032	175,000	23,791	20,838	219,628
2033	180,000	20,838	17,800	218,638
2034	185,000	17,800	14,563	217,363
2035	190,000	14,563	11,238	215,800
2036	200,000	11,238	7,613	218,850
2037	205,000	7,613	3,897	216,509
2038	215,000	3,897	-	218,897
TOTAL OUTSTANDING	<u>\$ 2,900,000</u>	<u>\$ 603,525</u>	<u>\$ 547,022</u>	<u>\$ 4,050,547</u>





**SPECIAL
REVENUE FUNDS**





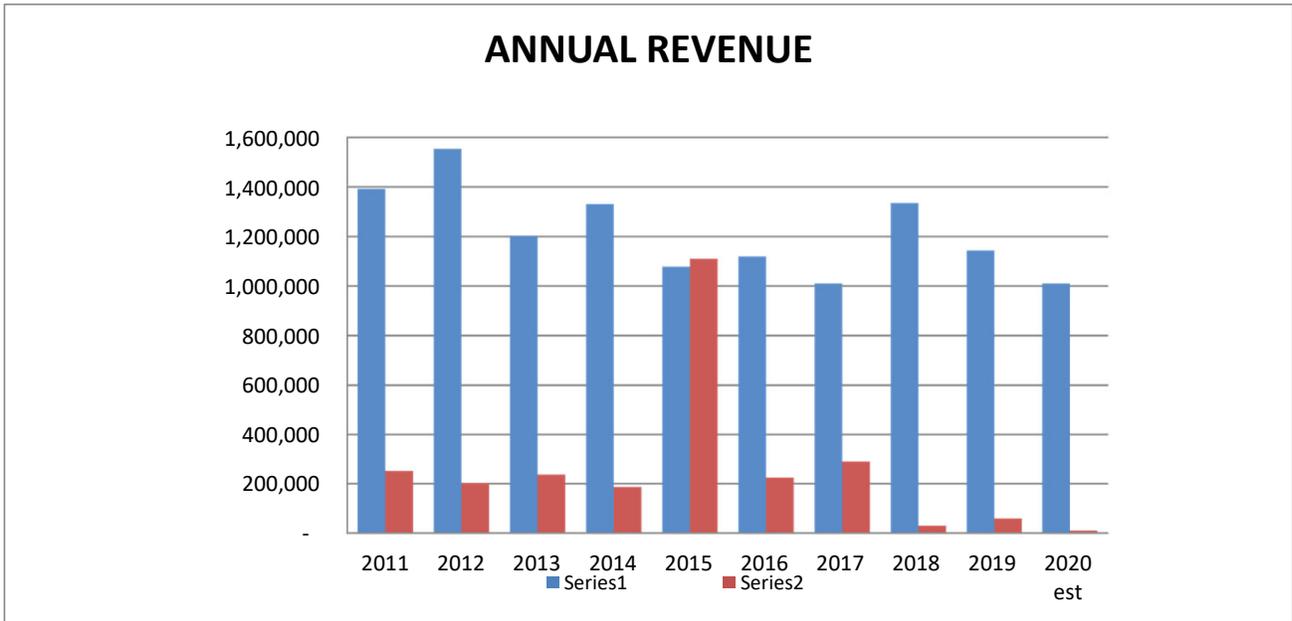
**City of White Settlement
Economic Development Corporation Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TAXES	1,335,471	887,855	887,855	1,010,000
OTHER REVENUE	18,218	-	-	-
INTEREST INCOME	11,183	5,473	5,473	10,000
TRANSFERS	-	182,406	182,406	-
TOTAL REVENUES	1,364,872	1,075,734	1,075,734	1,020,000
EXPENDITURES				
EDC OPERATIONS	202,054	44,393	56,500	52,000
TRANSFERS	1,079,559	1,031,341	1,031,341	1,026,995
TOTAL EXPENDITURES	1,281,613	1,075,734	1,087,841	1,078,995
REVENUES OVER (UNDER) EXPENDITURES	83,259	0	(12,107)	(58,995)

BUDGETED FUND BALANCE 9/30/2019 802,280
BUDGETED FUND BALANCE 9/30/2020 743,285



Revenues



Year	Sales Taxes	Other Revenue
2011	1,392,499	252,118
2012	1,553,787	202,809
2013	1,202,312	237,083
2014	1,331,070	187,117
2015	1,078,003	1,110,210
2016	1,119,175	225,291
2017	1,010,658	289,932
2018	1,335,471	29,401
2019	1,143,216	59,509
2020 est	1,010,000	10,000

EDC Operational Division

Description

The Economic Development Corporation (EDC) Fund is a special revenue fund established to record receipts for a one-half percent sales tax on taxable items sold within the City of White Settlement. The tax was authorized by voter referendum on January 14, 1994. After passage of the tax, the Economic Development Corporation was formed and is comprised of seven members. By-laws for the Corporation were written and structured within the framework of the Development Corporation Act of 1979, Section 4B. Authorized categories under this section include, among other items, land, buildings, or equipment for professional and amateur sports facilities, economic development, park facilities and events, entertainment and tourist facilities, and affordable housing.

Each year is based on the overall consumer spending and is calculated at 0.5% of the taxable sales inside the City. In fiscal year 1996, EDC received a Grant from Texas Parks and Wildlife toward the initial phase of the construction of a new park known as Veterans Park and was opened in fiscal year 1999. The annual expenditures for parks and related user fees moved to the General Fund as of FY 2017-2018 due to the EDC fund no longer being able to support the expenditures. In fiscal year 2014-2015 the City Council forgave a \$840,000 of a \$1,400,000 loan made to the EDC for the 2011-2012 Central Park renovation.

Historically, the Economic Development Corporation's largest expense has been for Contractual Services, which accounted for 55%-60% of the annual budget. However, that changed in FY 2015-2016 when the lessee of the Hawaiian Falls Water Park defaulted on the lease. Consequently, the EDC is now responsible for making the debt service payments which were previously funded through lease payment. Debt service payments account for the majority of total expenditures. More information on this situation may be found under the Splash Dayz Fund.

The City of White Settlement Economic Development Division has an essential role in creating a favorable environment for business development and success. By its nature, White Settlement Economic Development is a partnership between the business owners, community interests and municipal government.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Contractual Services	\$ 202,054	\$ 44,393	\$ 56,500	\$ 52,000
Transfers	1,079,559	1,031,341	1,031,341	1,026,995
Total	\$ 1,281,613	\$ 1,075,734	\$ 1,087,841	\$ 1,078,995

Personnel Summary

No personnel is paid for out of this fund.

2018-2019 Accomplishments

Chick-fil-A opened during the year

City issued 11 new commercial construction permits

Oak Creek Apartments and 61 new homes were added to the City to provide additional residents for business growth

Goals (Refers back to 1.0 City Goal)

Create an environment that will attract quality businesses to the City

Build better relationships with new and existing businesses

Assist with developing a more economicly friendly website with more information about the City to attract businesses

Develop staff training

Increase commercial construction permits

FY 20 Objectives

Bring quality businesses to the City

Conduct meet and greets with all existing businesses

Work with Planning & Development department to build a Land Use Plan that is attractive to new businesses

Take classes on EDC and Planning and Zoning

Hire a EDC Consultant to assist the City with economic development incentives and planning

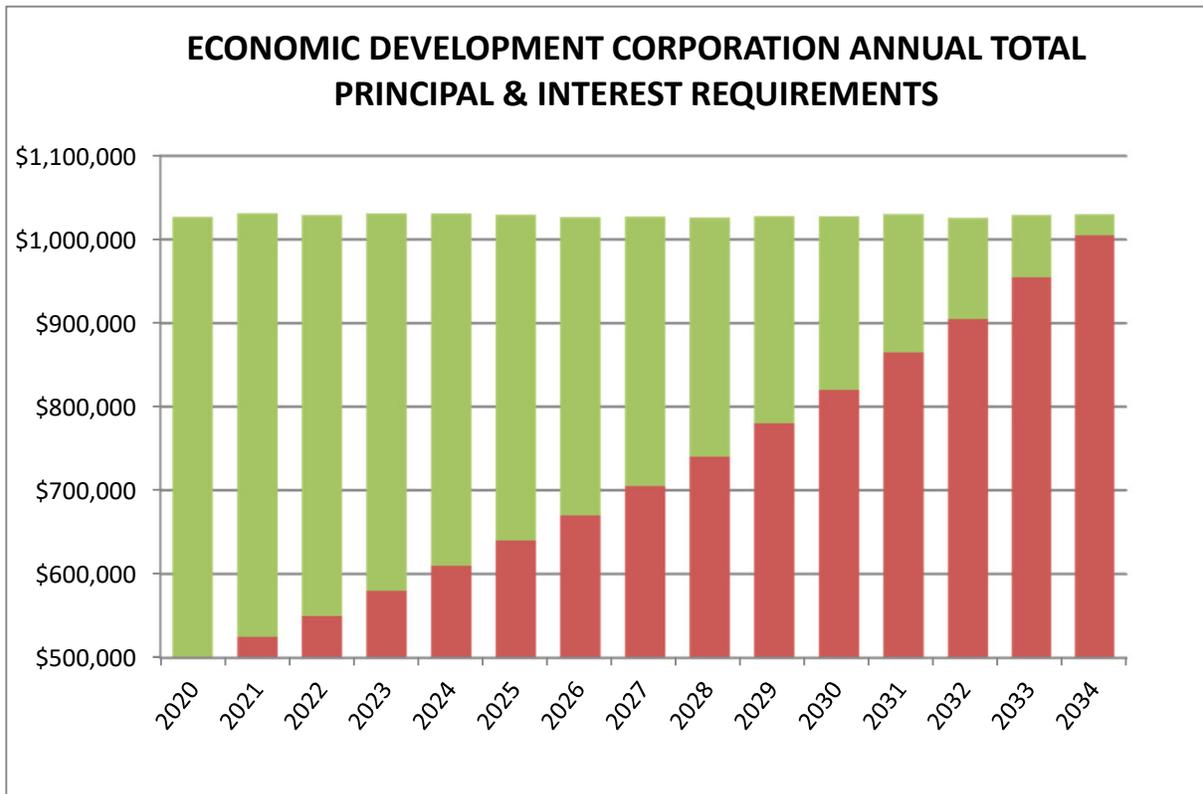
Performance Measures	Actual 2016-2017	Actual 2017-2018	Actual 2018-2019	Projected 2019-2020
Businesses within the City	370	386	388	390
# of New Commercial Construction Projects	7	10	11	13

TOTAL OUTSTANDING DEBT REQUIREMENTS

	<u>INTEREST RATE (%)</u>	<u>ISSUE DATE</u>	<u>MATURITY DATE</u>	<u>AMOUNT OF ISSUE</u>
SALES TAX REVENUE BONDS	<u>5.02</u>	<u>2013</u>	<u>2034</u>	<u>\$ 12,600,000</u>
TOTAL DEBT REQUIREMENTS				<u>\$ 12,600,000</u>

**SUMMARY REQUIREMENTS FOR PRINCIPAL AND INTEREST
RETIREMENTS (WATER PARK DEBT)**

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020	\$ 495,000	\$ 531,995	\$ 1,026,995
2021	525,000	506,393	1,031,393
2022	550,000	479,410	1,029,410
2023	580,000	451,047	1,031,047
2024	610,000	421,178	1,031,178
2025	640,000	389,803	1,029,803
2026	670,000	356,922	1,026,922
2027	705,000	322,410	1,027,410
2028	740,000	286,140	1,026,140
2029	780,000	247,988	1,027,988
2030	820,000	207,828	1,027,828
2031	865,000	165,535	1,030,535
2032	905,000	121,108	1,026,108
2033	955,000	74,421	1,029,421
2034	1,005,000	25,225	1,030,225
TOTAL	<u>\$ 10,845,000</u>	<u>\$ 4,587,403</u>	<u>\$ 16,463,744</u>



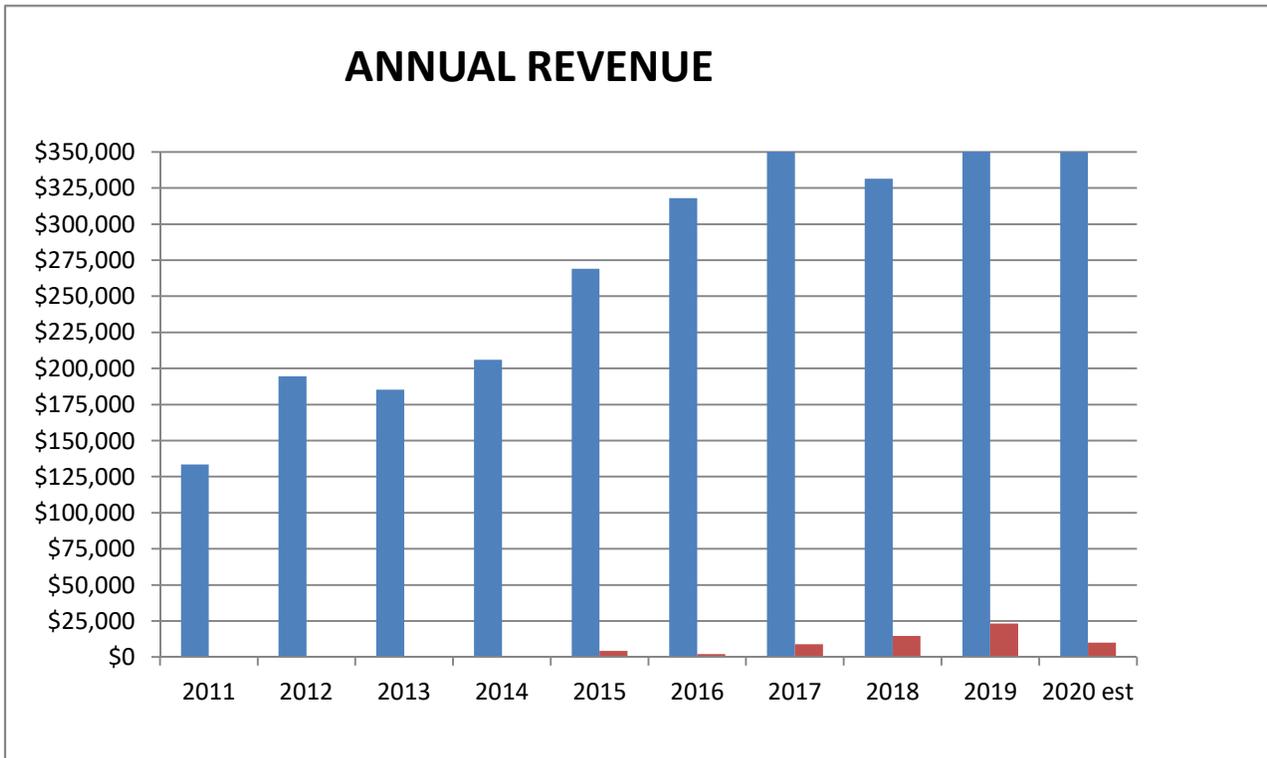


**City of White Settlement
Occupancy Tax Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TAXES	350,720	368,000	368,000	350,000
INTEREST INCOME	14,750	9,000	9,000	10,000
TOTAL REVENUE	366,823	377,000	377,000	360,000
EXPENDITURES				
MATERIALS & SUPPLIES	-	8,000	6,900	14,900
CONTRACTUAL SERVICES	62,758	23,600	53,600	53,200
CAPITAL OUTLAY	50,933	129,067	146,167	230,000
TRANSFERS	200,000	200,000	200,000	200,000
TOTAL EXPENDITURES	313,691	360,667	406,667	498,100
REVENUES OVER (UNDER) EXPENDITURES	53,132	16,333	(29,667)	(138,100)

BUDGETED FUND BALANCE 9/30/2019	1,139,652
BUDGETED FUND BALANCE 9/30/2020	1,001,552

Revenues



Year	Taxes	Other Revenue
2011	133,505	297
2012	194,549	308
2013	185,394	639
2014	206,043	822
2015	268,954	4,219
2016	318,010	2,082
2017	357,912	8,911
2018	331,461	14,750
2019	366,994	23,214
2020 est	350,000	10,000

Hotel / Motel - Occupancy Tax

Description

All hotels/motels within the City of White Settlement are required to remit quarterly to the City a 7% hotel occupancy tax. Projects from this fund are approved by the City Council on an annual basis. Eight hotels are currently in operation within the City of White Settlement.

Under State Hotel Occupancy Tax Statues, use of hotel/motel tax receipts are limited to enhancing and promoting tourism, conventions and the hotel industry, establishing or improving convention centers, convention center operations, tourism related advertising and promotions, arts enhancement, and historical restoration and preservation program. The City of White Settlement has primarily used occupancy tax receipts for advertising, fine arts, signage for tourism and convention center operations, visitor center, museum, and sports field improvements.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Materials & Supplies	\$ -	\$ 8,000	\$ 6,900	\$ 14,900
Contractual Services	62,758	23,600	53,600	53,200
Capital Outlay	50,933	129,067	146,167	230,000
Transfers	200,000	200,000	200,000	200,000
Total	\$ 313,691	\$ 360,667	\$ 406,667	\$ 498,100

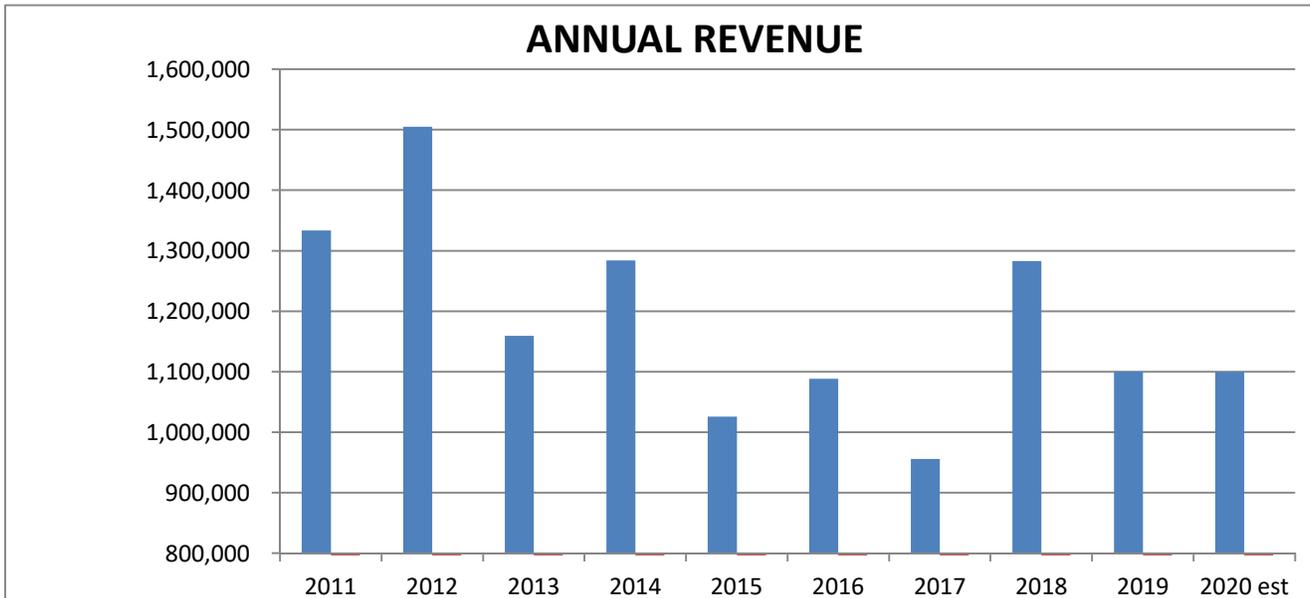


City of White Settlement
Crime Control and Prevention District Fund
2019 - 2020 Budget

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
TAXES	1,282,963	1,015,000	1,015,000	1,100,000
INTEREST INCOME	7,931	3,784	3,784	5,000
TOTAL REVENUES	1,290,894	1,018,784	1,018,784	1,105,000
EXPENDITURES				
MATERIALS & SUPPLIES	23,821	42,048	42,040	28,250
CONTRACTUAL SERVICES	320,099	329,799	338,657	500,679
CAPITAL OUTLAY	86,743	129,720	132,650	-
TRANSFERS	667,000	761,840	761,840	765,371
TOTAL EXPENDITURES	1,097,663	1,263,407	1,275,187	1,294,300
REVENUES OVER/(UNDER) EXPENDITURES	193,231	(244,623)	(256,403)	(189,300)

BUDGETED FUND BALANCE 9/30/2019 913,203
BUDGETED FUND BALANCE 9/30/2020 723,903

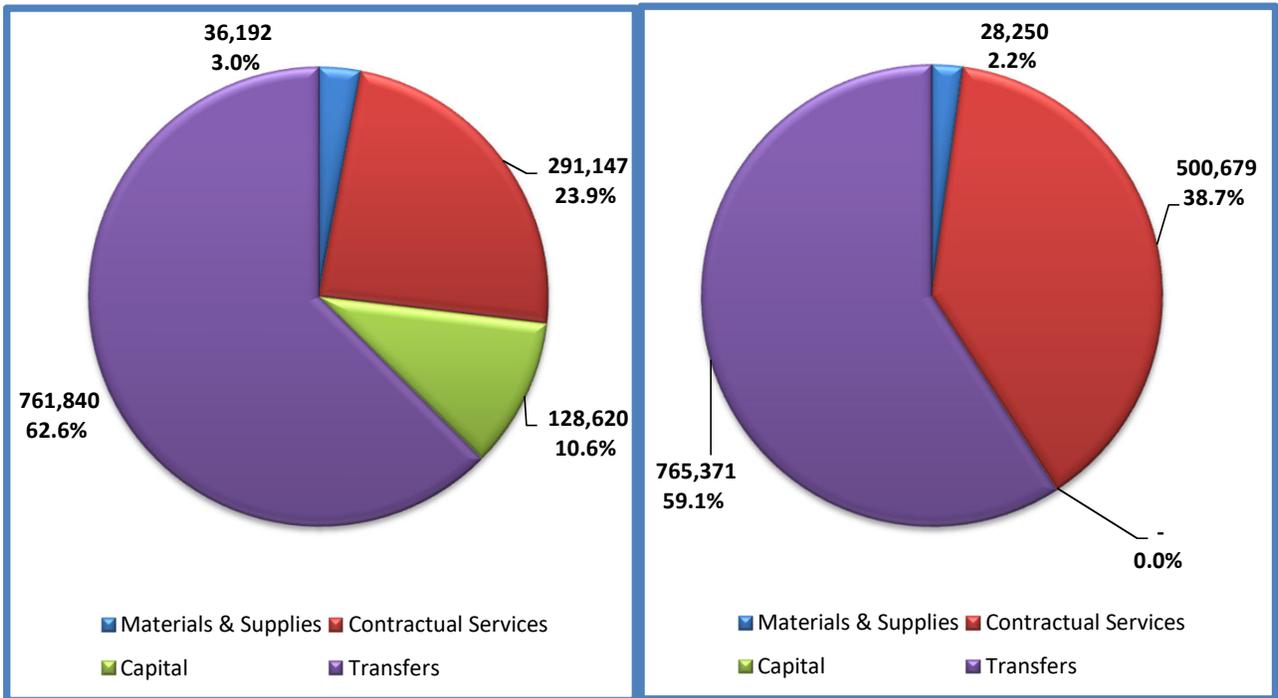
Revenues



Year	Taxes	Other Revenue
2011	1,333,427	745
2012	1,505,058	808
2013	1,159,541	1,315
2014	1,283,903	914
2015	1,025,991	1,108
2016	1,088,398	1,323
2017	955,842	5,608
2018	1,282,963	18,886
2019	1,100,353	136,460
2020 est	1,100,000	5,000

Expenditures

PRIOR YEAR VS CURRENT YEAR BY OBJECT





Crime Control and Prevention District

Description

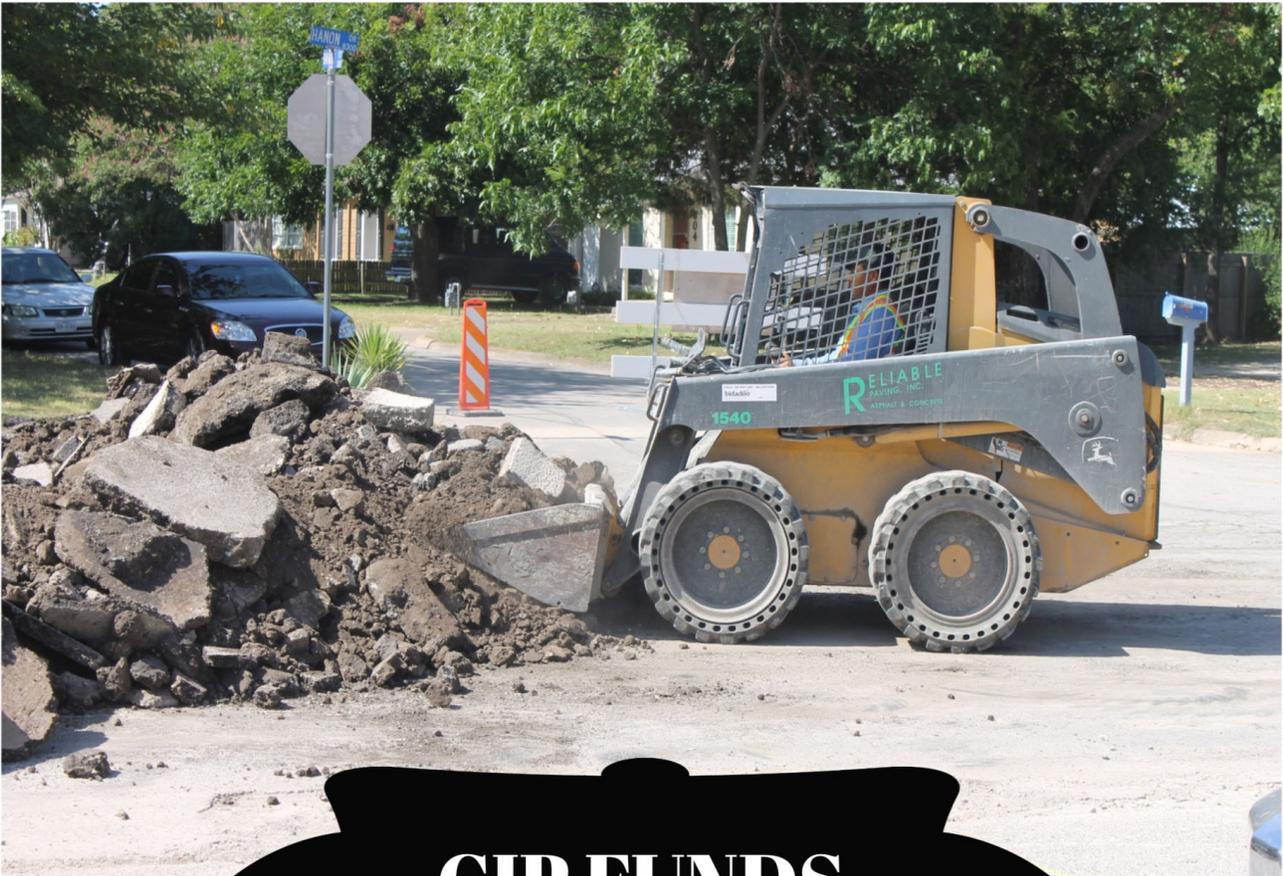
The Citizens of White Settlement voted on January 20, 1996, to create a White Settlement Crime Control and Prevention District (CCPD) by the adoption of local sales and use tax at a rate of one-half of one percent through Resolution No. 608-96. The tax was readopted in May 2010 through Resolution No.931-10 for an additional twenty-year period beginning January 2011. In accordance with Local Government Code Chapter 363, the district may finance all the costs of a crime control and crime prevention program, including the costs for personnel, administration, expansion, enhancement and capital expenditures. The programs include police and law enforcement related programs; community-related crime prevention strategies; specific treatment and prevention programs, court and prosecution services; additional jails, jailers, guards, and other necessary staff. This will give the City leaders and police administrators an opportunity to make long-range plans that will ensure our community that their needs will be met.

The Crime Prevention and Control District is an entity governed by a seven-member board approved by the City Council. For financial reporting purposes, the entity is reported as a component unit and as a part of the City's operations. The District pays the City five percent (5%) of the gross crime tax receipts for administrative and other services in monthly installments.

Budget Summary

Expenditures	Actual 2017-2018	Budgeted 2018-2019	Amended 2018-2019	Adopted 2019-2020
Materials & Supplies	\$ 23,821	\$ 42,048	\$ 42,040	\$ 28,250
Contractual Services	320,099	329,799	338,657	500,679
Capital Outlay	86,743	129,720	132,650	-
Transfers	667,000	761,840	761,840	765,371
Total	\$ 1,097,663	\$ 1,263,407	\$ 1,275,187	\$ 1,294,300





CIP FUNDS





City of White Settlement

FY 2019-2020 Annual Budget

CAPITAL IMPROVEMENTS PROGRAM

A Capital Improvement Program is a schedule of public Physical Improvements to be constructed with estimated resources available to finance the projected expenditures.

Capital Improvements are any expenditure of public funds for the purchase, construction, rehabilitation, replacement or expansion of the physical assets of the community. Capital expenditures are financed from a variety of sources to include long-term and short-term debt, current revenues, grants from other governmental entities, and donations from foundations, businesses, individuals and non-profit organizations. A detailed listing of financing methods is found on the following pages.

CAPITAL IMPROVEMENTS POLICY

The City of White Settlement prioritizes the funding of capital projects on the basis of a Capital Improvements Plan. The functions of the Capital Improvement Plan are as follows:

1. Estimating capital requirements.
2. Scheduling all capital projects over a fixed period with appropriate planning and implementation.
3. Budgeting priority projects and developing revenue sources for proposed improvements.
4. Coordinating the activities of various departments in meeting project schedules.
5. Monitoring and evaluating the progress of capital projects.
6. Informing the public of projected capital improvements.

METHODS OF FINANCING CAPITAL IMPROVEMENTS PROJECTS

Certificates of Obligations

Certificates of Obligations are issued with limited revenues pledged by the water and sewer systems. Voter approval is not required.

Donations

Donations are periodically received, by the City, from individuals, businesses, foundations and non-profit organizations.

Earmarked Funds

With Earmarked Funds, monies are accumulated in advance or set aside for capital construction or purchase.

General Obligation Bonds

With General Obligation bonds, the taxing power of the jurisdiction is pledged to pay interest and principal of the debt. General Obligation Bonds can be sold to finance permanent types of improvements such as municipal buildings, streets, parks and recreation facilities. Voter approval is required.

Revenue Bonds

Revenue Bonds frequently are sold for projects that produce revenues, such as water and sewer systems. Voter approval is not required.

Special Assessments

Public works that benefit particular properties may be financed more equitably by special assessments (i.e., paid by those who directly benefit).

State and Federal Grants

State and Federal Grant programs are available for financing a number of programs. These may include streets, water and sewer facilities, parks and playgrounds. The costs of funding these facilities may be borne completely by grant funds or a local share may be required.

EFFECTS OF CAPITAL IMPROVEMENTS ON OPERATING BUDGET

The capital improvement planning process addresses the City Council and City Administration mission areas of Economic Development, Community Enrichment, fact-based decisions and fiscal responsibility.

Annually, City Council and Staff discuss current and foreseen needs of the City. The needs consist of infrastructure improvements/repairs, special projects, equipment and programs with useful lives over the next five (5) years. Most of these items are in the form of capital projects and equipment, but the possible need for additional staff and other non-capital items must be considered as well.

During the budget process, staff will present expenditure request for infrastructure improvements and repairs, constructing and equipping improvements to the City's waterworks and sewer system, replacement of outdated building equipment and facilities. A five year CIP plan sets the stage for Council to address the most pressing needs in the upcoming budget year with plans for addressing the other items in future years.

CY CAPITAL IMPROVEMENTS

Historically, in an effort to keep the tax rate low and reduce annual budget expenditures, many capital improvements were delayed over the years. Slowly, with increased property taxes, Capital improvements are being reinstated.

For the 2019-2020 budget, staff requested Council's consideration of expenditures for projects, equipment, and programs that have a useful life beyond the next annual budget. Ideally, the goal is to fund as much of the City's needs on a pay-as-you-go basis in the annual "Current Budget". However, the challenges of spending current resources to fund expenditures with a future useful life are best answered by having a Capital Improvement Plan (CIP) that is financed by long-term or short-term debt. The idea is to cover the costs of maintenance and operations out of the current year budget and minimize the amount of long-term and short-term debt issuance while maintaining a tax rate that is as level as possible.

Capital expenditures requested by each department during the Budget Planning Process were jointly discussed by staff and Council. Remaining funds from the 2015 Tax and Revenue CO's will be used to fund these capital expenditures. These funds from debt issuance are for the public purpose of constructing street improvements, renovating existing City Facilities, constructing and equipping improvements to the City's waterworks and sewer system, and acquisition of emergency fire equipment.

The following Approved Items Summary section identifies the capital improvements that have been authorized in FY 2019-2020. It includes the department requesting the item, the fund in which expenditures will be recorded, the sources of funds, and the cost. Although the proposed projects for the 2019-2020 budget year is heavily loaded, staff is working toward an attainable five (5) year forecast. For the 2019-2020 budget, staff will continue to work with Council to develop a more detailed Five Year CIP listing which shows, by year, the items/projects scheduled for each year.

The City does not anticipate that the significant nonrecurring capital expenditures will affect the City's current and future operating budgets. Please see Bond Fund Summary for major projects for the next year.

OPERATIONAL IMPACT OF CAPITAL PROJECTS

This budget includes funding for water, sewer, and sewer reconstructions, storm water erosion and stability project, well site tank replacements and site rehabilitation, lift station rehabilitation, convention center remodel, street overlay and chip seal, information technology upgrades and a new air compress for the fire department.

Note that only new dollars are appropriated for capital projects funds on an annual basis, while funds that are previously budgeted but were unspent at the end of the fiscal year are rolled over into the new fiscal year.

Stormwater

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Stormwater Utility Fee. Revenues have remained consistent but will have a rate increase by FY 2021 as a rate study is in progress. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally increased workload to staff, but no significant costs associated with that increase are anticipated.

Convention Center

Improvements to the Convention Center are on going from the previous year. The goal is to increase function to maximize the usability of the space for more events

Operational Costs Incurred: With the increase in function at the convention center, the amount of staff time needed to manage events at the Convention Center will increase but do not foresee the need for additional staff at this time.

Street Reconstructions

Operational Costs Incurred: Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decreased workload to staff, but no significant costs associated with that decrease are anticipated.

Water Line Reconstructions

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Water Utility Fee. Revenues were budgeted to decrease in FY 20 but will have a rate increase by FY 2021 as a rate study is in progress. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decreased workload to staff, but no significant costs associated with that decrease are anticipated.

Sewer Line Reconstructions

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Sewer Utility Fee. Revenues were increased in FY 2020 and we anticipate another rate increase in FY 2021. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decrease workload to staff, but no significant costs associated with that decrease are anticipated.

Well Site Rehabilitations

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Water Utility Fee. Revenues were budgeted to decrease in FY 20 but will have a rate increase by FY 2021 as a rate study is in progress. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in decreased workload to staff, but costs associated with that decrease are unknown. Water loss and purchase of water from Fort Worth should decrease with these rehabilitations.

Lift Station Rehabilitations

Operational Costs Incurred: This fund is an enterprise fund and rehabilitation projects will be paid for through existing fund balance and an increase in the Sewer Utility Fee. Revenues were increased in FY 2020 and we anticipate another rate increase in FY 2021. Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decrease workload to staff, but no significant costs associated with that decrease are anticipated.

Street Overlays and Chip Seals

Operational Costs Incurred: Because these expenses represent rehabilitation of existing infrastructure, no increase in operational funding is anticipated. It is possible that projects here will result in marginally decreased workload to staff, but no significant costs associated with that decrease are anticipated.

**City of White Settlement
Capital Bond Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
INTEREST INCOME	106,131	-	123,783	128,696
OTHER REVENUE	-	-	9,796	-
TRANSFERS	-	2,684,309	5,709,309	-
TOTAL REVENUES	106,131	2,684,309	5,842,889	128,696
EXPENDITURES				
CAPITAL OUTLAY	1,896,532	10,657,958	10,901,958	9,475,345
TRANSFERS	648,134	-	-	-
TOTAL EXPENDITURES	2,544,666	10,657,958	10,901,958	9,475,345
REVENUES OVER/(UNDER) EXPENDITURES		(2,438,535)	(5,059,069)	(9,346,649)

BUDGETED FUND BALANCE 9/30/2019	9,346,649
BUDGETED FUND BALANCE 9/30/2020	-

**City of White Settlement
Capital Bond Fund
2019 - 2020 Projects**

09	513-40-404	ST REPLACEMENT - HACKAMORE	343,741
09	513-40-405	ST REPLACEMENT - TUMBLEWEED	988,819
09	513-40-406	ST REPLACEMENT - PEMBERTON	1,479,604
09	513-40-422	ST REPLACEMENT - N LAS VEGAS	1,127,909
09	513-40-426	ST REPLACEMENT - CLIFFORD	1,208,151
09	513-40-427	STREET ANALYSIS STUDY	75,000
09	532-40-404	WATER LINE REPL - HACKAMORE	184,141
09	532-40-405	WATER LINE REPL - TUMBLEWEED	586,389
09	532-40-406	WATER LINE REPL - PEMBERTON	760,003
09	533-40-404	SEWER LINE REPL - HACKAMORE	210,000
09	533-40-405	SEWER LINE REPL - TUMBLEWEED	762,244
09	533-40-406	SEWER LINE REPL - PEMBERTON	642,216
09	533-40-407	SEWER LINE REPL - CLIFFORD	863,811
09	533-40-408	SEWER LINE REPL - SADDLE HILLS	243,317

City of White Settlement

FY 2019-2020 Annual Budget

Street Improvement Fund

5% Water and Sewer Franchise Fee is placed into a separate fund known as the Street Improvement Fund and shall be used exclusively for construction and improvements of public streets within the City of White Settlement. The franchise fee ordinance was passed on September 14, 1999. Interest is earned on the account and revenues received from street assessments will benefit the fund.

Projects are discussed annually and will involve street reconstruction that will add to the value of life of the infrastructures. The overlays projects provide an effective rehabilitation process, results in longer life to the street, creates a smoother ride of the pavement and allows for greater coverage of the City. Tarrant County manpower is used for the labor through an inter-local agreement with the City of White Settlement.

STREET SELECTION CRITERIA

- Roughness
- Base Condition
- Curb and Gutter Condition
- Condition of Underground Utilities

CURRENT PROJECTS WITH THE COUNTY

Reconstructions

- North Ridge - 17,388 sq. ft.
- Renfro 900 Block - 38,880 sq. ft.
- Clyde 900 Block - 38,880 sq. ft.
- Crandle - 705 sq. ft.

Chip Seals

- S Judd (George to New Bridge - 34,182 sq. ft.
- Moran - 26,082 sq. ft.
- Downe (MP to Cherry) - 69,120 sq. ft.
- Myra 7800 Block - 21,168 sq. ft.
- Easley 7800 Block - 32,940 sq. ft.
- Kate 7800 Block - 44,415 sq. ft.
- Herman - 34,938 sq. ft.
- Downe (MP to Cherry) - 69,120 sq. ft.
- Easley (Silvercreek to Herman) - 18,927 sq. ft.
- Gibbs (Mirike to Vegas) - 64,448 sq. ft.
- Ronald 900 Block - 38,880 sq. ft.

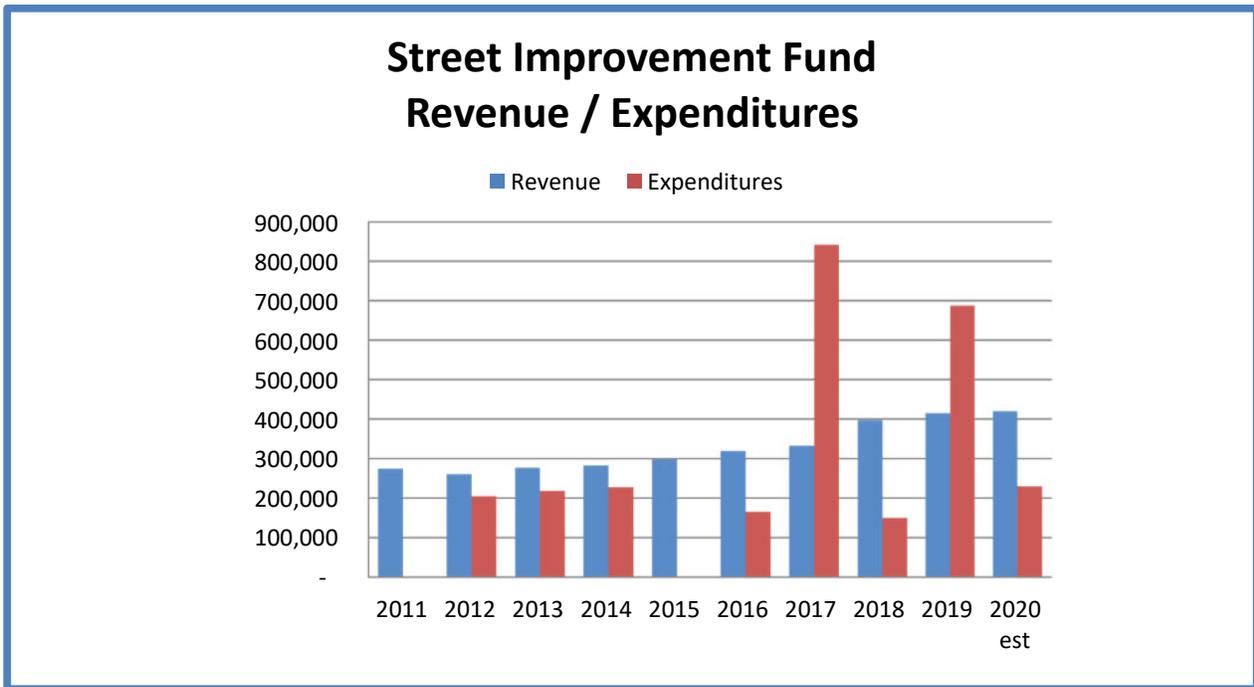
**City of White Settlement
Street Improvement Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
FRANCHISE TAXES	381,769	377,778	377,778	408,900
INTEREST INCOME	15,269	10,000	10,000	11,000
TOTAL REVENUES	397,038	387,778	387,778	419,900
EXPENDITURES				
CAPITAL OUTLAY	-	230,000	230,000	230,000
TRANSFERS	150,000	526,534	526,534	-
TOTAL EXPENDITURES	150,000	756,534	756,534	230,000
REVENUES OVER/(UNDER) EXPENDITURES	247,038	(368,756)	(368,756)	189,900

BUDGETED FUND BALANCE 9/30/2019 1,016,190
BUDGETED FUND BALANCE 9/30/2020 1,206,090



Revenues & Expenditures



Year	Revenue	Expenditures
2011	274,710	-
2012	260,862	204,725
2013	276,517	218,142
2014	282,383	227,590
2015	298,206	-
2016	319,086	165,470
2017	332,444	842,584
2018	397,038	150,000
2019	414,885	687,682
2020 est	419,900	230,000

City of White Settlement FY 2019-2020 Annual Budget Sewer I & I Fund

The two factors which determine the cost of sewer are the rate which the City of Fort Worth charges their customers and the volume of sewer which flows through the metering stations. Obviously, the City of White Settlement has limited influence on Fort Worth's rate plan and no other viable option in regards to sewer treatment exists. The volumes which enter the system may be reduced when leaks are detected and repaired or when "cross connections" to the sewer system are discovered and subsequently eliminated. Inflow and Infiltration (I & I) is used in engineering terms to describe these types of leaks into sewer systems.

Inflow occurs when rainwater is misdirected into the sanitary sewer system instead of the storm sewers. Examples include roof leaders, yard and area drains, manhole covers, and cross connections from storm drains. The remedy for inflow is to remove improper connections to the sanitary sewer system.

Infiltration occurs when ground water seeps into the sanitary sewer system through cracks or leaks in sewer pipes. The cracks or leaks may be caused by age related deterioration, loose joints, damage or root infiltration. The remedy is repairing or replacing the leaking infrastructure.

I & I is a cause of sanitary sewer overflows and backups that release raw sewage into the environment and homes. In addition, excess storm and ground water entering the sanitary sewer system through I & I results in increased wastewater treatment costs, which are passed on to the ratepayers. Reducing the sources of I & I will help protect the environment from sanitary sewer backups and overflows as well as help keep down sewer system costs and treatment costs.

**City of White Settlement
Sewer I & I Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
INTEREST INCOME	12,045	20,000	20,000	-
TRANSFERS	130,000	130,000	130,000	-
TOTAL REVENUE	142,045	150,000	150,000	-
EXPENDITURES				
CAPITAL OUTLAY	-	32,500	32,500	-
TRANSFERS	-	1,850,475	1,850,475	101,015
TOTAL EXPENDITURES	-	1,882,975	1,882,975	101,015
REVENUES OVER (UNDER) EXPENDITURES	142,045	(1,732,975)	(1,732,975)	(101,015)

BUDGETED FUND BALANCE 9/30/2019 101,872
BUDGETED FUND BALANCE 9/30/2020 857





**INTERNAL
SERVICE FUNDS**



City of White Settlement FY 2019-2020 Annual Budget Internal Service Fund

The Internal Service Fund was created in 2019-2020 to development a vehicle and equipment replacement fund for the City. Other Funds are allocated money to contribute to the replacement of the equipment and it is recorded as revenue in the Internal Service Fund to replace vehicles and equipment based on the needs of the City.

**City of White Settlement
Internal Service Fund
2019 - 2020 Budget**

Account Description	2017-2018 Actual	2018 - 2019		2019-2020 Adopted Budget
		Original Budget	Amended Budget	
REVENUE				
CHARGES FOR SERVICES	-	-	-	266,684
OTHER REVENUE	-	-	-	753,646
TOTAL REVENUES	-	-	-	1,020,331
EXPENDITURES				
CONTRACTUAL SERVICES	-	-	-	182,876
CAPITAL OUTLAY	-	-	-	837,455
TOTAL EXPENDITURES	-	-	-	1,020,331
REVENUES OVER (UNDER) EXPENDITURES	-	-	-	-

BUDGETED FUND BALANCE 9/30/2019 _____ -
BUDGETED FUND BALANCE 9/30/2020 _____ -

CITY OF WHITE SETTLEMENT
ENTERPRISE CAPITAL LEASE SCHEDULE

Fund Source	Fund	Asset ID	Unit #	EFM#	Quote	Capital Lease \$	Payment Type	Lease Payment \$	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	Book Value @ Termination Include with last year
01-590	33	2019-010	0227	233RRR	41342917	20,657.99	Principal	278.88	557.76	3,346.56	3,346.56	3,346.56	3,346.56	2,788.80		3,925.19
01-590	33	2019-010	0227	233RRR	41342917		Interest	55.71	111.42	668.52	668.52	668.52	668.52	557.10		
01-590	33	2019-010	0227	233RRR	41342917		Management Fee	23.16	46.32	277.92	277.92	277.92	277.92	231.60		
01-590	33	2019-010	0227	233RRR	41342917			357.75	715.50	4,293.00	4,293.00	4,293.00	4,293.00	3,577.50		
01-506	33	2019-029	0228	2348N6	4180068	45,074.64	Principal	698.66	-	8,383.92	8,383.92	8,383.92	8,383.92	8,383.92		3,155.04
01-506	33	2019-029	0228	2348N6	4180068		Interest	104.84	-	1,258.08	1,258.08	1,258.08	1,258.08	1,258.08		
01-506	33	2019-029	0228	2348N6	4180068		Management Fee	69.65	-	835.80	835.80	835.80	835.80	835.80		
01-506	33	2019-029	0228	2348N6	4180068			873.15	-	10,477.80	10,477.80	10,477.80	10,477.80	10,477.80		
08-551	33	2019-003	0211	2355DF	4221036	39,674.95	Principal	614.30	3,937.64	7,371.55	7,371.55	7,371.55	7,371.55	4,253.43		1,997.68
08-551	33	2019-003	0211	2355DF	4221036		Interest	114.02	732.76	1,368.24	1,368.24	1,368.24	1,368.24	684.12		
08-551	33	2019-003	0211	2355DF	4221036		Management Fee	41.80	267.93	501.60	501.60	501.60	501.60	250.80		
08-551	33	2019-003	0211	2355DF	4221036			770.12	4,938.33	9,241.39	9,241.39	9,241.39	9,241.39	5,188.35		
08-551	33	2019-004	0212	2355DT	4238157	39,674.95	Principal	614.30	3,937.64	7,371.55	7,371.55	7,371.55	7,371.55	4,253.43		1,997.68
08-551	33	2019-004	0212	2355DT	4238157		Interest	114.02	732.76	1,368.24	1,368.24	1,368.24	1,368.24	684.12		
08-551	33	2019-004	0212	2355DT	4238157		Management Fee	41.80	267.93	501.60	501.60	501.60	501.60	250.80		
08-551	33	2019-004	0212	2355DT	4238157			770.12	4,938.33	9,241.39	9,241.39	9,241.39	9,241.39	5,188.35		
08-551	33	2019-005	0213	2355G9	4238215	39,674.95	Principal	614.30	3,937.64	7,371.55	7,371.55	7,371.55	7,371.55	4,253.43		1,997.68
08-551	33	2019-005	0213	2355G9	4238215		Interest	114.02	732.76	1,368.24	1,368.24	1,368.24	1,368.24	684.12		
08-551	33	2019-005	0213	2355G9	4238215		Management Fee	41.80	267.93	501.60	501.60	501.60	501.60	250.80		
08-551	33	2019-005	0213	2355G9	4238215			770.12	4,938.33	9,241.39	9,241.39	9,241.39	9,241.39	5,188.35		
02-532	33	2019-008	0221	233RRK	4134767	30,184.11	Principal	407.49	407.49	4,889.88	4,889.88	4,889.88	4,889.88	4,482.39		5,734.71
02-532	33	2019-008	0221	233RRK	4134767		Interest	82.60	82.60	991.20	991.20	991.20	991.20	908.60		
02-532	33	2019-008	0221	233RRK	4134767		Management Fee	39.92	39.92	479.04	479.04	479.04	479.04	439.12		
02-532	33	2019-008	0221	233RRK	4134767			530.01	530.01	6,360.12	6,360.12	6,360.12	6,360.12	5,830.11		
02-590	33	2019-009	0222	233RRJ	4187255	30,184.11	Principal	407.49	-	4,889.88	4,889.88	4,889.88	4,889.88	4,889.88		5,734.71
02-590	33	2019-009	0222	233RRJ	4187255		Interest	82.60	-	991.20	991.20	991.20	991.20	991.20		
02-590	33	2019-009	0222	233RRJ	4187255		Management Fee	39.92	-	479.04	479.04	479.04	479.04	479.04		
02-590	33	2019-009	0222	233RRJ	4187255			530.01	-	6,360.12	6,360.12	6,360.12	6,360.12	6,360.12		
02-531	33	2020-001	0218	233RRB	4133910	26,910.71	Principal	336.38	-	4,014.86	4,036.56	4,036.56	4,036.56	4,036.56	21.70	6,727.91
02-531	33	2020-001	0218	233RRB	4133910		Interest	73.31	-	874.99	879.72	879.72	879.72	879.72	4.73	
02-531	33	2020-001	0218	233RRB	4133910		Management Fee	38.71	-	462.02	464.52	464.52	464.52	464.52	2.50	
02-531	33	2020-001	0218	233RRB	4133910			448.40	-	5,351.87	5,380.80	5,380.80	5,380.80	5,380.80	28.93	
01-514	33	2020-003	0226	233T4S	4193224	29,037.29	Principal	392.00	-	4,678.71	4,704.00	4,704.00	4,704.00	4,704.00	25.29	5,517.29
01-514	33	2020-003	0226	233T4S	4193224		Interest	75.37	-	899.58	904.44	904.44	904.44	904.44	4.86	
01-514	33	2020-003	0226	233T4S	4193224		Management Fee	41.64	-	496.99	499.68	499.68	499.68	499.68	2.69	
01-514	33	2020-003	0226	233T4S	4193224			509.01	-	6,075.28	6,108.12	6,108.12	6,108.12	6,108.12	32.84	

01-511	33	2020-002	0220	233T4Z	4180071	29,037.29	Principal	392.00	-	4,678.71	4,704.00	4,704.00	4,704.00	4,704.00	25.29	5,517.29
01-511	33	2020-002	0220	233T4Z	4180071		Interest	75.37	-	899.58	904.44	904.44	904.44	904.44	4.86	
01-511	33	2020-002	0220	233T4Z	4180071		Management Fee	41.64	-	5,638.06	904.44	904.44	904.44	904.44	2.69	
01-511	33	2020-002	0220	233T4Z	4180071			509.01	-	11,216.35	6,512.88	6,512.88	6,512.88	6,512.88	32.84	
01-524	33	2020-005	0224	233RRV	4184302	29,936.08	Principal	404.14	-	4,758.42	4,849.68	4,849.68	4,849.68	4,849.68	91.26	5,687.68
01-524	33	2020-005	0224	233RRV	4184302		Interest	77.64	-	914.15	931.68	931.68	931.68	931.68	17.53	
01-524	33	2020-005	0224	233RRV	4184302		Management Fee	40.64	-	478.50	487.68	487.68	487.68	487.68	9.18	
01-524	33	2020-005	0224	233RRV	4184302			522.42	-	6,151.07	6,269.04	6,269.04	6,269.04	6,269.04	117.97	
01-512	33	2020-006	0225	233RRX	4186529	30,236.77	Principal	408.20	-	4,806.23	4,898.40	4,898.40	4,898.40	4,898.40	92.17	5,744.77
01-512	33	2020-006	0225	233RRX	4186529		Interest	78.41	-	923.21	940.92	940.92	940.92	940.92	17.71	
01-512	33	2020-006	0225	233RRX	4186529		Management Fee	42.39	-	499.11	508.68	508.68	508.68	508.68	9.57	
01-512	33	2020-006	0225	233RRX	4186529			529.00	-	6,228.55	6,348.00	6,348.00	6,348.00	6,348.00	119.45	
01-517	33	2020-004	0223	233T56	413359	31,306.53	Principal	391.33	-	4,607.59	4,695.96	4,695.96	4,695.96	4,695.96	88.37	7,826.73
01-517	33	2020-004	0223	233T56	413359		Interest	84.81	-	998.57	1,017.72	1,017.72	1,017.72	1,017.72	19.15	
01-517	33	2020-004	0223	233T56	413359		Management Fee	43.67	-	514.18	524.04	524.04	524.04	524.04	9.86	
01-517	33	2020-004	0223	233T56	413359			519.81	-	6,120.34	6,237.72	6,237.72	6,237.72	6,237.72	117.38	
02-531	33	2020-007	0219	233RRF	4187284	26,910.71	Principal	336.38	-	3,873.79	4,036.56	4,036.56	4,036.56	4,036.56	162.77	6,727.91
02-531	33	2020-007	0219	233RRF	4187284		Interest	73.31	-	844.25	879.72	879.72	879.72	879.72	35.47	
02-531	33	2020-007	0219	233RRF	4187284		Management Fee	38.71	-	445.79	464.52	464.52	464.52	464.52	18.73	
02-531	33	2020-007	0219	233RRF	4187284			448.40	-	5,163.83	5,380.80	5,380.80	5,380.80	5,380.80	216.97	
08-551	33	2020-008	0237	2346S2	4136979	22,134.08	Principal	298.81	-	3,585.72	3,585.72	3,585.72	3,585.72	3,585.72	-	4,205.48
08-551	33	2020-008	0237	2346S2	4136979		Interest	57.85	-	694.20	694.20	694.20	694.20	694.20	-	
08-551	33	2020-008	0237	2346S2	4136979		Management Fee	27.93	-	335.16	335.16	335.16	335.16	335.16	-	
08-551	33	2020-008	0237	2346S2	4136979			384.59	-	4,615.08	4,615.08	4,615.08	4,615.08	4,615.08	-	
01-518	33	2020-011	0238	2348MQ	4129579	46,586.90	Principal	722.10	-	7,630.19	8,665.20	8,665.20	8,665.20	8,665.20	1,035.01	3,260.90
01-518	33	2020-011	0238	2348MQ	4129579		Interest	107.45	-	1,135.39	1,289.40	1,289.40	1,289.40	1,289.40	154.01	
01-518	33	2020-011	0238	2348MQ	4129579		Management Fee	67.58	-	714.10	810.96	810.96	810.96	810.96	96.86	
01-518	33	2020-011	0238	2348MQ	4129579			897.13	-	9,479.68	10,765.56	10,765.56	10,765.56	10,765.56	1,285.88	
02-533	33	2020-015	0217	233RRL	4135001	39,934.80	Principal	539.12	-	5,606.85	6,469.44	6,469.44	6,469.44	6,469.44	862.59	7,587.60
02-533	33	2020-015	0217	233RRL	4135001		Interest	102.20	-	1,062.88	1,226.40	1,226.40	1,226.40	1,226.40	163.52	
02-533	33	2020-015	0217	233RRL	4135001		Management Fee	55.41	-	576.26	664.92	664.92	664.92	664.92	88.66	
02-533	33	2020-015	0217	233RRL	4135001			696.73	-	7,245.99	8,360.76	8,360.76	8,360.76	8,360.76	1,114.77	
02-532	33	2020-014	0216	233RRP	4187233	39,934.80	Principal	539.12	-	5,606.85	6,469.44	6,469.44	6,469.44	6,469.44	862.59	7,587.60
02-532	33	2020-014	0216	233RRP	4187233		Interest	102.20	-	1,062.88	1,226.40	1,226.40	1,226.40	1,226.40	163.52	
02-532	33	2020-014	0216	233RRP	4187233		Management Fee	55.41	-	576.26	664.92	664.92	664.92	664.92	88.66	
02-532	33	2020-014	0216	233RRP	4187233			696.73	-	7,245.99	8,360.76	8,360.76	8,360.76	8,360.76	1,114.77	

CITY OF WHITE SETTLEMENT
ENTERPRISE CAPITAL LEASE SCHEDULE - BASED ON ESTIMATES / VEHICLES NOT FINALIZED

Fund Source	Fund	Asset ID	Unit #	EFM#	Quote	Capital Lease \$	Payment Type	Lease Payment \$	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	Book Value @ Termination Include with last year
08-551	33	2020-009	0229	2346S8	4136992	29,883.60	Principal	403.43	-	4,437.73	4,841.16	4,841.16	4,841.16	4,841.16	403.43	5,677.80
08-551	33	2020-009	0229	2346S8	4136992		Interest	118.58	-	1,304.38	1,422.96	1,422.96	1,422.96	1,422.96	118.58	
08-551	33	2020-009	0229	2346S8	4136992		Management Fee	-	-	-	-	-	-	-	-	
08-551	33	2020-009	0229	2346S8	4136992			522.01	-	5,742.11	6,264.12	6,264.12	6,264.12	6,264.12	522.01	
08-551	33		0230	234CJX	4189113	39,260.52	Principal	608.54	-	5,476.86	7,302.48	7,302.48	7,302.48	7,302.48	1,825.62	2,748.12
08-551	33		0230	234CJX	4189113		Interest	162.03	-	1,458.27	1,944.36	1,944.36	1,944.36	1,944.36	486.09	
08-551	33		0230	234CJX	4189113		Management Fee	-	-	-	-	-	-	-	-	
08-551	33		0230	234CJX	4189113			770.57	-	6,935.13	9,246.84	9,246.84	9,246.84	9,246.84	2,311.71	
08-551	33		0231	2348NM	4128793	39,953.84	Principal	619.28	-	5,573.52	7,431.36	7,431.36	7,431.36	7,431.36	1,857.84	2,797.04
08-551	33		0231	2348NM	4128793		Interest	165.25	-	1,487.25	1,983.00	1,983.00	1,983.00	1,983.00	495.75	
08-551	33		0231	2348NM	4128793		Management Fee	-	-	-	-	-	-	-	-	
08-551	33		0231	2348NM	4128793			784.53	-	7,060.77	9,414.36	9,414.36	9,414.36	9,414.36	2,353.59	
08-551	33		0233	2348NH	4128793	39,953.84	Principal	619.28	-	5,573.52	7,431.36	7,431.36	7,431.36	7,431.36	1,857.84	2,797.04
08-551	33		0233	2348NH	4128793		Interest	165.25	-	1,487.25	1,983.00	1,983.00	1,983.00	1,983.00	495.75	
08-551	33		0233	2348NH	4128793		Management Fee	-	-	-	-	-	-	-	-	
08-551	33		0233	2348NH	4128793			784.53	-	7,060.77	9,414.36	9,414.36	9,414.36	9,414.36	2,353.59	
08-551	33		0234	2394LL	4370565	49,185.98	Principal	762.38	-	6,861.42	9,148.56	9,148.56	9,148.56	9,148.56	2,287.14	3,443.18
08-551	33		0234	2394LL	4370565		Interest	204.36	-	1,839.24	2,452.32	2,452.32	2,452.32	2,452.32	613.08	
08-551	33		0234	2394LL	4370565		Management Fee	-	-	-	-	-	-	-	-	
08-551	33		0234	2394LL	4370565			966.74	-	8,700.66	11,600.88	11,600.88	11,600.88	11,600.88	2,900.22	
08-551	33		0235	23BMM7	4433868	39,451.64	Principal	611.50	-	5,503.50	7,338.00	7,338.00	7,338.00	7,338.00	1,834.50	2,761.64
08-551	33		0235	23BMM7	4433868		Interest	176.64	-	1,589.76	2,119.68	2,119.68	2,119.68	2,119.68	529.92	
08-551	33		0235	23BMM7	4433868		Management Fee	-	-	-	-	-	-	-	-	
08-551	33		0235	23BMM7	4433868			788.14	-	7,093.26	9,457.68	9,457.68	9,457.68	9,457.68	2,364.42	
08-551	33	2020-010	0236	2346SD	4196030	30,243.05	Principal	408.28	-	4,491.08	4,899.36	4,899.36	4,899.36	4,899.36	408.28	5,746.25
08-551	33	2020-010	0236	2346SD	4196030		Interest	119.85	-	1,318.35	1,438.20	1,438.20	1,438.20	1,438.20	119.85	
08-551	33	2020-010	0236	2346SD	4196030		Management Fee	-	-	-	-	-	-	-	-	
08-551	33	2020-010	0236	2346SD	4196030			528.13	-	5,809.43	6,337.56	6,337.56	6,337.56	6,337.56	528.13	
02-533	33	2019-016	0215	233RRN	4135001	39,799.65	Principal	537.30	-	5,910.30	6,447.60	6,447.60	6,447.60	6,447.60	537.30	7,561.65
02-533	33	2019-016	0215	233RRN	4135001		Interest	101.74	-	1,119.14	1,220.88	1,220.88	1,220.88	1,220.88	101.74	
02-533	33	2019-016	0215	233RRN	4135001		Management Fee	55.41	-	609.51	664.92	664.92	664.92	664.92	55.41	
02-533	33	2019-016	0215	233RRN	4135001			694.45	-	7,638.95	8,333.40	8,333.40	8,333.40	8,333.40	694.45	

**CITY OF WHITE SETTLEMENT
VEHICLE REPLACEMENT SCHEDULE**

VEH NO.	CAPITAL ASSET #	EFM#	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL/ ENTERPRISE COST	CITY'S PORTION AFTERMARKET COSTS	LEASE COST	MONTHLY MAINTENANCE COSTS	MONTHLY ADMINISTRATION COSTS
0204	2017-002		506 MARSHAL	2017	FORD	F-150 Crew Cab 4x4	2022	59,788.91				6.00
0228		2348N6	506 MARSHAL	2019	CHEVROLET	SILVERADO 1500 CREW CAB	2024	45,074.64	13,976.04	873.15	-	6.00
0220	2020-002	233T4Z	511 CODE	2019	CHEVROLET	SILVERADO 1500 LD DOUBLE CAB	2024	29,037.29	-	509.01	37.69	6.00
0225	2020-006	233RRX	512 MAINTENANCE	2019	RAM	PROMASTER 2500 VAN	2024	30,236.77	1,450.59	529.00	36.71	6.00
0187	2015-004		513 STREET	2015	FORD	F250 P/U	2021	20,173.92				6.00
0215	2019-016	233RRN	513 STREET	2019	FORD	F-350 XL CREW CAB/CHASSIS	2024	39,799.65	5,970.00	694.45	32.17	6.00
0226	2020-003	233T4S	514 PLANNING/DEVELOPMENT	2019	CHEVROLET	SILVERADO 1500 LD DOUBLE CAB	2024	29,037.29	-	509.01	37.69	6.00
0181	2014-001		515 POLICE	2014	DODGE	CHARGER	2021	29,430.75				6.00
0188	2015-005		515 POLICE	2015	FORD	F150 CREW CAB	2021	20,173.92				6.00
0192	2016-003		515 POLICE	2016	CHEVROLET	TAHOE	2022	40,340.29				6.00
0194	2016-007		515 POLICE	2016	FORD	UTILITY VEHICLE	2022	30,088.20				6.00
0196	2016-009		515 POLICE	2016	FORD	UTILITY VEHICLE	2022	35,702.17				6.00
0205	2018-010		515 POLICE	2018	CHEVROLET	TAHOE	2023	43,371.34				6.00
0206	2018-011		515 POLICE	2018	CHEVROLET	TAHOE	2023	43,371.34				6.00
0211	2019-003	2355DF	515 POLICE	2019	Chevrolet	Tahoe	2024	39,674.95	2,128.31	770.78		6.00
0212	2019-004	2355DT	515 POLICE	2019	Chevrolet	Tahoe	2024	39,674.95	2,128.31	770.78		6.00
0213	2019-005	2355G9	515 POLICE	2019	Chevrolet	Tahoe	2024	39,674.97	2,128.31	770.78		6.00
0229	2020-009	2346S8	515 POLICE	2019	CHEVROLET	SILVERADO 1500 LD	2024	29,883.60	-	522.01		6.00
0230		234CJX	515 POLICE	2019	CHEVROLET	TAHOE PPV	2024	39,260.52	5,993.62	770.57		6.00
0231		2348NM	515 POLICE	2019	Chevrolet	Tahoe	2024	39,953.84	6,666.95	784.53		7.50
0233		2348NH	515 POLICE	2019	Chevrolet	Tahoe	2024	39,953.84	6,666.95	784.53		7.50
0234		2394LL	515 POLICE	2019	Chevrolet	Tahoe	2024	49,185.98	6,666.95	966.74		6.00
0235		23GMM7	515 POLICE	2019	CHEVROLET	Tahoe	2024	39,451.64	7,188.50	788.14		6.00
0236	2020-010	2346SD	515 POLICE	2019	CHEVROLET	SILVERADO 1500 LD	2024	30,243.02	-	528.13		6.00
0237	2020-008	2346S2	515 POLICE	2019	CHEVROLET	Malibu	2024	22,134.08	-	384.59		6.00
0184	2014-023		517 ANIMAL CONTROL	2014	FORD	E250 VAN	2021	48,920.25				6.00
0223	2020-004	233T56	517 ANIMALCONTROL	2019	RAM	PROMASTER 2500 VAN	2024	31,306.53	1,453.39	519.81	31.00	6.00
0195	2016-008		518 FIRE	2016	CHEVROLET	TAHOE	2021	37,830.00				6.00
0214	2019-006		518 FIRE	2019	FORD	F-250 SUPERCAB	2024	103,463.22				6.00
0238	2020-011	2348MQ	518 FIRE	2019	CHEVROLET	TAHOE SSV	2024	46,586.90	11,497.00	897.13	-	6.00
0224	2020-005	233RRV	524 PARKS	2019	RAM	PROMASTER 2500 VAN	2024	29,936.08	-	522.42	36.71	6.00
0201	2016-022		524 PARKS GEN	2016	FORD	F-150 Pickup	2022	24,314.66				6.00
0227	2019-010	233RRR	01-590 NONDEPARTMENTAL	2019	NISSAN	NV200 S VAN	2024	20,657.99	-	357.75	29.79	6.00
0208	2018-013		531 METER TECHNICIANS	2018	FORD	F-150 PICKUP	2023	23,736.18				6.00
0209	2019-001		531 METER TECHNICIANS	2018	FORD	F-150 SUPERCAB	2023	25,085.93				6.00
0218	2020-001	233RRB	531 METERTECHNICIANS	2019	CHEVROLET	SILVERADO 1500 LD DOUBLE CAB	2024	26,785.71	-	448.40	29.79	6.00
0219	2020-007	233RRF	531 METERTECHNICIANS	2019	CHEVROLET	SILVERADO 1500 LD DOUBLE CAB	2024	26,910.71	-	448.40	29.79	6.00
0172	2013-002		532 WATER	2013	FORD	F250 P/U	2021	19,801.10				6.00
0197	2016-013		532 WATER	2016	FORD	F-350 PICKUP	2022	36,894.32				6.00
0216	2020-014	233RRP	532 WATERDISTRIBUTION	2019	FORD	F-350 XL CREW CAB/CHASSIS	2024	39,934.80	5,970.00	696.73	32.17	6.00
0221	2019-008	233RRK	532 WATERDISTRIBUTION	2019	FORD	F-250 XL SUPER CAB	2024	30,184.11	-	530.01	36.98	6.00
0198	2016-014		533 WASTEWATER	2016	FORD	F-350 PICKUP	2022	36,894.32				6.00
0217	2020-015	233RRL	533 WASTEWATER	2019	FORD	F-350 XL CREW CAB/CHASSIS	2024	39,934.80	5,970.00	696.73	32.17	6.00
0186	2015-003		578 PARKS GEN	2015	FORD	F250 P/U	2021	25,222.15				6.00
0200	2016-019		578 PARKS GEN	2016	FORD	F-350 PICKUP	2022	39,903.50				6.00
0210	2019-002		590 PUBLIC WORKS	2018	Ford	F150 1/2T	2023	25,048.28				6.00
0222	2019-009	233RRJ	590 PUBLICWORKS	2019	FORD	F-250 XL SUPER CAB	2024	30,184.11	-	530.01	36.98	6.00



**CITY OF WHITE SETTLEMENT
VEHICLE REPLACEMENT SCHEDULE - ASSETS BEING SOLD IN 2019-2020**

VEH NO.	CAPITAL ASSET #	EFM#	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL/ ENTERPRISE COST	CITY'S PORTION AFTERMARKET COSTS	LEASE COST	MONTHLY MAINTENANCE COSTS	MONTHLY ADMINISTRATION COSTS
0169	2012-003		506 MARSHAL	2012	CHEVROLET	TAHOE	2020	35,208.00				6.00
0175	2013-005		511 CODE	2013	CHEVROLET	TAHOE	2020	37,830.64				6.00
0133	006061		512 MAINTENANCE	2006	FORD	E350 VAN	2020	18,131.00				6.00
0125	004674		513 STREET	2006	FORD	F250 P/U	2020	16,142.00				6.00
0157	007106		513 STREET	2010	FORD	F250 P/U	N/A	18,940.79				6.00
0142	007039		514 PLANNING/DEVELOPMENT	2008	FORD	F150 EXT CAB	2020	16,759.04				6.00
0165	2011-009		515 POLICE	2011	CHEVROLET	TAHOE	2020	34,737.99				6.00
0176	2013-006		515 POLICE	2013	CHEVROLET	TAHOE	2019	37,830.64				6.00
0177	2013-007		515 POLICE	2013	CHEVROLET	TAHOE	2019	37,830.64				6.00
0190	2015-007		515 POLICE	2015	CHEVROLET	TAHOE	2019	39,226.16				6.00
0158	2010-003		515 POLICE	2010	FORD	EDGE	2020	26,324.00				6.00
0160	2010-030		515 POLICE	2010	CHEVROLET	TAHOE	2020	36,442.35				6.00
0168	2012-002		515 POLICE	2012	CHEVROLET	TAHOE	2020	39,129.46				6.00
0171	2012-008		515 POLICE	2012	FORD	F150 CREW CAB	2020	29,080.65				6.00
0174	2013-004		515 POLICE	2013	FORD	EXPLORER	2020	30,094.05				6.00
0182	2014-002		515 POLICE	2014	CHEVROLET	TAHOE	2020	37,913.38				6.00
0183	2014-003		515 POLICE	2014	CHEVROLET	TAHOE	2020	38,520.00				6.00
0189	2015-006		515 POLICE	2015	CHEVROLET	TAHOE	2020	39,226.16				6.00
0148	007040		517 ANIMAL CONTROL	2008	FORD	F250 P/U w/ KENNEL BODY	2020	41,470.00				6.00
0191	2015-009		518 FIRE	2015	CHEVROLET	TAHOE	2020	42,171.38				6.00
0162	2010-027		524 PARKS GEN	2010	FORD	E350 VAN	2020	19,797.01				6.00
0151	007052		531 METER TECHNICIANS	2008	FORD	F150 EXT CAB	2020	15,826.72				6.00
0178	2013-008		531 METER TECHNICIANS	2013	FORD	F150 EXT CAB	2020	19,734.25				6.00
0163	2011-001		532 WATER	2011	FORD	F250 EXT CAB	2020	21,098.18				6.00
0173	2013-003		532 WATER	2013	FORD	F250 P/U	2020	19,801.10				6.00
0121	006016		533 WASTEWATER	2005	FORD	F250 P/U	2020	17,030.00				6.00
0154	007086		590 GF NON-DEPT	2009	FORD	F150 P/U	2020	14,431.97				6.00
0153	007082		590 PUBLIC WORKS	2009	FORD	F250 EXT CAB	2020	19,430.00				6.00

**CITY OF WHITE SETTLEMENT
MEDIUM TO HEAVY DUTY VEHICLE REPLACEMENT SCHEDULE**

VEH/EQ UIP NO.	CAPITAL ASSET #	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL COST
0193	2016-004	513 STREET	2014	FREIGHTLINER	ELGIN SWEEPER		215,956
0166	2011-014	518 FIRE	2011	FORD	F550 FIRE ATTACK		83,118
0180	2013-024	518 FIRE	2013	PIERCE	LADDER TRUCK >100'		789,336
0207	2018-12	518 FIRE	2018	SPARTAN	PUMP ENGINE		564,528
0170	2015-005	522 SENIOR CTR	2013	FORD	E450 BUS		32,602
0202	2016-023	522 SENIOR CTR	2016	FORD/ El Dorado	F450 16 passenger bus		58,069
0141	004241	533 WASTEWATER	2008	STERLING	VAC-TRUCK		54,700
0109	004612	590 PUBLIC WORKS	2002	GMC	C7500 BRUSH TRUCK		97,110
0119	004658	590 PUBLIC WORKS	2004	FORD	F800 DUMP 6-7 CU		46,232
0155	007087	590 PUBLIC WORKS	2009	FORD	E350 CAMERA VAN		151,549
0156	007100	590 PUBLIC WORKS	2009	FORD	F700 DUMP 6-7 CU		50,421
0179	2013-009	590 PUBLIC WORKS	2012	FORD	E350 BUCKET VAN		42,154
0185	2015-001	590 PUBLIC WORKS	2015	FREIGHTLINER	VAC TRUCK		280,558
0199	2016-015	590 PUBLIC WORKS	2016	FORD	F-750 Dump Truck		64,361
0203	2016-024	590 PUBLIC WORKS	2017	FREIGHTLINER	M2 112 Tandem Dump Truck		112,404

**CITY OF WHITE SETTLEMENT
TRAILER REPLACEMENT SCHEDULE**

VEH/EQ UIP NO.	CAPITAL ASSET #	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL COST
5002		513 STREET	1990	C&S	TRAILER		1,030
5003		513 STREET	1966	STEVENS	TRAILER		100
5102		513 STREET	2006		TRAILER		2,895
5038	003970	515 POLICE	1999	MONITOR	RADAR TRAILER		9,832
5079		515 POLICE	2002	CHEYENNE	TRAILER		2,450
5004		524 PARKS GEN	1970	HOBBS	TRAILER		3,000
5061		524PARKS GEN	2000	COZYCOV	BOAT TRAILER		1,403
5005		578 PARKS GEN	1998	J&R	TRAILER		2,835
5056		578 PARKS GEN	2000	FRIENDSHIP	TRAILER		3,595
5119		578 PARKS GEN	2000		TRAILER		
5131	2015-008	578 PARKS GEN	2014	BIG TEX	TRAILER		12,745

**CITY OF WHITE SETTLEMENT
EQUIPMENT REPLACEMENT SCHEDULE**

VEH/EQ UIP NO.	CAPITAL ASSET #	DEPARTMENT	YEAR	MAKE	MODEL	REPLACEMENT YEAR	ORIGINAL COST
5125	2014-004	513 STREET	2013	CIMLINE	CRACK SEALER TRAILER		44,340
5127	2014-016	513 STREET	2014	GRACO	SPRAYER		5,361
5093	006001	513 STREET	2005	TARGET	STREET SAW		8,699
5134	2016-010	513 STREET	2016	SWENSON	VBEL 8-56-SS SPREADER		16,199
5135	2016-011	513 STREET	2016	SWENSON	VBEL 8-56-SS SPREADER		16,199
5023		515 POLICE ADMIN	1998	SPECTRUM	GENERATOR-STATIONARY		50,000
5143	2016-031	515 POLICE ADMIN	2016	GENERAC	22KW GENERATOR		14,395
5067	004872	518 FIRE	2001	CUMMINS	GENERATOR-STATIONARY		41,470
5145	2017-016	518 FIRE	2017	INMAR	430-SR INFLATABLE BOAT		9,514
5145A	2017-016	518 FIRE	2017	MERCURY	1F40202LZ 40HP ENGINE		5,468
5146	2017-016	518 FIRE	2017	MARINE MASTER	BOAT TRAILER		2,138
5040	003526	524 PARKS	2001	JOHN DEERE	TRACK LOADER		18,997
5073	004573	524 PARKS	2001	GRASSHOPPER	AERA-VATOR AE60		5,676
5074		524 PARKS	2001	TURFCO			7,285
5078		524 PARKS	2002	BLUEBIRD CORP	SOD CUTTER		2,935
5083		524 PARKS	2002	AERWAY			3,000
5084		524 PARKS	2002	THE BOOSTER	SPRAYER		3,495
5092	004218	524 PARKS	2004	JOHN DEERE	5205 LOADER		20,254
5112	007044	524 PARKS	2008	JOHN DEERE	TRACTOR		20,700
5120	2010-001	524 PARKS	2010	KUBOTA	UTILITY CART		12,210
5126	2014-005	524 PARKS	2013	KUBOTA	RTV900XTW UTILITY CART		15,729
5130	2015-002	524 PARKS	2015	TORO	4300-D GROUNDMASTER MOWER		45,000
	2016-005	533 WASTEWATER	2016	UNKNOWN	SEWER CAMERA		8,659
5137	2016-020	570 SPLASH DAYZ	2016	EZ GO	EXPRESS L6G GOLF CART		10,900
5138	2016-021	570 SPLASH DAYZ	2016	EZ GO	EXPRESS S4G GOLF CART		8,950
5139	2016-026	570 SPLASH DAYZ	2016	EZ GO	EXPRESS S6 GOLF CART		10,900
5140	2016-027	570 SPLASH DAYZ	2016	EZ GO	EXPRESS S6 GOLF CART		10,900
5121	2010-002	578 PARKS GEN	2009	RHINO	TURBO 96		5,984
5091	004246	578 PARKS GEN	2004	JOHN DEERE	410 RUBBER TIRE LOADER		15,005
5096	006020	578 PARKS GEN	2005	VERMEER	BC1000XL CHIPPER TRAILER		23,210
5066	004094	578 PARKS GEN	2001	KUBOTA	LA1251 RUBBER TIRE LOADER		34,616
	2016-005	590 PUBLIC WORKS	2016	UNKNOWN	SEWER CAMERA		8,659
5057		590 PUBLIC WORKS	1995	CHAMPION	AIR COMPRESSOR-STATIONARY		1,518
5060	004058	590 PUBLIC WORKS	2000	ATLAS	AIR COMPRESSOR TRAILER		11,308
5075		590 PUBLIC WORKS	2001	JOHN DEERE	BACKHOE/LOADER		67,845
5076	004580	590 PUBLIC WORKS	2001	MITSUBISHI	FG 40K FORKLIFT		27,237
5080	004599	590 PUBLIC WORKS	2002	SULLAIR	AIR COMPRESSOR TRAILER		10,810
5100	006030	590 PUBLIC WORKS	2006	JOHN DEERE	SKID STEER		27,504
5104	007003	590 PUBLIC WORKS	2007	CATERPILLAR	BACKHOE		63,883
5105	007008	590 PUBLIC WORKS	2007	KOHLER	200REOZJD GENERATOR TRAILER		43,122
5106	007009	590 PUBLIC WORKS	2007	KOHLER	200REOZJD GENERATOR TRAILER		43,122
5107	007010	590 PUBLIC WORKS	2007	KOHLER	500REOZVB GENERATOR TRAILER		72,370
5108		590 PUBLIC WORKS	2007	HYDRO TEK	HN3005E2H		
5110	007050	590 PUBLIC WORKS	2008	CATERPILLAR	RUBBER TIRE LOADER		11,346
5113		590 PUBLIC WORKS	2008	ACME	EZE-GAS 390 FUEL TRAILER		3,500
5114	007084	590 PUBLIC WORKS	2008	JOHN DEERE	BACKHOE		65,500
5128	2014-021	590 PUBLIC WORKS	2014	BOBCAT	T750 SKIDSTEER LOADER		49,654
5129	2014-022	590 PUBLIC WORKS	2014	JOHN DEERE	17D COMPACT EXCAVATOR		25,351
5136	2016-012	590 PUBLIC WORKS	2016	GENIE	TZ34 HYDRAULIC LIFT TRAILER		25,390
5141	2016-028	590 PUBLIC WORKS	2016	WACKER	6" PUMP TRAILER 6PTLT		16,970
5142	2017-001	590 PUBLIC WORKS	2017	SNAPPER	S150 xt 52" MOWER		6,639
5144	2017-003	590 PUBLIC WORKS	2017	TORO	5000 SERIES 60" MOWER		9,215
5149	2018-020	590 PUBLIC WORKS	2018	CASE	DV26 ROLLER		45,454



CITY OF WHITE SETTLEMENT BUDGETED EMPLOYEE POSITIONS

	2017-2018		2018-2019		2019-2020	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<u>GENERAL FUND</u>						
Administration	4	-	3	-	2	-
City Secretary	1	-	1	-	1	-
Human Resources	1	-	1	-	1	-
MIS	3	-	2	-	2	-
Finance	5	-	4	-	4	-
Purchasing	1	-	1	-	1	-
Media	-	-	-	-	1	-
Code Enforcement	4	-	4	-	1	-
Municipal Facilities	1	-	2	-	1	-
Planning & Development	-	-	-	-	3	-
Library	4	4	4	4	4.33	4
Senior Center	4	1	4	1	2.33	1
Recreation	3	2	4	2	2.34	5
Parks	4	1	5	-	3.40	1
Animal Control	2	2	2	2	2	2
Street	4	1	4	-	4	-
Marshal's Office	2	-	2	-	2	-
Municipal Court	2	-	2	-	1	-
Police	47	7	47	7	47	7
Fire	3	38	9	13	12	7
TOTAL GENERAL FUND	95	56	99.5	29	97.40	27
<u>WATER/SEWER FUND</u>						
Utility Billing	6	-	4	-	4	-
Meter Technicians	-	-	4	-	4	-
Water	9	-	7	-	6	-
Wastewater	5	-	5	-	4	-
Non-Departmental	3	-	3.5	-	3	-
TOTAL WATER/SEWER FUND	23	-	23.5	-	21	-
<u>STORM WATER UTILITY FUND</u>						
Storm Water	4	1	6	-	5.40	-
TOTAL STORM WATER FUND	4	1	6	-	5.40	-
<u>SPLASHDAYZ WATER PARK</u>						
Administration	1.60	-	1.00	0.5	1.00	-
Maintenance	0.90	16	0.90	16	1.20	5.00
Food & Beverage	0.33	20	-	20	-	15.00
Lifeguards	-	100	-	100	-	103.00
Front Gate	-	15	-	15	-	20.00
Cash Control	-	5	-	5	-	2.00
TOTAL SPLASHDAYZ WATER PARK	2.83	156	1.90	157	2.20	145
<u>CONVENTION CENTER</u>						
Administration	1.07	-	1	-	1	-
Maintenance	0.10	-	0.10	-	-	-
TOTAL CONVENTION CENTER	1.17	-	1.10	-	1.00	-
TOTAL POSITIONS	126	213	132	186	127	172



CITY OF WHITE SETTLEMENT COMMUNITY PROFILE

CITY PROFILE INFORMATION



AREA OF SQUARE MILES: 5.05
MILES OF STREETS: 68.53
MILES OF WATER MAINS: 85.6
MILES OF WASTEWATER LINES: 71
OF WELLS: 7
OF FIRE HYDRANTS: 268
OF MANHOLES: 418
OF LIGHT POLES: 1,120
OF UTILITY POLES: 3,465



OF FT EMPLOYEES: 127
OF PT EMPLOYEES: 172
OF MAYOR AND COUNCIL: 6



SYSTEM INFORMATION
CITY WELLS: 20-25%
FORT WORTH WATER: 75-80%
FORT WORTH WASTEWATER TREATMENT: 100%
WATER CUSTOMERS: 5,848
DAILY CONSUMPTION (MILLION GALLONS): 2.34
SYSTEM CAPACITY (MILLION GALLONS): 24
SEWER CONNECTIONS: 5,668
GALLONS TREATED (MILLIONS): 726
GARBAGE CUSTOMERS: 5,140

PUBLIC SAFETY INFORMATION



OF STATIONS: 1
OF EMPLOYEES: 47

SERVICE CALLS
CITATIONS: 3,679
OFFENSE REPORTS: 1,377
ACCIDENTS: 188
TOTAL CALLS: 29,006
PART 1 OFFENSES CLEARED: 23.9%
PART 2 OFFENSES CLEARED: 584%

UNITS ON PATROL



OF STATIONS: 1
OF EMPLOYEES: 19

SERVICE CALLS
FIRE: 195
EMS: 2,477
TOTAL: 2,672

COMMUNITY INFORMATION



LIBRARIES: 1
VOLUMES: 61,982
AVERAGE DAILY CIRCULATION: 312
AVERAGE VISITS PER MONTH: 6,216



WHITE SETTLEMENT ISD
FACILITIES: 9
TEACHERS: 434
STUDENTS REGISTERED: 6,913
ADMINISTRATIVE PERSONNEL: 72
AVERAGE DAILY ATTENDANCE: 94%
AVERAGE SAT SCORES: 977
OF PRIVATE SCHOOLS: 2



OF ACRES OF PARK: 289.55
PICNIC AREAS: 22
PLAYGROUNDS: 6
RECREATION CENTER: 1
SENIOR CENTER: 1



HOTELS: 8
ROOMS: 577
DOCTORS: 6
DENTISTS: 3
CHURCHES: 34



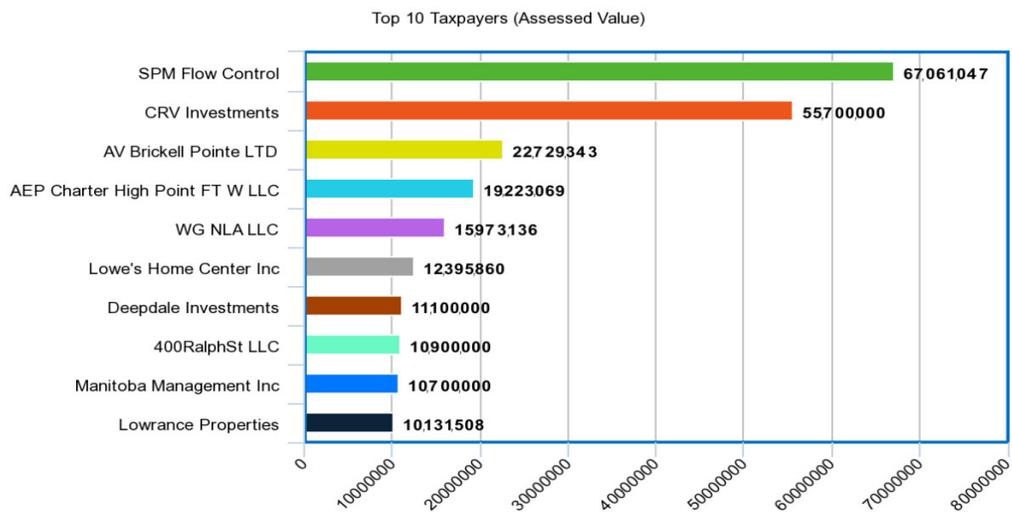
REGISTERED VOTERS: 8,742
VOTES CAST (NOV 2019): 944
% OF VOTES TO CAST BALLOTS: 10.8%

ECONOMICS



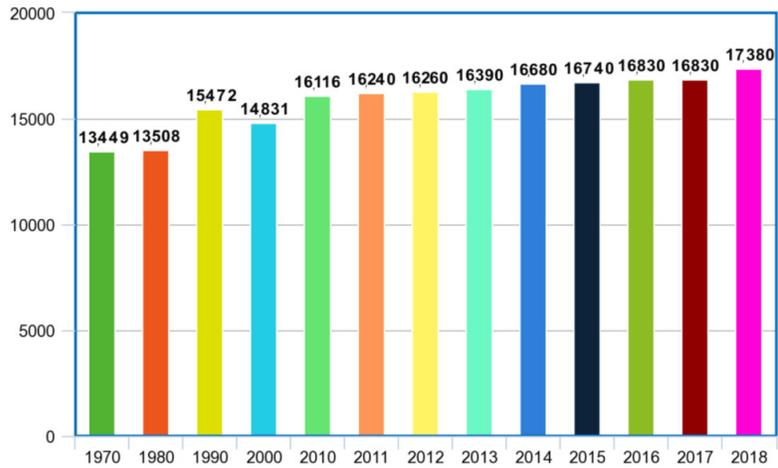
APPRAISED PROPERTY
 TOTAL TAXABLE VALUE: 1,029,340,229
 AVERAGE MARKET VALUE: 135,669
 AVERAGE NET TAXABLE VALUE: 93,094

TAX RATE (PER \$100 VALUATION)
 CITY OF WHITE SETTLEMENT: 0.732245
 TARRANT COUNTY HOSPITAL: 0.244290
 TARRANT COUNTY COLLEGE: 0.234000
 WHITE SETTLEMENT ISD: 1.450000

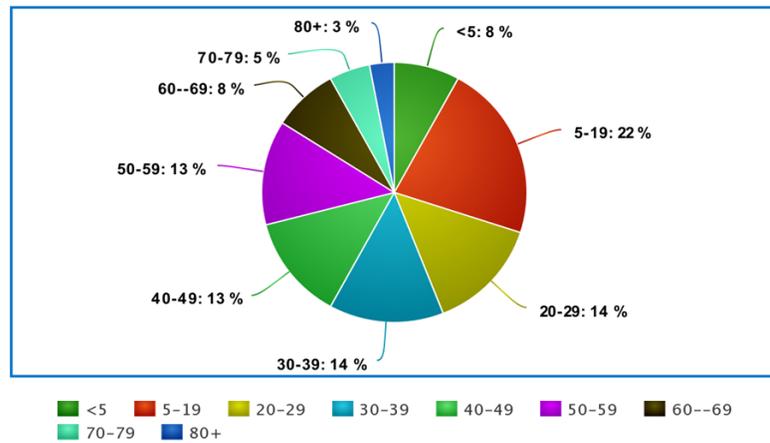


DEMOGRAPHICS INFORMATION

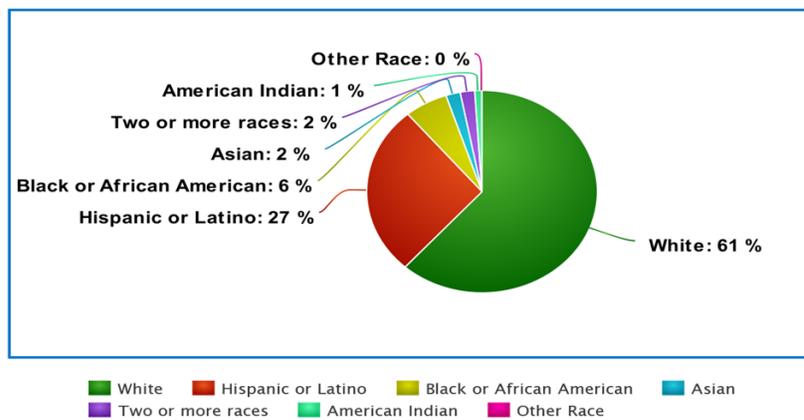
Population



Age



Race





Board & Commissions

Board of Adjustment and Appeals

Rebeca Ornelas
Brinda Rhodes
Ann Smith
Alan Price
Richard Huff
Mark Simeroth
Honey Lee

Planning and Zoning Commission

Roger Chambers
Edward Delgado
Tommie Daniels
Steve Groomer
Debra Cook
Marolee Lunsford

CCPD Board

Alan Price
Pamela Clawson
Brinda Rhodes
Edward Delgado
Judith Smith
Sabrina Tucker
JoAnn Grammer

EDC Board

Ron White
Amber Munoz
Ann Smith
Vicki Harpe
Pat Wirsing
Stephen Groomer
Richard Huff

Library Board

Patricia England
Pamela Kenney
Mary Jackson
Misty Smethers
Vacant
Lillian Blackburn

Parks and Recreation Board

Kevin Kirkland
Aaron James
Adam Valle
Angela Destro
Paige Babb
April McKenzie
Amy McClain

Pride Commission

Martha Cook
Amy Jordan
JoAnn Grammer
April McKenzie
Leslie Nells

Animal Control Board

Alan Price
Barbara Taylor
Sabrina Tucker
Angela Destro
Nathan Muller
Brian Senn

Civil Service

James Herring
Donald Wagnon



City of White Settlement PAY SCALE EFFECTIVE 10-1-2019

PAY GRADE	MASTER CLASSIFICATION & PAY GRADE TABLE											8% Between Grade					
	TEMP	TECH	CLERICAL		MAINTENANCE			FIRE	POLICE	D/D HEADS	MGT	FROM	TO	FROM	TO		
1	T1											7.25	TO	13.54	15,080.00	TO	28,164.86
2	T2							PTFF				9.00	TO	14.62	18,720.00	TO	30,414.59
3	T3	ACO PT	CLK1									10.00	TO	15.79	20,800.00	TO	32,837.38
4	T4	TEC1	CLK2				LBR1					12.00	TO	17.06	24,960.00	TO	35,476.48
5	T5	TEC2	CLK3				LBR2					13.50	TO	18.42	28,080.00	TO	38,310.27
6	T6	TEC3	CLK4	SEC1			LBR3		DSP1			14.58	TO	19.90	30,326.40	TO	41,382.02
7	T7	TEC4	CLK5	SEC2		HE01	LBR4		DSP2			15.76	TO	21.49	32,780.80	TO	44,691.71
8	T8	TEC5	CLK6	SEC3	AA1	HEO2	LBR5	CRL1	FF1	DSP3		17.03	TO	23.20	35,422.40	TO	48,260.99
9	T9	TEC6	CLK7	SEC4	AA2	HEO3		CRL2	ENG	DSP4		18.39	TO	25.06	38,251.20	TO	52,133.12
10	T10	TEC7	CLK8		AA3			SPT1				19.86	TO	27.07	41,308.80	TO	56,308.10
11		TEC8	OM1		AA4			SPT2		PO1-2		21.44	TO	29.23	44,595.20	TO	60,807.55
12		TEC9	OM2		AA5			SPT3	CPT	PO3-4		23.15	TO	31.57	48,152.00	TO	65,674.75
13			OM3							CORP	DIV1	25.01	TO	34.09	52,020.80	TO	70,909.70
14			OM4								DIV2	27.02	TO	36.83	56,201.60	TO	76,598.91
15									CHF		DIV3	29.18	TO	39.77	60,694.40	TO	82,720.77
16									SGT	DIR1	DIV4	31.50	TO	42.95	65,520.00	TO	89,340.16
17										DIR2		34.02	TO	46.38	70,761.60	TO	96,478.72
18									LT	DIR3		36.75	TO	50.10	76,440.00	TO	104,201.34
19									ASST. CHF	DIR4		39.69	TO	54.11	82,555.20	TO	112,551.30
20											ACM	42.86	TO	58.44	89,148.80	TO	121,550.21
21									CHF			46.31	TO	63.11	96,324.80	TO	131,262.98
22												50.00	TO	68.15	104,000.00	TO	141,754.50
23												54.00	TO	73.60	112,320.00	TO	153,089.66
24											CM	58.32	TO	79.49	121,305.60	TO	165,333.38

MODIFIED 2019-2020 WITH STEP INCREASES

FIRE

	Hourly	Annual
PT FF	12.000	
FF	17.420	48,000
ENG	19.050	52,500
CAPTAIN	26.310	72,500

Sworn Officers

		1	2	3	4
Annual	PO	52,672	54,779	56,870	59,249
Annual	CORP	59,859	62,253	64,743	67,333
Annual	SGT	74,812	77,804	80,917	84,153
Annual	LT	87,471	90,970	94,609	
Annual	CDT	37,232			

SPLASH DAYS SEASONAL

	T1	T2	T3	T4	
Hourly	LIFEGUARD	8.250	9.000	10.000	12.000
Hourly	GATE	7.250	9.000	10.000	
Hourly	CASH	9.000		10.000	
Hourly	F&B	7.250	9.000		
Hourly	MAINT.	7.250			

		1	2	3	4
Hourly	PO	25.323	26.336	27.389	28.485
Hourly	CORP	28.778	29.930	31.127	32.372
Hourly	SGT	35.967	37.406	38.902	40.458
Hourly	LT	42.053	43.736	45.485	4% difference
Hourly	CDT	17.900			Between steps

ACRONYMS OF KEY BUDGET TERMS

ADA	Americans with Disability Act
CDBG	Community Development Block Grant
CAFR	Comprehensive Annual Financial Report
CIP	Capital Improvements Program
CO	Certificate of Obligation
DPS	Department of Public Safety
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
FTE	Full-time equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information Systems
GO	General Obligation
I&I	Inflow & Infiltration
I&S	Interest and Sinking
CCPD	Crime Control Prevention District
EDC	Economic Development Corporation
M&O	Maintenance and Operations
NCTCOG	North Central Texas Council of Governments
ROW	Right of Way
SCADA	Supervisory Control and Data Acquisition
TAD	Tarrant Appraisal District
TCEQ	Texas Commission on Environmental Quality
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TxDOT	Texas Department of Transportation
YTD	Year-to-Date

GLOSSARY OF KEY BUDGET TERMS

Accrual Basis of Accounting	A basis of accounting in which revenues are recognized in the accounting period which they are earned, and expenses are recognized in the period in which they are incurred.
Adopted Budget	The budget as modified and finally approved by the City Council. The adopted budget is authorized by ordinance that sets the legal spending limits for the fiscal year.
Ad Valorem Tax	A tax levied on the assessed valuation of land and improvements.
Appraised Value	The estimated value of property for the purpose of taxation, as established by the Tarrant Appraisal District.
Appropriation	An authorization made by the City Council that permits officials to incur obligations against and to make expenditures of resources. Appropriations normally are made for fixed amounts at the department level and cover the operating budget for a one-year period.
Assessed Valuation	A valuation set upon real and personal property by the Tarrant Appraisal District as a basis for levying taxes.
Balanced Budget	A budget adopted by the City Council and authorized by ordinance where the proposed expenditures are equal to or less than the proposed revenues plus fund balances.
Basis of Accounting	A term used referring as to when revenues, expenditures, expenses, and transfers - and related assets and liabilities - are recognized in the accounts and reported in the City's financial statements.
Bond	A written promise to pay a sum of money on a specific date at a specific interest rate.
Budget	The City's financial plan that contains both the estimated revenues to be received during the year and the proposed expenditures to be incurred to achieve stated objectives.
Budget Amendment	A formal legal procedure utilized by the City to revise a budget during a fiscal year.
Budget Calendar	The schedule of dates used as a guide to complete the various steps the budget preparation and adoption process.
Budget Message	The opening section of the budget document from the City Manager that provides the City Council and the public with a general summary of the most important aspects of the budget. Sometimes referred to as a "transmittal letter."
Budgetary Control	The control of management of the organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Capital Outlay	An expenditure which results in the acquisition of or addition to capital assets, and meets these criteria: having an anticipated useful life or more than one year; can be permanently identified as an individual unit of property; belonging to one of the following categories - land, buildings, machinery and equipment, or infrastructure; constitutes a tangible, permanent addition to the value of City assets; cost generally exceeds \$5,000; does not constitute repair or maintenance; and is not readily susceptible to loss. In the budget, capital outlay is budgeted as expenditures in all fund types.
Capital Improvement Program	A plan for purchasing capital expenditures over a period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the City is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.
Capital Project Fund	A fund used to account for the financial resources to be used for the acquisition or construction of major capital facilities, infrastructure, or equipment, usually financed by the issuance of debt.
Certificates of Obligation	Tax-supported bonds that are similar to general obligation bonds and can be issued after meeting strict publication requirements and with final approval of the City Council.
Certified Appraisal Roll	The final property appraisals roll, as calculated by the Tarrant Appraisal District (TAD). The certified roll is required to be prepared by TAD by July 25 of each year.
City Charter	The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.
City Council	The elected governing body of the City, consisting of the Mayor and six (6) Council members, collectively acting as the legislative and policy-making body of the City.
Contractual Services	The costs related to services performed for the City by individuals, business, or utilities.
Crime Control and Prevention Sales Tax	Approved by votes in 1996 to collect a 1/2% sales tax for the Crime Control and Prevention District purposes, and readopted in 2010 for an additional 20 year period.
Current Taxes	Taxes levied and due within one year.
Debt Service	The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.
Debt Service Fund	A fund used to account for resources and expenditures related to retirement for the City's general obligation debt service, sometimes referred to as a "sinking fund."

Deficit	The excess of the liabilities of a fund over its assets; or the excess of expenditures over revenues during an accounting period; or in the case of proprietary fund, the excess of expense over income during an accounting period.
Delinquent Taxes	Taxes that remain unpaid after the date on which a penalty for nonpayment is attached. Property taxes are delinquent if not paid by January 31.
Department	A major administrative organizational unit of the City containing one or more divisions or activities.
Distinguished Budget Presentation Program	A major administrative organizational unity of the City which indicates overall management responsibility for one or more activities.
Division	A major administrative organizational unity of the City which indicates overall management responsibility for one or more activities.
Effective Tax Rate	Defined by State law. In general, the tax rate that will rise the same amount of property tax revenue as the previous year, based on properties taxed in both years.
Encumbrance	An obligation, usually in the form of a purchase order, contract, or salary commitment, related to uncompleted contracts for goods or services. Used in budgeting, encumbrances are not classified as expenditures or liabilities, but are shown as a reservation of fund balance. Upon payment, encumbrances are recorded as expenditure and liquidated, thereby releasing the reservation of fund balance. Outstanding or unliquidated encumbrances at year-end are closed out.
Enterprise Fund	A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
Expenditure/Expenses	The outflow of funds paid or to be paid for assets obtained or goods and services obtained regardless of when the expense is actually paid. An expenditure decreases fund balance.
Fiscal Year	The time period designated by the City signifying the beginning and ending period for the recording of financial transactions. The City's fiscal year is October 1 through September 30.
Franchise Fees (Taxes)	A fee (tax) paid by a public utility for the use of public property in providing their services to the residents of the City. The fee is typically calculated as a % of the utility's gross receipts.
Full-Time Equivalent (FTE)	A position for an employee working a 40 hour work week for 52 weeks a year. Based on 2,080 annual hours or 2,756 for firefighters.
Fund	A fiscal and accounting entity established to record receipt and disbursement of income from sources set aside to support specific activities or to attain certain objectives. Each fund is treated as a distinct fiscal entity where assets equal liabilities plus fund balances.

Fund Balance	Unless stated otherwise, the excess of a fund's current assets over its current liabilities; sometimes called working capital in enterprise funds.
General Fund	The fund used to account for financial resources except those funds required to be accounted for in another fund; the general fund is tax supported and includes the operations of most City services, i.e., police, fire, streets, parks and recreation, and administration.
General Obligation Debt	Money owed on interest and principal to holders of the City's obligation bonds. The debt is supported by revenues provided from real property that is assessed through the taxation power of the City.
Goal	A broad, general statement of each department's or division's desired social or organizational outcomes.
Grant	A contribution by a government or other organization to support a particular function. Typically, these contributions are made to local governments from state or federal governments.
Infrastructure	That portion of a City's assets located at or below ground level, including streets, water, and sewer systems.
Liability	Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date. The term does not include encumbrances.
Materials and Supplies	Expendable materials and operating supplies necessary to conduct the business of departmental activities.
Mixed Beverage Tax	A tax imposed on the gross receipts of a licensee for the sale, preparation or serving of mixed beverages.
Objectives	A specific statement of desired end which can be measured.
Operating Budget	Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities are controlled. The use of annual operating budgets is required by the City's Charter and State Law.
Personnel Costs	The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.
Proposed Budget	The financial plan initially developed by departments and presented by the City Manager to the City Council for approval.
Reserve	An account used to indicate that a portion of fund resources is restricted for a specific purpose, or it not available for appropriation and subsequent spending.
Resolution	A formal statement of opinion or determination adopted by an assembly or other formal group.

Revenue	Funds that the City receives as income. Revenue increases fund balance.
Sales Tax	A general tax on certain retail sales levied on persons and businesses selling taxable items in the city limits. The City's current sales tax rate is 8.25%, consisting of 6.25% for the State of Texas; 1% for the City; 0.5% for the Economic Development Corporation; and 0.5% for the Crime Control Prevention District.
SCADA	Acronym for Supervisory Control and Data Acquisition. An automated system that electronically monitors and controls water storage tanks, pumping stations, and water supply levels. The system monitors and coordinates water supply throughout the City in order to meet customer water demands, by allowing remote facilities to be operated from a central location.
Special Revenue Fund	A fund used to account for proceeds for specific revenue sources (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specified purposes, or have been segregated by financial policy to be maintained separately.
Tarrant Appraisal District	The Tarrant Appraisal District legal entity that has been established in each Texas County by the State legislature for the purpose of appraising all property within the county or district. All taxing units within Tarrant County use the property values certified by TAD. TAD is governed by a board of directors, whose members are appointed by the individual taxing units within the district.
Tax Base	The total value of all real and personal property in the City as of January 1st of each year, as certified by Tarrant Appraisal District's Appraisal Review Board. The tax base represents the net taxable value after exemptions. (Also sometimes referred to as "assessed taxable value.")
Tax Levy	The result of multiplying the ad valorem property tax rate per one hundred dollars times the tax base.
Tax Rate	The rate applied to all taxable property to generate revenue. The tax rate is comprised of two components: the debt service (I&S) rate, and the maintenance and operations (M&O) rate.
Transfers	Transfers made from one City fund to another City fund for purposes such as reimbursement of expenditures, general and administrative services or debt service.
Unearned Revenue	Cash Received from customers in advance of services received. Recorded as a liability under general accepted accounting principles.
Working Capital	For enterprise funds, the excess of current assets over current liabilities. Working capital of a fund is important because budgeted expenditures of the fund must be provided for from cash receipts during the year supplemented by working capital carried over from prior years, if any.